

2015 BUDGET



CITY OF PEMBROKE PINES — FLORIDA

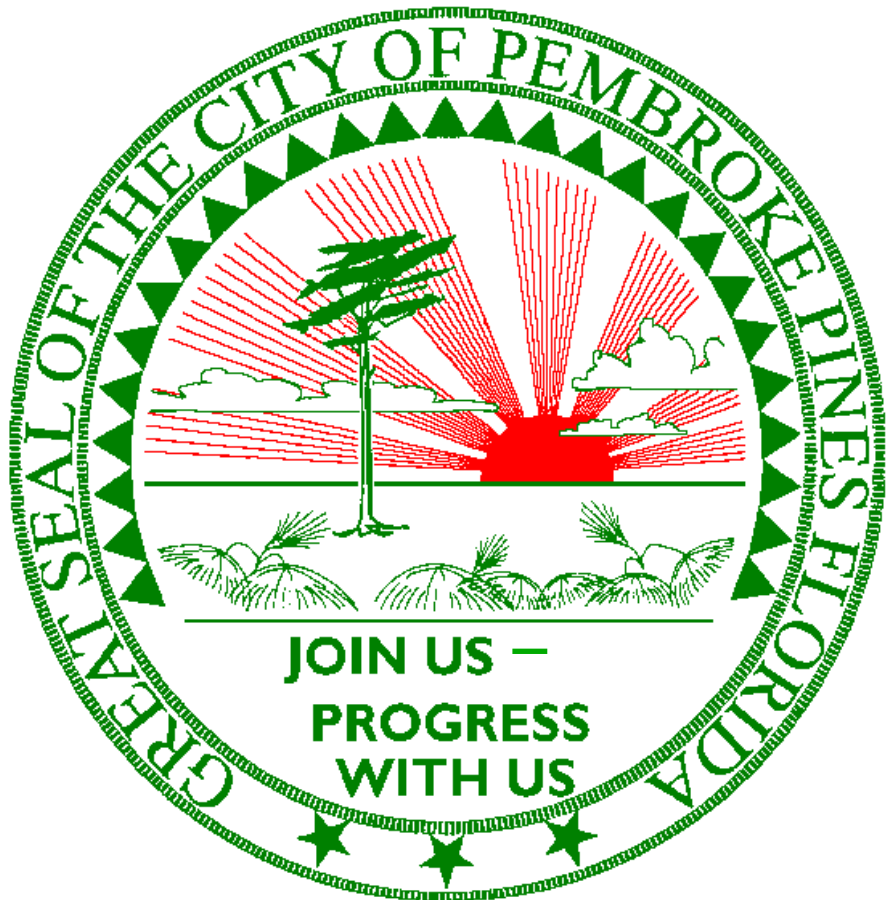


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BUDGET BOOK FORMAT

The budget consists of the following sections:

Budget Summary Information

- 1. Budget Message
- 2. Budget Overview
- 3. Performance Summary
- 4. Fund Summaries
- 5. Internal Service

General Fund Information

- 6. General Fund Revenues
- 7. General Government/Finance
- 8. Public Safety
- 9. Public Services
- 10. Recreation
- 11. Non-Departmental

Funds Other than General Fund

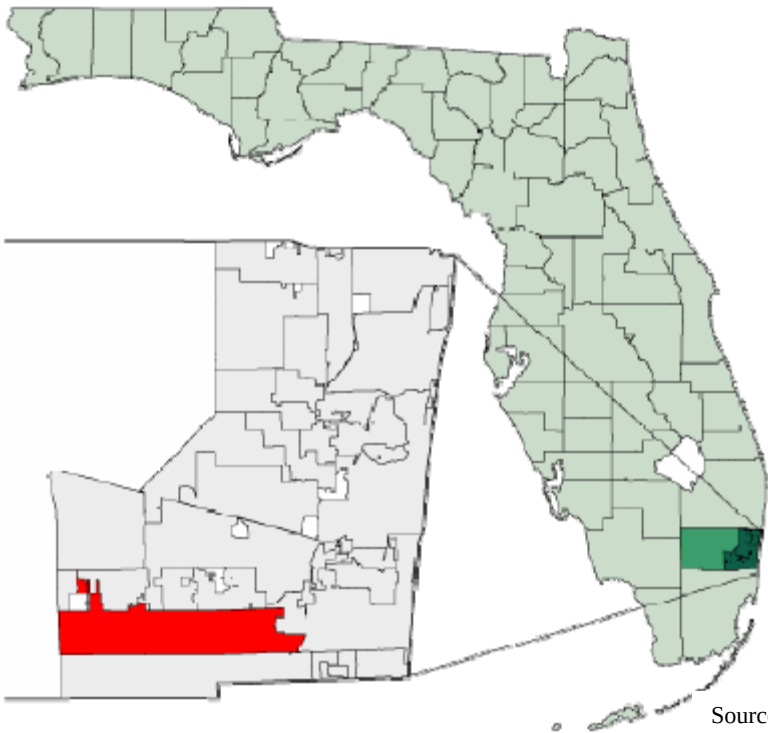
- 12. Special Revenues
- 13. Debt Service
- 14. Capital Projects
- 15. Enterprise
- 16. Pension
- 17. Permanent

Detailed Information

- 18. Five-Year Capital Improvement
- 19. Revenue Detail
- 20. Expenditure Detail
- 21. Appendix

City Location

The City is situated six miles southwest of Fort Lauderdale/Hollywood International Airport, 16 miles north of Miami, and 35 miles south of Boca Raton. It consists of 34.25 square miles located in southwest Broward County. Adjacent to Pembroke Pines are the cities of Miramar, Hollywood, and Cooper City, and the towns of Davie and Southwest Ranches.





Commission Districts Map

CITY OF PEMBROKE PINES

City Boundary

Streets

1

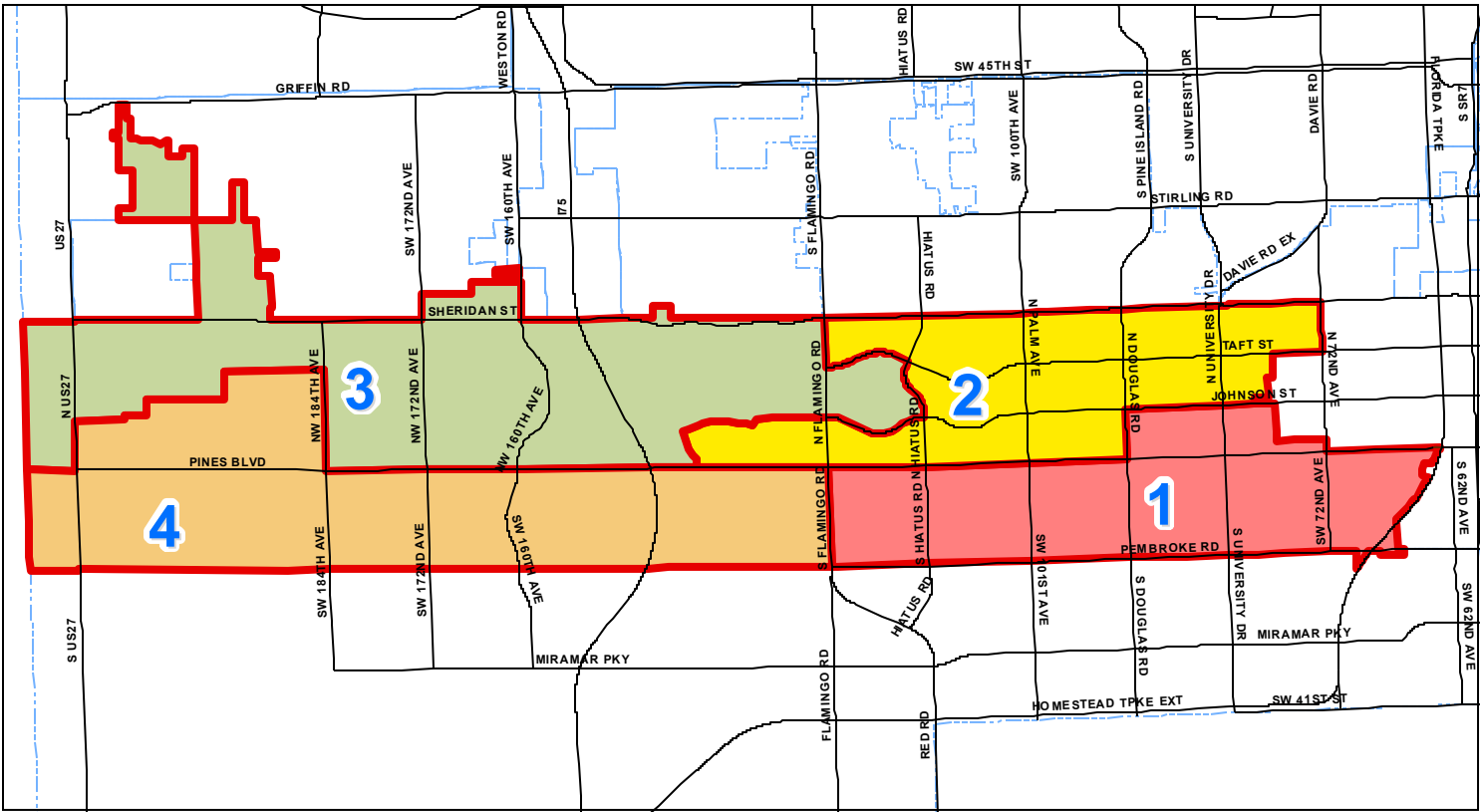
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Map Created by: Planning and Economic Development Division

Path: S:\Planning\PP_GIS\GIS_Projects\City Commission District (Budget)3.mxd



Frank C. Ortis
Mayor



Carl Shechter
District 1



Jay Schwartz
Vice Mayor
District 2



Iris A. Siple
District 3

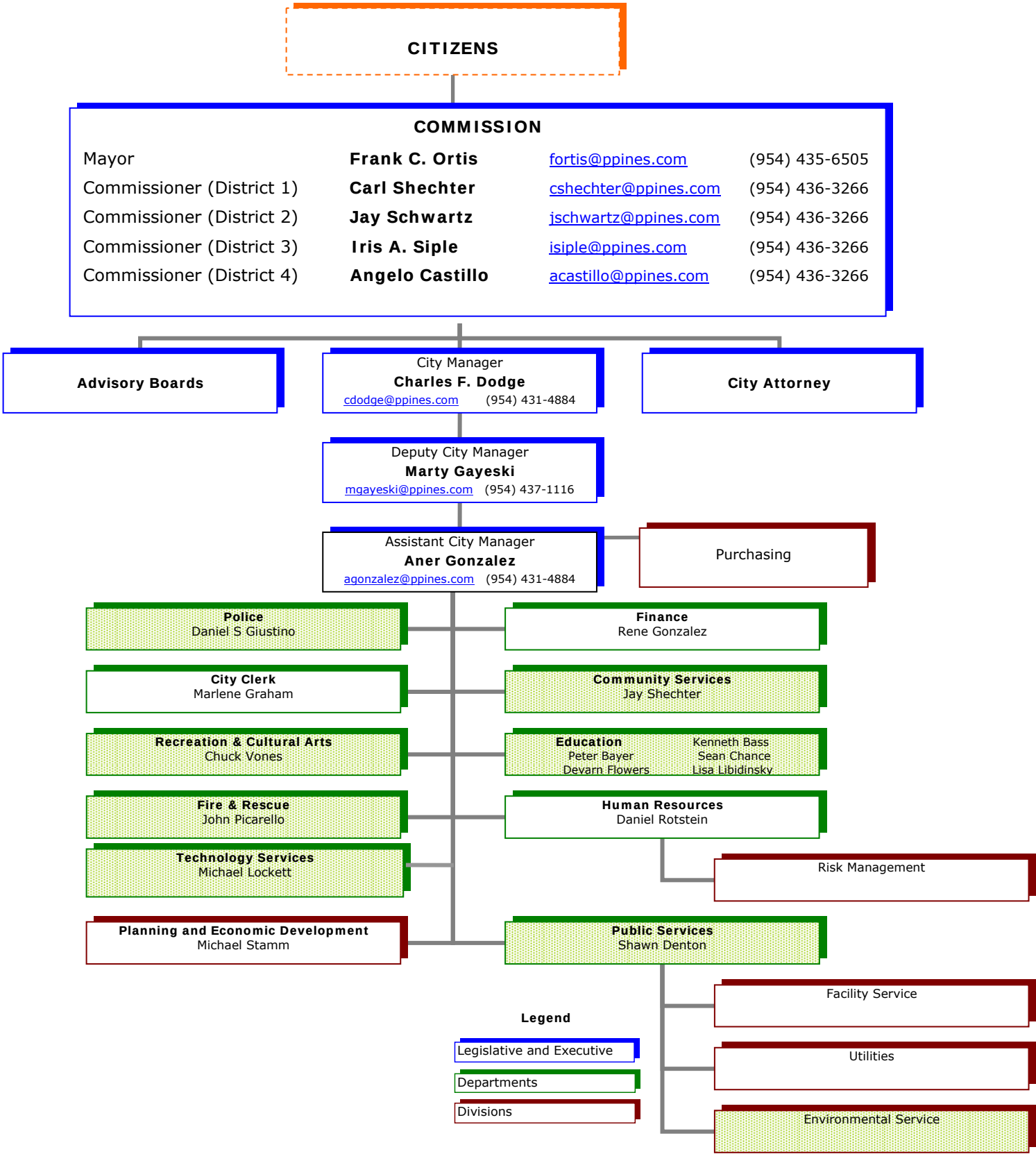


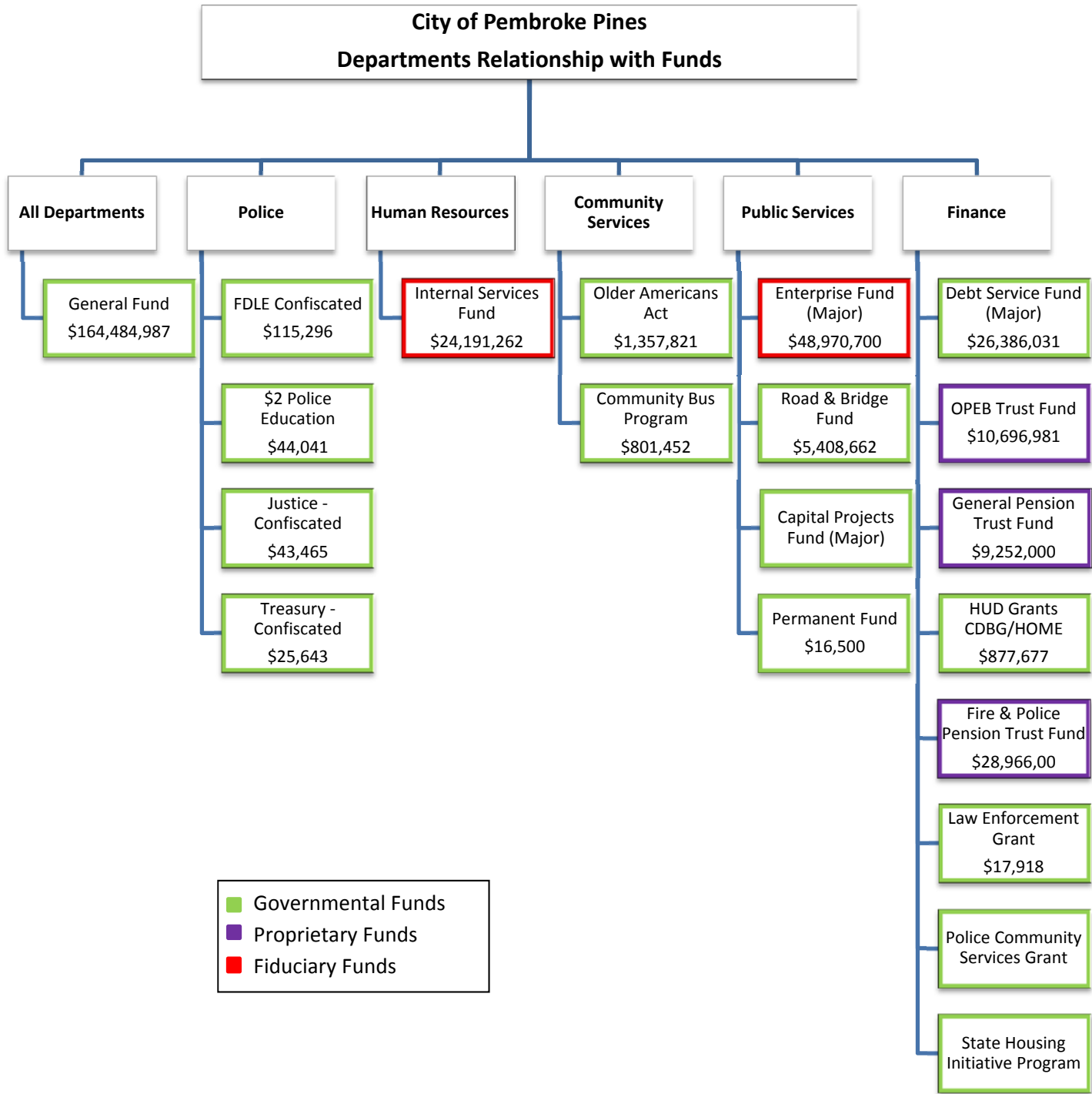
Angelo Castillo
District 4

Disclaimer: The requester of this map acknowledges and accepts the limitations of the Data shown, including the fact that the Data is dynamic and in a constant state of maintenance, correction and update.

CITY OF PEMBROKE PINES

Organizational Chart





CITY OF PEMBROKE PINES, FLORIDA, 2014-15 BUDGET
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City of Pembroke Pines



Frank C. Ortis, Mayor
Jay Schwartz, Vice Mayor
Charles F. Dodge, City Manager

Angelo Castillo, Commissioner
Carl Shechter, Commissioner
Iris A. Siple, Commissioner

September 30, 2014

Honorable Mayor and Commissioners:

Pursuant to our strategy of streamlining service delivery to reduce cost, during the past several months we have successfully transitioned the City's 911 communication system to the Broward County's regional system and function sourced the Water and Wastewater Utility System, public rights-of-way, as well as maintenance of facilities and buildings. On July 1, 2014, the Charter School information technology staff was transferred to the City's Technology Services Department. The Charter School will pay the City a fee for technical services and their portion of the IT modernization cost. In August 2014, the West Pines pre-school was consolidated with the early development center West Campus. Effective October 1, 2014 the code enforcement function will be integrated into the Police Department.

Also, over the past months, construction of residential and commercial developments has been brisk, and the sale of land located at City Center has gained momentum. The City recently sold +-11 acres to the Related Group and received an offer for the remaining +-41 acres of our City Center property. The prospective purchaser proposes to buy the property in three phases within the next four years. In addition, that buyer made an offer to purchase the northern portion of the City Hall parcel (+-6.5 acres.) The City also received an offer for +-6.4 acres of the southern portion of the City Hall parcel for the development of 210 residential units. These activities are a direct result of aggressive marketing on the City's part and improvements in the economy. Evidence of the improving economy is also seen in the year over year growth in taxable value of real property and sales tax revenue. Further, inflation has been relatively low.

These factors combined helped shape the preparation of the 2014-15 budget. Although revenues generally show an upward trend, similar to the current year, the challenge is keeping taxes and fees affordable for residents while maintaining the level of services provided by the City. In response to this issue the City continues to reevaluate its service delivery mode and exercise judicious replacement of capital items. The following Budget-In-Brief provides an overview of the main components of the 2014-15 budget and highlights the changes from the 2013-14 adopted budget.

Budget-In-Brief

All Funds

The 2014-15 adopted budget (including other sources and inter-fund transfers) for all funds totals \$321.7 million, an increase of \$12.1 million or 3.9% above the 2013-14 adopted budget. The following synopsis explains the major elements of the change.

All Funds Comparison - Adopted 2014-15 to 2013-14

(in \$'000)

	2013-14	2014-15	Change from	
	Adopted	Adopted	2013-14	
			\$	%
General Fund	\$156,163	\$164,485	\$8,322	5.3%
Road & Bridge Fund	5,355	5,409	53	1.0%
Utility Fund	49,308	48,971	(337)	-0.7%
Debt Service	26,686	26,386	(300)	-1.1%
Public Insurance Fund	22,054	24,191	2,137	9.7%
General Pension Trust Fund	9,087	9,252	165	1.8%
Fire & Police Pension Trust Fund	28,680	28,966	286	1.0%
Other Post-Employment Benefits	8,898	10,697	1,799	20.2%
All Other Funds	3,359	3,300	(59)	-1.8%
Total Revenue	\$309,590	\$321,657	\$12,066	3.9%

Summary of Net Revenue and Other Sources Changes – by Fund

- General Fund - \$8.3 million increase is attributable mainly to increases of \$4.8 million in taxes, \$1.6 million in intergovernmental revenue, \$1.0 million in fees, and \$0.7 million in charges for services. Details of these changes are provided in the General Fund section following.
- Public Insurance Fund - \$2.1 million increase reflects primarily larger contributions from the General Fund and Charter School funds of \$1.0 million and \$1.7 million, respectively, mainly for health insurance. These increases are partially offset by a \$0.3 million reduction in contribution from the Utility Fund due to function sourcing and a \$0.2 million decrease in investment income predicated on future market conditions.
- Other Post-Employment Benefits - \$1.8 million increase consists chiefly of \$1.1 million in investment income and \$0.7 million in City contribution to fund health insurance coverage for domestic partners of retired City employees.

Summary of Net Expenditure Changes – by Fund

- General Fund - \$8.3 million increase is attributable mainly to the growth in appropriations for operating and capital expenses of \$7.4 million and \$1.1 million, respectively. Details of these changes are presented in the General Fund section following.
- Public Insurance Fund - \$2.1 million increase is tied primarily to health insurance of \$2.0 million, of this amount \$1.6 million is attributable to the rising cost of health care and \$0.4 million to health insurance for domestic partners of current employees.
- Other Post-Employment Benefits - \$1.8 million increase is mostly linked to health insurance claims of \$1.5 million of which \$0.7 million is associated with domestic partners of retired employees.

General Fund - Revenues

The 2014-15 budget for revenues and other sources stands at \$164.5 million and is \$8.3 million or 5.3 % greater than the 2013-14 adopted budget. The table below shows the major components of the change. The \$3.6 million increase in property tax is attributable to the 7.89% appreciation in taxable value. New construction accounts for 14.3% of that increase while the resale and subsequent revaluation of residential properties in combination with the increase in assessment of homesteaded properties is mainly responsible for the other 85.7%. Homesteaded properties experienced a 1.5% increase in value due to the recapture rule. The operating millage rate remains flat at 5.6368 while the debt service millage rate is 0.5935, 0.0473 mills below the current rate. The Pembroke Pines portion of the property tax on the median residential property valued at \$100,140 is \$623 for the year.

The \$1.6 million increase in public service tax and franchise fee on electricity services is the result of rate increases and consumption associated with the growth in population. The \$1.0 million increase in sales tax reflects the anticipated growth in sales as the economy improves.

General Fund - Major Components of Revenue Change (in '\$'000)

Description	2013-14		2014-15		Change from 2013-14	
	Adopted		Adopted		\$	%
Property Tax	\$ 47,724		\$ 51,309		\$ 3,585	7.5%
Public service taxes- Electric service	7,980		9,065		1,085	13.6%
Sales Tax	12,314		13,280		966	7.8%
Admin Fee - Technical Services	-		687		687	100.0%
Assistance to Firefighters Grant (AFG)	-		511		511	100.0%
Franchise fees- Electricity	7,000		7,500		500	7.1%
Investment Income	999		204		(795)	-79.6%

The 2014-15 budget for charges for services is \$30.3 million, an increase of \$0.7 million over the 2013-14 adopted budget due mainly to the admin fee for technology services. This is an internal fee for providing information technology and data communication services to the Charter Schools. It was first implemented in July 2014 with the transfer of the Charter Schools' technology staff to the City budget. All other charges for services remain the same except the following:

- (i) those that are automatically adjusted by the change in the consumer price index (mainly 1.95% increase based on the April Index for all Urban Consumers);
- (ii) 3.0% average increase in Early Development Center fees (except at the East Campus where fees remain flat);
- (iii) \$10 increase each in camp fees and athletic club memberships; and
- (iv) \$1 per round increase each in golf cart rental and green fees.

The residential fire assessment fee declined by \$1.81 or 0.7%, while the non-residential fees increased slightly with commercial, which accounts for the largest sub-category, increasing by \$0.0007 per square foot or 0.1%. The modest increase in non-residential fire fees is generally attributable to the \$0.1 million or 0.2% increase in assessable fire cost.

General Fund - Expenditures

The 2014-15 proposed expenditure budget (including inter-fund transfers) is \$164.5 million, \$8.3 million or 5.3% higher than the adopted 2013-14 budget. The 2014-15 operating budget (including personnel), reflects an increase of \$7.4 million and accounts for 88.3% of the total increase. Changes in the operating budget include mainly \$2.1 million for health insurance of which \$0.9 million is associated with expanded coverage to domestic partners of active/retired employees. The budget also includes funding for 18.5 new full-time positions: 11 Police Officers (effective January 1, 2015); a Records Unit Supervisor; a Forensic Examiner, 0.5 of a Controller (the other 0.5 is recorded in the Utility Fund); a Property Manager; and 4 Help Desk Technicians.

The 2014-15 budget for capital is \$7.3 million, an increase of \$1.1 million over the 2013-14 adopted budget. The increase is driven largely by appropriations for replacement of equipment that are past their useful life. These include \$0.7 million for self-contained breathing apparatus (SCBAs) and stretchers for the Fire Department, of this amount \$0.6 million is funded by state and federal grants. The budget for capital items consists primarily of \$3.4 million for motor vehicles (predominantly replacement of public safety vehicles), \$1.7 million for equipment, and \$1.0 million for hedge replacement on Pines Boulevard from Flamingo Road to US 27 and Turnpike West to University Drive.

Utility Fund - Revenues

The 2014-15 budget for revenues and other sources is \$49.0 million, which is \$0.3 million or 0.7% below the 2013-14 adopted budget. The decrease reflects the net effect of reducing appropriations for other sources by \$2.9 million (prior year bond proceeds) and increasing revenues by \$2.5 million. The latter includes a \$1.8 million increase in revenues from water and sewer charges, which is a function of the growth in the customer base and the 1.95% cost of living rate increase effective October 1, 2014 in accordance with City Ordinance No. 1674. It also includes \$1.3 million in revenues from connection fees, which is attributable to new residential and commercial developments.

Utility Fund - Expenditures

Budgeted expenses for 2014-15 compared to the 2013-14 adopted budget shows a \$0.3 million or 0.7% reduction. This net decline reflects a \$1.4 million or 3.5% increase in appropriations for operating and personnel expenses and a \$1.8 million or 23.4% decrease in appropriations for capital. The increase in personnel expense is mainly attributable to changing the method of allocating the City's contribution to the general employees' pension plan. The pension allocation is now based on the proportion of liability for the active, frozen, and retired groups. The increase also includes the cost associated with 2.5 new City positions, which consists of a Deputy Public Services Director, a Utility Maintenance Supervisor, and 0.5 of a Controller.

The 2014-15 capital budget is \$5.8 million, which is \$1.8 million below the 2013-14 adopted budget. The 2014-15 budget consists of items necessary to maintain the operational and structural integrity of the water and wastewater system. These include mainly: (a) \$1.0 million for the replacement of the filter media and rehabilitation of one potable water filter at the Water Treatment Plant, (b) \$1.0 million for the replacement of ten Smith Loveless above ground sanitary sewer lift stations, (c) \$0.9 million for the rehabilitation of the West Surge Tank at the Wastewater Treatment Plant, (d) \$0.8 million for the replacement of emergency backup power generators throughout the Utility Plant, (e) \$0.5 million for the rehabilitation of Treatment Unit #5 at the Wastewater Treatment Plant, and (f) \$0.5 million for the replacement of the East Influent pumps at the Wastewater Treatment Plant.

Enhancements to City Services

The structure of our City in the future must reflect our commitment to deliver services through a leaner, more efficient workforce and to apply the latest technology in ways that enhance quality and emphasize cost effectiveness. The Mayor and the City Commission provide the vision needed to guide the City through the challenges it will face in the coming year. This strategic vision incorporates all aspects of the City, including its governmental services and community amenities in a plan that focuses on maintaining and improving the quality of life in Pembroke Pines as a premier residential community where people desire to live. The major components of this plan that are currently being addressed are as follows:

1. To protect life and property. The budget provides funding for eleven new Police Officers to combat against crime and address quality of life issues. Funding is also provided for a specialized multi-purpose media room that would allow our police department to produce in-house press releases.
2. To boost economic development. The scope and direction of the City's role as it relates to economic development as defined in the 2014-2019 economic development strategic plan.

3. To continue to provide recreation and leisure amenities to meet the needs of all citizens. The City is planning the design of a new performing arts center and plaza, including an art exhibition showcase area at the proposed City Center site.
4. To restructure the ways in which we provide services to the public by modernizing our technology to better serve the constituency. Among the technology improvements planned is a project to connect all city facilities through fiber optic cables. Completion of this project will ensure uninterrupted service to the community even in situations such as hurricanes.

Accomplishments

During the course of the year the City implemented various expansions and upgrades to its facilities and infrastructure in an effort not only to maintain but also to enhance the municipal services provided to its residents. In this regard a number of road work projects were completed. Several roads were resurfaced: Pembroke Road from 184th to 196th as well as Pembroke Road to Pines Boulevard. A noise wall was constructed for Pembroke Road and SW 196th Avenue. New sidewalks were constructed at Flamingo Park and Pembroke Falls Aquatic Center, and asphalt walkways at Rainbow Lakes Park have been repaired. Shade structures have been placed throughout the City and a nature/walking trail that includes a bird sanctuary was constructed at Pines Point.

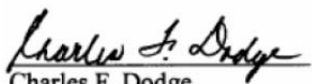
Apart from these improvements to the physical infrastructure technological enhancements to customer service were also implemented. Additional functionality was added to the open government portal on the City's website. Further, Phase I migration to a single IT support infrastructure and department for all technology related services including telecommunications, data communications, application support and technical support was completed. When the entire project is finished it will enhance communication between residents and city administration as well as provide cost savings to the City.

The City has recently been involved in several real estate transactions. The City purchased +-43.42 acres of land in January 2013 to construct a two lane paved roadway on 208th Avenue from Griffin Road south to 54th Place and to remarket the property thereafter. The road construction was completed and the City is in the process of formalizing the resale of this property to Discovery Schools Incorporated who plans to build a charter school along with some residential units. In September 2014 the City closed on the purchase of +-66 acres of land located in unincorporated Broward County. This purchase will allow the City to annex this property, thus increase its tax base and at the same time determine how the land is developed. As mentioned earlier the City received an offer for the remaining 41 acres of our City Center parcel. Sale of this parcel will help to expedite the development of our Civic Center and new City Hall.

Conclusion

Development of the City's remaining vacant land has accelerated as a result of the improving economy. These new developments will expand the tax base and are expected to have a positive net impact on future budgets. City administration will manage resources in a way that will foster financial sustainability while providing a high level of quality services. In this vein, administration will work with staff, business partners, and other stakeholders as it implements the 2014-2019 Economic Development Strategic Plan. Moreover, administration is committed to operating the City in a manner that will engender other honors such as the recent ranking of the City as #32 in the top #50 "Best Place to Live 2014" by Money Magazine. Pembroke Pines was also the only City in Florida to make this list.

Sincerely,


Charles F. Dodge
City Manager

cfid



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to City of Pembroke Pines, Florida for its annual budget for the fiscal year beginning October 1, 2013. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Long-Range Economic Planning

Pembroke Pines uses long-range policy and financial planning processes to guide its decision making. This plan establishes objectives that emphasize what we as a community want to achieve during the next few years. Our major priority is to seek out realistic economic opportunities within the City that will provide the fiscal resources needed to keep the City in an economically solvent position. The City continues to work with economic development professionals to search for and capitalize on these opportunities as they arise.

Although growth has slowed significantly, the City of Pembroke Pines will continue to search for appropriate economic development opportunities. In this regard, a two-pronged approach to development has been adopted: (a) the redevelopment of existing properties and (b) the development of new properties within the City. Both of these components of economic development are equally important in achieving the long-term goals and objectives of the City as outlined in the following table.

Overall Long-term Municipal Goals
The City of Pembroke Pines has developed the following goals for programs and services to guide the budget development process: 1. Promote and preserve the health, safety, and welfare of the community. 2. Promote and pursue a positive economic environment. 3. Provide and encourage diverse recreational, educational, and cultural opportunities and maintain a full range of municipal services. 4. Provide a positive work environment that encourages teamwork, initiative, productivity, and individual development. 5. Pursue and demonstrate a commitment to excellence in leadership and management skills to instill confidence in the integrity of City government. 6. Preserve and promote the ecological and environmental quality within the City.

In keeping with this approach to development, there are two key initiatives which the City has embarked upon, namely the Building Our Future Program and the City Center real-estate development project. Both are noteworthy notwithstanding the fact that no direct appropriations for them are in this adopted budget.

Building Our Future Program

The Building Our Future Program is being financed with General Obligation Bonds (G.O.) as passed by referendum in March, 2005. These projects were originally appropriated in the 2004-05 and 2006-07 budgets; unspent appropriations will be carried forward to the 2014-15 working budget. The Building Our Future bonds provided funding for the following:

- Street improvements and traffic flow at various locations throughout the community
- Additions and improvements to the parks and recreational facilities
- Acquisition of open space
- Economic development

Since the bond referendum was passed, the City has issued \$90.0 million of the \$100.0 million approved G.O. bonds. On June 27, 2007 as a result of cost overruns, City Commission decided to reduce the number of projects funded by the G.O. bonds.

Many of the General Obligation Bond projects authorized by the March 8, 2005, referendum have been completed and others have commenced. As of June 2014, Commission had approved a total of 154 projects. Of this amount, 107 projects were completed, 5 are in the construction phase, 5 are in the design/planning phase, 2 had not yet begun, 13 were re-allocated, and 22 projects have been eliminated. The total G.O. bonds project budget of \$96.6 million includes \$6.6 million of interest earned, bond discounts, and miscellaneous receipts. The unspent and unencumbered portion of the budget is \$13.6 million or 14.0%. The \$9.0 million economic development project, which is in the development stage, represents 57.5% of the total budget, but accounts for 100% of the available budget total. Details of the status of the G. O. bond projects are provided in the 5-year capital plan section of this document.

Apart from the redevelopment that will be financed with G.O. bond proceeds, the City is using funds from the U.S. Department of Housing and Urban Development (HUD) Neighborhood Stabilization Program (NSP) grant to purchase foreclosed or abandoned homes and to rehabilitate, resell, or redevelop those homes in order to stabilize neighborhoods and stem the potential decline of property values within the City.

City Center

The completion of the mixed-use City Center (146 acres adjoining the current site of City Hall site at southwest corner of Pines Boulevard and Palm Avenue) has been delayed as a result of market conditions, but with the economy recovering from prior years, the City is now able to make headway towards completion. The project is in its second phase with 38.66 acres of land available for sale and further development; 27.2 acres were sold and is being developed as a 700 unit multi-family residential project with a variety of rental types. Phase I (422 units) of this project was completed in early 2014 and leasing has exceeded demand. Construction of Phase II (278 units) has commenced and completion is scheduled for 2015. In August 2014, the City sold an +-11 acre City Center parcel to the Related Group, a national renowned developer who plans to build 365 luxury rental units. The developer will break ground soon and buildout is expected to take approximately 18 months. The City received an offer from Turnberry and Associates for the remaining +-41 acres of the City Center property. The proposed development will feature 1,365 residential units, 350 hotel rooms and a mixture of commercial and office uses. Turnberry is proposing to purchase and build in three phases. Phase 1 is approximately 28 acres. It will focus on the retail and office market. Phase 2 is 13 acres and will focus on up to 700 residential units. Phase 3 is the northern portion of the current City Hall parcel. Tentative plans for this parcel include office and accessory commercial uses.

Apart from the commercial and residential developments, a multi-purpose civic center will be built at the City Center site. The development of the civic center is a City project, which will be financed by General Obligation Bonds and proceeds from the sale of land. The proposed civic center will consist of three buildings: (a) a commission chamber, (b) an art gallery, and (c) a combined city hall and performing arts complex. The new city hall will house all of the departments currently located at the old city hall as well as the emergency operations center (EOC). The performing arts complex will contain a Performing Arts Great Hall that will accommodate 3,500 audience members and offer flexible seating and professional staging. The design for the area surrounding the Civic Center site consists of a one acre Central Plaza that will connect the civic center to nearby restaurants/retail, a boardwalk around the adjacent lake and parking area, as well as an 8,000 square foot stand-alone Arts Center. The City believes by placing our arts and design community at the center of planning, we will create an inclusive, accessible and dynamic Civic Center where residents and visitors gather for innovative, interactive arts experiences, resulting in collaborative, meaningful and memorable art that will inspire people to return again and again. The City anticipates completion of the civic center building during the summer of 2016.

2014-2019 Economic Development Strategic Plan

The 2014-2019 Economic Development Strategic Plan (EDSP) was adopted by City Commission on September 17, 2014. The plan is intended to guide the City's economic development activities over the five-year period. It calls for a focus on programs to support new business recruitment and retention of existing businesses as well as promote economic diversification.

The plan reflects stakeholder interviews and a SWOT (Strengths-Weaknesses-Opportunities-Threats) survey process. Based on these findings six common themes emerged. Each was crafted into a specific goal and milestones (objectives) that gauge the achievement of those goals were established. In addition, strategies were developed to stipulate how activities and programs will be conducted to achieve the goals and objectives. The selected strategies address most of the City's major liabilities or its opportunities for future growth. In essence the strategic plan provides the institutional framework necessary to improve the economy of Pembroke Pines. The City will develop annual work plans to translate strategies to specific tasks to be accomplished by responsible parties, which include City departments and boards as well as some private sector entities. Such work plans will include not only the specific tasks but also the time frame, staff requirements, resource requirements, estimated budget, and sources of funding. The EDSP will be reviewed annually in order to determine the status of the objectives and strategies and updated as appropriate. The result of the SWOT analysis and a matrix of the 6 goals, the 20 objectives and the 76 strategies follow.

SWOT Analysis

Strengths	Weaknesses
- Quality of Life: Housing, Safety, Municipal Services, Low Crime, Parks & Recreation - Location/Road Access - Education - Diverse demographics- good median income, ethnicity, race, young/old population - Pro-business government, good City staff	- Traffic and need for mass transit - Aging east side housing and retail - Need for Economic Development plan and incentives - Planning/Zoning issues - Lack of non-residential land for development - Lack of industrial Land & Business Parks

Opportunities	Threats
- Traffic, Mass transit, Public Transportation - Develop an International Trade Program - Need Business Recruitment Plan, Incentives Plan, Funding for Economic Development efforts - Completion of City Center	- Not dealing with traffic and traffic related issues, crowded roads - Declining Municipal Services- Police, Fire, Water, Sewer - Lack of will and no viable economic development plan, no plan for financing economic development - Decreasing housing values and aging housing

Economic Development Strategic Plan – Goals, Objectives, and Strategies

GOAL 1: Position City Image, Business Climate, and Brand for Economic Development

Overall, this goal calls for the repositioning of the City's thinking from being a bedroom community comprised of residential and shopping to a community committed to economic development and expanding the City's tax base.

Objective 1.1: Promote the business identity of the City

Strategy 1.1.1: Promote the City as a place for business

Strategy 1.1.2: Create a new Brand (City is more than residential, retail, and education)

Strategy 1.1.3: Emphasis strategic regional location

Strategy 1.1.4: Promote Quality of Life (Education, Housing, Municipal Services, City Charter School Arts and Culture)

Strategy 1.1.5: Promote City Center as the new Downtown

Strategy 1.1.6: Promote Civic Center as a regional business venue and cultural asset

Objective 1.2: Maintain proactive City government

Strategy 1.2.1: Continue to actively promote responsible growth

Strategy 1.2.2: Approve and fund a 5 year Economic Development Plan and staffing (to include professional development funds)

Strategy 1.2.3: Adopt Vision of Balanced Growth

Strategy 1.2.4: Continue to support and fund infrastructure needs for economic growth

Strategy 1.2.5: Inform development community of regulatory changes, i.e. LDRs, Building Code etc.

GOAL 2: Position the City for Economic Growth

Create new partnerships to support existing and new businesses and promote available sites/buildings.

Objective 2.1: Promote available sites and buildings

Strategy 2.1.1: Identify key sites and buildings for economic development opportunities

Strategy 2.1.2: Develop plan to market land/building assets

Strategy 2.1.3: Collaborate with commercial real estate brokers and the Greater Fort Lauderdale Alliance for updates of the data on the web directory of sites and buildings

Objective 2.2: Create innovative partnerships to support existing businesses and expansion

Strategy 2.2.1: Work with businesses to create, attract and retain target industries

Strategy 2.2.2: Develop a comprehensive existing industry program to include a survey of existing businesses

Strategy 2.2.3: Explore options for collaborating with the private sector

Strategy 2.2.4: Increase the awareness of local, State and Regional resources to assist with retention, attraction and growth of value-added businesses

Strategy 2.2.5: Schedule regular meetings with commercial real estate brokers and conduct FAM tours

Strategy 2.2.6: Support Broward College Aviation Program for work force development

Objective 2.3: Create a regulatory environment that embraces collaboration and cooperation

Strategy 2.3.1: Identify and revise regulations that inhibit business growth

Strategy 2.3.2: Explore business friendly policies that encourage business attraction and retention

Strategy 2.3.3: Continue to work with other City departments to further streamline the development process

Objective 2.4: Evaluate current City economic development toolkit

Strategy 2.4.1: Develop and adopt guidelines for awarding incentives

Strategy 2.4.2: Develop new incentives for existing and new businesses

Strategy 2.4.3: Explore using eminent domain for economic development

Strategy 2.4.4: Explore creation of a business incubator with an institution of higher education

Strategy 2.4.5: Conduct economic and fiscal impact analysis on land use and zoning changes

Objective 2.5: Evaluate Economic Development staffing and funding

Strategy 2.5.1: Evaluate staffing plans based on the approved EDSP

Strategy 2.5.2: Promote professional development to include conferences, training and professional memberships (State and National)

Goal 3: Develop Product- Land and Buildings

The City is in need of increasing the availability of developed sites for businesses. In order to do this, the City will need to collaborate with both public and private sectors.

Objective 3.1: Increase available Shovel-Ready sites for Office uses, Manufacturing, Research & Development, Distribution

Strategy 3.1.1: Work with landowners to develop sites for office, manufacturing, research and development, distribution

Objective 3.2: Identify key parcels that can be readily converted to shovel ready sites

Strategy 3.2.1: Compile inventory of land and ownership of properties zoned and ready for detailed master site planning

Strategy 3.2.2: Meet with landowners/developers of larger land holdings to determine actions needed to develop shovel ready sites

Objective 3.3: Encourage development of Class "A" office and business parks at or near I-75

Strategy 3.3.1: Create policies that will expedite infrastructure for Class "A" office and business park investment

Strategy 3.3.2: Lead in the creation of public/private partnerships to prepare the City to attract business investment

Strategy 3.3.3: Develop ways the City can partner with developers to creatively structure financing for infrastructure

needs and reduce impacts of regulatory demands

Objective 3.4: Encourage development of the US 27 Corridor for industrial uses

Strategy 3.4.1: Explore US 27 corridor for industrial

Strategy 3.4.2: Collaborate with Bergeron Park of Commerce to fully develop

Strategy 3.4.3; Create a flexible Industrial Planned District

GOAL 4: Promote Economic Redevelopment throughout the City

Redevelopment efforts have been identified in all three areas of the City.

- Eastern Section: North Perry Airport, Howard C Foreman Human Services Campus
- Central Section: Development of City Center, Develop a Medical District Plan
- Western Section: Broward Correctional Institution Property and South Florida Processing and Distribution Center

Objective 4.1: Promote Redevelopment in the Eastern Section of the City

Strategy 4.1.1: Work with Broward County Aviation on development opportunities at North Perry Airport that could include an Airport Overlay District

Strategy 4.1.2: Work with Broward County Aviation to improve aesthetics of its lands bordering major roadway corridors

Strategy 4.1.3: Explore development opportunities with Space Florida for North Perry Airport

Strategy 4.1.4: Promote Senator Howard C Forman Human Services Campus as a Health Park

Strategy 4.1.5: Prepare a detailed Master Plan to update the 2007 Howard Forman Health Services Concept Plan

Strategy 4.1.6: Partner with a Developer to fully plan and develop a Health oriented Business Park on the Senior Howard C Forman Services Campus

Strategy 4.1.7: Develop a Redevelopment Overlay District

Strategy 4.1.8: Develop a Redevelopment Plan for the older strip retail and commercial corridors

Strategy 4.1.9: Create Redevelopment Overlay to allow for expansion of site depths along University and Pines Blvd corridors including street closures.

Strategy 4.1.10: Promote mixed use redevelopment strategies to enhance economic development in commercial corridors

Strategy 4.1.11: Create a small neighborhood grant program to fund small community identified priority projects where residents take responsibility for the ongoing operation and maintenance

Strategy 4.1.12: Improve the aesthetic quality of common areas, medians and swales through improved landscaping and maintenance

Objective 4.2: Promote Redevelopment in the Central Section of the City

Strategy 4.2.1: Continue to support development of City Center

Strategy 4.2.2: Promote City Center as the New Downtown

Strategy 4.2.3: Prepare a Medical District Plan for the area surrounding Memorial Hospital

Strategy 4.2.4: Collaborate with AT&T to move its storage facility away from the Shops at Pembroke Gardens

Strategy 4.2.5: Develop underutilized parcel next to City Center for regional uses

Strategy 4.2.6: Develop a Redevelopment Plan for the older strip retail and commercial corridors

Strategy 4.2.7: Create a small neighborhood grant program to fund small community identified priority projects where residents take responsibility for the ongoing operation and maintenance

Strategy 4.2.8: Improve the aesthetic quality of common areas, medians and swales through improved landscaping and maintenance

Objective 4.3: Promote Redevelopment in the Western Section of the City

Strategy 4.3.1: Prepare reuse and annexation plans for the Broward Correctional Institution Property

Strategy 4.3.2: Purchase South Florida Processing and Distribution Center

Strategy 4.3.3: Develop Reuse Plan for South Florida Processing and Distribution Center

Strategy 4.3.4: Improve the aesthetic quality of common areas, medians and swales through improved landscaping and maintenance

GOAL 5: Develop Infrastructure for Balanced Growth

This goal focuses on providing the necessary infrastructure and services to support the quality of life and economic growth. This includes roadway improvements such as the Pembroke Road/I-75 interchange and widening of roads. Essentially, the City needs to provide infrastructure to sites that are more likely to be developed or redeveloped within the next five years.

Objective 5.1: Improve infrastructure to encourage business growth and expansion

Strategy 5.1.1: Conduct an inventory of roadway deficiencies at key development sites

Strategy 5.1.2: Develop a Funding Plan to improve roadway deficiencies

Objective 5.2: Develop broadband to encourage business growth and expansion to key development sites

Strategy 5.2.1: Inventory current broadband capacity

Strategy 5.2.2: Meet with providers to explore methods of expanding and increasing coverage

Objective 5.3: Support and promote a comprehensive transportation plan for the City

Strategy 5.3.1: Continue to collaborate with regional stakeholders to establish a comprehensive regional transit plan

GOAL 6: Improve Quality of Life-Community Development

The City is looking to change its identity from a bedroom community to a business location. With the development of the Civic Center, the City will be able to promote this as a business and cultural venue.

Objective 6.1: Develop a list of unmet amenities for the City to pursue

Strategy 6.1.1: Examine gaps in services i.e. theatres, bowling alleys, skating rinks, and other evening activity generating uses

Strategy 6.1.2: Promote Civic Center as a regional business venue and cultural asset

Strategy 6.1.3: Explore opportunities for additional art and cultural venues and events

Objective 6.2: Maintain a range of housing product

Strategy 6.2.1: Continue to promote a full range of housing products within the City

Strategy 6.2.2: Encourage housing density within the Central and Eastern sections of the City

Strategy 6.2.3: Encourage redevelopment of older housing inventory

Objective 6.3: Explore new municipal services to accommodate youth and the senior population

Strategy 6.3.1: Promote municipal services for the City's aging population

Strategy 6.3.2: Promote after school amenities/services for the City's younger population

BUDGET CALENDAR

November-13

Su	M	T	W	Th	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

December-13

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29	30	31				

January-14

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February-14

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March-14

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April-14

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27	28	29	30			

NOVEMBER / DECEMBER 2013

Monitoring of all Budgets

JANUARY 2014

Departments begin planning for the upcoming fiscal year
and start to prepare budgets

Enable budget module for departmental input

FEBRUARY 2014

Finance forecasts status quo personnel expenses
Departments submit revenue, debt service, personnel and
new program estimates and narratives to Finance
Departments submit operating and capital expenses
Departments request new positions and reclassifications
Performance Measures and Narratives submitted by departments
HR Director reviews personnel and benefits budgets
City Manager reviews revenues, new programs, and debt service
and meets with department directors and Finance to review
the proposed budgets

MARCH 2014

Budget staff reviews and revises narratives as appropriate

APRIL 2014

MAY 2014

JUNE 2014

JULY 2014

Finance submits draft of budget book to City Manager for review
Complete 5-year capital improvement plan
Finalize Proposed Budget and publish book on the internet
Commission establish Maximum Millage Rate to advertise in the
property-tax TRIM Notice

AUGUST 2014

Commission's public workshop on the Proposed Budget
City Manager submits the Proposed Budget to City Commission

SEPTEMBER 2014

- 3** First Public Budget Hearing
- 12** Fire Assessment Hearing
- 17** Second and Final Budget Hearing—Adopt millage rate and Budget
Import Adopted Budget into the accounting system published
- 17** Adoption of the 2014-2019 Economic Development Strategic Plan

OCTOBER 2014

- 1** Adopted Budget for Fiscal Year 2015 goes into effect
Publish Adopted Budget Book on the City's website
<http://www.ppines.com/index.aspx?NID=865>

NOVEMBER 2014

Commission approves Budget Revisions for fiscal year ending 9/30/14

May-14

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June-14

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July-14

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August-14

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September-14

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October-14

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INTRODUCTION TO THE BUDGET PROCESS

Budget Preparation / Development

1. During January, departments begin planning for the upcoming fiscal year and begin to prepare budgets.
2. During February, enable departmental access to the Budget Module to initiate the capture of data for the ensuing fiscal period. The Budget Module provides the following tools that facilitate the preparation and completion of the budget process:
 - a. Defined object codes required by the State Uniform Accounting System.
 - b. An alphabetical listing of object codes for expenditure accounts.
 - c. A current personnel roster.
 - d. Computer-generated budget worksheets showing actual expenditures for the prior and current years, the current working budget, and a status quo personnel cost projection.
2. Each individual department prepares a proposed budget comprised of the following:

a. Mission b. Goals c. Objectives d. Major Functions and Activities e. Budget Highlights	f. Current-year Accomplishments g. Performance Measures h. Organizational Chart i. Revenue and/or Expenditure projections by line item
3. During February and March, the Finance Department reviews the information for accuracy and proper form, and prepares a budget package for the City Manager.
4. During the months of April and May, the City Manager, the Department Directors, and Finance personnel review the proposed budget and make any necessary revisions.
5. No later than sixty days prior to the close of the current fiscal year, the City Manager submits to the City Commission a budget estimate of the expenditures and revenues of all City departments and divisions for the fiscal year commencing the following October 1st.
6. In August, the Commission holds public workshops and special meetings to review the proposed budget.

Budget Adoption

7. Two public hearings are conducted at the City Commission Chambers to inform the taxpayers and receive their comments. The commission-approved adopted budget is integrated into the accounting software system effective October 1st. It establishes the legal authority to incur expenditures up to the appropriated amount for each line item.
8. Section 30.30(F) of the Code of Ordinances requires a majority affirmative vote of the quorum to adopt the budget that, prior to October 1st, is legally enacted through passage of an Ordinance. Section 5.06 of the City Charter provides that no officer, department, or agency may legally expend or contract to expend amounts in excess of the amounts appropriated for any department, within an individual fund. Therefore, the legal level of control is at the department level.

Budget Amendment

9. The adopted budget may be amended as follows:
 - a. The City Manager and Finance Director approve line item adjustments within a department or a division.
 - b. The City Commission approves budget adjustments that transfer monies from fund to fund or interdepartmentally.
 - c. The City Commission may approve supplemental appropriations of revenues and expenditures during the year. Such changes are reflected in an amended budget ordinance, which is adopted within sixty days of the end of that fiscal year.

Budget Monitoring /Control

The budget is monitored monthly to track variances between actual and budgeted amounts. Significant variances are investigated and compared to prior year. Revisions are made to cover unacceptable variances. In addition, budget staff reviews personnel requisitions and monitors Commission agendas for any financial impact.

Accounting for encumbrances provides a means of monitoring and controlling the budgetary process. Approved capital projects and equipment purchases outstanding at the close of the current fiscal year are submitted to the Commission as a subsequent year budgetary revision. Encumbrances do not constitute expenditures or liabilities in the current year and are disclosed in the notes to the financial statements.

The hierarchy for reporting and budgetary control is as follows:

- a. Fund
- b. Function
- c. Division
- d. Project
- e. Object Code

Capital Budget Process

The City Manager and the various Department Directors submit capital plans, which are incorporated as part of the Five-Year Capital Improvement Program (see 5-Year Capital Improvement section). The source of funding is identified five years before the actual expenditures are made. The Department Directors are also responsible for preparing the annual budget to operate new facilities. Capital expenditures are an integral part of the annual budget and follow the same approval process as the operating budget.

FUND STRUCTURE AND BASIS OF BUDGETING

Fund Structure

For accounting purposes the City is not viewed as a single entity, but rather as a collection of smaller, separate entities known as funds. Funds are the control structures that ensure that public monies are spent only for those purposes authorized and within the limits authorized. Each fund is:

- ✓ classified as "major" or "non-major"
- ✓ classified as one of eight "fund types" and
- ✓ grouped according to the type of activity that is recorded in the fund

Major funds have revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) that are at least 10% of corresponding totals for all governmental or enterprise funds and at least 5% of the aggregate amount for all government and enterprise funds for the same item.

The City has four major funds, the General Fund, the Debt Service Fund, the Municipal Construction Fund and the Utility Fund. Although the Municipal Construction Fund may not meet this criterion every year, because of differing levels of construction activity, it has been classified as a major fund for consistency purposes.

The City utilizes governmental, proprietary and fiduciary fund types:

Governmental Fund Types

The five governmental fund types that account for the City's general government activities are the general fund, special revenue funds, debt service fund, capital projects fund, and permanent fund. The measurement focus is on determination of the flow of current financial resources, rather than the flow of economic resources.

The following are the City's governmental fund types:

The general fund is the City's primary operating fund. It accounts for all financial resources of the general government, except those that are required to be accounted for in another fund.

Eleven special revenue funds account for revenue sources that are legally restricted to expenditures for specific purposes (not including expendable trusts or major capital projects):

1. Road & Bridge Fund	8. Law Enforcement Trust Fund - Justice Confiscated
2. State Housing Initiative Partnership (SHIP) Grant	9. Law Enforcement Trust Fund - \$2 Police Education
3. HUD Grants CDBG/HOME	10. Law Enforcement Trust Fund - Florida Department of Law Enforcement (FDLE) Grant
4. Law Enforcement Grant	11. Older Americans Act (OAA)
5. Police Community Services Grant	
6. Community Bus Program	
7. Law Enforcement Trust Fund - Treasury Confiscated	

All of the special revenue funds have appropriated fiscal year 2014-15 budgets except the State Housing Initiative Program (SHIP) and the Police Community Services Grant.

The debt service fund accounts for the servicing of general long-term debt not being financed by proprietary or nonexpendable trust funds.

The capital projects fund accounts for the acquisition of fixed assets or construction of major capital projects not being financed by proprietary or nonexpendable trust funds. The budget for this fund is adopted on a project length basis.

The permanent fund is used to report resources that are legally restricted to the extent that earnings, and not principal, may be spent. The Wetland Mitigation Trust is the only permanent fund.

Proprietary Fund Types

The proprietary fund type is used to account for the City’s ongoing operations and activities that are similar to those often found in the private sector. The measurement focus is on determination of the flow of economic resources. The following are the City’s proprietary fund types:

Enterprise funds are used to account for operations that provide a service to citizens, financed primarily by a user charge, and where the periodic measurement of net income is deemed appropriate for capital maintenance, public policy, management control, accountability, and other purposes. The only Enterprise Fund in the fiscal year 2014-15 Budget is the Utility Fund.

Internal service funds account for operations that provide services to other departments or agencies of the City, or to other governments, on a cost-reimbursement basis. The Public Insurance [Risk Management] Fund is the only Internal Service Fund in the fiscal year 2014-15 Budget.

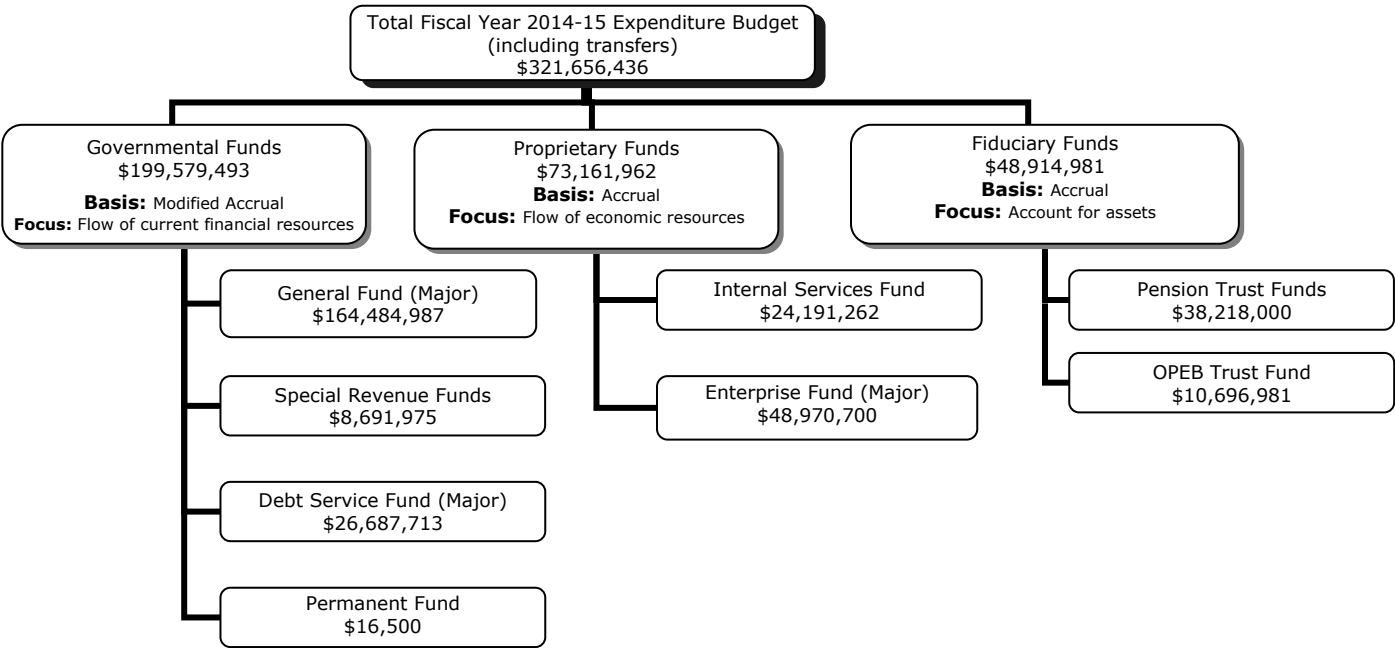
Fiduciary Fund Types

Fiduciary funds are used to account for assets held in a trustee or agency capacity for others. The measurement focus is to account for assets. The City has two fiduciary fund types:

Pension trust funds are used to report resources that are required to be held in trust for the members and beneficiaries of the defined benefit pension plans. The City has two pension trust funds: one for general employee’s pension and one for police officers and firefighter’s pension.

Other Post Employment Benefits (OPEB) trust fund is used to report resources that are required to be held in trust for members who are beneficiaries of the City’s retiree health and life insurance plan.

Fund Structure
(showing basis of budgeting along with total appropriations)



Funds Excluded from the City's Budget

The City currently owns and operates four Charter Elementary Schools, two Charter Middle Schools, and one Charter High School. The schools are accounted for in four separate Special Revenue Funds of the City, which are governmental funds. The Charter Schools operate on a fiscal year basis ending June 30th. Since they were created under separate Charters, they are not included as part of the Adopted Budget of the City; however, they are included in the comprehensive annual financial reports. The Charter Schools are legally required to adopt its own separate budget.

Basis of Budgeting versus Basis of Accounting

The budgets of the *governmental funds* (for example, the General Fund, the Road & Bridge Fund, and the Debt Service Fund) are prepared on a modified accrual basis of accounting. This means revenues must be both measurable and available to liquidate liabilities of the current period. Likewise, expenditures generally are recognized when an event or transaction is expected to draw upon current expendable resources. There are no exceptions between the basis of budgeting and the basis of accounting for the governmental funds.

Budgets for the *proprietary funds* and *fiduciary funds* are adopted on the accrual basis of accounting, which means transactions and events are recognized as revenues/gains or expenditures/losses when they occur, regardless of the timing of related cash flows. The following are exceptions to the accrual basis of accounting, in the case of proprietary funds:

- Capital outlays are budgeted as expenditures.
- Depreciation is partially budgeted.
- Proceeds from the issuance of debt are considered to be revenues, not an increase in liabilities.
- Principal payments are shown as expenditures rather than reductions of liabilities.

The City applies all applicable Government Accounting Standards Board (GASB) pronouncements. During June 1999, GASB issued Statement No. 34. This statement established new accounting and financial reporting standards for state and local governments. The City implemented the new financial reporting requirements of GASB 34. From a budgetary perspective, the statement requires a budget to actual comparison, showing both the original adopted budget and the final working budget.

BUDGET DEVELOPMENT GUIDELINES

Strategies

The long-term municipal goals, as articulated in the Performance Summary Section, determine the departmental goals (refer to crosswalk in the Performance Summary Section) and provide a point of reference for programs and services as they relate to the development of the budget.

The City's strategy for achieving these goals is to pursue a moderate course, taking into account the current state of the economy and the associated effect on revenues. To this end, a conservative approach to revenue projection has been used to minimize exposure to the vagaries of revenue fluctuation. This necessitated significant attention to revenue streams and required department directors to incorporate more direct and specific attention to their management controls, projections, and supervision of programs and projects.

A cautious approach to personnel growth has been adopted since personnel-related costs account for 68.8% of the General Fund operating expenses. This budget reflects expenditure containment in response to the rising cost of employee benefits, especially health insurance and pension, and reflects major concessions that all three unions of the City made during fiscal year 2009-10 to their collective bargaining agreements. There were substantial modifications to existing employee current benefits and future retirement benefits.

The City's staff complement comprises of employees hired directly by the City (the authorized staff level) and those hired through a private company. The City-wide authorized staff level shows a net decrease of 32 positions, which consist of a net decrease of 42 full-time and a net increase of 10 part-time positions. The major change relates to the transition of the School Resource Officers from full-time to part-time employees and the transition to function sourcing. Below is a summary of the changes in the full-time staff count. All positions changes are presented by division in tabular form later in this section.

Summary - Net Changes in Full-Time Positions

Deletions	
Function Sourcing of the utility system, public rights-of-way, and maintenance of facilities and buildings	(30)
Converted to Contractual for Cost Savings (mainly Early Development Center positions)	(7)
Conversion of SROs to Part-Time (due to the number of work hours)	(23)
Reductions Due to Changes in Service Delivery and Declining EDC Enrollment	(5)
Additions	
Police Officers (to combat against crime and address quality of life issues)	11
Records Unit Supervisor (to enhance efficiency)	1
Forensic Examiner (to aid law enforcement investigations)	1
Charter School IT Staff to City (consolidation of technology services to enhance efficiency)	3
Controller for Public Services (properly reclassify employee)	1
Property Manager for Howard C Foreman (new hire to fulfill managerial duties)	1
Help Desk Technician for Technology Services (to provide technology service to the Police department)	1
Deputy Public Services Director for Public Services (properly reclassify employee)	1
Utilities Maintenance Manager for Utilities (supervise the Utility function sourcing contract)	1
Conversion from Contractual to City (to facilitate a succession plan)	2
All Funds Net Change in Full-time Positions	<u>(42)</u>

Translation of Municipal Goals

The long-term municipal goals provide direction to the departments in preparing their annual operating and capital budget requests. The City has developed and approved a statement of annual budget policy, consisting of goals and guidelines that translate the long-term goals into specific guidelines for the budget. The budget goals as delineated below provide the framework for the overall budget process.

Diversification of Revenue Sources: The City's goal is to minimize increases in the millage rate. Traditionally this was accomplished by finding new sources of revenue where possible and by implementing tight budgetary controls on expenditures. The City's aggregate millage is 6.2303, which is comprised of an operating millage of 5.6368 (the current millage rate) and a debt service millage of 0.5935.

Components of Property Tax Bill: 2014-15

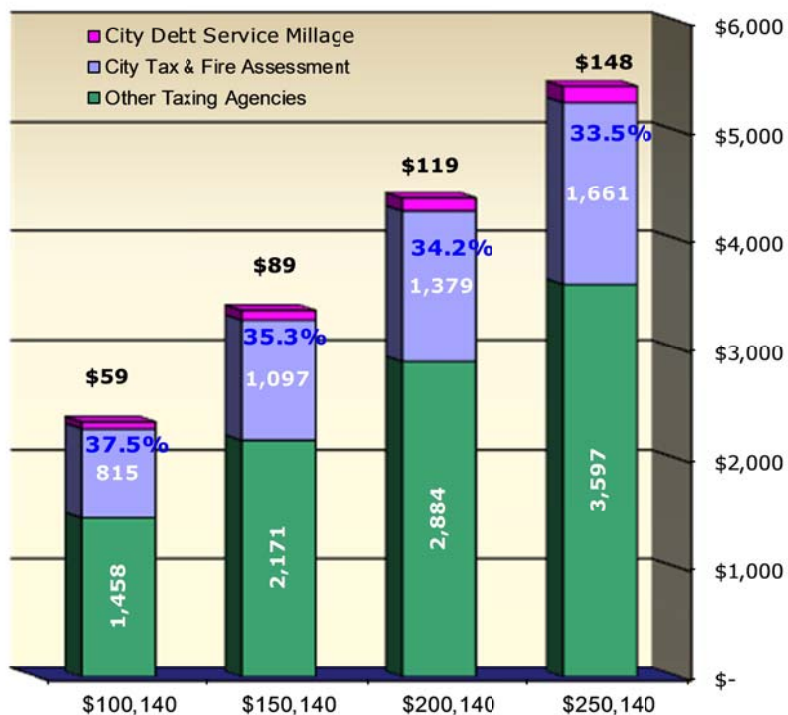
South Broward Hospital District	0.1863
S. Florida Water Management District	0.3842
Florida Inland Navigational District	0.0345
City of Pembroke Pines	5.6368
Broward County School Board	7.4380
Broward County Government Services	5.4584
Children's Services Council	0.4882

Voter Approved Debt Payments

City of Pembroke Pines	0.5935
County	0.2646
Total Millage Rate	20.4845

Special Assessments

Pembroke Pines Fire	\$ 250.90
South Broward Drain #1 - Flat	31.00
Drainage assessment is a flat rate but there are several districts some of which have different rates	
Total Special Assessments	\$ 281.90

Your Total Property Tax Bill**Taxable Property Values**

City portion of the Tax Bill ranges from 37.5% to 33.5%

The above calculations show the City of Pembroke Pines and county-wide total property taxes based upon taxable values starting from the median value of \$100,140.

- Fund Balance Goal:** The City will plan the budget in such a way to retain a General Fund unassigned fund balance of not less than 10% of the total budgeted expenditures.
- User Fees for Services:** Fees for services will be set with the goal to recover 100 percent of costs, except in specific instances in which the City Commission determines that it is in the public interest to offset some of the cost through use of other revenues, such as general tax support. The same logic applies to services that are funded by grants. In relation to the Utility Fund, which is an enterprise fund, the water and sewer fees are updated annually by the change in the Consumer Price Index for the 12 months ending April of the current year. Other rate increases may be implemented, if approved by the City Commission. Revenues are expected to cover the cost of operations.
- Full Range of Municipal Services:** The City provides a full range of municipal services in order to maintain and enhance the quality of life in Pembroke Pines. The City acknowledges that the highest priority service areas relate to those that protect and enhance public safety and health.
- Public Safety Services:** Public safety services are a high priority. The City will ensure that services are provided in an efficient, effective manner, and through thoughtful plans, public safety needs can be met in our growing community. The budget for Police and Fire/Rescue represents 62.9% of the General Fund.
- Employee Safety/Productivity:** The City has made great strides in updating its fleet of vehicles, and in providing equipment and supplies that enhance the safety and productivity of employees. In the budget, Departments are asked to identify and to request funding to continue this policy of providing up-to-date equipment, supplies, and facilities to assure employee safety.

Financial Policies

The City of Pembroke Pines financial policies, compiled below, set forth the basic framework for the overall fiscal management of the City. Operating independently of changing circumstances and conditions, these policies assist the decision-making process of the City Commission and the City administration. These policies provide guidelines for evaluating both current activities and proposals for future programs.

Most of the policies represent long-standing principles; traditions and practices that have guided the City in the past and have helped maintain financial stability over the last 53 years. They are reviewed annually as a decision-making tool and to ensure their continued relevance in an ever-changing environment. Minor changes have been made in wording and organization to clarify the intent of some of the policies.

Balanced Budget Policy

To the extent that the Appropriated Revenues, Beginning Surplus, and Estimated Budget Savings equal the Appropriated Expenditures, the budget is considered balanced. Should the Appropriated Expenditures be different from the Appropriated Revenues, the difference would be shown in the Fund Summaries Section as Excess (Deficit) Revenues over Expenditures and as Beginning Surplus and/or Estimated Budget Savings in the Revenue Detail Section. The amount of the Beginning Surplus would specify the amount by which the Fund Balance is expected to change. Estimated Budget Savings refers to an amount of projected favorable budget variances expected to be realized during the budget year but that is not identifiable before the start of the year in a way that could be attributed to one or more specific line items.

Operating Budget Policies

1. The City will maintain, at a minimum, an accessible cash reserve equivalent to eight weeks of operating costs.
2. As of July 1, 2010, General employees contribute \$100 per month towards the cost of their health insurance. Employees hired after October 1, 1991 assume the cost associated with dependent coverage.
3. No new or expanded services shall be implemented without implementing trade-offs of expenses or revenues at the same time. This applies to personnel, equipment, and any other ancillary expenses associated with the service.
4. The City shall continue to support a scheduled level of maintenance and replacement of its infrastructure and fleet. Expansions to the fleet should be justified based on growth of the City.
5. The City shall support capital expenditures that reduce future operating costs.

Capital Budget Policies

1. The City has developed a multi-year plan for capital improvement that is updated annually with documentation of deviations from the plan.
2. The City will maintain its physical assets at a level adequate to protect the City's capital investment and minimize future maintenance and replacement costs. The budget will provide for the adequate maintenance and the systematic replacement of the capital plant and equipment from current revenues wherever possible.
3. The City has provided sufficient funds to replace and upgrade equipment as well as to take advantage of new technology thereby ensuring that employees have safe and efficient tools to service the public. It reflects a commitment to further automation and use of available technology to improve productivity of the City's work force.

The objective for upgrading and replacing equipment includes: (1) normal replacement as equipment completes its useful life; (2) upgrades to new technology; and (3) additional equipment necessary to service the needs of the City.

4. The City will, according to its Comprehensive Land Use Plan, try to ensure that the necessary infrastructure is in place to facilitate the orderly development of vacant lands.

5. The City will use the following criteria to evaluate the relative merit of each capital project. Capital expenditures will foster goals of:
 - a. Economic and neighborhood vitality.
 - b. Infrastructure and heritage preservation.
 - c. Capital projects that implement a component of an approved redevelopment plan.
 - d. Projects specifically included in an approved replacement schedule.
 - e. Projects that reduce the cost of operations. Projects that increase the cost of operations shall have identified trade-offs to support those additional costs.
 - f. Projects that significantly improve safety and reduce risk exposure.
 - g. Projects supporting private development must include return on investment ratios, or a fully documented cost/benefit analysis.

Revenue Policies

1. The City will attempt to maintain a diversified and stable revenue system as a shelter from short-run fluctuations in any single revenue source.
2. The City will attempt to obtain additional major revenue sources as a way of ensuring a balanced budget.
3. The City will establish user charges and fees at a level to recover the full cost (direct and indirect) of providing the service in the Utility Fund, which is self-sustaining. User fees in the Recreation Department provide approximately 47.5% of its operating costs.
4. The City will review fees/charges annually and will design or modify revenue systems to include provisions that automatically allow charges to grow at a rate that keeps pace with the cost of providing the service.
5. The City will consider market rates and charges levied by other public and private organizations for similar services in establishing fees and charges.

Cash Management / Investment Policies

1. The City will deposit all funds received by 2:00 PM the next day.
2. The City will manage its financial assets so as to protect the principal, provide sufficient liquidity and maximize the return on investments within an acceptable exposure to risk.
3. The City will collect revenues aggressively, including any past due amounts owed.

Debt Management Policies

1. Authorization of projects financed by debt shall occur only after the Commission has received a report of the impact of the contemplated borrowing on the existing Capital Improvement Plan and operating budget together with a recommendation from the City Manager and the Finance Director.
2. Projects that are financed fall into one of two categories:
 - a) Projects that generate revenue and require no subsidy for payment of debt service.
 - b) Projects requiring subsidy for payment of debt service shall enhance the quality of life for the citizens of the City.
3. The City will publish and distribute an official statement for each bond issue.
4. General obligation debt will only be issued if approved by the voters in a referendum.
5. The amount of direct unlimited tax general obligation ("UTGO") debt outstanding at any time that is subject to approval by the voters should not exceed 1.5% of the City's taxable assessed valuation.
6. The amount of direct, non-self-supporting, limited tax general obligation ("LTGO") debt and lease purchase

obligations outstanding at any time that are not subject to approval by the voters should not exceed 1.5% of the City's taxable assessed valuation. Furthermore, the City shall strive to limit the annual debt service requirements on these obligations to an amount that is not greater than 10% of annual General Fund and Debt Service Fund revenues.

7. The City will maintain bond reserves and sinking funds as required by the various bond issues.
8. The City may issue advance refunding bonds (as defined for federal tax law purposes) when advantageous, legally permissible, prudent, and net present value savings, expressed as a percentage of the par amount of the refunding bonds, equals or exceeds three percent and is equal to or greater than \$100,000.

Derivative Debt Management Policy

1. This policy was established to provide guidelines for the use and management of all interest rate exchange agreements incurred in connection with the incurrence of debt obligations.
2. Derivatives shall not be used for speculative purposes outside of prudent notes that are appropriate for the City to take.

Fund Balance Policy

1. The unassigned fund balance for the General Fund shall be not less than 10% of the total budgeted expenditures of the General Fund.
2. Compliance with the provisions of this policy shall be reviewed as part of the annual budget adoption process, and the amounts of non-spendable, restricted, committed, and assigned fund balance shall be determined during this process.
3. The estimated 2014-15 General Fund unassigned ending fund balance of \$39.8 million represents 24% of the total General Fund expenditures of \$162.7 million, excluding transfers.

Accounting, Auditing and Financial Reporting Policies

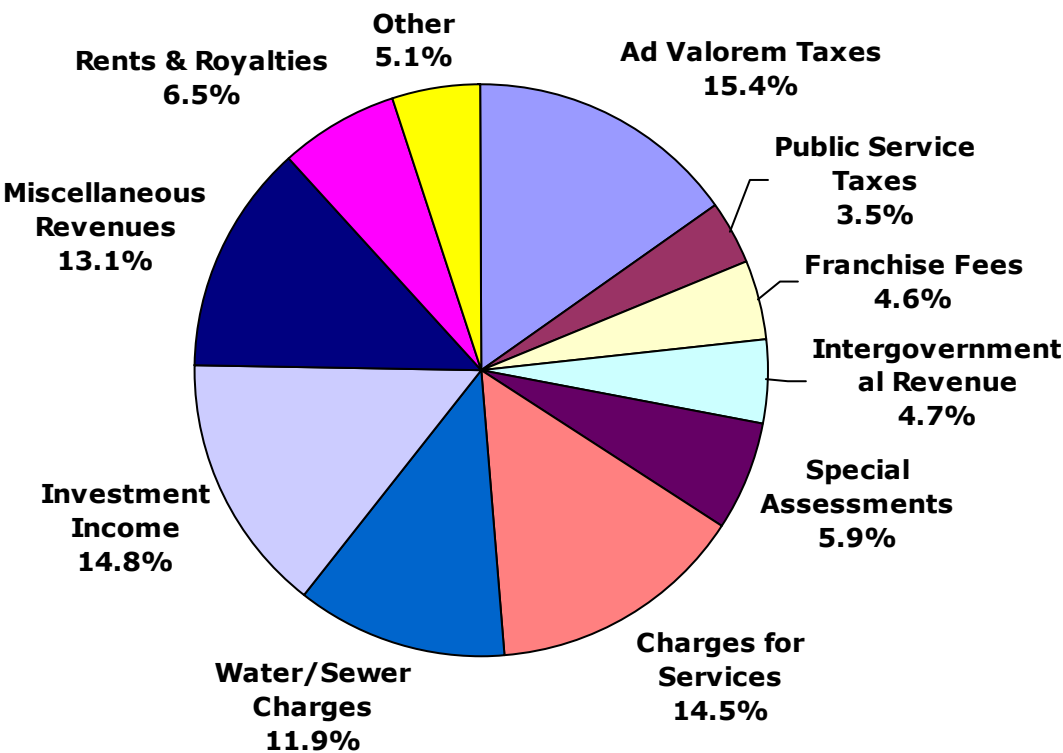
1. An independent audit in accordance with Government Auditing Standards will be performed annually.
2. The City will produce annual financial reports in accordance with Generally Accepted Accounting Principles (GAAP) as outlined by the Governmental Accounting Standards Board (GASB).

BASIS OF REVENUE AND EXPENDITURE ESTIMATES

The preceding guidelines are the foundation upon which (1) the annual 2014-15 budget and (2) the fiscal year 2014-15 to 2018-19 Capital Improvement Program are prepared. Estimation of revenues and expenditures are predicated on the following considerations. Also, tables and charts highlighting the major revenue and expenditure components have been provided. Due to rounding, the percentages related to the components of some charts and graphs may not add up to 100%.

2014-15 All Funds Revenue - By Category

Total Revenues \$369,367,568



The City focuses its efforts on strengthening and diversifying the revenue base to assure ongoing stability of income. Charges for Services are usually intended to fully recover the cost of providing those services. The City actively supports economic development activities to strengthen the sales tax base for the community. Because countywide sales tax revenues are formula driven, strong economic growth has significantly benefited other cities in the county. As the City approaches 'build-out' the budget is based upon a slightly lower growth rate.

Basis of Revenue Estimates

The City has several sources of revenue that support the services provided to residents. Descriptions of the major revenue sources from both governmental and proprietary funds are provided along with the pertinent forecast methodology.

Although some revenue sources are impacted by unique independent variables, there are two primary variables (Consumer Price Index [CPI] and population growth) that influence most of the revenue sources.

Primary Forecast Drivers

Projected Rate of Inflation: +1.95%
Based on 24-month trend in Consumer Price Index (CPI)
(All Urban Consumers - U.S. City Average, Bureau of Labor Statistics)
compared the 12-month CPI average through May 2014
with 12-month average through May 2013.

Projected Population Change: +0.68%, as of April 2013
[Source: Florida Office of Economic & Demographic Research,
adjusted for U. S. Census Bureau correction retroactive to 2010 Census.]

Trend analysis is the only quantitative technique currently used for forecasting revenues. The Trend Analysis described below determines the growth pattern of a particular revenue source based on the most recent 24-months of actual receipts:

Rate of Change: The rate of change is determined by the relationship of the most recent 12 months [1 - 12] to the previous 12 months [13 - 24]. This is the first step.

Current Year Forecast: The balance of the Current Year is projected by applying the rate of change developed above to the unmatched months of the prior year [Step #2]. The inherent assumption is that the rate of change in the revenue will be sustained for the rest of the current year. The result is added to the Current Year-to-Date Receipts to yield the forecast for the Current Year [Step #3]. All references to the historical trend in the following pages are based on this methodology.

Budget Year Forecast: The Current Year Forecast is multiplied by Forecast Drivers, such as population change, change in CPI and/or other drivers as appropriate, to project the Budget Year Revenue [Step #4].

Step #1 – Calculation of Rate of Change:

$$\frac{\text{Most recent 12 months}}{\text{Prior 12 months}} = \frac{\text{Months \#1 through \#12}}{\text{Months \#13 through \#24}} = \text{Rate of Change}$$

Step #2 – Calculation of Remaining months of Current Year:

$$\left(\begin{array}{c} \text{Unmatched months in} \\ \text{prior year} \end{array} \right) \times 1 + \left(\begin{array}{c} \text{Rate of} \\ \text{Change} \end{array} \right) = \begin{array}{c} \text{Balance of Current Year} \\ \text{Projection} \end{array}$$

Step #3 – Calculation of Current Year Projection:

$$\text{Current YTD Receipts} + \text{Balance of Current Year Projection} = \text{Current Year Projection}$$

Step #4 – Calculation of New Budget Year Projection:

$$\left(\begin{array}{c} \text{Current Year} \\ \text{Projection} \end{array} \right) \times \left(\begin{array}{c} \text{The appropriate} \\ \text{Forecast Driver[s]} \end{array} \right) = \text{New Year Projection}$$

Major Revenue Sources

Ad Valorem Taxes

Description

A tax on property paid by owners of real and personal property within the city limits. The tax is based on an assessment by the Broward County Property Appraiser of the market value of property and improvements. This revenue source is found in the General Fund for the operating millage and the Debt Service Fund for the payment of voter-approved General Obligation Bonds.

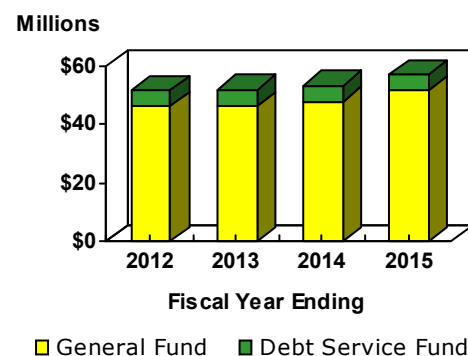
A tax rate of one mill produces one dollar of tax revenue on each \$1,000 of taxable property value.

The 2014-15 Budget is based on an operating millage of 5.6368.

Forecast Methodology and Analysis

The combined operating and debt service millage of 6.2303 multiplied by the taxable value, less 5% for possible adjustments to assessed values and/or discounts taken for early payment.

The \$3.6 million (7.5%) increase in operating Ad Valorem taxes in fiscal year 2014-15 reflects a 7.89% growth in taxable value.



Fiscal Year Ending	Operating Millage Rate	General Fund	Debt Millage	Debt Service	Total	% Change
2015	5.6368	\$ 51,308,779	0.5935	\$ 5,402,314	\$ 56,711,093	6.7%
2014	5.6368	47,723,555	0.6408	5,425,287	53,148,842	2.6%
2013	5.6368	46,282,854	0.6716	5,514,105	51,796,958	1.3%
2012	5.6368	45,704,600	0.6713	5,441,632	51,146,233	-

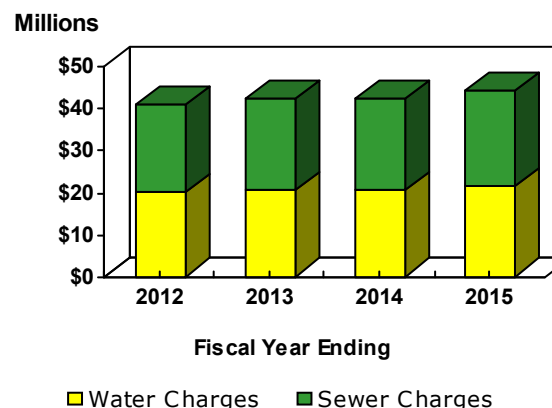
Water & Sewer Charges

Description

Charges paid by residents and businesses for the use of water and sewer services. Water and sewer charges are billed monthly and include a monthly minimum charge to cover administrative costs and specified monthly minimum gallons. Consumption above the minimum is billed at a rate per one thousand gallons or any fraction thereof.

The monthly minimum charge for all residential dwelling units covers 3,000 gallons for both water & sewer charges. However, the minimum charge for commercial units covers a range from 3,000 to 50,000 gallons for water charges, depending on the size of the meter, and 3,000 gallons for sewer charges.

These revenues are accounted for in the Utility Fund.



Forecast Methodology and Analysis

The main factors considered in projecting these revenues are (1) historical trend, (2) estimated new connections, and (3) estimated new rates based on the change in the Consumer Price Index (All Urban Consumers - U.S. City Average) for the 12 months ending April of the current year, and (4) other rate increases. New rates are effective October 1st of each fiscal year.

The water and sewer rates have been increased each year based on the change in the Consumer Price Index as follows: 2.30% in 2012, 1.06% in 2013, and 1.95% in 2014.

Fiscal Year Ending	Water Charges	Sewer Charges	Total	% Change
2015	\$ 21,273,000	\$ 22,669,000	\$ 43,942,000	4.2%
2014	20,399,000	21,792,000	42,191,000	(0.1%)
2013	20,387,368	21,863,304	42,250,672	3.1%
2012	19,835,550	21,143,920	40,979,471	-

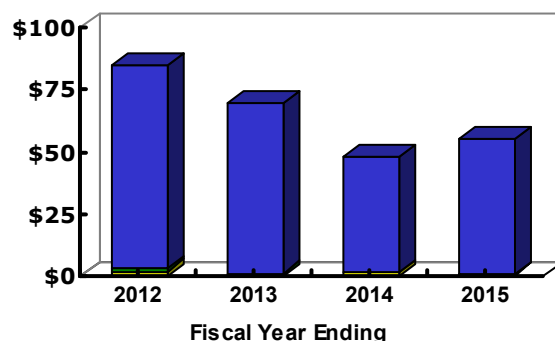
Interest and Other Earnings

Description

The City pools all cash, cash equivalents and investments, except for accounts that are maintained separately in accordance with legal restrictions. Governmental & business-type investments consist of interest-bearing depository and checking accounts, money market accounts, investment in external investment pools such as the Florida Municipal Investment Trust (FMIVT) administered by the Florida League of Cities (FLOC), and other investments managed by external investment managers.

The Fiduciary Funds' investments are comprised of (i) investments of the Firefighters & Police Officers Pension Trust Fund that are managed by a separate Board of Trustees, (ii) the investments of the General Employees Pension Trust Fund that are invested in separate accounts offered by the Principal Financial Group, and (iii) the investments of the Other Post-Employment Benefits (OPEB) Trust Fund, which are invested with FLOC.

Millions



■ Governmental ■ Proprietary ■ Fiduciary

Forecast Methodology and Analysis

The main factors in projecting these revenues are (1) the most current ending balance and (2) the estimated rate of return.

The year over year changes reflect wide fluctuations in asset return on a market value basis. The 13.4% increase is based on higher ending balances of the Fiduciary Funds compared to 2012-13.

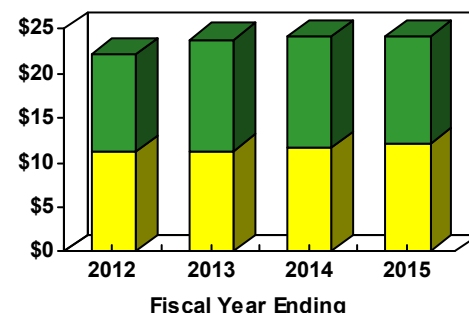
Fiscal Year Ending	Governmental	Proprietary Fund	Fiduciary Funds	Total	% Change
2015	\$ 232,478	\$ 116,000	\$ 54,222,000	\$ 54,647,065	13.4%
2014	1,095,278	359,000	46,376,000	48,185,512	(30.1%)
2013	-426,387	1,032,773	68,259,636	68,965,305	(18.3%)
2012	1,717,603	1,471,592	80,872,185	84,404,223	-

Rentals

Description

The City rents its facilities (Senator Howard C. Forman Human Services Campus, apartment complexes, storage lots, the Walter C. Young Resource Center/Dinner Theatre, parks, and fields) to businesses, religious and civic organizations, and private individuals. Rental of City facilities to businesses is contractual and is usually based on the size of the space being rented. Rental of the apartment complexes and the storage lots to individuals is also based on contracts. Rental of all other facilities is on an event basis. Rental revenues in the Debt Service Fund relates to charges to City divisions for related debt service payments.

Millions



■ General Fund ■ Debt Service Fund

Forecast Methodology and Analysis

Unless other information is available, it is assumed that rentals that are based on contracts will be in place the following year. Therefore, the revenue forecast is based on the contracts that are currently in effect. The non-contractual rental is estimated based on historical trend.

The increase in each fiscal year is based on scheduled debt service funding and budgeting Pines Place and Pines Point at 90% occupancy.

Fiscal Year Ending	General Fund	Debt Service Fund	Total Amount	% Change
2015	\$ 12,011,326	\$ 12,147,584	\$ 24,158,910	0.4%
2014	11,600,483	12,469,042	24,069,525	1.3%
2013	11,274,058	12,492,011	23,766,069	8.0%
2012	11,066,778	10,940,507	22,007,285	-

State Shared Revenues

Description

Taxes collected and remitted to the State of Florida are deposited in the State Revenue Sharing Trust Fund for Municipalities. The Trust Fund revenues consist of (1) Sales Tax Proceeds, (2) Municipal Gas Tax 8th Cent, (3) Special Motor and Other Tax, and (4) Local Government 1/2 Cent Sales Tax. The State uses a three-factor additive formula to determine a municipality's annual share of the fund.

The City's share reflects the overall economy and the City's population. The University of Florida Bureau of Economics and Business Research (BEBR) estimated the City population grew from 154,508 to 155,565 from 2012 to 2013.

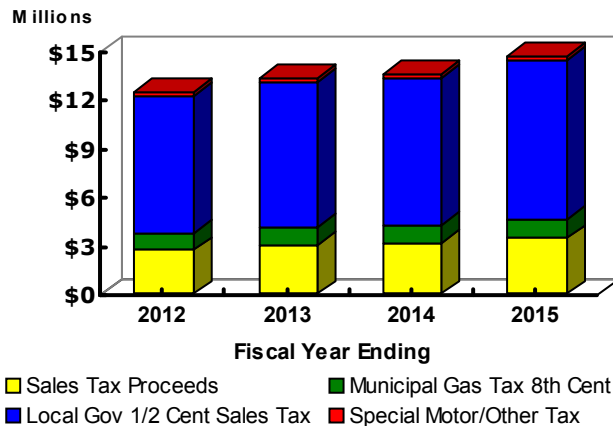
These revenues are accounted for in the General Fund and the Road and Bridge Fund.

Forecast Methodology and Analysis

The main factors considered in projecting these revenues are (1) historical trend, (2) estimated population increase, and (3) estimated inflation. The City also takes into consideration the State of Florida estimates. Please refer to the "Basis of Revenue Estimates" in this section for the projected population growth rate and projected inflation rate.

State and internal projections point to a 7.8% increase for fiscal year 2014-15 based on a positive economic forecast.

Fiscal Year Ending	Sales Tax Proceeds	Municipal Gas Tax 8th Cent	Local Gov 1/2 Cent Sales Tax	Special Motor/Other Tax	Total	% Change
2015	\$ 3,457,800	\$ 1,147,300	\$ 9,822,300	\$ 234,330	\$ 14,661,730	7.8%
2014	3,148,000	1,051,000	9,166,000	241,582	13,606,582	1.7%
2013	3,047,672	1,069,014	8,999,628	259,188	13,375,501	7.0%
2012	2,720,436	995,490	8,501,885	282,307	12,500,117	-



Franchise Fees

Description

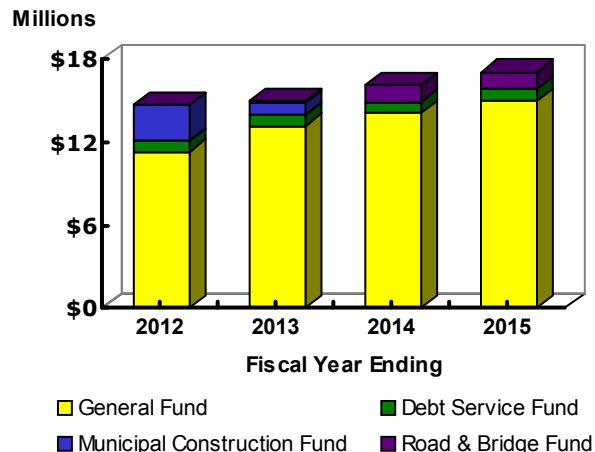
Franchise fees are established by franchise agreements between the City and private service providers of electric, natural gas, sanitation, towing, resource recovery, and recycling.

This revenue is generated based on all residential, commercial, and industrial revenues collected by the provider for services within the City. This revenue source is accounted for in the General Fund and the Debt Service Fund.

Forecast Methodology and Analysis

The main factors considered in projecting this revenue are (1) historical trend, (2) estimated population increase, and (3) estimated inflation. Please refer to the "Basis of Revenue Estimates" in this section for the projected population growth rate and projected inflation rate.

The Sanitation Franchise Fee rate increased from 10% to 20% effective June 1, 2013 and from then onward, 35% of receipts are recorded in the Road and Bridge Fund. The 2014-15 increase is mainly attributable to Franchise Fees Electric due to increased consumption and base rate increases.



Fiscal Year Ending	General Fund	Road and Bridge Fund	Debt Service Fund	Municipal Construction Fund	Total	% Change
2015	\$ 14,886,000	\$ 1,241,000	\$ 821,031	\$ 0	\$ 16,948,031	5.4%
2014	14,007,000	1,257,000	818,003	0	16,082,003	7.7%
2013	13,090,328	237,725	818,352	783,641	14,930,045	2.3%
2012	11,240,948	0	816,072	2,537,270	14,594,290	-

Public Services Taxes

Description

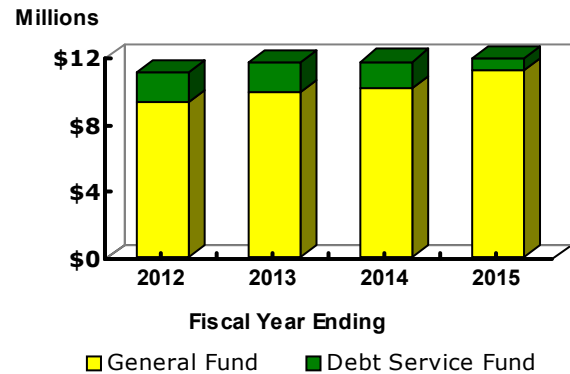
A tax levied on the purchase of electricity, natural gas, propane, and water.

This revenue is based on a contracted percentage applied to the taxable amounts charged by the seller of the service. Electrical service fuel rate adjustments have a marginal impact on this revenue. This revenue is accounted for in the General Fund and the Debt Service Fund.

Forecast Methodology and Analysis

The main factors considered in projecting this revenue are (1) historical trend, (2) estimated population increase, and (3) estimated inflation. Please refer to the "Basis of Revenue Estimates" in this section for the projected population growth rate and projected inflation rate.

The 2014-15 increase of 9.9% is due mainly to Public Service Tax-Electric, which is increasing due to consumption and two base rate increases.



Fiscal Year Ending	General Fund	Debt Service Fund	Total	% Change
2015	\$ 11,296,245	\$ 1,647,755	\$ 12,944,000	9.9%
2014	10,133,000	1,645,299	11,778,299	0.5%
2013	9,924,607	1,792,983	11,717,590	5.0%
2012	9,373,000	1,786,960	11,159,960	-

Fire Protection Special Assessment

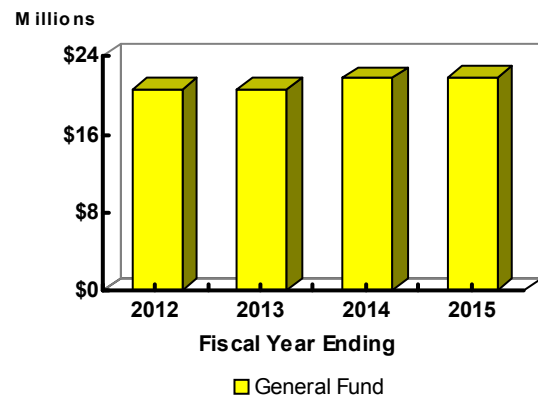
Description

Represents a non-ad valorem assessment collected through the county's tax collector. It funds a portion of the costs associated with providing fire services. The fiscal year 2014-15 will fund 100% of the assessable costs.

Forecast Methodology and Analysis

The calculation is based on applying the net assessable fire cost to the current assessment roll to generate a flat rate per residential unit and square footage rates for commercial, industrial, and institutional properties.

The 0.2% increase for 2014-15 reflects a \$0.1 million increase in assessable costs at a 100% levy of assessable costs.

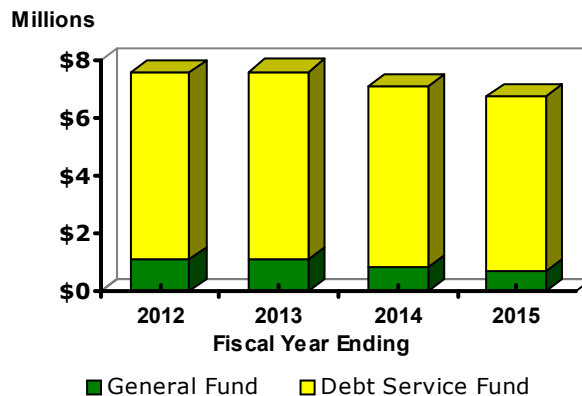


Fiscal Year Ending	General Fund	% Change
2015	\$ 21,680,305	0.2%
2014	21,628,612	5.4%
2013	20,517,833	(0.4%)
2012	20,597,890	-

Communication Services Tax

Description

The Communications Services Tax took effect October 1, 2001, and represents a combination of the former Cable Television and Telecommunication Franchise Fees as well as the Public Service Tax on telecommunications services. The State is the central collection authority for these taxes, redistributes the monies to the municipalities according to a pre-determined percentage, and retains a 1% administrative fee.



Forecast Methodology

The main factors considered in projecting this revenue are (1) historical trend, (2) estimated population increase, and (3) estimated inflation. The City also takes into consideration State of Florida estimates and state audits. Please refer to the "Basis of Revenue Estimates" in this section for the projected population growth rate and projected inflation rate.

The 4.5% decrease from 2013-14 is mainly due to changes in technology. Cable service does add some stability to this revenue source.

Fiscal Year Ending	General Fund	Debt Service Fund	Total	% Change
2015	\$ 723,787	\$ 6,043,550	\$ 6,767,337	(4.5%)
2014	835,000	6,247,991	7,082,991	(6.8%)
2013	1,135,075	6,463,422	7,598,497	0.6%
2012	1,108,564	6,441,091	7,549,654	-

Education and Recreational/Cultural Charges

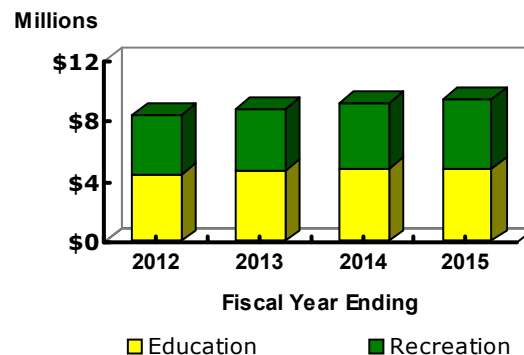
Description

Includes all revenues stemming from charges for educational and recreational/cultural services performed. Educational charges include registration fees and monthly fees paid by parents to enroll their children in pre-school and after-school care. Recreational/cultural services include golf, tennis, swimming, soccer, racquetball, other athletics, fitness center membership, and art & cultural programs.

These revenues are accounted for in the General Fund.

Forecast Methodology and Analysis

The main factors considered in projecting these revenues are (1) historical trend, and (2) any approved rate increases. The 3.2% increase in fiscal 2014-15 is attributable to recreation charges, which reflects mainly rate increases in summer program fees (averaging 3.0%) as well as an increase in enrollment.



Fiscal Year Ending	Education Charges	Recreation Charges	Total	% Change
2015	\$ 4,826,692	\$ 4,621,145	\$ 9,447,837	2.9%
2014	4,833,678	4,347,580	9,181,258	4.9%
2013	4,699,084	4,053,277	8,752,360	4.5%
2012	4,424,318	3,949,588	8,373,906	-

Local Option Gas Tax

Description

Pursuant to F.S. 336.025(1)(a) the county has exercised its authority in levying a 6-cent tax on every gallon of motor and diesel fuel sold in the county. The proceeds must be used for transportation expenditures.

Pursuant to F.S. 336.025(1)(b) the county has exercised its authority in levying a 3-cent tax on every gallon of motor fuel (excluding diesel fuel) sold in the county. The proceeds may be used for transportation expenditures needed to meet the requirements of the capital improvement elements of the City's comprehensive plan.

Pursuant to F.S. 336.025(1)(b)(2) the county has exercised its authority in levying a 1-cent tax on every gallon of motor fuel (excluding diesel fuel) sold in the county. The proceeds may be used for transportation expenditures needed to meet the requirements of the capital improvement elements of the City's comprehensive plan.

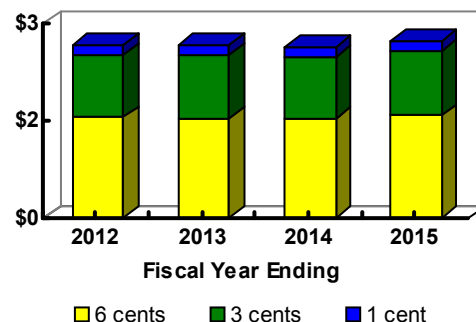
These revenues are accounted for in the Road and Bridge Fund.

Forecast Methodology and Analysis

The main factors considered in projecting these revenues are (1) historical trend, (2) estimated City population growth in relation to county growth, and (3) estimated inflation. The City also takes into consideration estimates done by the State of Florida. Please refer to the "Basis of Revenue Estimates" in this section for the projected population growth rate and projected inflation rate.

The anticipated 1.1% decline during fiscal year 2013-14 is projected to be followed by an increase of 3.3% in fiscal year 2014-15.

Millions



Fiscal Year Ending	\$0.06	\$0.03	\$0.01	Total	% Change
2015	\$ 1,576,443	\$ 985,816	\$ 166,899	\$ 2,729,158	3.3%
2014	1,535,000	946,000	160,000	2,641,000	(1.1%)
2013	1,540,665	965,311	163,708	2,669,684	0.2%
2012	1,543,846	958,419	162,539	2,664,803	-

Local Business Tax

Description

A license issued by the City as a prerequisite to conducting and maintaining a business, service, or profession. Payment is received annually and is due on or before October 1st of each year. The annual fee for the Local Business Tax receipt varies depending on the nature of the business.

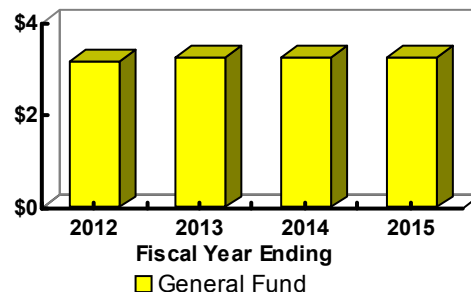
The Florida Legislature enacted Chap 2006-152 changing of references to Occupational Licenses so that the term "Occupational License Fee" was amended to read "Local Business Tax" and "Occupational License" was amended to read "Local Business Tax Receipt". Adopted City Ordinance No. 1576 complies with 2006-152.

Forecast Methodology and Analysis

The main factor considered in projecting this revenue is historical trend.

In general terms, this revenue is expected to remain relatively flat despite the moderate economic recovery.

Millions



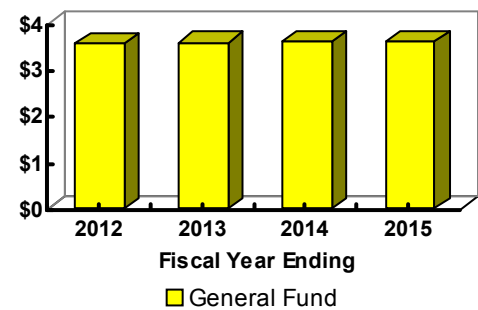
Fiscal Year Ending	General Fund	% Change
2015	\$ 3,258,000	0.6%
2014	3,239,000	0.2%
2013	3,232,834	2.1%
2012	3,166,530	-

Rescue Transport Fees

Description

This revenue is derived from charges to individuals for use of the City's emergency medical transportation services. The Fire Department handles the billing and collection from private insurance carriers, self-insured individuals, Medicare, and Medicaid.

Millions



Forecast Methodology and Analysis

Historical number of calls multiplied by the average current base rate of \$603 for regular transportation fees, plus \$9.00 per mile on every call.

This revenue has stabilized despite a trend toward more uninsured patients; the use of false identity and/or insurance information; and continuing problems with collection.

Fiscal Year Ending	General Fund	% Change
2015	\$ 3,600,000	-
2014	3,600,000	0.5%
2013	3,582,173	0.6%
2012	3,562,157	-

Fines & Forfeitures

Description

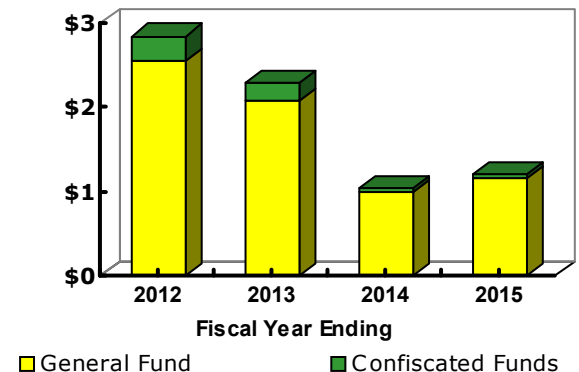
Includes revenues received from traffic citations issued and confiscation of forfeited abandoned property.

Forecast Methodology and Analysis

The projection is based on the most currently available 12-month average of actual receipts.

Red Light Camera Program proceeds are not budgeted due to its uncertain nature. Actual receipts for 2011-12 and 2012-13 were \$1.5 million and \$0.9 million respectively. The decrease is due to the cessation of the program's pending contract negotiations with the current vendor. Treasury Confiscations cannot be budgeted until received, in accordance with Florida Statutes. These factors explain the wide swings in the year over year changes reflected in the table below.

Millions



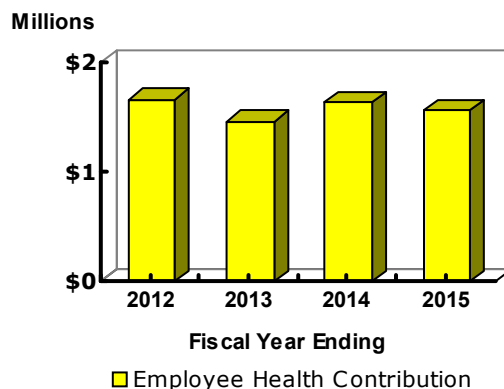
Fiscal Year Ending	General Fund	Confiscated Funds	Total	% Change
2015	\$ 1,154,000	\$ 44,041	\$ 1,198,041	16.9%
2014	980,100	44,953	1,025,053	(54.8%)
2013	2,059,578	207,905	2,267,483	(19.9%)
2012	2,525,897	303,278	2,829,174	-

Employee Health Contributions

Description

Until October 1, 1991, the City provided health insurance for all general and utility employees and their dependents at no charge. For employees hired on or after October 1, 1991, health insurance provided for dependent coverage is subject to employee contributions, per union contracts. Health insurance premiums for employee dependent coverage may be increased no more than 20% over a three-year period but no more than 10% in any one year.

This contribution is accounted for as revenue in the Public Insurance Fund.



Forecast Methodology

While carefully observing required confidentiality of the Health Insurance Portability and Accountability Act (HIPAA), each employee's contribution is based upon the coverage type selected.

Fluctuations in contributions reflect mainly changes in employee demographics and coverage type selected.

Fiscal Year Ending	Employee Contribution	% Change
2015	\$ 1,547,230	(4.4%)
2014	1,618,215	11.3%
2013	1,454,294	(11.9%)
2012	1,651,307	-

City Pension Contribution

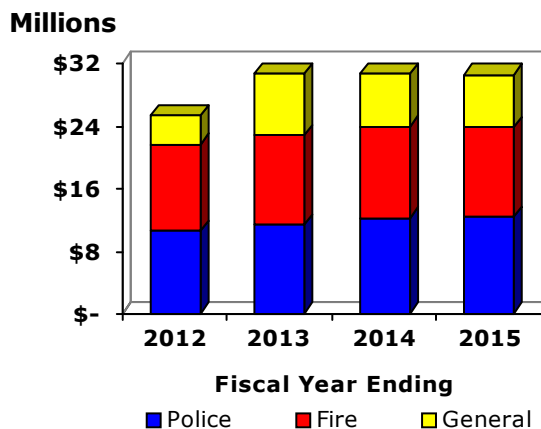
Description

Per GASB, the City's Annual Required Contribution (ARC) must be made into the appropriate Pension Trust Funds.

Forecast Methodology and Analysis

The prior year annual required contribution (ARC) as a percentage of covered payroll is multiplied by the projected payroll. The ARC is obtained from the most recent actuarial valuation report.

The annual changes reflect actuarial gains and losses, as well as a 2013 change in the mortality table utilized by the actuary. The general employee's pension plan is 88% funded. As of 2013-14, the City contribution will exceed the ARC and will reduce the unfunded liability.



Fiscal Year Ending	Fire	Police	General	Total	% Change
2015	\$ 11,408,862	\$ 12,293,177	\$ 6,674,902	\$ 30,376,941	(0.6%)
2014	11,747,522	12,124,806	6,674,902	30,547,230	(0.1%)
2013	11,409,528	11,345,237	7,824,902	30,579,667	21.0%
2012	10,970,219	10,569,818	3,742,492	25,282,529	-

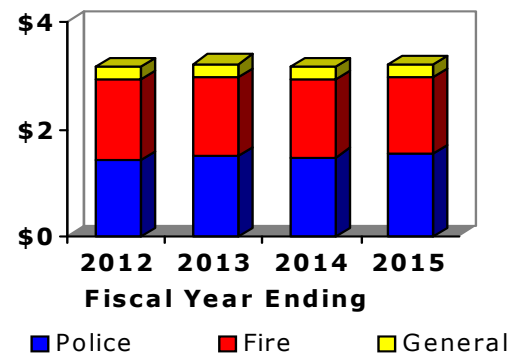
Employee Pension Contribution

Description

Contractually required employee pension contributions that are based upon the specified percentage of each employee's annual pensionable wage, in accordance with their union contract.

This is accounted for as a revenue in the General Employees' Pension Fund and the Police & Fire Pension Trust Fund.

Millions



Forecast Methodology and Analysis

Projection factors include (1) the projected salary multiplied by the (2) required percentage of pensionable wages: General Employees pay 7.25%, while Fire & Police employees contribute 10.4%. Effective July 1, 2010, the General Employees' Pension Plan was frozen for all collective bargaining unit members, and no additional benefits are being accrued for those employees. New members are no longer allowed to participate in the Plan.

The employee contribution rates have remained constant while the covered payroll varies with eligibility. Employees working while in the Deferred Retirement Option Program (DROP) are not required to contribute towards pension expenses. The fiscal year 2014-15 increase of 1.1% is attributable to the increase in covered payroll of police personnel.

Fiscal Year Ending	Fire	Police	General	Total	% Change
2015	\$ 1,416,772	\$ 1,526,628	\$ 228,666	\$ 3,172,066	1.1%
2014	1,428,888	1,474,790	234,006	3,137,684	(1.7%)
2013	1,473,774	1,478,143	241,209	3,193,127	1.3%
2012	1,499,745	1,408,905	242,548	3,151,198	-

Major Revenues

% of Total 2014-15 Revenue Budget

Description	2014-15 Budget	% of Total
Ad Valorem Taxes	56,711,093	15.4%
Interest & Other Earnings	54,647,065	14.8%
Water & Sewer Charges	43,942,000	11.9%
City Pension Contribution	30,376,941	8.2%
Rentals	24,158,910	6.5%
Fire Protection Special Assessment	21,680,305	5.9%
Franchise Fees	16,948,031	4.6%
State Shared Revenues	14,661,730	4.0%
Public Services Taxes	12,944,000	3.5%
Education & Recreational/Cultural Charges	9,447,837	2.6%
Communication Services Tax	6,767,337	1.8%
Rescue Transport Fees	3,600,000	1.0%
Local Business Tax	3,258,000	0.9%
Employee Pension Contribution	3,172,066	0.9%
Local Option Gas Tax	2,729,158	0.7%
Fire/Casualty Insurance Premium Taxes	2,458,939	0.7%
Employee Health Contributions	1,547,230	0.4%
Fines & Forfeitures	1,198,041	0.3%
Total Major Revenues	\$ 310,248,683	84.0%
Total Revenues	\$ 369,367,568	

Basis of Expenditure Estimates

Personnel Services

Description This category includes expenditures for City employees' base wages and salaries plus expenditures for other forms of employee compensation: life and health insurance, social security, workers' compensation, retirement contributions, longevity pay, overtime, and special duty/status pay. The Budget Division of the Finance Department calculates the personnel cost based on the staffing requested by each department.

Significant Assumptions The personnel services budget is based on the following assumptions:

- ◆ Merit increase of 5% based on approved pay plans for Firefighters and Police Officers. This budget does not reflect any merit increases for general employees.
- ◆ No cost of living (COLA) increases are reflected in this budget.
- ◆ Workers' Compensation - The rates for each employment classification times a modification factor to fund the budgeted cost.

Operating Expenses

Description This category includes expenditures that are not classified as personnel, capital outlay, or capital projects. Operating expenses include such items as office supplies, postage, utilities, travel and training, dues and memberships, fuel, telephone, and advertising to name a few. Expenditures of certain funds also include indirect costs (for services provided by the General Fund), based on a Citywide cost allocation plan.

Significant Assumptions Projected increases (and decreases) are based on a departmental level decision-making process.

The Departments were given two guidelines: (1) No submission of estimates for Travel & Conference (may include funds for tolls, mileage reimbursements, meals and parking), Training College Classes – Education, or Membership/dues/subscriptions unless specifically required for mandated certification; and (2) to submit detailed, justified budget requests relative to new programs and activities. They were given flexibility over allocation in the various line items.

Expenditures were then adjusted to reflect management priorities and to reflect updated information on costs.

Capital Outlay

Description Effective October 1, 2004, this category includes expenditures for capital items, with an initial individual cost of \$1,000 or more, and an estimated useful life in excess of one year. Purchase orders encumbered at the end of the previous year are carried over. For budgetary purposes, significant capital encumbrances outstanding at year-end are re-appropriated in the subsequent year's revised budget, rather than shown in the adopted budget. Insignificant encumbrances outstanding at year-end are deemed to have lapsed, and the related expenditures are charged to the subsequent year's budget when incurred.

Significant Assumptions Projected expenditures are based on the estimated cost of each capital item.

Funding for most of the capital expenditures is identified within the department's target budget. Capital outlays are ranked in the order of management priorities.

Capital Projects

Description This category includes expenditures for construction.

Significant Assumptions Projected expenditures are based on an estimated cost to completion.

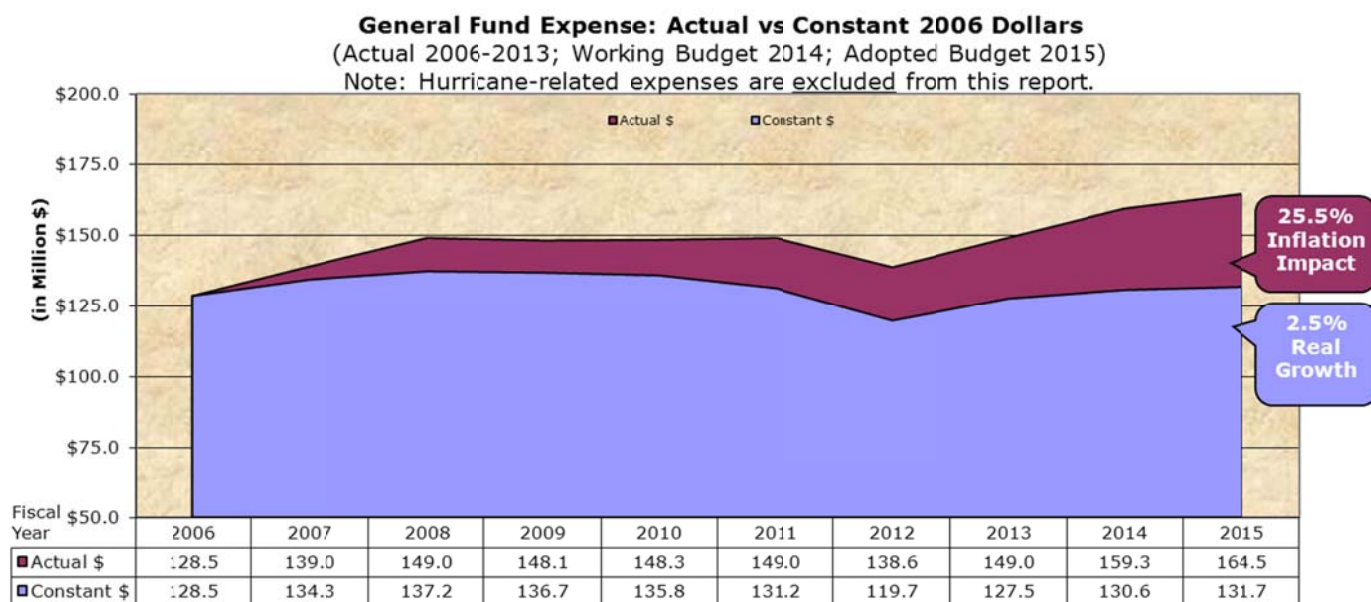
General Fund 10-Year Expenditure Analysis

Growth in Constant 2006 Dollars: Consistent with guidelines, expenditure containment has been the underpinning principle of budget development with notable recent results. Over the past ten years the General Fund budget has experienced total growth of \$36.0 million or 28.0%. Using 2006 constant dollars to account for the impact of inflation, the growth was only \$3.0 million or 2.5%, with the remaining \$33.0 million or 25.5% growth due to inflation. The actual \$36.0 million increase is attributable to rising personnel expenses of \$16.5 million, (+19.2%), operating expenses of \$14.8 million (+57.4%), \$3.5 million (+167.8%) in capital expenditures and \$1.1 million (+139.6%) in other expenditures.

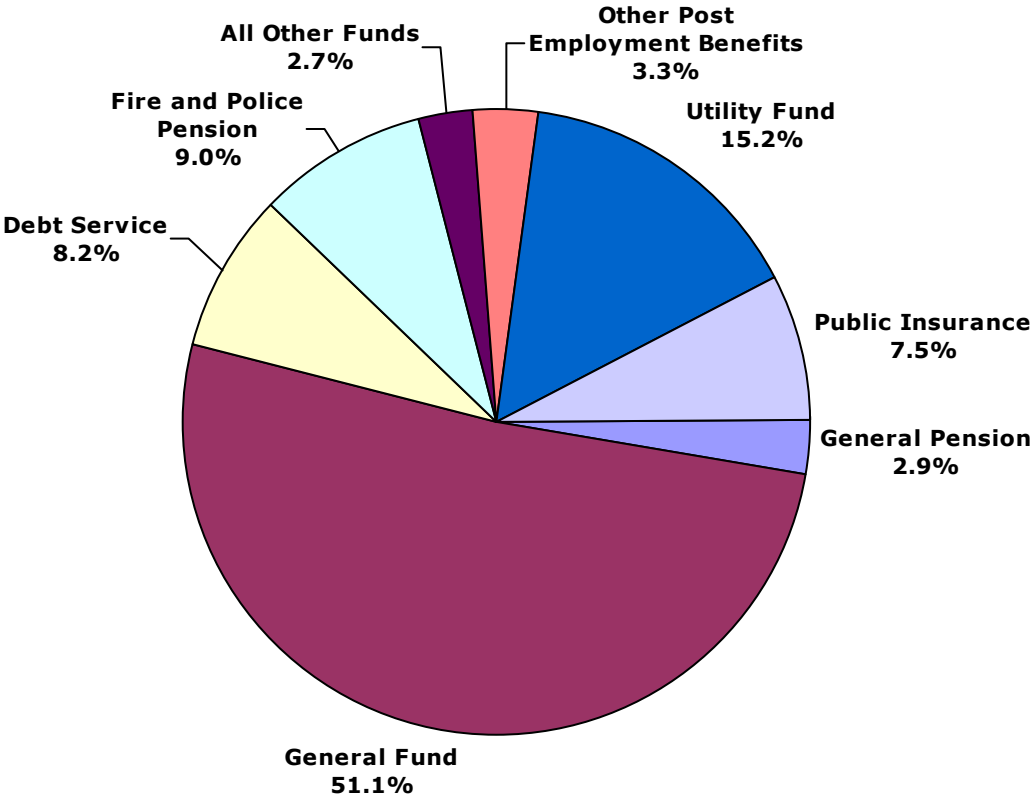
The \$16.5 million growth in personnel cost was primarily due to a \$10.1 million or 66.7% increase in pension and to \$9.2 million funding of other post employment benefits (OPEB) as required by GASB Statements 43 and 45. The pension increases were linked to enhanced benefits and recent underperformances of investments while the OPEB expense accounts for 8.1% of the 2014-15 personnel costs. The City started funding OPEB in 2007.

The \$14.8 million or 57.4% unadjusted increase in operating expense is connected mainly to \$3.45 million in debt service related to the construction of the three rental apartment towers, \$5.9 million in function sourcing, \$1.1 million in other operating expenses, and \$0.7 million in internal charges to the Fire Department.

The \$3.5 million or 167.8% increase in capital expenditures includes \$2.0 million for police cars, \$1.0 million for landscaping, and \$0.6 million in technology upgrades.

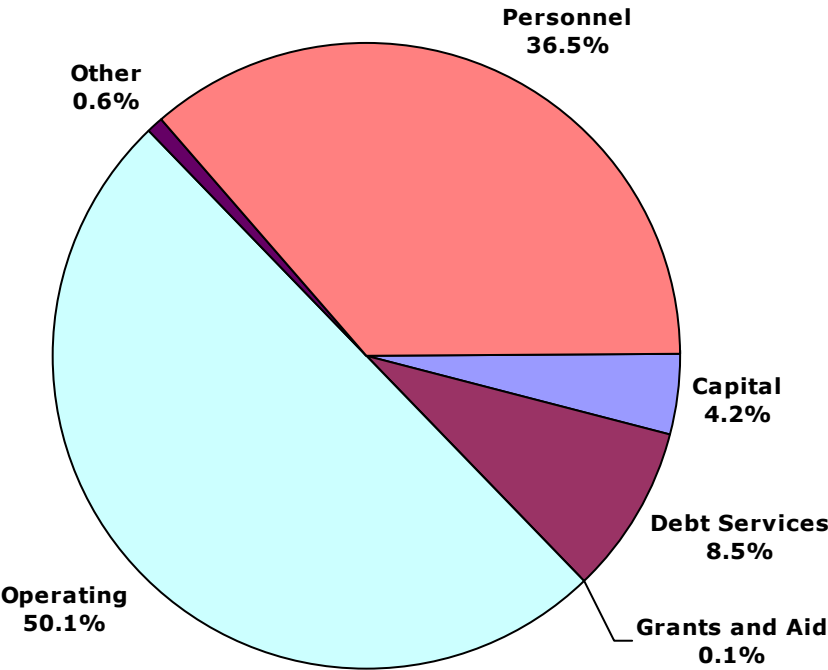


Expenditures By Fund



Total Expenditures \$321,656,436

Expenditures By Category



City of Pembroke Pines, Florida

Position Changes

2014-15 Budget as Compared to 2013-14 Adopted Budget

	Full Time	Part Time
1 General Fund		
2001 Finance		
12552 Budget Analyst	-1	-
2001 Finance	-1	-
2002 Technology Services		
12011 Internet Specialist	-1	-
12280 Help Desk Technician II	3	-
12643 Help Desk Technician I	1	-
12652 Programmer/Analyst I	-1	-
12697 Proj Mangr/Systems Prog Analyst II	1	-
12721 Project Manager	-1	-
12900 Web Page Developer	-1	-
2002 Technology Services	1	-
3001 Police		
12044 Records Unit Supervisor	1	-
12080 Social Media Manager	1	-
12093 Police Service Aid	-2	-
12131 Professional Standards Coordinator	1	-
12425 Police Officer	11	-
12455 Grants/Research Coordinator	-1	-
12458 Enforcement Programs Manager	-1	-
12459 Logistics Coordinator I	-1	-
12490 Logistics Manager	1	-
12491 Program Manager	1	-
12492 Finance Coordinator	1	-
12525 Administrative Assistant I	1	-
12552 Budget Analyst	-1	-
12631 Crime Scene Technician	-1	-
12632 Crime Scene Unit Supervisor	1	-
12633 Crime Scene Investigator	-1	-
12634 Crime Scene Shift Supervisor	1	-
12639 Forensic Examiner	1	-
12651 Programmer Analyst II	1	-
12652 Programmer/Analyst I	-1	-
12684 Clerical Spec II	-3	-
12685 Clerical Aide	2	-
12979 Police Support Specialist II	-3	-
12980 Police Support Specialist I	3	-
12981 Police Administrative Specialist I	1	-

City of Pembroke Pines, Florida

Position Changes

2014-15 Budget as Compared to 2013-14 Adopted Budget

	Full Time	Part Time
1 General Fund		
3001 Police		
13412 P/T Police Support Specialist	-	1
3001 Police 303 SRO program		
12424 SRO Coordinator	-1	-
12426 School Resource Officer	-22	-
13413 P/T SRO Coordinator	-	1
13414 P/T School Resource Officer	-	22
3001 Police 9007 Code Compliance		
12085 Code Compliance Administrator	1	-
12192 Lead Code Officer	1	-
12684 Clerical Spec II	2	-
12715 Code Compliance Officer	7	-
3001 Police	1	24
5002 Early Development Centers 201 West Pines pre-school		
12143 EDC Teacher	2	-
13408 P/T EDC Clerical Spec I	-	2
13551 P/T Teacher Aide	-	9
5002 Early Development Centers 205 WCY EDC		
12143 EDC Teacher	-1	-
12780 Teacher Aide	-2	-
12972 EDC Clerical Spec I	-1	-
13408 P/T EDC Clerical Spec I	-	-1
5002 Early Development Centers 208 Charter EDC - West		
13408 P/T EDC Clerical Spec I	-	-1
13551 P/T Teacher Aide	-	-1
5002 Early Development Centers 209 Charter EDC - Central		
12143 EDC Teacher	-1	-
5002 Early Development Centers	-3	8
6001 General Gvt Buildings		
12246 Public Service Maintenance Worker I	-3	-
12489 Facilities Manager	2	-
12650 Communication Technician	-1	-
12741 Controller	0.5	-
6001 General Gvt Buildings	-1.5	-
6004 Grounds Maintenance		

City of Pembroke Pines, Florida

Position Changes

2014-15 Budget as Compared to 2013-14 Adopted Budget

	Full Time	Part Time
1 General Fund		
6004 Grounds Maintenance		
12246 Public Service Maintenance Worker I	-3	-
12250 Maintenance Worker II	-2	-
6004 Grounds Maintenance 930 Public Services & Park Maintenance		
12361 PS Maint WRK I	1	-
12362 PS MAINT WRK II	2	-
12478 PS Custodian	-1	-
13406 P/T PS Custodian	-	-2
13521 P/T PS Maintenance Worker I	-	-5
6004 Grounds Maintenance	-3	-7
6005 Purchasing/Contract Administration		
12487 Purchasing Agent/Contract Analyst	-1	-
12488 Assistant Purchasing Manager	1	-
6005 Purchasing/Contract Administration	-	-
6008 Howard C. Forman Human Services Campus		
12469 Property Manager	1	-
6008 Howard C. Forman Human Services Campus	1	-
7001 Recreation and Cultural Arts		
12181 Division Director of Recreation	-1	-
12521 Asst. Rec & Cultural Arts Director	1	-
12525 Administrative Assistant I	1	-
12559 Recreation Supervisor II	0.5	-
12564 Special Events- Coordinator Assistant	1	-
12573 Recreation Specialist	-1	-
12581 Recreation Specialist II	-1	-
13549 P/T Storage Lot Attendant	-	1
7001 Recreation and Cultural Arts 201 West Pines pre-school		
12151 City Teacher	-2	-
12559 Recreation Supervisor II	-0.5	-
13409 P/T Day Care Clerical Spec	-	-2
13552 P/T Teacher - Recreation	-	-4
13567 P/T Recreation Teacher Aide	-	-8
7001 Recreation and Cultural Arts	-2	-13
9007 Code Compliance		

City of Pembroke Pines, Florida

Position Changes

2014-15 Budget as Compared to 2013-14 Adopted Budget

	Full Time	Part Time
1 General Fund		
9007 Code Compliance		
12085 Code Compliance Administrator	-1	-
12192 Lead Code Officer	-1	-
12684 Clerical Spec II	-2	-
12715 Code Compliance Officer	-7	-
9007 Code Compliance	-11	-
1 General Fund	Total -19	12
100 Road & Bridge Fund		
6002 Maintenance		
12015 Irrigation Maintenance Worker	-1	-
12091 Pub Works & Facility Supervisor	-1	-
12250 Maintenance Worker II	-1	-
6002 Maintenance	-3	-
100 Road & Bridge Fund	Total -3	-
471 Utility Fund		
6010 Utilities Admin Services		
12055 Deputy Public Services Director	1	-
12741 Controller	0.5	-
12786 S-Utility Service Worker II	-1	-
12795 Utility Maintenance Manager	1	-
12831 CADD Operator	-1	-
6010 Utilities Admin Services	0.5	-
6021 Sewer Collection		
12753 Utility Service Worker II/Camera Operator	-1	-
12785 S-Utility Service Worker I	-2	-
12786 S-Utility Service Worker II	-1	-
6021 Sewer Collection	-4	-
6022 Sewer Treatment Plant		
12946 S-Treatment Plant Operator I	-1	-

City of Pembroke Pines, Florida

Position Changes

2014-15 Budget as Compared to 2013-14 Adopted Budget

	Full Time	Part Time
471 Utility Fund		
6022 Sewer Treatment Plant		
12947 S-Treatment Plant Operator II	-2	-
12948 S-Treatment Plant Operator III	-3	-
6022 Sewer Treatment Plant	-6	-
6031 Water Plants		
12673 Chief Water Operations	-1	-
12779 W-Utility Ser Worker II	-1	-
12926 Water Plant Operator I	-3	-
12928 Water Plant Operator III	-3	-
13674 P/T Chief Chemist	-	-1
13926 P/T Water Plant Operator I	-	-1
6031 Water Plants	-8	-2
6032 Water Distribution		
12779 W-Utility Ser Worker II	-3	-
6032 Water Distribution	-3	-
471 Utility Fund	Total -21	-2
Total Change for All Funds	-42	10

City of Pembroke Pines, Florida

Position History by Department

	2011-12 Actual		2012-13 Actual		2013-14 Adopted Budget		2014-15 Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
100 City Commission	1	6	1	6	1	6	1	6
1001 City Clerk	10	2	9	2	9	2	9	2
2001 Finance	18	-	17	1	17	1	16	1
2002 Technology Services	15	-	16	-	17	-	18	-
201 City Manager	0.5	3	1.5	3	1.5	3	1.5	3
202 Human Resources	5	-	5	-	5	-	5	-
3001 Police	272	1	273	1	285	1	298	2
3001 Police 303 SRO program	15	-	23	-	23	-	-	23
3001 Police 9007 Code Compliance	-	-	-	-	-	-	11	-
4003 Fire/Rescue	223	2	209	2	208	2	208	2
4003 Fire/Rescue 678 Fire Prevention	10	1	10	1	10	1	10	1
4003 Fire/Rescue 911 Public Safety Dispatch	36	-	37	-	-	-	-	-
5002 Early Development Centers 201 West Pines pre-school	-	-	-	-	-	-	2	11
5002 Early Development Centers 203 Charter EDC - Village Center	3	10	3	10	2	10	2	10
5002 Early Development Centers 205 WCY EDC	16	22	16	21	12	21	8	20
5002 Early Development Centers 208 Charter EDC - West	22	33	21	33	19	33	19	31
5002 Early Development Centers 209 Charter EDC - Central	17	30	16	30	16	32	15	32
5005 W.C.Y Administration	-	1	-	1	-	1	-	1
6001 General Gvt Buildings	8	1	7	1	7	1	5.5	1
6004 Grounds Maintenance	8	-	7	-	7	-	2	-
6004 Grounds Maintenance 930 Public Services & Park Maintenance	-	-	47	24	44	24	46	17
6005 Purchasing/Contract Administration	2	1	2	-	2	-	2	-
6006 Environmental Services (Engineering)	2	-	2.5	-	2.5	-	2.5	-
6008 Howard C. Forman Human Services Campus	-	-	-	-	-	-	1	-
7001 Recreation and Cultural Arts	73.5	90	22.5	65	22.5	69	23	70
7001 Recreation and Cultural Arts 201 West Pines pre-school	2.5	15	2.5	15	2.5	14	-	-
7005 Walter C Young Dinner Theatre	2	1	2	1	-	-	-	-
8001 Community Services	2.5	-	2.5	-	2.5	-	2.5	-
8002 Housing Division	0.75	-	0.75	-	0.75	-	0.75	-
8002 Housing Division 603 Rental - Pines Place	1.75	-	1.75	-	1.75	-	1.75	-
9002 Planning and Economic Development	5	3	4	2	4	2	4	2
9007 Code Compliance	11	-	11	-	11	-	-	-
1 General Fund	782.5	222	770	219	733	223	715	235
6002 Maintenance	5	-	3	-	3	-	-	-
100 Road & Bridge Fund	5	0	3	0	3	0	0	0
3015 Victims of Crime Act Grant	-	1	-	1	-	1	-	1
122 Law Enforcement Grant	0	1	0	1	0	1	0	1
6010 Utilities Admin Services	8.5	2	9	2	9	2	9.5	2
6021 Sewer Collection	6	-	4	-	4	-	-	-
6022 Sewer Treatment Plant	8	-	6	-	6	-	-	-
6031 Water Plants	9	2	8	2	8	2	-	-

City of Pembroke Pines, Florida

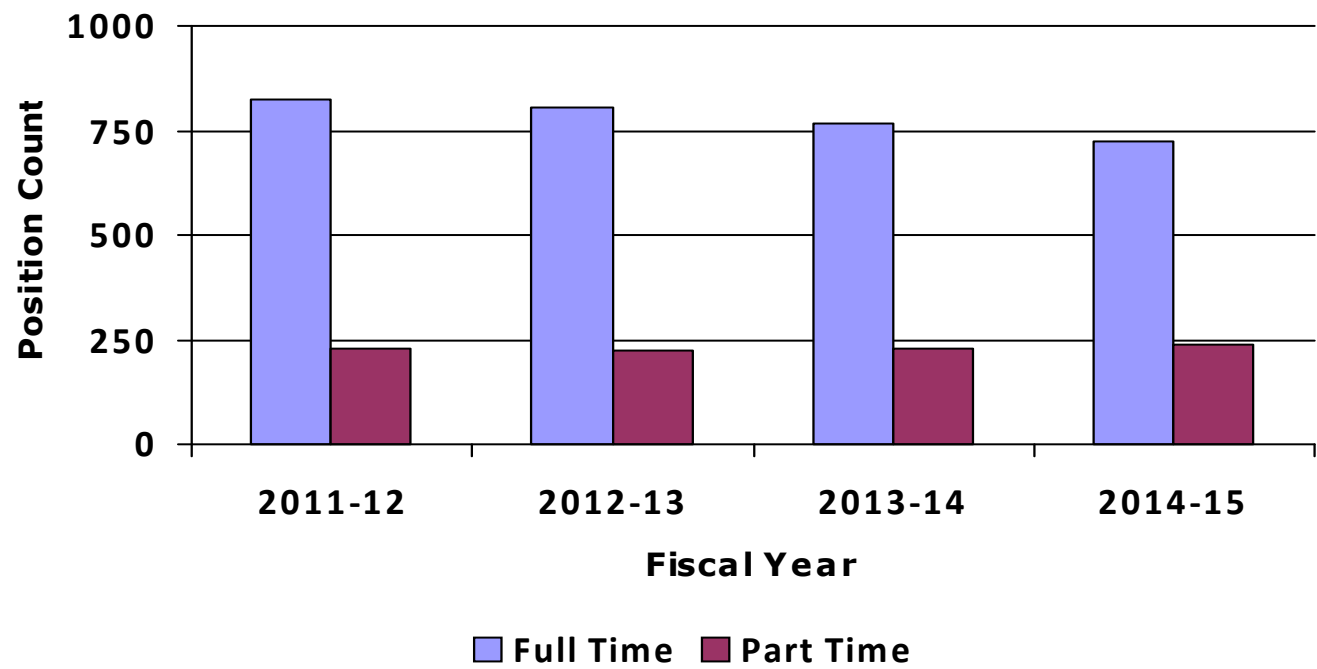
Position History by Department

	2011-12 Actual		2012-13 Actual		2013-14 Adopted Budget		2014-15 Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
6032 Water Distribution	5	-	3	-	3	-	-	-
471 Utility Fund	36.5	4	30	4	30	4	9.5	2
203 Self Insurance 401 Administration	1	-	1	-	1	-	1	-
504 Public Insurance Fund	1	0	1	0	1	0	1	0

Total All Funds	825	227	804	224	767	228	725	238

	2011-12	2012-13	2013-14	2014-15
Total Full Time Equivalents (FTE):	938.5	916	881	844

Position Count History



ECONOMIC ANALYSIS

In July 2014, the Florida Office of Economic and Demographic Research's (EDR) revised the forecast for the state's economy and expressed their optimism that the recovery will steadily continue but still have a few years to return to normal conditions, which are expected by Fiscal Year 2016-2017. In 2013, Florida's economic growth was in positive territory for the fourth year in a row after declining two years consecutively from the "Great Recession".

Gross Domestic Product

Florida's Gross Domestic Product (FLGDP), the total dollar value of all goods and services produced in the State, reflected that Florida was one of the nation's faster growing states from 1997 to 2006. With the end of the housing boom and the beginning of the so called "Great Recession", the State slipped into negative growth in 2008 and 2009. Once the recession ended and the slow recovery began in 2010, the economy regained a 0.3% growth over the prior year in 2010, 0.9% growth in 2011, 2.4% in 2012, just slightly below the national average of 2.5%. In 2013 Florida experienced 2.2% growth, ranking 18th in the nation, where the United States real GDP growth was only 1.8%.

On the national front, the Congressional Budget Office's (CBO) updated its Budget and Economic Outlook in August 2014: Fiscal year 2014 budget deficit is projected to be almost a third less than that of the fiscal year 2013. The deficit for fiscal year 2014 is estimated to be around \$506 billion with a GDP of 2.9 percent. As a share of GDP, deficits are projected to rise from 2.6% in 2015 to nearly 4% at the end of the 10-year period (CBO: Updated Budget Projections: 2014 to 2024 p.1). As of August 2014, the unemployment rate (nationally) was 6.1% while the participation rate was 62.8%, the lowest rate since March 1978, and projected by CBO to decline within the next couple of years. A small increase in the unemployment rate over the remaining months of the year will suggest that the economy is improving, but with a decreasing participation rate the desired development of the economy will take more time. The unemployment rate is projected by the CBO to improve in the next 3 years as follows: 5.9 % in 2015, 5.7% in 2016, and 5.7% in 2017.

The Conference Board Consumer Confidence Index, which is based on consumers' perceptions of current business and employment conditions is one of the leading indicators for the US economy, increased slightly in August 2014 to 92.4 following a 90.3 index in July 2014. Last year's index in August 2013 was 79.7. Board member Lynn Franco concluded: "Consumer confidence increased for the fourth consecutive month as improving business conditions and robust job growth helped boost consumers' spirits. Looking ahead, consumers were marginally less optimistic about the short-term outlook compared to July, primarily due to concerns about their earnings. Overall, however, they remain quite positive about the short-term outlooks for the economy and labor market." (The Conference Board, the Conference Board Consumer Confidence Index Improves Again, Aug. 26, 2014)

Financial Markets

The financial markets continue its upward trend and into record territory. The Dow Jones has reached a closing record high of 17,279.74 on September 19, 2014 while the S&P 500 reached a closing record high of 2,011.36 on September 18, 2014. For the 2014 calendar year up to September 30th, the Dow Jones is up 2.81%, the S&P 500 is up 6.70% and the NASDAQ is up 7.59%.

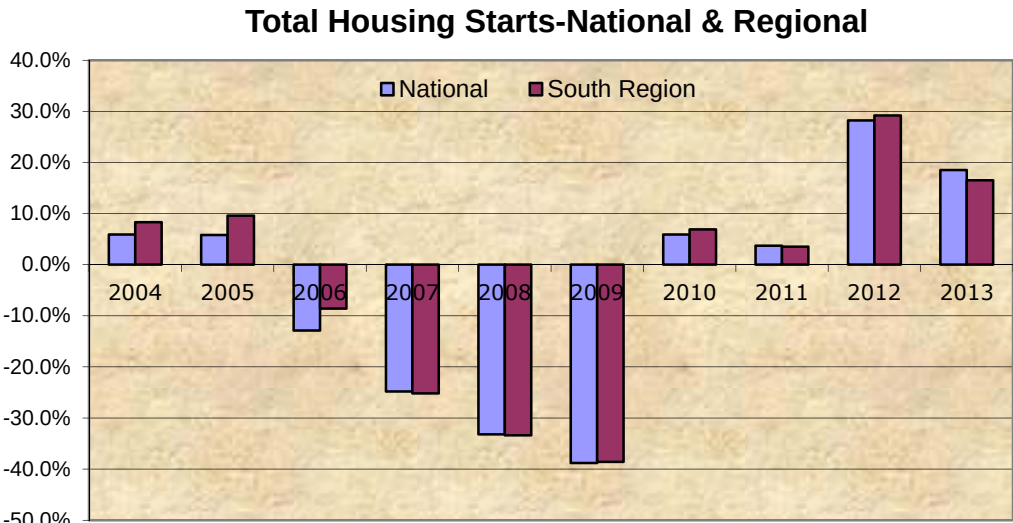
Real Estate

Nationally, home prices continued to climb in March 2014 (150.76), up 10.35% compared to March 2013 (136.62). But even with this year's rise in prices, the overall index is still down 20.6% from its record high in June of 2006 (189.93). Florida metropolitan areas accounted for 8 of the 10 hardest hit metropolitan areas with a population of 200,000 or more. Florida leads the nation in new foreclosure filings, where one in every 400 housing units received a foreclosure filing, but some parts of Florida have one in every 300 housing units receiving foreclosure filings. The foreclosure process in 2007 took 169 days or fewer, but as of 2014 the foreclosure process takes about 925 days (2.5 years). However, according to numbers provided by the Broward County Property Appraiser (BCPA), in 2013 the City experienced an overall 17% decline in foreclosures compared to 2012.

According to the August Realtors' Confidence Index Report, confidence in the single family home market showed no signs of declining and data portrays that the single family home market is satisfactory when compared to previous reports. Earlier in 2014, Realtors' Report believed confidence was declining due to low inventory in many property areas. Since that report growth in inventory has occurred, allowing properties to stay on the market for a longer period of time. As of August, the state of Florida has one of the stronger markets for single-family homes, townhouses, and condominiums. The Office of Economic and Demographic Research (EDR) shows existing home sales in 2013 were 94.1% of the 2005 banner year sales, and as of September, projects that existing home sales for 2014 will be 93% compared to the 2005 peak.

The median sales price of existing family homes for Florida through July 2014 was \$185,000 according to the EDR. Broward County's median sales price for 2013 increased 21% from a year ago to \$229,500 according to The Florida Housing Data Clearing House report. But even with this year’s rise in prices, the overall index is still down 30% from its record high of \$332,000 in 2006. A shortage of homes for sales has helped drive South Florida prices higher over the past year.

Nationally, privately-owned housing starts and completions have both shown increases in August 2014 in comparison to the prior year. Year to date, new privately-owned housing starts and completions have increased 8.6% and 15.4%, respectively. In the South Region as of August, the new privately-owned housing starts reflected a 7.5% year over year increase with a year to date change of 6.0%. EDR reports that the building permit activity, an indicator of new construction, shows a decline compared to the previous year, but it remains in positive territory. Data for the first seven months of 2014 indicates slow activity.



Source: U. S. Census Bureau, Economic Indicators

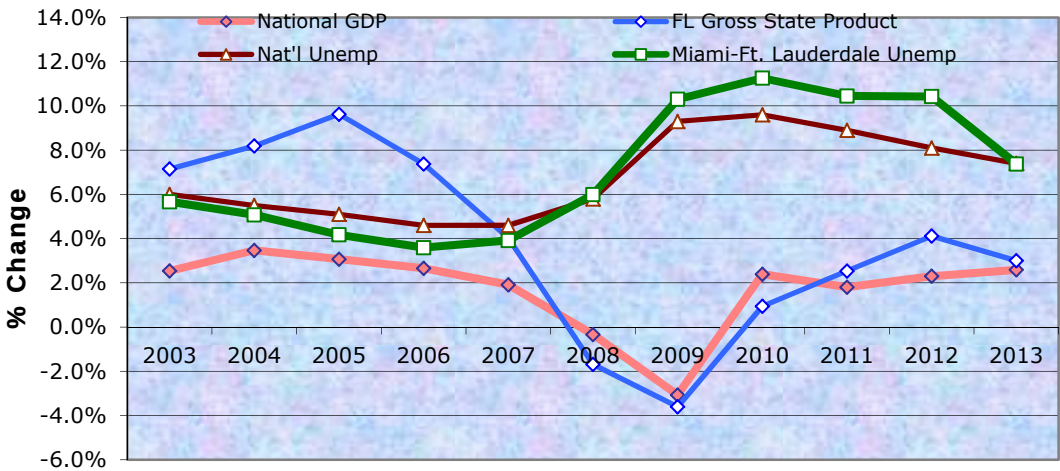
Unemployment

The outlook for the US labor market has grown in the last three quarters since the projected rates were announced at the start of the year according to the 2014 Survey of Professional Forecasters Second Quarter Report. The national unemployment rate projected by the Federal Reserve Bank of Philadelphia is expected to be at an annual average of 6.3% in 2014, 5.7% in 2015, 5.4% in 2016, and 5.3% in 2017. The projections for 2014, 2015, and 2016 are lower than those of last year’s survey. As stated earlier, the national unemployment rate as of August 2014 is 6.1% compared to 7.2% for the same time last year (US Bureau of Labor Statistics). The current rate of 6.1% as compared to 10.0% in October of 2009, when the rate was at its peak, signals that job creation has been relatively stable.

Florida’s unemployment rate has decreased significantly from its all-time high of 11.4% in March 2010 to its current rate of 6.3% in August 2014 and for the same time last year of 7.1%. As reported by the Congressional Budget Office (CBO), increases in output have made businesses more willing and comfortable in hiring workers, thus moving the unemployment rate downward. CBO projects it will drop below 6% in 2017. The amount of people unemployed in Florida peaked in February 2010 at roughly 1,040,000, but as of July 2014 there were still 597,000 unemployed people.

The South Florida Metropolitan Statistical Area has recorded over-the-year employment gains each month for almost three years according to the Regional office of the US Bureau of Labor Statistics (June 2013). Broward County has an unemployment rate of 5.7% as of July 2014, which is below last year’s unemployment rate of 6.4%. While neighboring county, Miami-Dade, has an unemployment rate of 6.8% as of July 2014 with a previous year rate of 8.6%. An increase in the overall labor force is causing Broward County’s unemployment rate to move upwards.

National GDP, Florida Gross State Product and National/Local Unemployment

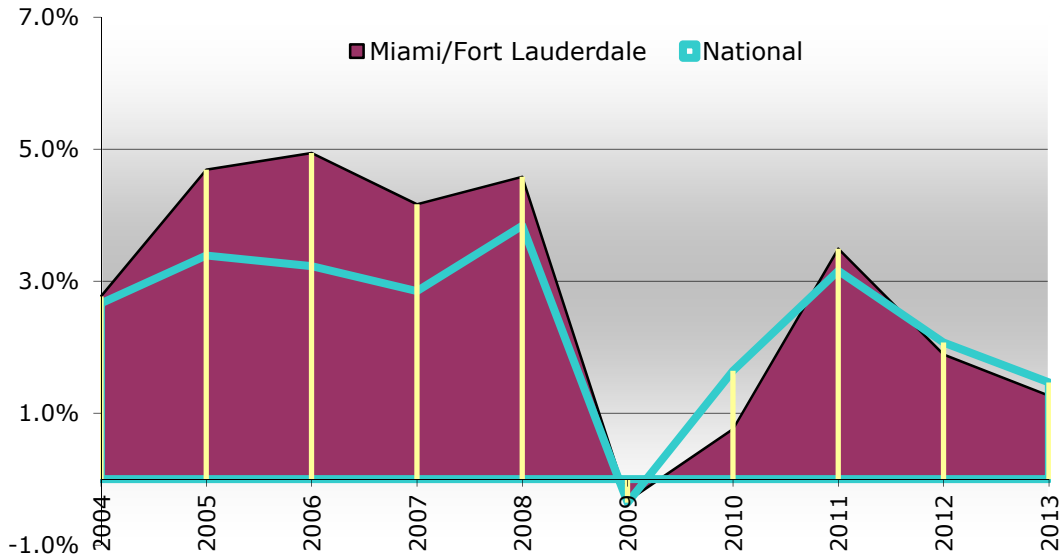


Source: Bureau of Economic Analysis, U.S. Department of Commerce

Inflation

The Consumer Price Index (CPI) is a measure of the average change in prices over time of goods and services purchased by households (consumer spending). In calculating the index, price changes for various items (food, energy, commodities, and services) that people buy for their day-to-day living are averaged together. The US Bureau of Labor Statistics, in its August 2014 report, shows that the national CPI for All Urban Consumers increased 1.7% (not seasonally adjusted) over a year ago. In South Florida, the index has increased by 2.4% over the last 12 months while the area's prices have gone down 0.1% over the months of June and July. The CPI decrease during this two month period was partially a result of declining energy prices (-3.7%), such as motor fuel (-5.8%), electricity (-0.6%) and utility gas service (-2.2%), with minimal increases in food prices, at home (0.6%) and away from home (1.1%).

Consumer Price Index



Source: Bureau of Labor Statistics

The following table shows the ten-year history of building permits, the valuation of construction and the Gross Assessed Value of properties in Pembroke Pines since 2004. Construction activity in the number of residential units has increased significantly from 2011 to 2012 due to new multi-family condos/apartments being built. The distribution of building permits implies that new construction is occurring, which is helpful in developing a strong economy. As of

2013 construction activity has slowed down in residential and commercial units although the total amount of permits issued has gone up.

City of Pembroke Pines, Florida
Property Value and Construction (1)
Last Ten Fiscal Years

<u>Year</u>	<u>Total Permits Issued</u>	<u>Miscellaneous</u>		<u>Residential</u>		<u>Commercial</u>		<u>Total Value of Construction</u>	<u>Gross Assessed Value (3)</u>
		<u>Permits Issued (2)</u>	<u>Valuation</u>	<u>Number of Units</u>	<u>Valuation</u>	<u>Number of Units</u>	<u>Valuation</u>		
2004	9,457	8,939	\$ 52,063,598	505	\$ 26,524,490	13	\$ 5,664,939	\$ 84,253,027	\$ 10,220,280,583
2005	10,991	10,761	73,078,888	214	17,326,438	16	26,553,469	116,958,795	11,606,680,186
2006	16,996	16,853	151,071,862	132	12,850,765	11	19,898,203	183,820,830	13,606,059,092
2007	10,837	10,267	161,924,777	554	50,298,274	16	25,169,009	237,392,060	17,145,457,817
2008	7,411	7,365	95,057,849	27	1,939,720	19	42,172,649	139,170,218	19,252,698,267
2009	6,318	6,289	62,524,850	24	2,106,616	5	4,331,001	68,962,467	17,848,661,534
2010	5,274	5,205	64,069,445	66	6,585,866	3	2,409,185	73,064,496	14,727,213,419
2011	6,939	6,662	37,295,528	202	18,600,807	75	265,336,362	321,232,697	12,597,755,293
2012	6,200	5,434	77,506,551	655	226,091,294	111	226,188,208	529,786,054	12,672,170,184
2013	7,357	6,732	273,469,366	579	298,916,697	46	71,849,779	644,235,843	12,559,436,057

(1) Source: City of Pembroke Pines Building Department.

(2) Miscellaneous permits include remodeling, partitioning, and interior completions.

(3) Assessed value certified by Broward County Property Appraiser at 100% of estimated market value ("just value") as required by State Statute.

Summary

According to the Florida Office of Economic and Demographic Research's (EDR) the recovery in the national economy is well underway. While most areas of commercial and consumer credit are strengthening, residential credit still remains sluggish and difficult for consumers to access, but has shown recent improvement. Florida's economic growth is gradually returning to more typical levels but it will take a few more years to climb completely out of the hole left by the recession.

COMMUNITY PROFILE

CITY GOVERNMENT

Date of Incorporation	January 19th, 1960
Date of City Charter	July 29th, 1961
Form of Government	Commission / Manager

DEMOGRAPHICS

Land Area - Square Miles	34.25
Location	In the Southeast of Florida next to Miramar, Hollywood, Cooper City and The Town of Davie
Elevation	8 feet above sea level

Climate in Fahrenheit (November, 1912 - September, 2014)

Source: SE Regional Climate Center (Ft. Lauderdale)

Average minimum temperature (F)	67.40
Average maximum temperature (F)	83.70
Avg. annual temperature (degrees)	75.60
Average annual precipitation (inches) since 1912	61.02

Future Land Use Designation (2013) (%)

Source: City of Pembroke Pines Planning Department

Recreation & Open Space/Conservation/ Commercial Recreation	5%
Residential	70%
Agricultural	5%
Commercial	10%
Industrial	3%
Community Facility	3%
Transportation / Utility	4%
	100%
Total Planning Area (acres)	22,470

Elections (November 2013)

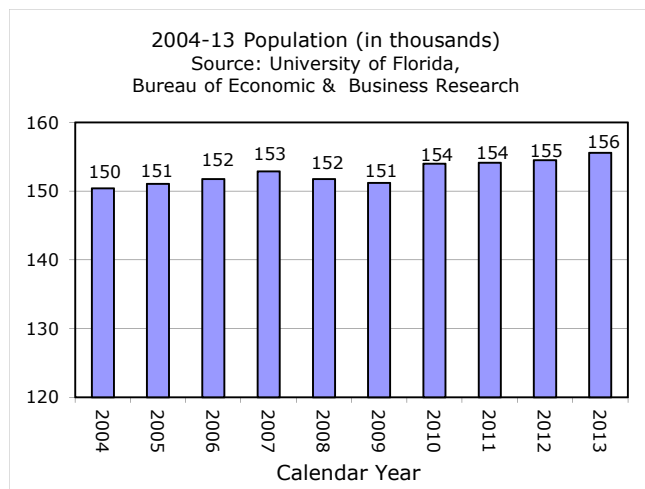
Source: Broward County Supervisor of Elections

Active Voters - 17th Congressional April 2014]	102,498
Votes Cast Last City Election	57,445
Charter Amendment 2- Annual Review of Officers - Nov 6, 2012	
% Voting Last City Election	56.04%

Racial Composition

Source: 2013 American Community Survey and Bureau of Economic & Business Research, University of Florida

Hispanic or Latino	39.70%	61,339
White	32.41%	50,079
Black or African American	17.46%	26,972
Asian	7.41%	11,446
Other	<u>3.02%</u>	<u>4,672</u>
	100.00%	154,508



Median Age

Source: 2013 American Community Survey and Bureau of Economic & Business Research, University of Florida

2013	39.8

Age Composition

Source: 2013 American Community Survey and Bureau of Economic & Business Research, University of Florida

Under 5 years	5.0%	7,725
5-14 years	12.10%	18,695
15-19 years	7.8%	12,052
20-24 years	6.3%	9,734
25-34 years	12.5%	19,314
35-44 years	12.8%	19,777
45-54 years	15.6%	24,103
55-64 years	12.40%	19,159
65 + years	<u>15.40%</u>	<u>23,793</u>
	100.00%	154,508

Gender Composition

Source: 2013 American Community Survey and Bureau of Economic & Business Research, University of Florida

Male	46.00%	71,074
Female	<u>54.00%</u>	<u>83,434</u>
	100.00%	154,508

Housing Tenure [Occupied Housing Units]

Source: 2013 American Community Survey and Bureau of Economic & Business Research, University of Florida

Owner-occupied	74.7%	40,706
Renter-occupied	<u>25.3%</u>	<u>13,786</u>
	100.0%	54,492

Average Household (persons)

2.96

Source: 2013 American Community Survey and Bureau of Economic & Business Research, University of Florida

DEMOGRAPHICS (continued)**Educational Attainment - Population 25 years and over (%)**

Source: 2013 American Community Survey (Census Bureau)

Less than High School Diploma	9,225	8.0%
High School Diploma	25,306	23.0%
Some college, no degree	25,818	23.0%
Associates Degree	13,650	12.0%
Bachelor's Degree	25,153	23.0%
Graduate or Professional Degree	12,369	11.0%
Total Population 25 years & over	111,521	100.0%

ECONOMICS**Principal Property Owners** (2013 Collection Year)

Source: Broward County Property Appraiser's Tax Roll	Taxable Assessed Value (in 1000's)	% of Total Taxable Assessed Value
Arium Resort LLC	\$ 156,236	1.83%
Pembroke Lakes Mall LTD	122,790	1.44%
JRA HHF Venture LLC	78,612	0.92%
EQR-SWN Line Financing Limited	53,986	0.63%
Taplin Falls Ltd.	46,350	0.54%
WRI JT Pembroke Commons LP	42,334	0.50%

Occupation Composition

Source: 2013 American Community Survey (Census Bureau)

Management, professional & related occupations	31,318
Service occupations	12,416
Sales and office occupations	25,011
Natural resources, construction, & maintenance occupations	4,581
Production, Transportation, and Material Moving occupations	5,612
	78,938

Industrial Composition - Civilian employed, 16 years and over

Source: 2013 American Community Survey (Census Bureau)

Agriculture, forestry, fishing/hunting, and mining	81
Construction	3,272
Manufacturing	3,703
Wholesale Trade	2,658
Retail Trade	13,697
Transportation, warehousing and utilities	5,074
Information	2,398
Finance, insurance, real estate/rental and leasing	6,594
Professional, scientific, management, administrative and waste management svcs.	7,831
Educational, health and social services	17,635
Arts, entertainment, recreation, accommodation and food services	7,210
Other services (except public admin.)	3,689
Public Administration	5,096
	78,938

Household Income - in 2013 Inflation-adjusted dollars

Source: 2013 American Community Survey (Census Bureau)

Less than \$24,999	21.1%	11,504
\$25,000-\$49,999	18.0%	9,835
\$50,000-\$74,999	19.5%	10,620
\$75,000-\$99,999	15.7%	8,530
\$100,000 +	25.7%	14,003
Total Households	100.0%	54,492
Median Household Income		\$63,357

Unemployment Rate (%)

Source: Florida Dept. of Labor for Pembroke Pines

2012-13	5.8%	2007-08	5.2%
2011-12	7.4%	2006-07	3.0%
2010-11	9.1%	2005-06	2.9%
2009-10	9.5%	2004-05	3.3%
2008-09	7.4%	2003-04	3.5%

Per Capita Income - using inflation-adjusted dollars

Source: 2013 American Community Survey (Census Bureau)

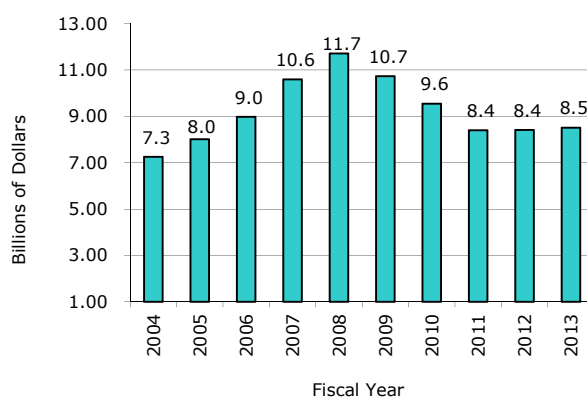
2013	27,378	2010	28,600
2012	27,812	2009	25,766
2011	26,518	2008	25,964

Building Permits	Number	Total Value of Construction

Source: Building Dept 2000-01 through 2007-08; Calvin Giordano & Associates, Inc. starting 2008-09

2012-13	7,357	\$ 644,235,843
2011-12	6,200	529,786,054
2010-11	6,939	321,232,697
2009-10	5,274	73,064,496
2008-09	6,318	68,962,467
2007-08	7,365	139,170,218
2006-07	10,267	237,392,060
2005-06	16,910	183,846,230
2004-05	10,800	116,958,795
2003-04	9,457	84,253,027

2004-2013 Final Gross Taxable Value
Source: DR420



ECONOMICS (continued)**Principal Employers** Corporate Human Resource Departments
(Total Full-time and Part-time positions)

Alfa Laval Separation, Inc	5,000
The Bicycle Casino, Inc	1,665
City of Pembroke Pines	1,601
New Times Media, Inc	1,494
Humana Hospital	672
Maroone Auto Plaza	500
Total Food Service Direction, Inc	429
AJA CC Holdings	400
GDKN Corporation	350
Gabriel Security Corporation	350

SERVICE STATISTICS**Water (September 30, 2013)** Source: Water Department

Water Accounts	43,513
Operating Wells	9
Daily Pumping Wells Capacity (MGD)	18.1
Average Daily Water Pumping (MGD)	12.8
Total Daily Pumping Plant Capacity (MGD)	18.1

Sewer (September 30, 2013) Source: Sewer Department

Miles of Sanitary Sewers	448.0
Average Daily Treatment (MGD)	7.5
Average Daily Treatment Capacity (MGD)	9.5

Public Works (September 30, 2013) Source: Public Svcs. Dept.

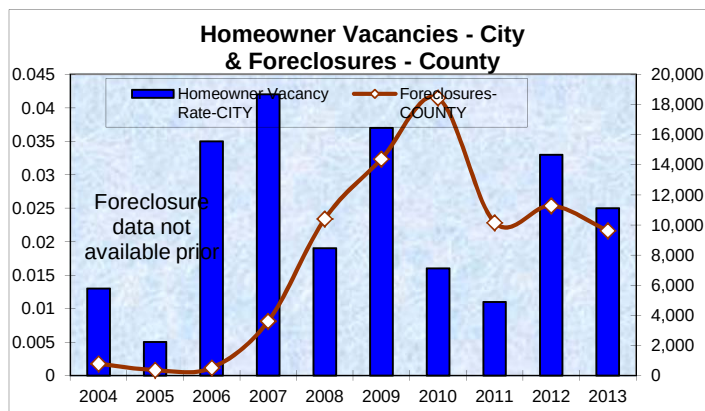
Residential Solid Waste Customers	37,913
Solid Waste Collected (tons)	101,660

Educational System (July 2013) Source: Charter Schools Admin.

	City Charter	Other
Elementary:	4	12
Middle School:	2	5
High School:	1	3
Community College (1) /Universities (4)		4

Center for Arts (2013) Source: Recreation Dept.

Number of Event Days - Walter C. Young	354
Number of Event Days - River of Grass	279
Theaters	2



(Source: American Community Survey & County Appraiser Office)

Fiscal Year 2013-14 Property Taxable and Assessed Valuation

Source: Broward County Property Appraiser [DR403V and DR420]

Total Just Value	\$13,145,675,871
Less: Tax Exempt Property	-1,412,737,736
Differentials (Just Value - Assessed)	-882,480,633
Personal Exemptions	-1,947,248,688
Value Adjmt Bd/Appraiser Adjmts	-21,959,798
Operating Taxable Value	<u>\$8,881,249,016</u>

Tax Rates (2014)

Local Retail Sales Tax Rate	6.00%
Property Tax Millage-2014 Assessment	5.6368
Debt Service Millage-2014 Assessment	0.5935

Police Protection (December 31, 2013) Source: Police Dept.

Employees (full-time)	309.5
Sworn	239
Non-Sworn	70.5
Grant Positions	0.5
Crime Index (fiscal year)	4,298
Crime Rate (per 1,000 population)	27.8
Traffic Accidents	5,170
Traffic/Parking Citations	35,215
Total Calls for Police Service	93,516

Fire Protection (December 31, 2013) Source: Fire Dept.

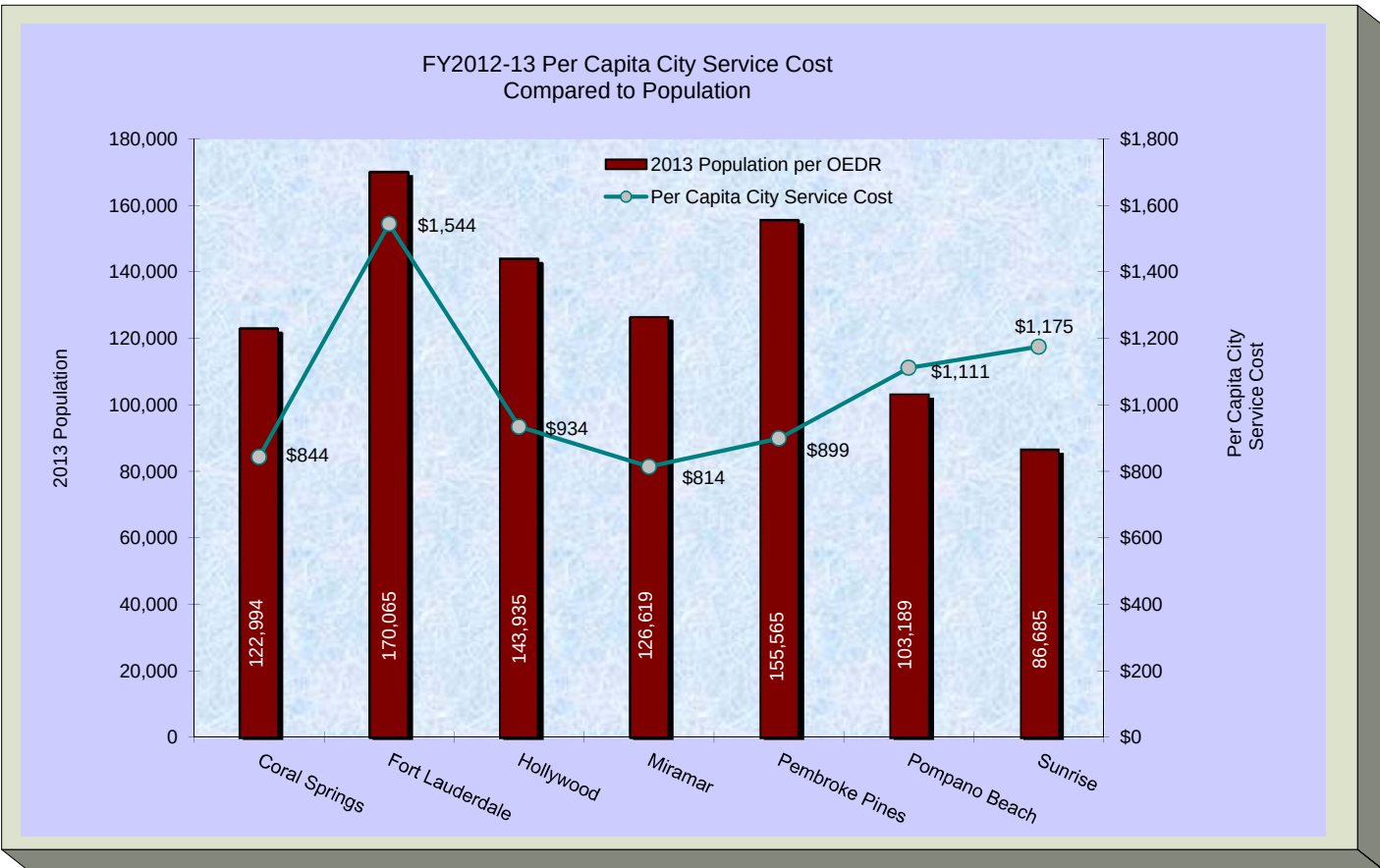
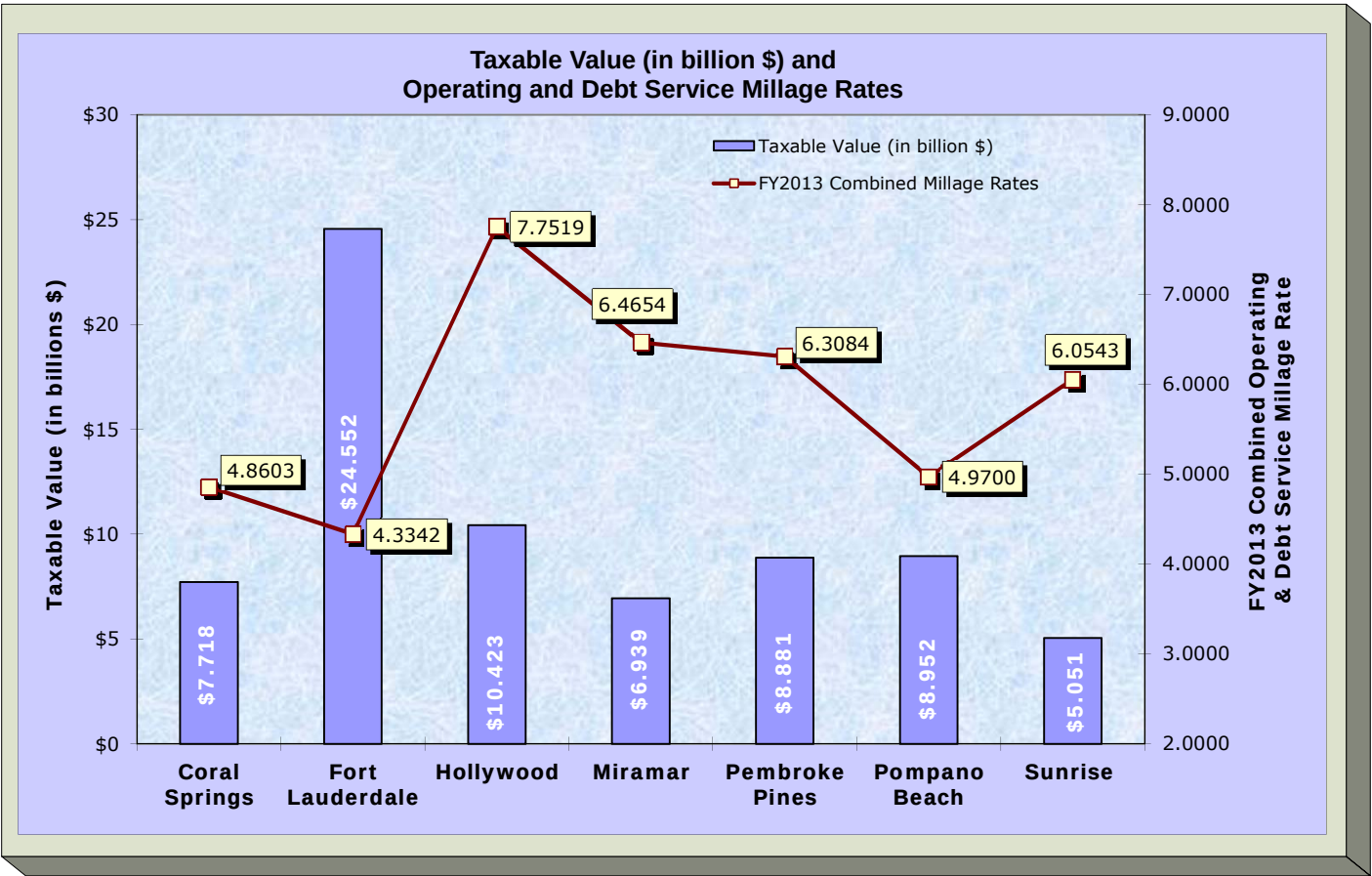
Stations	6
Employees (full-time)	217
Structure Fires	33
Adv Life Support Rescue Responses	13,878
Basic Life Support Rescue Responses	2,609
Other Rescue Calls	2,425
Other Emergencies	2,930
Fire Inspections (various kinds)	11,071
Fire Investigations	7

Municipal Parks (September 30, 2013) Source: Rec. Dept.

Developed Parks	31
Developed Acres	926.69
Undeveloped Acres	15
Swimming Pools	6
Recreation Centers	4
Lighted Ball fields	48
Unlighted Ball fields	2
Lighted Tennis Courts	50
Playgrounds	22
Gymnasium	2
Racquetball Courts/Indoor	6
Volleyball	2
Hockey Rinks	11
Fitness Center	1
Pavilions	35
Gazeboes	3
Paddleball Courts	25
Basketball Courts/Outdoor	21.5
Football/Soccer	18

COMPARISON TO LOCAL CITIES

(Source: Local Cities Survey, State Office of Economic & Demographic Research, and Broward County Property Appraiser)



City of Pembroke Pines

Performance Measures

Overview

Until 2004, the main focus of the City was on growth management. Hurricane Andrew (August, 1992) drove thousands of south Dade County residents north to Broward County, especially to Pembroke Pines. Between 1994 and 2000, the total number of residents increased from 81,000 to 137,000, an average annual growth of over 9,000. Annual City growth averaged 3,300 from 2000 to 2004 before slowing further. The 2010 U. S. Census estimated City population to be 154,750, an average annual growth of 1,800 since 2000. The earlier tremendous growth brought great demand for a wide variety of services, including the creation in 1998 of what became the largest Charter School system in the nation at that time.

City administration has developed a performance management system to clearly link the City’s mission to goals, strategic objectives, performance measures, and targets for service processes. A strategy map was designed to exemplify the concept of performance measures. Building on the mission and goals that were already in place, strategic objectives (focus areas) were outlined and Key Performance Indicators (KPIs) were selected to gauge the attainment of those objectives on a process level. In an effort to determine how effectively the City’s mission was being achieved, the balanced scorecard model was chosen as a tool. Further, department goals, objectives, and performance measures were reviewed to ensure that they contribute significantly to the KPIs. The concept was presented to Commission in December, 2004, at the Vision and Goal-Setting Workshop.



The colors in the Strategy Map are used to identify the various elements in the tables that follow.

The review of the departmental goals and objectives for correlation with City goals and objectives resulted in the creation of a City and Departmental Goals Matrix and a performance measures crosswalk. The City and Departmental Goals Matrix highlights the specific City goals that the department goals support.

City and Departmental Goals Matrix

City and Departmental Goals	City Manager	Police	Fire and Rescue	Public Services Recreation and Cultural Arts	Technology Services	City Clerk	Community Svcs	Finance	Human Resources
1. Promote health, safety & welfare of the community.									
To provide customers with the highest quality water services possible while maintaining a competitive rate structure.				X					
To protect and safeguard human life.		X							
To protect life and property, reduce pain and suffering, and to assure properly maintained fire prevention systems on commercial properties			X						
To ensure the availability of transportation services to south Broward residents who are transportation disadvantaged and have physical, cognitive, emotional, visual or other disabilities that render them functionally unable to utilize the regular fixed-route service.							X		
To improve the quality of life for low and moderate-income residents of the City of Pembroke Pines in terms of housing, commercial rehabilitation, and transportation.							X		
To provide a quality multi-function social service delivery system and specifically designed senior programming.							X		
Develop and establish standards and ordinances that ensure positive effects on property value, community appearance, and neighborhood pride.		X							
2. Promote and pursue a positive economic environment.									
To finance projects utilizing the most cost effective methods, while minimizing the restrictions that would hinder the future borrowing capacity of the City.	X							X	
To provide services for the design, construction, maintenance, procurement, beautification, and preservation of all facilities, roadways, properties, materials, and equipment.				X					
To enable all City departments , through the use of technology, to perform their jobs more efficiently and allow our citizens to have access to information and City Services anywhere and anytime to achieve a better quality of life.					X				
3. Provide diverse recreational, educational, and cultural opportunities and maintain a full range of municipal services.									
To contribute directly to the physical and emotional health, social growth, and development of our residents through a wide range of recreational experiences and involvement.				X					
The curriculum of the Early Development Center is directed to nurturing the whole child in a caring environment conducive to teaching and learning.				X					
To provide facilities and staffing for physical fitness activities, child and family enrichment, educational pursuit, entertainment, and the enjoyment of the arts and culture.				X					
To facilitate the following social services to those 60 years of age or older residing in southwest Broward County: Information, Referral, Recreation, In-home Services, Health Support, Counseling, Adult Day Care, Alzheimer's Adult Day Care for seniors, and Public Education.							X		

City and Departmental Goals Matrix (continued)

City and Departmental Goals	City Manager	Police	Fire and Rescue	Public Services	Recreation and Cultural Arts	Technology Services	City Clerk	Community Svcs	Finance	Human Resources
4. Provide a positive work environment that encourages teamwork, initiative, productivity, and individual development.										
Continue to standardize human resources management practices in the areas of hiring, retention, employee development, benefits, testing, and compliance with federal, state, and local regulations										X
Expand the City's outreach efforts to reach a diverse group of competent workers when recruiting for City vacancies.										X
Institute a city-wide program to enhance employee development through supervisory, technical, professional, and competency training.										X
To maintain a comprehensive, competitive pay and classification system, linking various elements of performance to merit.										X
5. Commitment to excellence in leadership and management skills; instill confidence in integrity of City government.										
To keep staff positioned to take full advantage of new technological developments so as to enhance efficiency in the performance of our duties and responsibilities.								X		
To provide capable and inspiring administrative leadership for the City staff; to make day-to-day decisions that allow for the most effective use of available resources; and most importantly, to operate in a manner that improves and enhances the quality of life in our community.	X									
To develop and implement systems to enhance the financial viability of the City, and provide financial information and analyses that are valuable as management tools and that are readily understood by our citizens.									X	
6. Preserve and promote the ecological and environmental quality within the City.										
To maintain, protect and preserve the wetlands in perpetuity developed as a diverse multi-habitat ecosystem.				X						
To provide a well designed and carefully maintained network of parks and other green spaces.				X						
To provide customers with the highest quality water and wastewater services possible while maintaining a competitive rate structure.				X						

The Performance Measures Crosswalk reflects the KPIs that assess the extent to which the City's goals are being met, the departmental objective that contributes to the achievement of those goals and the departmental performance measure, which evaluates the accomplishment of those objectives.

Performance Measures Crosswalk

Department Objective	Performance Measure
CITY GOAL #1: Promote health, safety, & welfare of the community.	
KPI: Crime rate per 100,000 population ranked against the ten largest cities in Broward County	
Police To deter crime, apprehend criminals, and enhance public safety.	• Clearance rate Part I offenses ⁽¹⁾ • Average emergency call response time [min] • Average calls for service per 1,000 resident population Crime Rate per 100,000 for the following types of offenses (part I offences) : • Murder • Burglary • Forcible rape • Larceny • Robbery • Motor vehicle theft • Aggravated assault
⁽¹⁾ Consists of homicides, rapes, robberies, assaults, burglaries, auto thefts, and larcenies.	
KPI: Insurance Service Organization (ISO) evaluation compared to other cities nationally with 24,999 or more population	
Fire Conduct pre-fire planning for all commercial and multi-family structures.	• % of buildings that received annual pre-fire plan surveys • Number of public participants in safety education classes (non-CPR) classes
To reduce loss to property from fire, flood, domestic terrorism, or natural disaster.	• Average response time from receipt of Broward Sheriff's Office call to dispatch of units (in seconds) • % of dispatch processing time less than 1 minute • Average unit response time from en route to arrival (in minutes) • % of unit response time less than 6 minutes
KPI: Social service client hours per each unduplicated client	
Community Services To plan and implement recreation, health support, transportation, in-home services coordination, counseling, public education, nutrition program, senior housing, and relief/respite services for senior residents.	• Units of service (services covered by OAA Title IIIB Grant) • Number of unduplicated clients
KPI: Potable water quality ranking among Broward cities	
Utilities [Water] Ensure both treatment plants operate at maximum efficiency in order to provide high quality potable water.	Finished Water Quality: • pH • Fluoride AS F • Total Residual Chlorine • Turbidity NTU • Color • Iron Fe-
CITY GOAL #2: Promote and pursue a positive economic environment.	
KPI: Per Capita City Operating Costs Compared to Prior Years	
KPI: Median household income ranked against the ten largest cities in Broward County	
City Manager To maintain a low tax burden.	• % Change over operating rolled-back millage rate • Change in Per Capita City Operating Costs compared to Prior Years (in present dollars)
KPI: % change in taxable value in relation to other Broward County Cities	
Police Maintain 90% compliance on cases prior to hearings.	• % of cases closed prior to Code Board and/or Special Master hearing
KPI: % change in local business tax revenue per capita	
City Clerk Ensure that all businesses have a valid local business tax receipt.	• Local business tax revenue per capita

Performance Measures Crosswalk (continued)

Department Objective	Performance Measure
CITY GOAL #3: Provide diverse recreational, educational, and cultural opportunities and maintain a full range of municipal services.	
KPI: Charter School FCAT (Florida Comprehensive Assessment Test) Scores ranking among Broward schools	
City Manager Enhance the educational environment at the Charter Schools.	Charter School FCAT Scores ranking: • Elementary Schools • Middle Schools • High Schools
CITY GOAL #4: Provide a positive work environment that encourages teamwork, initiative, productivity, and individual development.	
KPI: % change in FT employee retention rate within one year of employment	
Human Resources	
Implement sound recruitment practices to ensure competent candidates are hired.	• FT employee turnover rate within one year of employment
CITY GOAL #5: Commitment to excellence in leadership and management skills; instill confidence in integrity of City government.	
KPI: City underlying bond rating compared to peer cities in Florida	
City Manager Manage City finances to ensure financial benchmarks are met.	• Unassigned Fund Balance as a % of annual General Fund expenditures • Total direct debt as a % of property market value • Debt service as a % of General Fund budget • Direct debt per capita
Finance Maintain high levels of professional accounting and reporting standards worthy of the Government Finance Officers Association (GFOA) awards.	• Receive Award of Certificate of Achievement for Excellence in Financial Reporting from GFOA • Receive Distinguished Budget Presentation Award from GFOA
KPI: Monitor average number of days to complete routine public requests.	
City Clerk	
Comply with all applicable Florida Statutes for public record requests.	• Average number of days to complete routine public requests.
CITY GOAL #6: Preserve and promote the ecological and environmental quality within the City.	
KPI: Comparison of licensed wetlands per total acres with other Broward County cities	
Public Services [Environmental]	
Conserve, protect, maintain, or improve wetlands.	• Licensed wetland acres in Pembroke Pines
KPI: Wastewater quality ranking among Broward cities	
Public Services [Water]	
Ensure the treatment plant operates at maximum efficiency to facilitate the environmentally sound disposal of wastewater.	• Carbonaceous Biochemical Oxygen Demand 5-Day (CBOD5) Effluent • Total Suspended Solids (TSS) Effluent
KPI: Acres of parkland per 1,000 population	
Public Services [Grounds]	
Present to the public clean, physically-attractive, and well-maintained facilities to support our youth/adult programs, and for the general public visiting our parks for passive, non-structured leisure activities.	• Acres of parkland per 1,000 population

Summary of Initiatives / Action Steps that Support Strategic Objectives

(1) Promote health, safety & welfare of the community.

Strategic Objective: Reduce crime

POLICE

- As a new component of the agency-wide burglary suppression initiative, the police department is intending to purchase and deploy fixed position automatic license plate readers during the fall. These elevated pole-mounted systems would be placed in environmentally favorable and strategic locations that have condensed ingress/egress points. These license plate readers are one of the most technologically advanced tools at the disposal of law enforcement to dramatically combat crime. Since most crimes have a vehicle nexus, the license plate readers will serve as a tremendous aid in the efforts of apprehending criminals committing both violent and property crimes, by monitoring vehicle traffic in predetermined areas. This system allows for customized alerts generated by national and state "hot lists" which contain entries such as stolen vehicles, wanted persons, and missing persons. The cameras will operate automatically with alert notifications being received in "real time" within the Police Support Center at headquarters. Officers would be immediately notified via police radio of any alerts received at a particular location. Once the core system is operational, additional camera locations can be added and the system coverage area expanded over time.
- In another effort to engage with the public on a user-friendly level, a social media company is being contracted by the agency to be included in their smart phone application which was created specifically for police agencies and aggregates all of our public data and online services under one umbrella. This application (once developed) can be downloaded by any smart phone user for free, and allows citizens quick and easy access to submit a tip, commend an officer, or look up the Police Department's telephone directory.
- A multi-purpose media room will be created during 2015 that will allow our agency to produce in-house press releases, including audio & video, in order to best deliver an unedited version of what is traditionally provided to the media, thus minimizing the likelihood of outside editing. This new process will also provide a detailed log of exactly what information the media is provided by our agency. Through the use of camera equipment and editing software, we would be able to create video or audio snippets pertaining to PPPD-specific public service announcements, and community affairs notices.
- The Crime Scene Unit will transition to a much larger facility off-site, which will include a crime lab. Due to the large volume of crime scenes our unit processes, ranging from thefts to homicides, the transition will benefit the unit tremendously. The transition will also allow for the purchase and/or movement of equipment to create a fully functional crime lab with the capability of processing all types of evidence, including vehicles. The transition will also allow for each member of the Crime Scene Unit to have their own work station. The facility will also include a designated area for decontamination.
- The Burglary Suppression Team has formed a partnership with the Department of Juvenile Probation to coordinate probation checks and sweeps on known offenders in our City. We have also partnered with our City Connect newspaper to author and publish an article in each edition providing helpful tips to prevent residential burglaries. We also raise public awareness by releasing a media announcement during the holiday seasons reminding the community to safeguard their property.

Strategic Objective: Maintain effective fire control capabilities

FIRE

- Resume emergency vehicle replacement schedule to ensure reliable response to emergencies.
- Applied for a FEMA Assistance to Firefighters Grant (AFG) to provide new air packs (SCBA's) to ensure firefighter safety.

EMS

- Acquire power lift stretchers to decrease preventable back injuries.

Strategic Objective: Maintain current social services for seniors (60+), increase services for those under 60.

COMMUNITY SERVICES

- Free Salsa dance classes are held in the main hall for all who are present to participate. Members enjoy the music, exercise, and the social factor on a weekly basis. Monthly craft projects facilitated by the Social Services division provide the members with a free activity as well as the division with the opportunity to assess and evaluate the members in a friendly atmosphere.
- Collaborative partnerships with AARP, Broward Health, and Women in Distress continue to enhance and expand much needed services. New partnership includes Baptist Health South Florida who will provide screenings, workshops, and fitness classes to the members.
- Through a grant from the Community Foundation for Re-Engage for Good we proposed a City Challenge initiative. This program allowed us to plan and implement a recycling project with the help of baby boomer volunteers. Three different sites (projects) took off with this initiative and it has been slowly growing momentum in collaboration with WastePro's new presence in the community.

Strategic Objective: Provide high quality potable water

Public Services

- Complete the upgrade of controls and mechanical systems at the existing water plant.

Summary of Initiatives / Action Steps that Support Strategic Objectives
(continued)

(2) Promote and pursue a positive economic environment.

Strategic Objective: Foster business growth

Planning

- Create and maintain dynamic webpages to improve customer service, expedite processes for businesses and inform the public about economic development programs.
- Identify and market parcels where redevelopment opportunities exist.
- Participate with the Greater Fort Lauderdale Alliance, to improve knowledge base as it relates to county and state programs that support business activity. Pembroke Pines staff participates in county Economic Development activities.
- Create and implement the City's Economic Development Strategic Plan, with clear initiatives, goals and objectives for the City.
- Work with administration to market City Center and other City owned property for the purposes of development to enhance the tax base of the City.
- Creation of new business friendly zoning codes to entice development and support existing businesses.
- Create Economic Development programs to support the revitalization and redevelopment of Eastern Pembroke Pines.
- Streamlining internal procedures to improve customer service in the development review process.
- Engage the business community to determine the areas in which the City can best support our business community.
- Work with individual communities through education and outreach programs to improve their neighborhoods, which can improve property values.

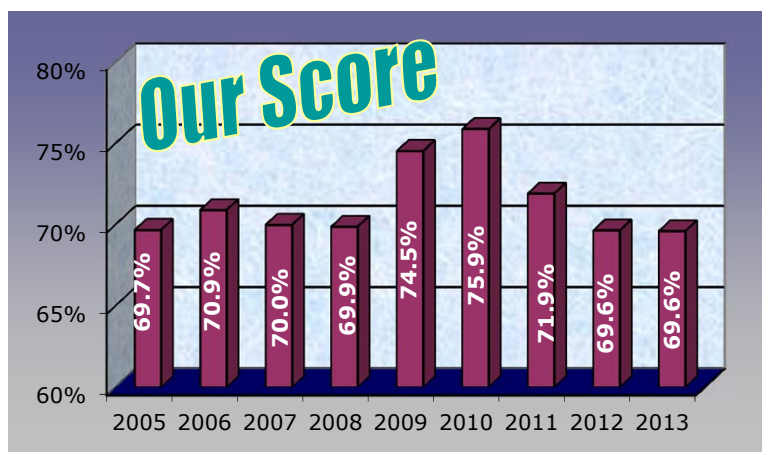
As stated previously, the balanced scorecard model was adopted to execute, manage, and communicate the City's strategy through setting priorities, allocating resources based on those priorities, and measuring the results. The City's Balanced Scorecard, below, translates organization-wide strategies into organization-wide measures and targets. It is a composite index of 14 Key Performance Indicators (KPIs) that connect the City's strategic objectives with departmental performance measures at a process level.

Balanced Scorecard

Strategic Objectives	Key Performance Indicators (KPIs)	Desired Direction	2013 Benchmark	2013 Actual	Score	Weight	Weighted score
(1) Promote health, safety & welfare of the community.							
Reduce crime	Crime rate per 100,000 population ranked against the ten largest cities in Broward County	↓	4,087	2,763	83.6%	12.0%	10.0%
Maintain effective fire control capabilities	Insurance Service Organization (ISO) evaluation compared with national cities with 24,999 or more population	↑ *	67.20 *	90.23 *	98.9%	12.0%	* 11.9%
Increase social services to seniors (aged 60+)	Social service client-hours per each unduplicated client	↑	76.36	54.70	31.1%	4.0%	1.2%
Provide high quality potable water	Potable water quality ranking among Broward cities	=	50.4%	74.0%	95.8%	12.0%	11.5%
(2) Promote and pursue a positive economic environment.							
Exceed County household income	Median household income ranked against the ten largest cities in Broward County	↑	52,940	63,357	84.9%	4.0%	3.4%
Maintain tax base	% change in taxable value in relation to other Broward County Cities	↑	7.47%	7.89%	58.7%	8.0%	4.7%
To maintain a low tax burden	Per Capita City Services ⁽²⁾ Costs compared to prior years (in constant dollars)		\$ 877	\$ 956	24.5%	4.0%	1.0%
Foster business growth	Local Business Tax Revenue per capita	↑	\$ 19.22	\$ 20.78	60.9%	8.0%	4.9%
(3) Provide diverse recreational, educational, and cultural opportunities and maintain a full range of municipal services.							
Improve academic performance at schools	Charter School FCAT (Florida Comprehensive Assessment Test) Scores ranking among Broward schools	↑	494.4	628.5	93.8%	8.0%	7.5%
(4) Provide a positive work environment that encourages teamwork, initiative, productivity, and individual development.							
Reduce employee turnover	% of FT employees retained after one year	↑	80.5%	72.4%	16.4%	4.0%	0.7%
(5) Commitment to excellence in leadership and management skills; instill confidence in integrity of City government.							
Maintain sound financial stability	City underlying bond rating compared to peer cities in Florida	↑	90.9%	92.0%	59.4%	8.0%	4.7%
(6) Preserve and promote the ecological and environmental quality within the City.							
Preserve wetlands ecosystem & watershed	Comparison of licensed wetlands per total acres with other Broward County cities	=	3.1%	10.8%	91.6%	4.0%	3.7%
Control the quality of the wastewater	Wastewater quality ranking among Broward cities	↑	50.6%	27.4%	17.2%	8.0%	1.4%
Maintain at least seven acres of parkland per 1,000 population [excluding golf courses]	Acres of parkland per 1,000 population in relation to ten largest Broward cities	↑	6.20	7.29	74.3%	4.0%	3.0%
* = The ISO rating of 90.23 was during 2007. While the rating is updated every five years, the benchmark will not be updated from 2005 due to data not being available. ⁽²⁾ Expenses exclude transfers, hurricane (FEMA-reimbursed) expenses, and a 2004 bond					Overall Operating Performance Score		100.0% 69.6%

This year, the City has maintained the overall score of 69.6%. The City was able to maintain this score due to several factors:

- +0.8% - increase in median household income
- -0.5% - an increased per capita City Service Cost
- +0.3% - increase in each of the following: academic performance and wastewater quality ranking
- -0.6% - decline in comparative social service hours per unduplicated clients
- +0.1% - increase in each of the following: comparative change in taxable value, local business taxes per capita, and comparative licenses wetland acres
- -0.2% - decline in comparative social service hours per unduplicated clients.
- -0.1% - decline in comparative water quality ranking
- -0.8% - decline in comparative bond rating



Key Performance Indicators (KPIs)

Each KPI score was based on the City’s actual performance compared to a benchmark, which was either the average score of peer Cities, when sufficient data are available, or prior City performance. A standardized score, between 0 and 100, was calculated by determining the “z score,” which finds the difference between the City score and the benchmark and divides it by the standard deviation. The “z score” determines the standardized score.

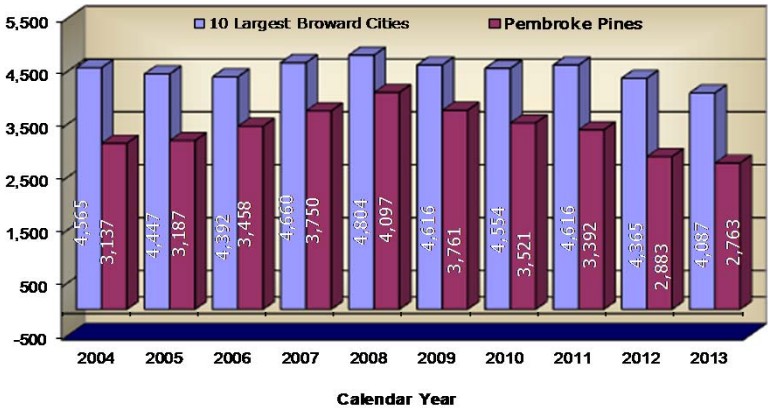
The standardized score was then multiplied by the respective weight factor (assigned by City Commission to reflect relative importance) to determine the weighted score, which is the basis of the City’s overall operating performance score. The target is to exceed the prior year’s operating performance score. Changes in the overall score can be investigated on an individual KPI level. At this point, although the City’s scorecard is comprised of 14 KPIs, historical data is only available for the following six KPIs which are analyzed below.

Benchmark: 4,087 (average crime rate per 100,000 population for ten largest Broward cities during calendar year 2013).

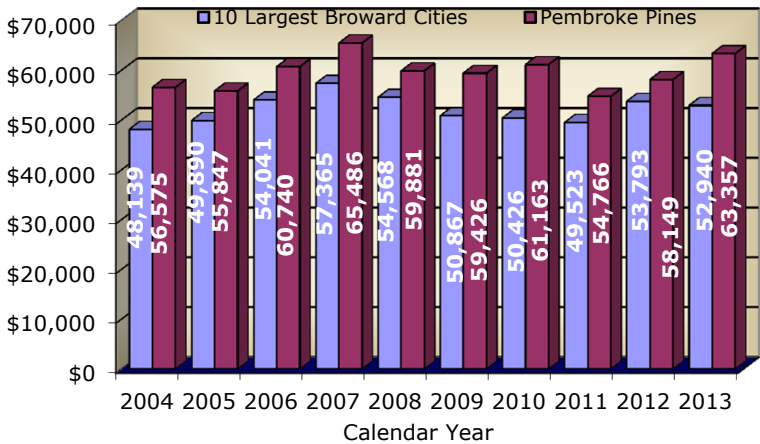
Analysis: The 2013 City's crime rate of 2,763 per 100,000 residents declined by 4.2 percentage points, while the rate decreased for the ten largest cities and the county by 6.4 and 7.1 percentage points respectively. The City moved from 3rd to 2nd lowest crime rate among the ten largest Broward County cities, behind only Coral Springs (2,278).

Ft. Lauderdale and Hollywood had 2013 crime rates of 6,530 and 5,051, respectively.

Crime Rate per 100,000 Population



Median Household Income Compared to 10 Largest Broward Cities

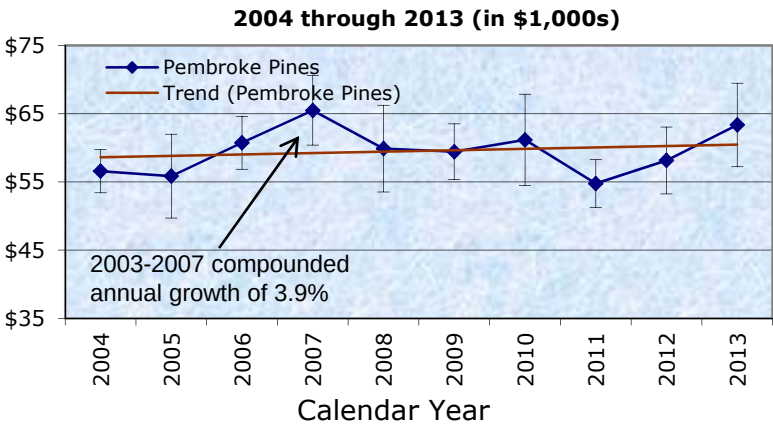


Benchmark: \$52,940 (median household income for 10 largest Broward cities in 2013.)

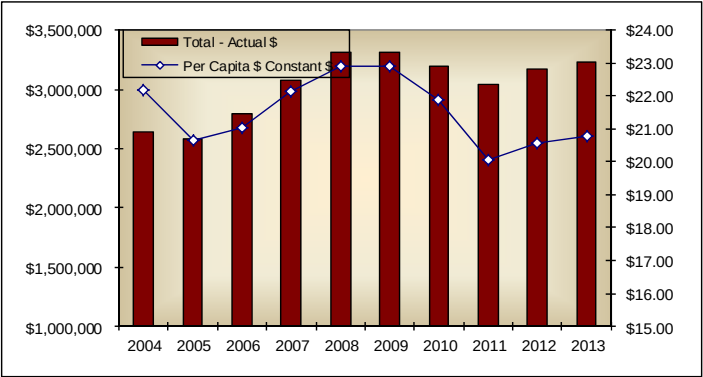
Analysis: Since 1999 the median household income (in constant dollars) for Pembroke Pines was on average 15% greater than the average of the ten largest cities in Broward County. According to the 2013 survey, the City’s median household income grew by 9% while the County grew by 1.3% and the top ten cities declined by 1.6%.

City Median Household Income and Trend

The 3.9% compounded estimated annual increase experienced from Calendar Year 2003 to 2007 pointed towards a median household in excess of \$70,000 for 2012. Calendar year 2007 has been followed by a compounded annual decline of -0.66% through 2013, resulting in a 1.1% growth rate during the last ten years. The 2013 Margin of Error was +/- \$4,522.



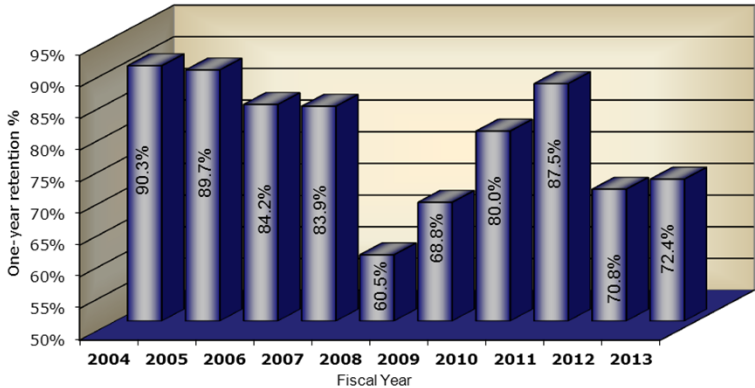
Change in Local Business Tax Revenue



Benchmark: \$19.22 (Average per capita revenue since 1982-83 in constant 2013 dollars)

Analysis: Given that local business tax rates have not changed since their introduction, this measure is driven by growth in population and business activity. Population growth averaged 0.2% while revenue growth averaged 1.8% since fiscal year 2003-04 in constant 2013 dollars.

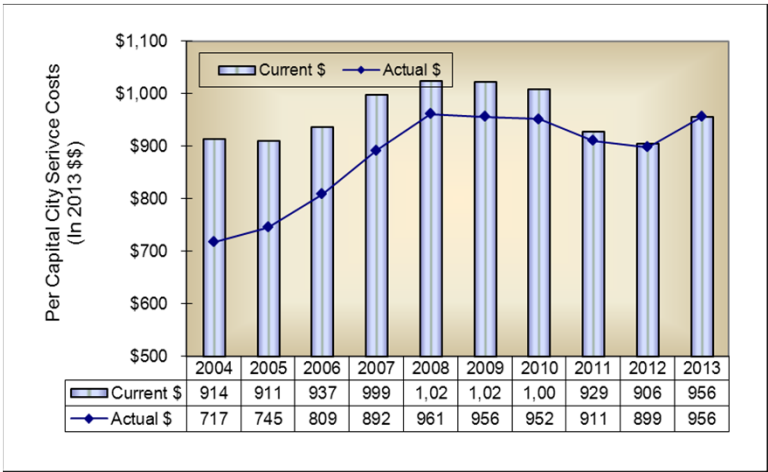
% of Full-time Employees Retained after One Year



Benchmark: 80.5% (Average City retention rate since 1997-1998)

Analysis: The retention rate declined from an average of 85.0% from 1997-98 to 2006-07 to 73% since 2006-07, largely due to the challenge of screening and retaining Public Safety Dispatchers. Of the five resignations during 2012-13, four were Public Safety Dispatchers.

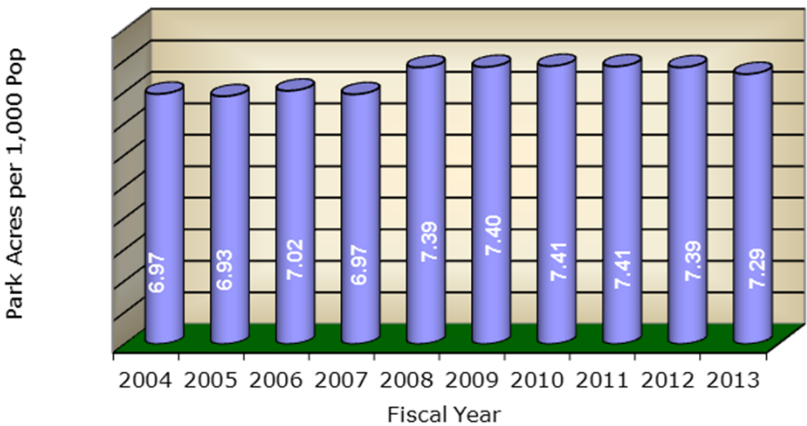
Per Capita City Operating Costs
(in 2013 constant dollars)



Benchmark: Since Fiscal Year 1996 the average per capita cost of City operations has been \$877 in current (2013) dollars.

Analysis: Adjusted for inflation, using 2013 dollars, the per capita cost for 2012-13 was \$956, compared to \$914 in 2003-04, a 4.5% increase. Note that hurricane-related expenses and the \$78 million bond-funded lump sum pension payment during 2004 was excluded from this measure.

Acres of Parkland per 1,000 Population



Benchmark: 6.20 acres of parkland per 1,000 population for the ten largest Broward cities for fiscal year 2012-13.

Analysis: While the Broward County requirement for municipal parkland per 1,000 population is three acres, the City decided during 1999 to maintain a minimum seven acres per 1,000.

The Department Performance Measures Report below shows the actual and targets in the context of the City goals and the KPIs.

Department Performance Measures Report

Police

City Goal: (1) Promote health, safety, & welfare of the community.

KPI: Crime rate per 100,000 population ranked against the ten largest cities in Broward County

Measurement Type: **Outputs**

		2011-12		2012-13		2014	2015
		Actual	Goal	Actual	Goal	Goal	Goal
Calls for service per 1,000 residents	↓	570	700	604	700	600	600

Measurement Type: **Effectiveness**

		2011-12		2012-13		2014	2015
		Actual	Goal	Actual	Goal	Goal	Goal
Clearance rate for Part I offenses ⁽¹⁾	↑	18%	26%	24%	26%	25%	25%

Crime index for the following types of offenses:

		2011-12		2012-13		2014	2015
		Actual	Goal	Actual	Goal	Goal	Goal
Murder	↓	2	-	0	-	-	-
Forcible rape	↓	14	15	11	15	10	10
Robbery	↓	83	100	87	100	75	75
Aggravated assault	↓	139	200	173	150	150	150
Burglary	↓	846	800	775	800	800	750
Larceny	↓	3,175	4,000	3,042	3,500	3,000	3,000
Motor vehicle theft	↓	217	350	206	300	200	200
Crime index	↓	4,476	5,000	4,298	5,000	4,500	4,500
Crime rate (per 100,000 residents)	↓	2,892	3,500	2,763	3,300	2,905	2,800

⁽¹⁾ Consists of homicides, rapes, robberies, assaults, burglaries, auto thefts, and larcenies.

City Goal: (2) Promote and pursue a positive economic environment.

KPI: % change in taxable value in relation to other Broward County Cities

Measurement Type: **Effectiveness**

		2011-12		2012-13		2014	2015
		Actual	Goal	Actual	Goal	Goal	Goal
% of cases closed prior to Code Board and/or Special Master hearing	↑	97%	95%	97%	95%	95%	95%

Fire

City Goal: (1) Promote health, safety, & welfare of the community.

KPI: Insurance Service Organization (ISO) evaluation compared with national cities with 24,999 or more population

Measurement Type: **Efficiency**

		2011-12		2012-13		2014	2015
		Actual	Goal	Actual	Goal	Goal	Goal
Average unit response time from en route to arrival (in minutes)	↓	3.40	<3.50	4.50	<3.50	<3.50	<4.00
% of unit response time less than 6 minutes	↑	93%	>92%	80%	>92%	>93%	>90%

Measurement Type: **Effectiveness**

		2011-12		2012-13		2014	2015
		Actual	Goal	Actual	Goal	Goal	Goal
Number of public participants in safety education classes (non-CPR) classes	↑	17,911	16,000	14,578	16,000	18,000	17,000

Community Services

City Goal: (1) Promote health, safety, & welfare of the community.

KPI: Social service client hours per each unduplicated client

Measurement Type: **Outputs**

		2011-12		2012-13		2014	2015
		Actual	Goal	Actual	Goal	Goal	Goal
Number of unduplicated clients	↑	1,984	2,000	2,630	2,200	2,100	3,000
Units of service (services covered by OAA Title IIIB and IIIE Grant)	↑	85,221	81,803	103,148	81,810	104,306	90,494

Finance

City Goal: (5) Commitment to excellence in leadership and management skills; instill confidence in integrity of City government.

KPI: City's underlying bond rating compared to peer cities in Florida

Measurement Type: **Effectiveness**

		2011-12		2012-13		2014	2015
		Actual	Goal	Actual	Goal	Goal	Goal
Number of years to receive Award for Certificate of Achievement for Excellence in Financial Reporting from GFOA	↑	28	28	29	29	30	31
Number of years to receive Distinguished Budget Presentation Award from GFOA	↑	15	15	16	16	17	18

Department Performance Measures Report (continued)

City Manager

City Goal: (2) Promote and pursue a positive economic environment.		2011-12		2012-13		2014	2015
KPI: Median household income ranked against the ten largest cities in Broward County		<u>Actual</u>	<u>Goal</u>	<u>Actual</u>	<u>Goal</u>	<u>Goal</u>	<u>Goal</u>
Measurement Type: Efficiency							
Change over operating rolled-back millage rate	↓	0.91%	0.55%	1.03%	4.47%	1.69%	3.15%
Per Capita City Operating Cost compared to prior years (in actual dollars)		\$888	*	\$ 956	\$1,030	\$1,000	\$1,000
* New measure - goal unavailable.							

City Goal: (3) Provide diverse recreational, educational, and cultural opportunities and maintain a full range of municipal services.		2011-12		2012-13		2014	2015
KPI: Charter School FCAT (Florida Comprehensive Assessment Test) Scores ranking among Broward schools		<u>Actual</u>	<u>Goal</u>	<u>Actual</u>	<u>Goal</u>	<u>Goal</u>	<u>Goal</u>
Measurement Type: Effectiveness							
Charter School FCAT Scores for:							
Elementary Schools	↑	619	630	583	630	630	630
Middle Schools	↑	737	630	717	730	730	730
High Schools	↑	1,261	600	1,351	600	600	600
FSU Elementary	↑	617	630	597	630	630	630

City Goal: (5) Commitment to excellence in leadership and management skills; instill confidence in integrity of City government.		2011-12		2012-13		2014	2015
KPI: City's underlying bond rating compared to peer cities in Florida		<u>Actual</u>	<u>Goal</u>	<u>Actual</u>	<u>Goal</u>	<u>Goal</u>	<u>Goal</u>
Measurement Type: Effectiveness							
Unassigned Fund Balance as a % of annual General Fund expenditures ^	↑	28%	24%	28%	21%	25%	26%
Total direct debt as a % of property market value	=	4.4%	4.5%	4.1%	4.5%	4.1%	3.7%
Debt service as a % of General Fund budget	↓	18%	18%	18%	18%	17%	16%
% of principal retired in 10 years	↑	36%	33%	33%	36%	38%	38%
Direct debt per capita	↓	\$2,336	\$2,512	\$2,264	\$2,370	\$2,451	\$2,372
^ Policy stipulates a range from 10% to 30%							

City Clerk

City Goal: (2) Promote and pursue a positive economic environment.		2011-12		2012-13		2014	2015
KPI: Local business tax revenue per capita		<u>Actual</u>	<u>Goal</u>	<u>Actual</u>	<u>Goal</u>	<u>Goal</u>	<u>Goal</u>
Measurement Type: Effectiveness							
Local business tax revenue per capita (in constant dollars)	↑	\$20.40	\$21.00	\$ 20.78	\$19.00	\$21.00	\$21.00

Human Resources

City Goal: (4) Provide a positive work environment that encourages teamwork, initiative, productivity, and individual development.		2011-12		2012-13		2014	2015
KPI: % change in new FT employee retention rate within one year of employment		<u>Actual</u>	<u>Goal</u>	<u>Actual</u>	<u>Goal</u>	<u>Goal</u>	<u>Goal</u>
Measurement Type: Effectiveness							
New FT employee turnover rate within one year of employment	↓	11.8%	20.0%	9.6%	4.0%	20.0%	20.0%

Department Performance Measures Report (continued)

Public Services

City Goal: (1) Promote health, safety, & welfare of the community.

KPI: Potable water quality ranking among Broward cities

Measurement Type: Effectiveness

Finished Water Quality:

		2011-12		2012-13		2014	2015
		Actual	Goal	Actual	Goal	Goal	Goal
pH (County standard 6.5 - 9.1 or higher)	↑	9.20	9.20	9.20	9.20	9.20	9.20
Total Residual Chlorine (County standard 4.0 or lower)	↑	3.50	3.50	3.50	3.50	3.50	3.50
Color (County standard 15.0 or lower)	↓	6.00	6.00	6.00	6.00	6.00	6.00
Fluoride ASF (County Standard 0.8 or lower)	↑	0.80	0.80	0.80	0.80	0.80	0.80
Turbidity NTU (Nephelometric Turbidity Unit) (County standard 1.0 or lower)	↓	0.06	0.06	0.06	0.06	0.06	0.06
Iron Fe- (County standard 0.3 or lower)	↓	0.02	0.02	0.02	0.02	0.02	0.02

City Goal: (6) Preserve and promote the ecological and environmental quality within the City.

KPI: Wastewater quality ranking among Broward cities

Measurement Type: Effectiveness

		2011-12		2012-13		2014	2015
		Actual	Goal	Actual	Goal	Goal	Goal
CBOD5 (Carbonaceous Biochemical Oxygen Demand 5-Day) Effluent (County standard 20 or lower)	↓	5.20	5.20	5.20	5.20	5.20	5.20
TSS (Total Suspended Solids) Effluent (County standard 20 or lower)	↓	3.00	3.00	3.00	3.00	3.00	3.00

KPI: Comparison of licensed wetlands per total acres with other Broward County cities

Measurement Type: Effectiveness

Licensed wetland acres in Pembroke Pines	=	666	666	666	666	685	685

KPI: Acres of parkland per 1,000 population compared to the ten largest cities in Broward County

Measurement Type: Effectiveness

Acres of parkland per 1,000 population ranked against the ten largest cities in Broward County	↑	7.39	10.70	7.29	10.24	10.24	7.30

Budget Summary for Fiscal Year 2014-15 - All Funds By Category

	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget	% of Total	% Change from 2013-14
BEGINNING BALANCE	\$ 678,773,852	781,850,008	858,259,783	871,123,364		
REVENUES/SOURCES						
Ad Valorem Taxes	51,146,233	51,796,958	53,148,842	56,711,093	15.4%	6.7%
General Sales & Use Taxes	5,006,882	5,128,623	4,983,079	5,188,097	1.4%	4.1%
Public Service Taxes	11,159,960	11,717,590	11,778,299	12,944,000	3.5%	9.9%
Communication Services Tax	7,549,654	7,598,497	7,082,991	6,767,337	1.8%	(4.5%)
Local Business Tax	3,166,530	3,232,834	3,239,000	3,258,000	0.9%	0.6%
Franchise Fees	14,594,290	14,930,045	16,082,003	16,948,031	4.6%	5.4%
Building Permits	452,371	426,886	374,800	351,900	0.1%	(6.1%)
Intergovernmental Revenue	18,286,204	17,890,826	21,155,060	17,455,560	4.7%	(17.5%)
Special Assessments	20,758,230	20,758,650	21,762,212	21,834,305	5.9%	0.3%
Charges for Services	45,295,176	45,289,289	49,961,424	53,508,116	14.5%	7.1%
Other Licenses, Fees & Permits	800	19,281	3,500	2,000	-	(42.9%)
Water/Sewer Charges	40,979,471	42,250,672	42,191,000	43,942,000	11.9%	4.2%
Fines & Forfeitures	2,829,174	2,267,483	1,025,053	1,198,041	0.3%	16.9%
Investment Income	84,404,223	68,965,305	48,185,512	54,647,065	14.8%	13.4%
Miscellaneous Revenues	45,397,755	50,291,911	48,954,816	48,527,513	13.1%	(0.9%)
Rents & Royalties	22,086,701	23,795,641	24,095,795	24,184,510	6.5%	0.4%
Debt Proceeds/Installment Purchase	-	590,327	35,300,000	-	-	(100.0%)
Water/Sewer Connection	943,627	1,920,491	625,000	1,900,000	0.5%	204.0%
Capital Contributed from Developer	874,122	185,636	-	-	-	-
Total Revenues/Sources	374,931,403	369,056,944	389,948,386	369,367,568	100.0%	(5.3%)
EXPENDITURES/USES						
General Government Services	66,753,457	80,615,158	101,138,074	101,658,294	31.8%	0.5%
Public Safety	94,003,191	101,304,878	104,070,078	103,700,829	32.4%	(0.4%)
Physical Environment	2,440,033	8,160,551	10,279,139	9,814,348	3.1%	(4.5%)
Transportation	6,597,525	6,912,419	11,525,730	6,002,533	1.9%	(47.9%)
Economic Environment	10,164,667	9,280,265	12,705,041	8,384,876	2.6%	(34.0%)
Human Services	6,175,854	6,809,050	7,367,164	7,467,803	2.3%	1.4%
Culture-Recreation	13,498,021	13,388,170	13,337,399	8,262,589	2.6%	(38.0%)
Debt Service	26,724,859	26,579,032	62,111,551	26,386,031	8.3%	(57.5%)
Water Utility Services	4,900,978	5,120,127	7,256,661	8,155,813	2.6%	12.4%
Sewer-Wastewater Services	12,568,023	12,703,656	25,252,746	23,457,510	7.3%	(7.1%)
Utility Administration	26,980,667	23,760,663	21,259,375	16,307,115	5.1%	(23.3%)
Total Expenditures/Uses	270,807,275	294,633,969	376,302,958	319,597,741	100.0%	(15.1%)
Excess (Deficit)	104,124,129	74,422,974	13,645,428	49,769,827		
Transfers In	1,721,358	913,935	1,039,569	1,062,014		
Sale of Capital Assets	-	3,100,000	-	-		
Transfers Out	(2,769,331)	(2,027,134)	(1,821,416)	(2,058,695)		
ENDING BALANCE	\$ 781,850,008	858,259,783	871,123,364	919,896,510		

Notes:

The Fiscal Year 2012-13 ending fund balance increased by \$76.4 million or 9.8%. This is attributable in large part to surpluses of \$0.9 million in the General Fund, \$13.1 million in the General Pension Fund, \$51.0 million in the Fire & Police Pension Fund, and \$8.7 million in the OPEB Fund.

Fiscal Year 2013-14 has an estimated surplus of \$12.8 million. This is mainly due to a \$45.3 million surplus related to pension and OPEB funds that are partially offset by deficits in the General Fund (\$2.1 million), Municipal Construction (\$18.4 million), and the Utility Fund (\$10.6 million). The General Fund unassigned fund balance accounts for \$40.1 million of the final ending balance.

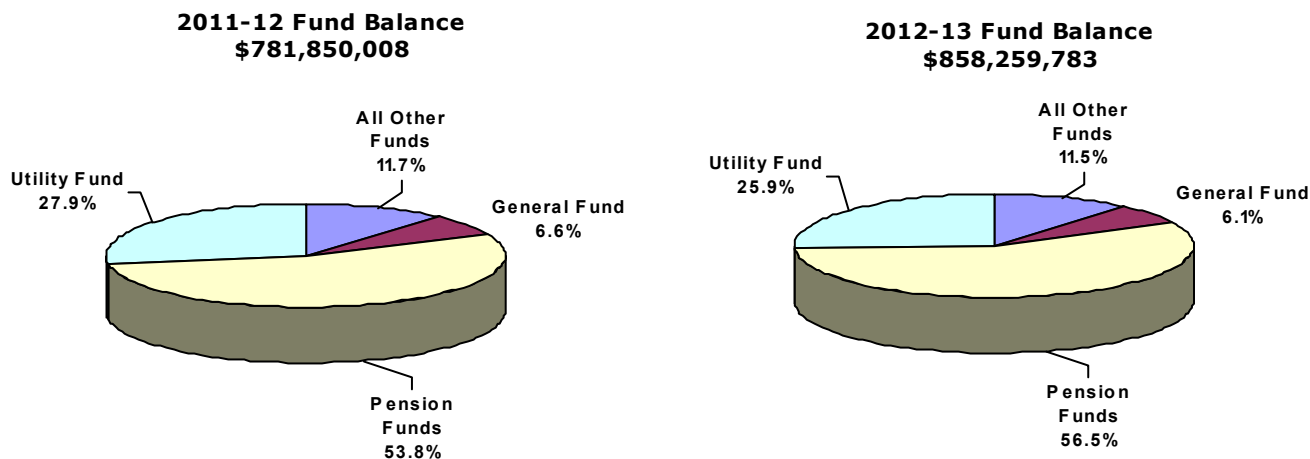
The estimated change in fund balance for 2014-15 is \$47.4 million, largely due to a \$51.5 million surplus related to the pension and OPEB funds that are partially offset by a \$2.2 and \$1.8 million operating deficit in the Utility and General Funds respectively. The General Fund unassigned fund balance accounts for \$38.2 million of the projected ending balance.

Budget Summary for Fiscal Year 2014-15 - All Funds By Fund

		2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget	% of Total	% Change from 2013-14
BEGINNING BALANCE	\$	678,773,852	781,850,008	858,259,783	871,123,364		
REVENUES/SOURCES							
General Fund		152,708,074	152,483,096	157,269,698	164,237,487	44.5%	4.4%
Debt Service		25,551,397	27,085,237	62,002,380	26,090,992	7.1%	(57.9%)
Municipal Construction Fund		3,996,752	1,184,703	661,072	-	-	(100.0%)
Utility Fund		45,216,634	46,374,114	44,235,700	46,760,700	12.7%	5.7%
Public Insurance		15,359,945	17,560,626	21,404,225	24,191,262	6.5%	13.0%
General Pension		25,085,838	22,303,886	17,424,908	17,635,568	4.8%	1.2%
Fire and Police Pension		82,276,315	77,331,621	61,268,085	67,694,378	18.3%	10.5%
Other Post Employment Benefits		14,806,668	16,069,324	13,302,000	15,184,856	4.1%	14.2%
All Other Funds		9,929,780	8,664,336	12,380,318	7,572,325	2.1%	(38.8%)
Total Revenues/Sources		374,931,403	369,056,944	389,948,386	369,367,568	100.0%	(5.3%)
EXPENDITURES/USES							
General Fund		138,831,499	149,943,034	157,791,043	162,743,099	50.9%	3.1%
Debt Service		26,724,859	26,579,032	62,111,551	26,386,031	8.3%	(57.5%)
Municipal Construction Fund		794,089	5,867,834	19,037,639	-	-	(100.0%)
Utility Fund		44,868,471	41,980,131	54,819,743	48,970,700	15.3%	(10.7%)
Public Insurance		8,817,716	17,560,626	21,404,225	24,191,262	7.6%	13.0%
General Pension		8,631,661	9,166,856	9,087,000	9,252,000	2.9%	1.8%
Fire and Police Pension		24,879,188	26,307,300	28,680,000	28,966,000	9.1%	1.0%
Other Post Employment Benefits		6,253,745	7,356,475	8,898,467	10,696,981	3.3%	20.2%
All Other Funds		11,006,047	9,872,682	14,473,290	8,391,668	2.6%	(42.0%)
Total Expenditures/Uses		270,807,275	294,633,969	376,302,958	319,597,741	100.0%	(15.1%)
Excess (Deficit)		104,124,129	74,422,974	13,645,428	49,769,827		
Transfers In		1,721,358	913,935	1,039,569	1,062,014		
Sale of Capital Assets		-	3,100,000	-	-		
Transfers Out		(2,769,331)	(2,027,134)	(1,821,416)	(2,058,695)		
ENDING BALANCE	\$	781,850,008	858,259,783	871,123,364	919,896,510		

Components of Fund Balance/Retained Earnings/Net Assets - All Funds for 2011-12 and 2012-13

The following schedule breaks down by fund, and further detail within each fund, for the excess revenues over expenditures.



All Funds

	<u>2011-12</u>	<u>2012-13</u>	<u>Change</u>
Asset	909,916,909	993,644,885	83,727,977
Liability	128,066,901	135,385,102	7,318,201
Fund Balance	781,850,008	858,259,783	76,409,775

General Fund

	<u>2011-12</u>	<u>2012-13</u>	<u>Change</u>
Cash & Investments	59,876,798	58,458,274	-1,418,523
Taxes Receivable	5,106,405	5,276,839	170,434
Accounts Receivable	683,719	1,818,223	1,134,503
Other Assets	1,493,028	1,394,269	-98,759

Asset Total	67,159,950	66,947,605	-212,345

Accounts Payable	7,284,602	9,099,639	1,815,038
Deposits	1,655,044	1,678,676	23,632
Deferred Revenue	2,226,369	2,337,824	111,454
Other Liabilities	4,315,479	1,276,844	-3,038,635

Liability Total	15,481,494	14,392,982	-1,088,511

Inventory and prepaid costs	357,174	1,619,035	1,261,861
Unassigned Fund Balance	38,330,422	42,147,304	3,816,882
Disaster Assistance	2,125,000	2,125,000	0
Subsequent year's budget	10,865,861	6,663,284	-4,202,577

Fund Balance Total	51,678,457	52,554,623	876,166

Utility Fund

	<u>2011-12</u>	<u>2012-13</u>	<u>Change</u>
Cash & Investments	63,327,963	68,434,797	5,106,835
Accounts Receivable	5,010,743	5,286,594	275,850
Restricted Investments	10,388,902	10,517,087	128,185
Land, Buildings, Equipment & Improvements	231,125,161	234,287,214	3,162,053
Accumulated Depreciation	-85,795,800	-90,845,114	-5,049,314
Construction in Progress	7,479,642	8,286,536	806,894
Other Assets	1,846,129	1,680,874	-165,255

**Components of Fund Balance/Retained Earnings/Net Assets -
All Funds for 2011-12 and 2012-13**

<u>Utility Fund</u>	<u>2011-12</u>	<u>2012-13</u>	<u>Change</u>
Asset Total	233,382,739	237,647,987	4,265,248
Deposits	3,129,064	3,389,243	260,179
Other Liabilities	12,409,971	11,721,857	-688,114
Liability Total	15,539,035	15,111,099	-427,936
Retained Earnings - Unreserved	217,312,834	221,691,889	4,379,055
Other Equities	702,175	717,102	14,928
Retained Earnings Total	218,015,008	222,408,991	4,393,983
<u>Pension Funds</u>	<u>2011-12</u>	<u>2012-13</u>	<u>Change</u>
Cash & Investments	501,664,121	572,065,646	70,401,526
Accounts Receivable	430,040	3,543,169	3,113,129
Land, Buildings, Equipment & Improvements	405,868	388,496	-17,372
Other Assets	1,113,750	1,027,398	-86,352
Asset Total	503,613,779	577,024,709	73,410,930
Accounts Payable	548,032	915,411	367,379
Other Liabilities	82,259,996	91,142,196	8,882,200
Liability Total	82,808,028	92,057,607	9,249,579
Net Assets - Reserved	420,805,751	484,967,102	64,161,351
Net Assets Held In Trust Total	420,805,751	484,967,102	64,161,351
<u>All Other Funds</u>	<u>2011-12</u>	<u>2012-13</u>	<u>Change</u>
Cash & Investments	101,662,136	110,455,651	8,793,514
Taxes Receivable	432,294	464,337	32,044
Accounts Receivable	34,749	20,930	-13,819
Restricted Investments	268,669	250,922	-17,747
Other Assets	2,191,289	832,744	-1,358,544
Asset Total	104,589,137	112,024,585	7,435,448
Accounts Payable	707,921	544,808	-163,113
Due to Other Funds	1,126,538	735,961	-390,578
Deposits	19,734	19,734	0
Deferred Revenue	457,875	534,020	76,145
Other Liabilities	9,754,972	11,860,994	2,106,022
Liability Total	12,067,040	13,695,517	1,628,477
Fund Balance - Restricted	34,847,440	43,560,289	8,712,849
Retained Earnings - Reserved	6,542,229	6,542,229	0
Inventory and prepaid costs	464,196	469,349	5,153
Other Equities	49,496,927	47,757,200	-1,739,727
Fund Balance Total	91,350,793	98,329,068	6,978,275

Expenditure Category Matrix For 2014-15 Budget

Allocation of Expenditures	Personnel Services	Operating Expenditure/ Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	Total
General Fund							
City Commission	476,603	289,967	-	-	-	-	766,570
City Manager	600,310	5,100	-	-	-	-	605,410
Human Resources	555,133	106,056	8,000	-	-	-	669,189
City Attorney	-	881,900	-	-	-	-	881,900
General Government	3,374,394	4,396,674	-	-	144,599	745,207	8,660,874
City Clerk	798,835	523,488	10,000	-	-	-	1,332,323
Finance	1,978,417	696,252	8,400	-	-	-	2,683,069
Technology Services	2,072,315	1,227,094	279,150	-	-	-	3,578,559
Police	49,694,457	4,445,525	2,483,775	-	-	-	56,623,757
Fire/Rescue	40,836,230	3,855,706	2,138,773	-	-	-	46,830,709
Early Development Centers	3,031,145	2,120,136	-	-	-	996,681	6,147,962
W.C.Y Administration	13,881	85,950	-	-	-	-	99,831
General Gvt Buildings	619,320	4,623,167	220,000	-	-	-	5,462,487
Grounds Maintenance	4,118,130	3,881,918	1,797,800	-	-	-	9,797,848
Purchasing/Contract Administration	235,763	350,112	-	-	-	-	585,875
Environmental Services (Engineering)	311,941	176,120	30,000	-	-	-	518,061
Howard C. Forman Human Services Campus	61,335	1,574,296	-	-	-	-	1,635,631
Recreation and Cultural Arts	3,397,533	2,386,115	74,123	-	-	-	5,857,771
Special Events	-	213,785	-	-	-	-	213,785
Walter C Young Dinner Theatre	-	18,169	-	-	-	-	18,169
Golf Course	-	1,947,794	225,070	-	-	-	2,172,864
Community Services	241,942	555,172	25,000	-	15,403	-	837,517
Housing Division	271,939	7,344,486	-	-	-	-	7,616,425
Planning and Economic Development	528,435	359,966	-	-	-	-	888,401
General Fund Total	113,218,058	42,064,948	7,300,091	-	160,002	1,741,888	164,484,987
% of General Fund	68.8%	25.6%	4.4%	-	0.1%	1.1%	100%
Road & Bridge Fund							
Maintenance	144,886	2,928,469	-	-	-	-	3,073,355
Infrastructure	-	2,018,500	-	-	-	-	2,018,500
Transit System	-	-	-	-	-	316,807	316,807
Road & Bridge Fund Total	144,886	4,946,969	-	-	-	316,807	5,408,662
% of Road & Bridge Fund	2.7%	91.5%	-	-	-	5.9%	100%
HUD Grants CDBG/HOME							
Community Development	-	568,451	200,000	-	-	-	768,451
Transportation	-	109,226	-	-	-	-	109,226
HUD Grants CDBG/HOME Total	-	677,677	200,000	-	-	-	877,677
% of HUD Grants CDBG/HOME	-	77.2%	22.8%	-	-	-	100%
Law Enforcement Grant							
Victims of Crime Act Grant	17,918	-	-	-	-	-	17,918
Law Enforcement Grant Total	17,918	-	-	-	-	-	17,918
% of Law Enforcement Grant	100.0%	-	-	-	-	-	100%
Community Bus Program							
Community Services	-	176,049	-	-	-	-	176,049
Transit System	-	625,403	-	-	-	-	625,403
Community Bus Program Total	-	801,452	-	-	-	-	801,452
% of Community Bus Program	-	100.0%	-	-	-	-	100%

Expenditure Category Matrix For 2014-15 Budget

Allocation of Expenditures	Personnel Services	Operating Expenditure/ Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	Total
Treasury - Confiscated							
Treasury Confiscated	-	-	25,643	-	-	-	25,643
Treasury - Confiscated Total	-	-	25,643	-	-	-	25,643
% of Treasury - Confiscated	-	-	100.0%	-	-	-	100%
Justice - Confiscated							
Justice Confiscated	-	-	43,465	-	-	-	43,465
Justice - Confiscated Total	-	-	43,465	-	-	-	43,465
% of Justice - Confiscated	-	-	100.0%	-	-	-	100%
\$2 Police Education							
\$2 Police Education	-	44,041	-	-	-	-	44,041
\$2 Police Education Total	-	44,041	-	-	-	-	44,041
% of \$2 Police Education	-	100.0%	-	-	-	-	100%
FDLE - Confiscated							
FDLE	-	17,294	93,002	-	5,000	-	115,296
FDLE - Confiscated Total	-	17,294	93,002	-	5,000	-	115,296
% of FDLE - Confiscated	-	15.0%	80.7%	-	4.3%	-	100%
Older Americans Act							
SW Multipurpose Center	-	1,262,537	-	-	95,284	-	1,357,821
Older Americans Act Total	-	1,262,537	-	-	95,284	-	1,357,821
% of Older Americans Act	-	93.0%	-	-	7.0%	-	100%
Debt Service							
General Debt Service	-	-	-	26,386,031	-	-	26,386,031
Debt Service Total	-	-	-	26,386,031	-	-	26,386,031
% of Debt Service	-	-	-	100.0%	-	-	100%
Utility Fund							
General Debt Service	-	-	-	1,050,262	-	-	1,050,262
Utilities Admin Services	2,240,261	3,595,581	-	-	-	-	5,835,842
Non-Departmental Expense	1,547,066	16,372,543	-7,501,427	-	53,091	-	10,471,273
Sewer Collection	-	2,120,216	1,150,000	-	-	-	3,270,216
Sewer Treatment Plant	-	10,887,294	9,300,000	-	-	-	20,187,294
Water Plants	-	3,805,712	2,834,000	-	-	-	6,639,712
Water Distribution	-	1,516,101	-	-	-	-	1,516,101
Utility Fund Total	3,787,327	38,297,447	5,782,573	1,050,262	53,091	-	48,970,700
% of Utility Fund	7.7%	78.2%	11.8%	2.1%	0.1%	-	100%
Public Insurance Fund							
Self Insurance	103,441	24,087,821	-	-	-	-	24,191,262
Public Insurance Fund Total	103,441	24,087,821	-	-	-	-	24,191,262
% of Public Insurance Fund	0.4%	99.6%	-	-	-	-	100%
Wetlands Trust Fund							
Mitigation Trust	-	16,500	-	-	-	-	16,500
Wetlands Trust Fund Total	-	16,500	-	-	-	-	16,500
% of Wetlands Trust Fund	-	100.0%	-	-	-	-	100%

Expenditure Category Matrix For 2014-15 Budget

Allocation of Expenditures	Personnel Services	Operating Expenditure/ Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	Total
General Pension Trust Fund							
Post Employment Benefits	-	9,252,000	-	-	-	-	9,252,000
General Pension Trust Fund Total	-	9,252,000	-	-	-	-	9,252,000
% of General Pension Trust Fund	-	100.0%	-	-	-	-	100%
Fire & Police Pension Trust Fund							
Post Employment Benefits	-	28,966,000	-	-	-	-	28,966,000
Fire & Police Pension Trust Fund Total	-	28,966,000	-	-	-	-	28,966,000
% of Fire & Police Pension Trust Fund	-	100.0%	-	-	-	-	100%
Other Post Employment Benefits							
Post Employment Benefits	2,354	10,694,627	-	-	-	-	10,696,981
Other Post Employment Benefits Total	2,354	10,694,627	-	-	-	-	10,696,981
% of Other Post Employment Benefits	0.0%	100.0%	-	-	-	-	100%
TOTAL	117,273,984	161,129,313	13,444,774	27,436,293	313,377	2,058,695	321,656,436
% OF BUDGET	36.5%	50.1%	4.2%	8.5%	0.1%	0.6%	100%

City of Pembroke Pines, Florida
Transfers Matrix 2014-15 Budget

Fund	Transfer From	Transfer To
General Fund	1,741,888	-
Road & Bridge Fund	316,807	-
Older Americans Act	-	451,090
Debt Service	-	118,068
Community Bus Program	-	492,856
Charter Middle Schools	-	996,681
	\$2,058,695	\$2,058,695

Projected Changes in Fund Balances - Fund 1 General Fund

The General Fund is used to account for all the financial resources of the City that are not required to be accounted for in another fund. It is the chief operating fund of the City.

	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget	% of Total	% Change from 2013-14
Beginning Fund Balance	\$ 38,906,949	51,678,457	52,554,623	50,498,946		
REVENUES/SOURCES						
Ad Valorem Taxes	45,704,600	46,282,854	47,723,555	51,308,779	31.2%	7.5%
General Sales & Use Taxes	2,342,079	2,458,939	2,342,079	2,458,939	1.5%	5.0%
Public Service Taxes	9,373,000	9,924,607	10,133,000	11,296,245	6.9%	11.5%
Communication Services Tax	1,108,564	1,135,075	835,000	723,787	0.4%	(13.3%)
Local Business Tax	3,166,530	3,232,834	3,239,000	3,258,000	2.0%	0.6%
Franchise Fees	11,240,948	13,090,328	14,007,000	14,886,000	9.1%	6.3%
Building Permits	408,853	378,934	334,800	331,900	0.2%	(0.9%)
Intergovernmental Revenue	11,786,690	12,590,096	12,866,157	14,195,838	8.6%	10.3%
Special Assessments	20,758,230	20,758,650	21,762,212	21,834,305	13.3%	0.3%
Charges for Services	31,253,543	28,574,068	29,751,202	30,281,858	18.4%	1.8%
Other Licenses, Fees & Permits	800	19,281	3,500	2,000	-	(42.9%)
Fines & Forfeitures	2,525,897	2,059,578	980,100	1,154,000	0.7%	17.7%
Investment Income	1,152,855	(257,366)	998,520	203,720	0.1%	(79.6%)
Miscellaneous Revenues	739,292	341,262	666,820	265,190	0.2%	(60.2%)
Rents & Royalties	11,146,194	11,303,630	11,626,753	12,036,926	7.3%	3.5%
Debt Proceeds/Installment Purchase	-	590,327	-	-	-	-
Total Revenues/Sources	152,708,074	152,483,096	157,269,698	164,237,487	100.0%	4.4%
EXPENDITURES/USES						
General Government Services	17,731,145	19,828,217	22,891,986	27,501,789	16.9%	20.1%
Public Safety	93,188,160	100,068,126	102,012,427	103,454,466	63.6%	1.4%
Physical Environment	2,424,402	8,140,631	10,262,639	9,797,848	6.0%	(4.5%)
Economic Environment	7,042,988	7,257,002	7,694,529	7,616,425	4.7%	(1.0%)
Human Services	5,149,919	5,441,794	6,001,366	6,109,982	3.8%	1.8%
Culture-Recreation	13,294,886	9,207,263	8,928,096	8,262,589	5.1%	(7.5%)
Total Expenditures/Uses	138,831,499	149,943,034	157,791,043	162,743,099	100.0%	3.1%
Excess (Deficit)	13,876,576	2,540,062	(521,345)	1,494,388		
Transfers In	-	-	-	-		
Transfers Out	(1,105,068)	(1,663,896)	(1,534,332)	(1,741,888)		
Ending Fund Balance	\$ 51,678,457	52,554,623	50,498,946	50,251,446		
Less Nonspendable						
Inventory and prepaid costs	359,174	1,619,035	1,619,035	1,619,035		
Less Assigned						
Disaster Assistance	2,125,000	2,125,000	2,125,000	2,125,000		
Subsequent year's budget	10,865,861	6,663,284	6,663,284	6,663,284		
Unassigned Fund Balance	38,328,422	42,147,304	40,091,627	39,844,127		
% of Expenses	28%	28%	25%	24%		

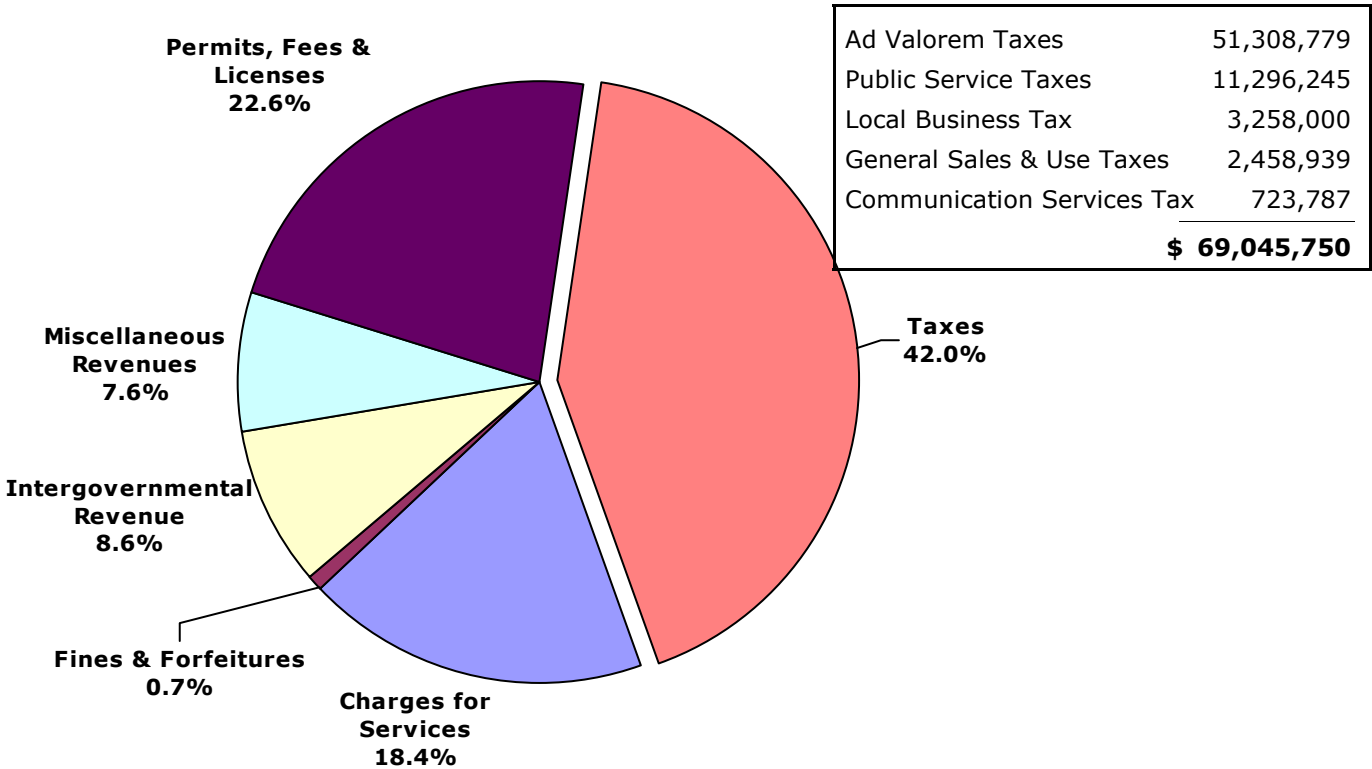
Note:

Fiscal Year 2011-12 ended with a surplus of \$12.8 million, after transfers totaling \$1.0 million in Early Development Center (EDC) profits to the Charter Middle School. The fund balance for Fiscal Year 2012-13 increased by \$0.9 million or 1.7%, after a transfer out of \$1.6 million to the Community Bus Program, Older Americans Act, Debt Service Fund, and the Charter Middle School.

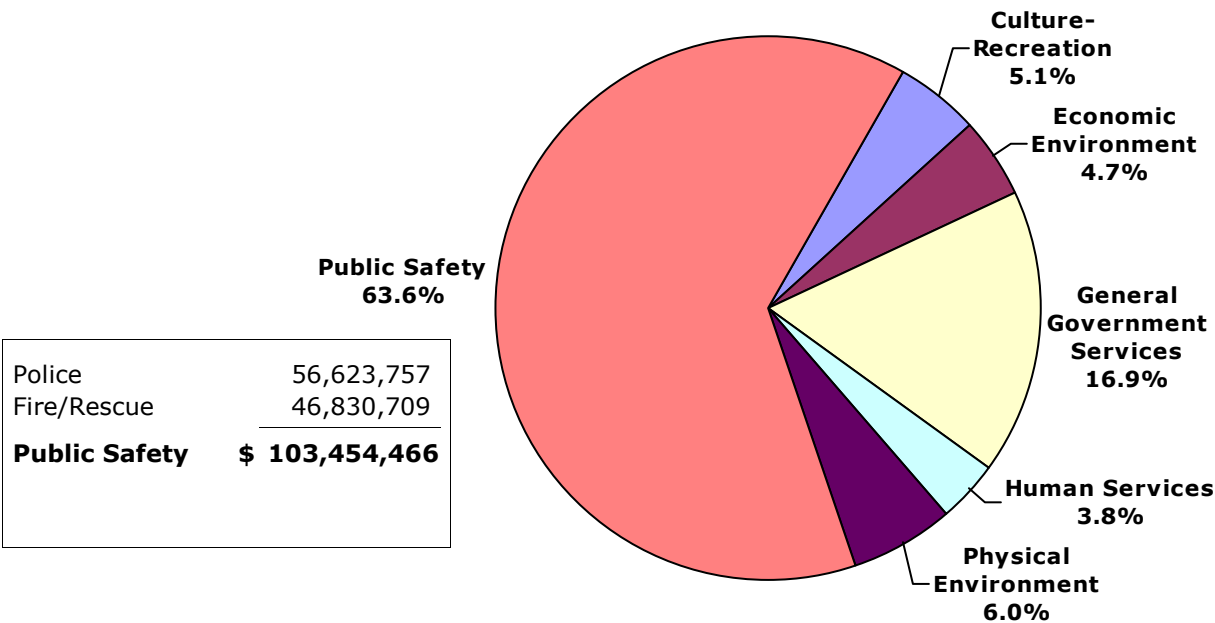
The Fiscal Year 2013-14 fund balance is expected to decrease by \$2.1 million or 3.9%. Revenues are expected to increase by 3.1% while expenditures are to increase by 5.2% resulting in a deficit of \$0.6 million. The deficit increases to \$2.1 million when transfers to the Older Americans Act, Debt Service Fund, and the Charter Middle School are taken into account.

The 2014-15 revenues are expected to increase by \$7.0 million or 4.4% mainly as a result of increases in tax revenue, which are partially offset by the reduction in investment income. Expenditures are anticipated to grow by \$5.0 million or 3.1% due to increases in appropriations for capital and health insurance. Fund balance is expected to increase by about \$0.2 million due to transfers to the Older Americans Act, Debt Service Fund, and the Charter Middle School.

General Fund Revenues



General Fund Expenditures



Projected Changes in Fund Balances - Fund 51 Wetlands Mitigation Trust Fund

This permanent trust fund exists to account for funds donated by developers that are used to maintain and administer wetlands located in the City.

	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget	% of Total	% Change from 2013-14
Beginning Balance	\$ 574,475	560,539	541,828	527,028		
REVENUES/SOURCES						
Investment Income	1,695	1,210	1,700	1,700	100.0%	-
Total Revenues/Sources	1,695	1,210	1,700	1,700	100.0%	-
EXPENDITURES/USES						
Physical Environment	15,631	19,920	16,500	16,500	100.0%	-
Total Expenditures/Uses	15,631	19,920	16,500	16,500	100.0%	-
Excess (Deficit)	(13,936)	(18,710)	(14,800)	(14,800)		
Transfers In	-	-	-	-		
Transfers Out	-	-	-	-		
Ending Balance	\$ 560,539	541,828	527,028	512,228		
Percent Change	-	(3.3%)	(2.7%)	(2.8%)		

Note(s):

In 1992 the City entered into an agreement with the Florida Wetlandsbank™ (FW) whereby the City granted FW a license to develop a Wetlands Mitigation Bank at a site comprised of approximately 450 acres located in the Chapel Trail Preserve. That agreement, which ended in 2004, established the first Wetland Mitigation Bank in Florida and the second in the nation.

FW's responsibilities included designing, permitting, and constructing the ecosystem; maintaining and monitoring the wetlands for a five-year period once construction was completed; and the sales and marketing of the mitigation credits. In 2005 the City assumed full responsibility and maintenance for the wetlands.

The City now owns various sites totaling approximately 620 acres of wetlands of which 502 are maintained by the Trust Fund.

The City is required to maintain the wetlands by spending only the investment income. The fund balance for Fiscal Year 2012-13 was projected to increase by \$19,500 as a result of a proposed expansion of investment options available to the fund, which was not approved. Consequently, Fiscal Year 2012-13 had a deficit of \$18,710. Due to the anticipated increase in investment income the deficit for 2013-14 as well as 2014-15 will be below that of 2012-13.

Projected Changes in Fund Balances - Fund 201 Debt Service Fund

The Debt Service Fund accounts for the revenues and expenditures resulting from the City's outstanding debt obligations.

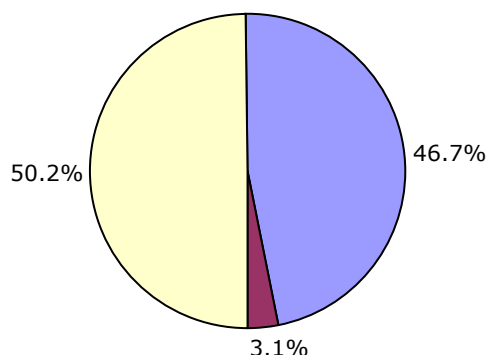
	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget	% of Total	% Change from 2013-14
Beginning Balance \$	14,474,824	14,252,977	14,788,698	14,997,093		
REVENUES/SOURCES						
Ad Valorem Taxes	5,441,632	5,514,105	5,425,287	5,402,314	20.7%	(0.4%)
Public Service Taxes	1,786,960	1,792,983	1,645,299	1,647,755	6.3%	0.1%
Communication Services Tax	6,441,091	6,463,422	6,247,991	6,043,550	23.2%	(3.3%)
Franchise Fees	816,072	818,352	818,003	821,031	3.1%	0.4%
Investment Income	125,135	4,365	96,758	28,758	0.1%	(70.3%)
Rents & Royalties	10,940,507	12,492,011	12,469,042	12,147,584	46.6%	(2.6%)
Debt Proceeds/Installment Purchase	-	-	35,300,000	-	-	(100.0%)
Total Revenues/Sources	25,551,397	27,085,237	62,002,380	26,090,992	100.0%	(57.9%)
EXPENDITURES/USES						
Debt Service	26,724,859	26,579,032	62,111,551	26,386,031	100.0%	(57.5%)
Total Expenditures/Uses	26,724,859	26,579,032	62,111,551	26,386,031	100.0%	(57.5%)
Excess (Deficit)	(1,173,462)	506,205	(109,171)	(295,039)		
Transfers In	961,000	29,516	317,566	118,068		
Transfers Out	(9,385)	-	-	-		
Ending Balance \$	14,252,977	14,788,698	14,997,093	14,820,122		
Percent Change	-	3.8%	1.4%	(1.2%)		

Note(s):

The fund balance of the Debt Service Fund is the result of reserves required by the various bond covenants. Bond reserves are typically funded from proceeds of the issue. In addition, the balance includes the required sinking fund amounts used to make scheduled debt service payments. Changes in fund balance are due to refunding or extinguishment of prior debt and the issuance of new debt.

The fund balance for the fiscal year 2012-13 increased by 3.8% when it was expected to rise by only 1%. Revenue from rents and royalties was the main contributing factor. The revenues are funded to the required level for all the City debt outstanding. Changes in Fund Balance are the result of timing differences between the required funding of the sinking funds and the scheduled debt service payments made. The \$35.4 million decrease in the 2014-15 budget reflects the refinancing that was done in 2013-14.

Revenues



■ Miscellaneous Revenues ■ Permits, Fees & Licenses □ Taxes

Property taxes of \$5.4 million will cover the debt service in 2014-15 on the \$90 million of GO bonds issued in 2004-05 and 2006-07. Miscellaneous Revenues include charges to City facilities (such as the charter schools and rental housing units), which are pledged revenues for debt service.

Projected Changes in Fund Balances - Fund 320 Municipal Construction

The Municipal Construction Fund accounts for financial resources used in the acquisition or construction of major capital facilities such as parks, improvements to parks, housing residences, charter schools, and various public safety facilities.

	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget	% of Total	% Change from 2013-14
Beginning Balance	\$ 26,005,001	28,256,048	26,672,917	8,294,760		
REVENUES/SOURCES						
Franchise Fees	2,537,270	783,641	-	-	-	-
Intergovernmental Revenue	21,200	186,785	105,585	-	-	(100.0%)
Investment Income	439,613	(173,386)	-	-	-	-
Miscellaneous Revenues	998,669	387,663	555,487	-	-	(100.0%)
Total Revenues/Sources	3,996,752	1,184,703	661,072	-	100.0%	100.0%
EXPENDITURES/USES						
General Government Services	21,200	-	9,125,435	-	-	(100.0%)
Transportation	537,649	1,623,648	5,502,901	-	-	(100.0%)
Human Services	32,105	63,280	-	-	-	-
Culture-Recreation	203,135	4,180,907	4,409,303	-	-	(100.0%)
Total Expenditures/Uses	794,089	5,867,834	19,037,639	-	100.0%	100.0%
Excess (Deficit)	3,202,662	(4,683,131)	(18,376,567)	-		
Transfers In	9,385	3,100,000	-	-		
Transfers Out	(961,000)	-	(1,590)	-		
Ending Balance	\$ 28,256,048	26,672,917	8,294,760	8,294,760		
Percent Change	-	(5.6%)	(68.9%)	-		

Note(s):

The Municipal Construction Fund is established on a project-length basis that spans multiple fiscal years and is used to account for revenues and expenditures during the construction or acquisition of major capital facilities and projects. The fund is financed mainly by market borrowings and negotiated contributions from developers and is not used to accumulate resources for future capital improvements.

Reductions in ending fund balance from year to year are the result of debt proceeds that were received and recorded as revenues in prior years having been spent in one or more subsequent years.

No expenditures have been budgeted for the beginning of the new fiscal year. Spending plans for 2014-15 will be appropriated after October 1st as revisions to the adopted spending budget and will be funded by unspent balances being carried forward from prior years. Based on available funds as of June 2014, expenditures (and draws on prior year surpluses) of approximately \$15.6 million could be budgeted after October 1, 2014.

Projected Changes in Fund Balances Other Governmental Funds

"Other Governmental Funds" excludes the General Fund, the Debt Service Fund, and the Municipal Construction Fund; it includes grant funds and other special revenue funds. In the aggregate, this group represents less than 3% of all the City's budgeted funds combined.

	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget	% of Total	% Change from 2013-14
Beginning Balance	\$ 7,896,796	6,891,560	6,223,105	4,581,442		
REVENUES/SOURCES						
General Sales & Use Taxes	2,664,803	2,669,684	2,641,000	2,729,158	36.0%	3.3%
Franchise Fees	-	237,725	1,257,000	1,241,000	16.4%	(1.3%)
Intergovernmental Revenue	6,478,314	5,113,946	8,183,318	3,259,722	43.1%	(60.2%)
Charges for Services	200,000	200,000	16,667	-	-	(100.0%)
Fines & Forfeitures	303,278	207,905	44,953	44,041	0.6%	(2.0%)
Investment Income	83,369	19,088	92,000	25,000	0.3%	(72.8%)
Miscellaneous Revenues	198,322	214,779	143,680	271,704	3.6%	89.1%
Total Revenues/Sources	9,928,085	8,663,126	12,378,618	7,570,625	100.0%	(38.8%)
EXPENDITURES/USES						
Public Safety	815,031	1,236,752	2,057,651	246,363	2.9%	(88.0%)
Transportation	6,059,876	5,288,771	6,022,829	6,002,533	71.7%	(0.3%)
Economic Environment	3,121,679	2,023,262	5,010,512	768,451	9.2%	(84.7%)
Human Services	993,830	1,303,977	1,365,798	1,357,821	16.2%	(0.6%)
Total Expenditures/Uses	10,990,416	9,852,762	14,456,790	8,375,168	100.0%	(42.1%)
Excess (Deficit)	(1,062,331)	(1,189,636)	(2,078,172)	(804,543)		
Transfers In	750,973	884,419	722,003	943,946		
Transfers Out	(693,878)	(363,238)	(285,494)	(316,807)		
Ending Balance	\$ 6,891,560	6,223,105	4,581,442	4,404,038		
Percent Change	-	(9.7%)	(26.4%)	(3.9%)		

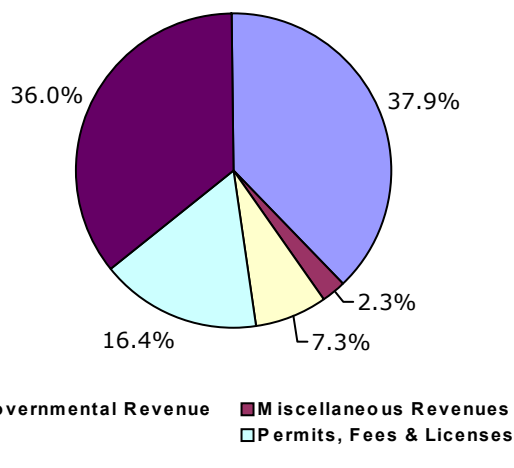
Note(s):

This group of funds includes the Road and Bridge Fund, grant funds and other funds with restricted revenues. Dollars for 2011-12 include those of the ADA/Paratransit Fund, which was eliminated in 2012-13.

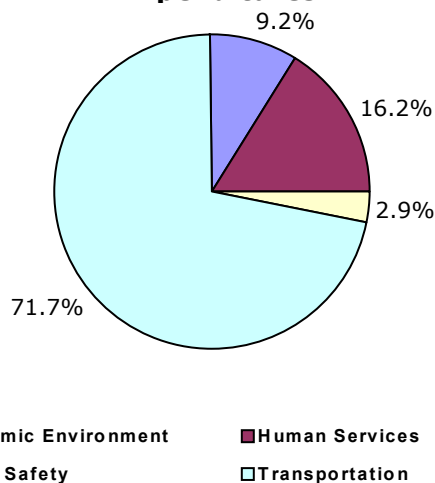
The 2013-14 projected excess (deficit) of revenue over expenditure is (\$1.1) million due mainly to: Community Bus (\$0.5 million before a balancing transfers from the General and Road & Bridge funds), Older America Act (\$0.5 million before transfer from General Fund) and FDLE (\$0.1 million).

In 2014-15 fund balance is expected to decline by \$0.2 million compared to \$1.6 million in 2013-14. This improvement mainly reflects a \$4.8 million reduction in revenues compared to a \$6.1 million reduction in expenditures. The HUD Grants CDBG/HOME accounts for \$3.0 million of the reduction in expenditure.

Revenues



Expenditures



The largest source, Intergovernmental revenues, consists of Federal and local grants and State-shared monies.

Of the \$6.0 million in Transportation expenditures, the Road and Bridge Fund accounts for \$5.5 million of that total.

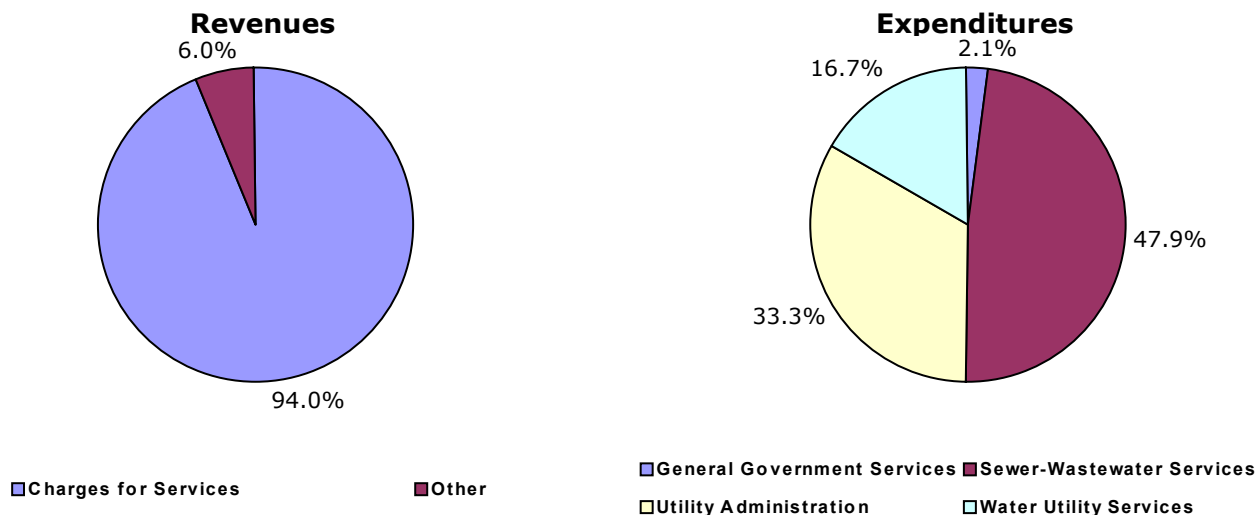
Projected Changes in Fund Balances - Fund 471 Utility Fund

The Utility Fund accounts for all revenues and expenditures related to water and sewer services, including, but not limited to, administrative operations, maintenance, billing, and collection.

	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget	% of Total	% Change from 2013-14
Beginning Balance	\$ 217,666,845	218,015,008	222,408,991	211,824,948		
REVENUES/SOURCES						
Building Permits	43,518	47,952	40,000	20,000	-	(50.0%)
Charges for Services	900,622	904,641	808,200	770,200	1.6%	(4.7%)
Water/Sewer Charges	40,979,471	42,250,672	42,191,000	43,942,000	94.0%	4.2%
Investment Income	1,471,592	1,032,773	359,000	116,000	0.2%	(67.7%)
Miscellaneous Revenues	3,682	31,950	212,500	12,500	-	(94.1%)
Water/Sewer Connection	943,627	1,920,491	625,000	1,900,000	4.1%	204.0%
Capital Contributed from Developer	874,122	185,636	-	-	-	-
Total Revenues/Sources	45,216,634	46,374,114	44,235,700	46,760,700	100.0%	5.7%
EXPENDITURES/USES						
General Government Services	418,802	395,684	1,050,961	1,050,262	2.1%	(0.1%)
Water Utility Services	4,900,978	5,120,127	7,256,661	8,155,813	16.7%	12.4%
Sewer-Wastewater Services	12,568,023	12,703,656	25,252,746	23,457,510	47.9%	(7.1%)
Utility Administration	26,980,667	23,760,663	21,259,375	16,307,115	33.3%	(23.3%)
Total Expenditures/Uses	44,868,471	41,980,131	54,819,743	48,970,700	100.0%	(10.7%)
Excess (Deficit)	348,163	4,393,983	(10,584,043)	(2,210,000)		
Transfers In	-	-	-	-		
Transfers Out	-	-	-	-		
Ending Balance	\$ 218,015,008	222,408,991	211,824,948	209,614,948		
Percent Change	-	2.0%	(4.8%)	(1.0%)		

Note(s):

Retained earnings at the end of 2013-14 are projected to be \$211.8 million, a decline of \$10.6 million from the year's beginning balance. Retained earnings are expected to decline another \$2.2 million, the required funding for capital replacement, during FY 2014-15.



Regular water and sewer charges account for 94.0% of the revenues in the Utility Fund. The remainder consists primarily of connection charges and other user fees.

Expenditures include water and sewer services, debt service, administration, and the purchase of support services from the City (payroll, I.T., etc.).

Projected Changes in Fund Balances - Fund 504 Public Insurance

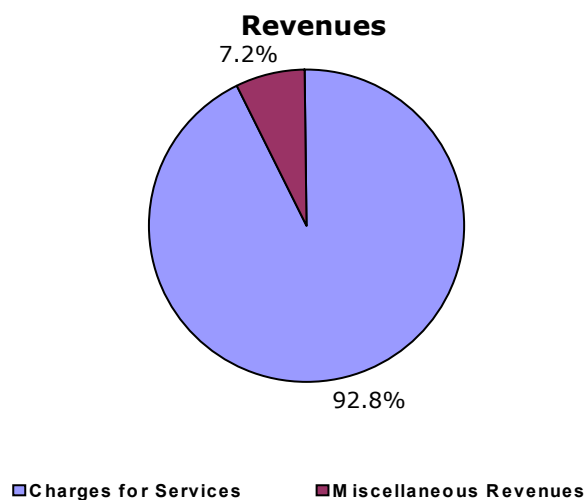
The Public Insurance Fund accounts for the receipt of intra-governmental revenues, premium payments from employees, and the payment of expenditures related to the City's self-insurance program.

	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget	% of Total	% Change from 2013-14
Beginning Balance	\$ -	6,542,229	6,542,229	6,542,229		
REVENUES/SOURCES						
Charges for Services	12,941,011	15,610,580	19,385,355	22,456,058	92.8%	15.8%
Investment Income	257,780	78,986	261,534	49,887	0.2%	(80.9%)
Miscellaneous Revenues	2,161,154	1,871,060	1,757,336	1,685,317	7.0%	(4.1%)
Total Revenues/Sources	15,359,945	17,560,626	21,404,225	24,191,262	100.0%	13.0%
EXPENDITURES/USES						
General Government Services	8,817,716	17,560,626	21,404,225	24,191,262	100.0%	13.0%
Total Expenditures/Uses	8,817,716	17,560,626	21,404,225	24,191,262	100.0%	13.0%
Excess (Deficit)	6,542,229	-	-	-		
Transfers In	-	-	-	-		
Transfers Out	-	-	-	-		
Ending Balance	\$ 6,542,229	6,542,229	6,542,229	6,542,229		
Percent Change	-	-	-	-		

Note(s):

The Public Insurance Fund consists of health, life, workers' compensation, property, and casualty liability insurances, and the costs of administering those plans. All employees of the City, including Charter Schools, participate in the health and life insurance plans. The Charter Schools obtain their property and casualty insurance policies directly from the Florida League of Cities.

Internal charges to recover the net costs of this fund are distributed to the other funds; thus, no fund balance has traditionally been accumulated. The exception occurred in 2011-12 (an ending balance of \$6.5 million) due to the possibility of an increase resulting from the Patient Protection and Affordable Care Act and from claims for workers' compensation.



The largest sources of revenue are payments to this fund from the General Fund, the Charter Schools, and the Utility and Road/Bridge funds. Other sources are only about 9% of the total and include out-of-pocket premium payments by City employees.

Projected Changes in Fund Balances - Fund 655 Pension - General Members

This fund accounts for the accumulation of resources used to pay retirement benefits to the City's General Employees. The City's contribution represents the amount required to maintain the actuarial soundness of the plan as calculated annually using an investment-return assumption of 8%.

	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget	% of Total	% Change from 2013-14
Beginning Balance	\$ 111,628,109	128,082,287	141,219,317	149,557,225		
REVENUES/SOURCES						
Investment Income	21,100,797	14,237,774	10,516,000	10,732,000	60.9%	2.1%
Miscellaneous Revenues	3,985,040	8,066,111	6,908,908	6,903,568	39.1%	(0.1%)
Total Revenues/Sources	25,085,838	22,303,886	17,424,908	17,635,568	100.0%	1.2%
EXPENDITURES/USES						
General Government Services	8,631,661	9,166,856	9,087,000	9,252,000	100.0%	1.8%
Total Expenditures/Uses	8,631,661	9,166,856	9,087,000	9,252,000	100.0%	1.8%
Excess (Deficit)	16,454,177	13,137,030	8,337,908	8,383,568		
Transfers In	-	-	-	-		
Transfers Out	-	-	-	-		
Ending Balance	\$ 128,082,287	141,219,317	149,557,225	157,940,793		
Percent Change	-	10.3%	5.9%	5.6%		

Note(s):

Effective July 1, 2010, the General Employees' Pension Plan was frozen for all collective bargaining unit members, and no additional benefits are being accrued for those employees. New members are no longer allowed to participate in the Plan, though they can participate in a 401(k) plan.

For 2012-13, investment earnings of \$14.2 million, City contributions of \$7.8 million, and \$0.2 million of employee contributions were partially offset by \$9.2 million of expenses, increasing the fund balance by \$13.1 million.

The projected surplus for 2013-14 is \$8.3 million, which is \$4.8 million less than the prior year due primarily to an expected decline of that amount in investment returns and city contributions.

The 2014-15 budget for revenues and expenditures increased by 1.2% and 1.8% respectively therefore a surplus is expected of \$8.4 million. These surpluses are actuarially planned in order to fund future benefit payments during the working life of the employees.

Projected Changes in Fund Balances - Fund 656 Pension - Fire & Police

This fund accounts for the accumulation of resources used to pay retirement benefits to the City's firefighters and police officers. The City's contribution represents the amount required to maintain the actuarial soundness of the plan using an investment-return assumption of 8%.

	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget	% of Total	% Change from 2013-14
Beginning Balance	\$ 235,326,337	292,723,464	343,747,785	376,335,870		
REVENUES/SOURCES						
Investment Income	55,339,998	49,088,949	32,150,000	38,590,000	57.0%	20.0%
Miscellaneous Revenues	26,936,317	28,242,672	29,118,085	29,104,378	43.0%	-
Total Revenues/Sources	82,276,315	77,331,621	61,268,085	67,694,378	100.0%	10.5%
EXPENDITURES/USES						
General Government Services	24,879,188	26,307,300	28,680,000	28,966,000	100.0%	1.0%
Total Expenditures/Uses	24,879,188	26,307,300	28,680,000	28,966,000	100.0%	1.0%
Excess (Deficit)	57,397,127	51,024,321	32,588,085	38,728,378		
Transfers In	-	-	-	-		
Transfers Out	-	-	-	-		
Ending Balance	\$ 292,723,464	343,747,785	376,335,870	415,064,248		
Percent Change	-	17.4%	9.5%	10.3%		

Note(s):

The Fire and Police Pension Fund, like that for General City employees, is a relatively young plan, which explains why pension benefit payments are low in comparison to the contributions currently being made into the plan.

The fiscal year 2011-12 fund balance increased by \$57.4 million thanks to a favorable upswing of \$59.4 million in investment returns partially offset by a \$2.3 million increase in pension cost.

The 2012-13 fund balance increased by \$51.0 million, which is \$6.4 million below 2011-12 due mainly to the decrease in investment income.

Similarly, the 2013-14 fund balance is expected to grow by \$32.6 million however this is \$18.4 million below 2012-13 due mainly to declining investment income.

In 2014-15 a surplus is expected of \$36.6 million. These surpluses are actuarially planned in order to fund future benefit payments during the working life of the employees.

Projected Changes in Fund Balances - Fund 657 Other Post Employment Benefits

This fund accounts for the accumulation of resources for the payment of health and life insurance benefits to retirees. The City contribution represents the amount required to maintain the actuarial soundness of the plan.

	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget	% of Total	% Change from 2013-14
Beginning Balance	\$ 26,294,516	34,847,440	43,560,289	47,963,822		
REVENUES/SOURCES						
Investment Income	4,431,389	4,932,913	3,710,000	4,900,000	32.3%	32.1%
Miscellaneous Revenues	10,375,279	11,136,412	9,592,000	10,284,856	67.7%	7.2%
Total Revenues/Sources	14,806,668	16,069,324	13,302,000	15,184,856	100.0%	14.2%
EXPENDITURES/USES						
General Government Services	6,253,745	7,356,475	8,898,467	10,696,981	100.0%	20.2%
Total Expenditures/Uses	6,253,745	7,356,475	8,898,467	10,696,981	100.0%	20.2%
Excess (Deficit)	8,552,924	8,712,849	4,403,533	4,487,875		
Transfers In	-	-	-	-		
Transfers Out	-	-	-	-		
Ending Balance	\$ 34,847,440	43,560,289	47,963,822	52,451,697		
Percent Change	-	25.0%	10.1%	9.4%		

Note(s):

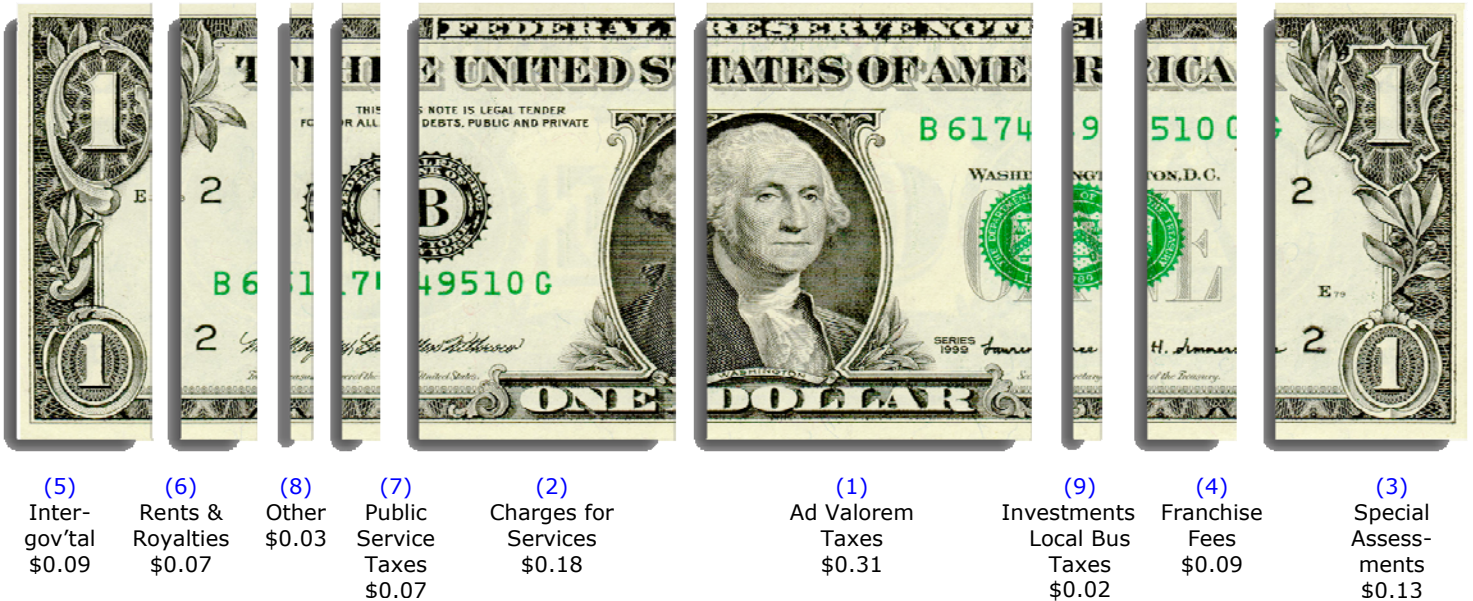
By the GASB accounting standards required for governmental entities, the City is required to fund its health and life insurance costs for retirees over the working life of the employee, similar to that of a pension fund. The plan includes employees of the City's Charter Schools. The Other Post Employment Benefits (OPEB) Fund remains a relatively young plan, which explains why current claims are lower than the contributions being made into the plan. The OPEB benefit has been discontinued for bargaining members of the General Employees Union who retire after July 1, 2010.

Compared to 2011-12, the 2012-13 revenues and expenses grew by approximately the same amount. As such the change in fund balance was of the same magnitude as 2011-12.

The fund balance in fiscal year 2013-2014 is expected grow, albeit at a decelerated rate, by \$4.4 million which is \$4.3 below the 2012-13 increase. This decline is tied to the anticipated \$2.8 million reduction in revenues and \$1.5 million increase in expenses.

In 2014-15 a surplus is expected of \$4.5 million. These surpluses are actuarially planned in order to fund future benefit payments during the working life of the employees.

SOURCE OF REVENUE DOLLARS: GENERAL FUND Adopted Budget 2014-15



GENERAL FUND REVENUES

Revenue Category	2011-12 Actual	2012-13 Actual	2013-14 Working Budget	2014-15 Adopted Budget
(1) Ad Valorem Taxes	\$ 45,704,600	\$ 46,282,854	\$ 47,723,555	\$ 51,308,779
(2) Charges for Services	31,253,543	28,574,068	29,751,202	30,281,858
(3) Special Assessments	20,758,230	20,758,650	21,762,212	21,834,305
(4) Franchise Fees	11,240,948	13,090,328	14,007,000	14,886,000
(5) Intergovernmental Revenue	11,786,690	12,590,096	12,866,157	14,195,838
(6) Rents & Royalties	11,146,194	11,303,630	11,626,753	12,036,926
(7) Public Services Taxes	9,373,000	9,924,607	10,133,000	11,296,245
(8) General Sales & Use Taxes	2,342,079	2,458,939	2,342,079	2,458,939
(8) Fines & Forfeitures	2,525,897	2,059,578	980,100	1,154,000
(8) Communication Services Tax	1,108,564	1,135,075	835,000	723,787
(8) Building Permits	408,853	378,934	334,800	331,900
(8) Miscellaneous Revenues	740,092	950,870	2,725,997	514,690
(9) Investment Income	1,152,855	(257,366)	998,520	203,720
(9) Local Business Tax	3,166,530	3,232,834	3,239,000	3,258,000
	152,708,075	152,483,097	159,325,375	164,484,987

USE OF REVENUE DOLLARS: GENERAL FUND

Adopted Budget 2014-15



(1)
Police
\$0.34



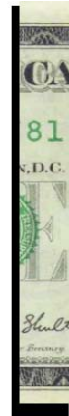
(2)
Fire & Rescue
\$0.28



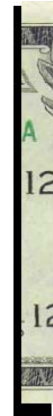
(3)
Public
Services
\$0.11



(4)
Gen
Gov't
\$0.05



(5)
Comm.
Services
\$0.05



(6)
Rec &
Arts
\$0.05



(7)
Educa-
tion
\$0.04



(8)
Tech.
Svcs.
\$0.02



(9)
Other
\$0.05

GENERAL FUND EXPENDITURES

Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Working Budget	2014-15 Adopted Budget
(1) Police	\$ 48,439,202	\$ 52,973,217	\$ 55,966,106	\$ 56,623,757
(2) Fire & Rescue	44,748,957	45,906,438	46,046,321	46,830,709
(3) Public Services	8,845,157	14,961,842	17,656,605	17,999,902
(4) General Government	2,438,954	4,178,637	3,314,463	8,760,705
(5) Community Services	7,820,696	8,077,551	8,552,005	8,453,942
(6) Recreation & Cultural Arts	13,294,886	9,207,263	8,928,096	8,262,589
(7) Education (EDCs)	5,165,788	5,455,223	5,626,813	6,147,962
(8) Technology Services	2,550,046	3,158,013	4,768,871	3,578,559
(9) Planning	645,842	735,282	996,225	888,401
(9) Finance	2,513,838	2,916,763	2,978,106	2,683,069
(9) Legislative/Executive/Legal	1,989,848	2,163,269	2,254,641	2,253,880
(9) City Clerk	1,000,212	1,189,795	1,481,126	1,332,323
(9) Human Resources	483,141	683,637	755,997	669,189
	139,936,567	151,606,930	159,325,375	164,484,987



City Commission

Mission

To represent the public interest, promote prompt, courteous responses to citizen problems and concerns, provide clear leadership and direction, and assure the present and future fiscal integrity of the City.

Goals

The Mayor and Commissioners of the City of Pembroke Pines are dedicated to serving the broad needs of our citizenry. We pledge to accomplish this by providing careful and responsible judgment in the exercise of our legislative duties. We also understand that we are the people's representatives in setting policies and in determining levels and priorities of programs and expenditures. Our goal is to guide the City along a path that allows for the most effective use of available resources. In this way, we can make possible a better quality of life for all, while giving each individual citizen the opportunity to be an important part of our future. Our goals are an extension of the City-wide long term goals that are delineated in the long-range economic planning section.

Objectives

To meet the needs and concerns of the residents and businesses of the City of Pembroke Pines with effective representation and legislation.

Major Functions and Activities

The City is divided into four geographical districts for the purpose of electing the four Commissioners. Each Commissioner represents a specific district but votes on all issues brought before the body. Terms of service for all Commissioners are four years with only two district seats coming up for election every two years.

It is the responsibility of the Mayor and Commissioners to deliberate on all issues facing the City and then to render decisions that will establish laws, direct and influence policy, determine levels of service, and set a path that will lead to the best quality of life for our community.

The City Commission is the deliberative body of the City government. The individual Commissioners may propose policies or procedures for consideration by the entire body. They are also charged with

considering proposals from the citizens or those brought forward by the Administration.

The Mayor is elected at-large (by all districts), serves a term of four years, and presides over Commission meetings.

Individual citizens or interest groups have access to the Mayor and Commissioners through a variety of avenues. They may be heard either by making direct contact, by expressing their concerns before the City's Committees and Boards, by indirect contact through the various City departments or the City Manager's office, or through e-mail at the City's website, www.ppines.com.

Budget Highlights

This is a status quo budget, which is \$80,000 or 9.4% below the 2013-14 working budget. The decrease is attributable to appropriations for benefit costs.

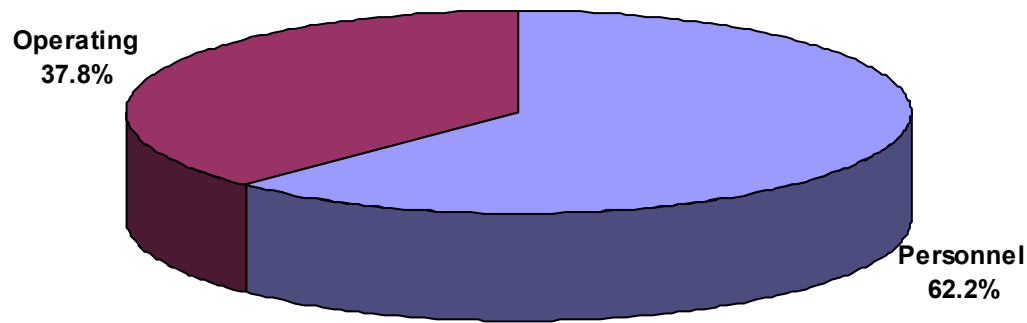
Accomplishments

- Conducted numerous Public Hearings and Town Hall meetings on topics such as: the future of the Pembroke Pines Charter Schools, economic development, Civic Center, public safety, Art and Culture Board activities, domestic partner benefits, approving the purchase and sale of land, and various topics regarding current City programs.
- Addressed the fiscal challenges presented in the preparation of the 2014-2015 City budget and Charter School budget.
- Approved numerous resolutions, ordinances, and contracts in order to improve the quality of life of the residents.
- Addressed changes proposed by other agencies that had potential safety concern for our residents.
- Continued developing plans for City Center to ensure the greatest benefit aesthetically, economically, and financially for the City. On June 18, 2014, Commission approved a contract to sell the remaining 41 acres at City Center to Turnberry Developers.

City Commission Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Number of ordinances adopted during the year	37	25	26	35	35	30
Number of resolutions adopted during the year	37	35	45	50	50	50

City Commission - Budget Summary



Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel				
Salary	267,798	277,491	271,019	293,370
Benefits	177,170	236,202	285,222	183,233
Personnel Subtotal	444,968	513,693	556,241	476,603
Operating				
Other Contractual Services	232,981	252,598	250,000	250,000
Travel Per Diem	16,935	19,120	24,000	24,000
Other Current Charges and Obligations	-	-	375	375
Office Supplies	1,914	980	1,440	1,500
Operating Supplies	-	-	160	100
Publications and Memberships	13,638	13,418	13,992	13,992
Operating Subtotal	265,468	286,116	289,967	289,967
Total	710,436	799,809	846,208	766,570

Position Title	2011-12 Actual	2012-13 Actual	2013-14 Adopted	2014-15 Budget
11001 Mayor	1	1	1	1
11002 Vice - Mayor	1	1	1	1
11003 Commissioner	3	3	3	3
12884 Executive Assist	1	1	1	1
13682 P/T Executive Assistant	1	1	1	1
Total				
Full-time	1	1	1	1
Part-time	6	6	6	6



City Manager

Mission

The City Manager's office is dedicated to effective professional management of the City of Pembroke Pines. We undertake this purpose with the knowledge that we stand as the vital connecting link between the Legislative Body (Mayor and Commissioners) and the various City departments that provide services to our City.

Goals

To provide capable and inspiring administrative leadership for the City staff; to make day-to-day decisions that allow for the most effective use of available resources; and, most importantly, to operate in a manner that improves and enhances the quality of life in our community.

Objectives

- Work with the Mayor and Commissioners toward accomplishing their goals for the continuing development of the City of Pembroke Pines Charter School plan.
- Improve the skills and knowledge of City employees through a city-wide program of training and education.
- Provide the Mayor and Commissioners with professional and comprehensive support in examining and analyzing issues of importance.
- Provide professional guidance to the City Commission for the development of the land acquired to create a true City Center for Pembroke Pines.
- Provide technical expertise and advice to the Commission in order to advantageously pursue the various projects outlined in the \$100,000,000 bond referendum passed by the voters in March of 2005.

Major Functions and Activities

The City Manager proposes the budget and tax and fee schedules and monitors income and expenditures to assure sound fiscal policies. He sets programs and procedures that are tailored toward implementing the policies that the Mayor and Commissioners have established for the City.

The City Manager's office is the liaison between the administrative functions of the City and the legislative body. The City Manager makes final decisions on the

hiring, promotion, suspension, or termination of non-Charter personnel. He oversees the preparation of City Commission Agendas, directs and controls the activities of the City's various departmental entities, establishes an innovative and cohesive vision for the City's employees, and provides assistance to the Mayor and Commission in their efforts to plan and guide the City's future.

Budget Highlights

The City Manager's office, under the direction of the City Commission, successfully presented a City-wide budget that addresses the needs of the residents. As the City moves forward, the City Manager was faced with comparable challenges from last year in completing the FY2014-2015 budget.

This is a status quo budget, which reflects a \$45,000 or 8% increase over the 2013-2014 working budget. The increase is attributable to appropriations for benefit costs.

Accomplishments

- Negotiated contracts with all bargaining units.
- Oversaw the completion of additional projects that were funded by the \$90 million of General Obligation Bonds.
- Continued to seek additional funding for the award-winning Charter School System.
- Developed ideas and proposals to address the City's compliance with the Alternative Water Supply mandate.
- Held workshops that provided additional information to the City Commission on various agenda items and City-related topics such as: domestic partnership benefits, purchase and sale of land, and the Civic Center Project.
- Purchased various properties such as: Weekley 43 Acre Property (NE corner of SW 207 Ter and SW 54 PL approximately from Griffin Rd to Stirling Rd) and the Woman's Prison (20421 Sheridan St).
- Sold land that has revived the economic standing of the City: City Hall (Palm Ave and Pines Blvd), 41 acres of City Center (Palm Ave and Pines Blvd, just west of City Hall), and the Raintree property (north of Pembroke Rd and west of Hiatus Rd).

City Manager Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Number of resolutions reviewed	40	50	82	50	45	85
Number of ordinances reviewed	38	35	55	35	30	60
Effectiveness						
% of General Fund actual revenues to budgeted revenues	100.0%	100.0%	98.2%	100.0%	100.0%	100.0%
% of General Fund actual expenditures to budgeted expenditures	92.1%	100.0%	98.5%	100.0%	100.0%	100.0%
Total direct debt as a % of property market value	4.4%	4.5%	4.1%	4.5%	4.1%	0.0%
Debt service as a % of General Fund expenditures	18%	18%	18%	18%	17%	16%
Direct debt per capita	\$2,336	\$2,512	\$2,264	\$2,370	\$2,451	\$2,372
% of principal retired in 10 years	36%	33%	33%	36%	38%	38%
Unassigned Fund Balance as a % of annual General Fund expenditures ^	27.6%	24.0%	28.1%	21.0%	25.0%	26.0%
Charter School FCAT Scores for:						
Elementary School	619	630	583	630	630	630
Middle School	716	630	717	730	730	730
High School	512	600	617	600	600	600
FSU Elementary	617	630	597	630	630	630
Efficiency						
Percent change in adopted millage rate compared to rolled-back operating millage rate	0.91%	0.55%	1.03%	4.47%	1.69%	3.15%
Per Capita City Service Cost compared to prior years (in current dollars)	\$906	*	\$956	\$1,030	\$1,000	\$1,000

^ The City's Fund Balance Policy, effective September, 2011, states that the minimum level of Unassigned Fund Balance at the end of each year shall not be less than 10% of the following year's projected budgeted expenditures.

* New measure - no goal projected; transfers and hurricane-related expenses are excluded.

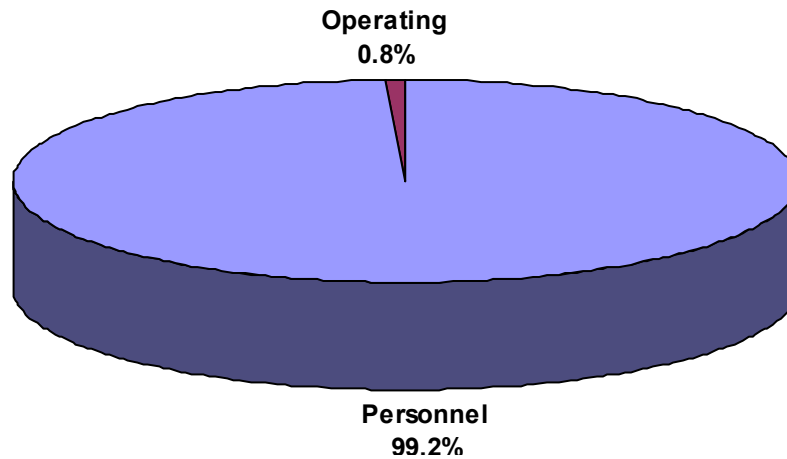
Percent annual change in per capita Florida personal income.

CITY MANAGER

Organizational Chart



City Manager - Budget Summary



Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel				
Salary	156,983	336,550	468,147	465,279
Benefits	39,752	79,852	84,017	135,031
Personnel Subtotal	196,735	416,402	552,164	600,310
Operating				
Other Contractual Services	234,460	97,692	-	-
Travel Per Diem	-	-	2,400	3,000
Repair and Maintenance Services	211	175	600	400
Office Supplies	1,000	1,570	1,600	1,200
Operating Supplies	-	350	726	-
Publications and Memberships	68	1,726	2,274	500
Operating Subtotal	235,739	101,514	7,600	5,100
Total	432,474	517,916	559,764	605,410

Position Title	2011-12 Actual	2012-13 Actual	2013-14 Adopted	2014-15 Budget
11005 City Manager	-	1	1	1
12516 Assistant City Manager	0.5	0.5	0.5	0.5
13150 P/T Administrative Coordinator I	-	-	1	1
13682 P/T Executive Assistant	1	1	1	1
13685 P/T Clerical Aide	2	2	1	1
Total				
Full-time	0.5	1.5	1.5	1.5
Part-time	3	3	3	3



Planning and Economic Development

Mission

To utilize all available resources, especially information technology, to measure, plan, and guide the City's growth in a manner that is reflective of the vision of its citizens and their chosen representatives.

Goals

To constantly examine data, analyze trends, and apply our professional skills toward providing information that will facilitate the formation of that vision.

To provide the necessary information to all relevant parties in a manner that is reflective of the vision of its citizens and their chosen representatives.

Objectives

Staff meetings of the Planning and Zoning Board, Board of Adjustment, Economic Development Board, Landscape Advisory Board, and other Committees/Boards as needed.

Process and prepare reports, graphics, public notices, agendas, and supporting documentation for the following: public hearings, workshops, text amendments to the Zoning Code or Comprehensive Plan, change of zoning district (rezoning), modifications to Developments of Regional Impacts (DRI's), Future Land-Use Map and text amendments, plats, and site plans.

Monitor and update the Comprehensive Plan and Future Land Use Map pursuant to updates of the Broward County Land Use Plan, State Statutes, and the recommendations in the Comprehensive Plan Evaluation and Appraisal Report as approved by the State of Florida, Department of Economic Opportunity (DEO).

Collect data as needed for the next Comprehensive Plan Evaluation and Appraisal Report.

Prepare updates as needed to the water supply plan in order to comply with State of Florida, Department of Economic Opportunity Water Supply Planning Requirements of the Comprehensive Plan.

Provide annual updates to the Capital Improvement Element for adoption and transmittal to DEO as required by State Statutes.

Provide intergovernmental coordination services to ensure the City's planning interests are represented on a county-wide and regional basis by attending technical planning meetings/workshops and participating in Development of Regional Impact sufficiency review meetings.

Participate with the Broward County School Board and other municipalities in implementing the Unified Inter-local Agreement and public school concurrency as required by the State of Florida DEO.

Maintain and manage the City's Geographic Information system (GIS) mapping functions, which serves many other City departments, Advisory Boards, and the City Commission.

Review zoning and land development codes annually and update for compliance with comprehensive plan policies and existing conditions.

Provide data and analysis to identify areas and needs of the eastern portion of the City for redevelopment activities.

Coordinate with the Community Redevelopment Associates of Florida (CRA) to implement and monitor Federal and State Housing and nonresidential rehab programs.

Coordinate and assist the code compliance staff with property research and other technical support, attend Special Magistrate meetings as needed to provide witness testimony on behalf of the City, and offer recommendations on code compliance resolutions.

Support the City's businesses through networking, seminars, educational events, workshops, and partnerships with the Chamber of Commerce.

Attract and recruit businesses to diversify the City's economy and promote job growth through partnerships with the Chamber of Commerce and Greater Fort Lauderdale Broward Alliance.

Support businesses throughout the development process.

Utilize the City's cable channel and web site to improve public education and outreach programs.



Planning and Economic Development

Major Functions and Activities

The Planning and Economic Development Division coordinates economic development, planning, zoning, landscaping, and GIS functions. Division staff also provides technical assistance to the Economic Development Board and coordinates Board activities with the City Commission, other Boards, and the Chamber of Commerce.

The Division is responsible for providing technical assistance to City Boards and, through the City Manager, providing the Mayor and the City Commission with alternative options for overall development and redevelopment.

Coordinates the City's review processes in order to ensure that the goals of the City Commission are reflected in the overall design of projects and actual building construction. This is accomplished through the enforcement of the City's Comprehensive Planning and Zoning Ordinances and its management of the Development Review Committee process.

Continuously updates long-term planning documents as required by State Statute.

Emphasizes redevelopment activities and associated studies and document preparation.

Prepares feasibility and other studies as requested by the City's Boards and Commission.

Provides support to the City's business community.

Budget Highlights

Work with administration to annex the 60 acre property formerly known as the Woman's Correctional Facility into the City.

Work towards National Wildlife Certification through public outreach campaigns.

Continue applying for grants for streetscape beautification and landscape improvements.

Participate in Broward County's Sustainability Stewards Workshops.

Serve the City in a leadership capacity on the Board of Directors of the Greater Fort Lauderdale Alliance as well as the Miramar- Pembroke Pines Chamber of Commerce.

Execute targeted industries-based business retention, expansion, and recruitment strategies.

Implementation of the City's Economic Development Strategic Plan.

Provide economic and financial incentives to companies relocating to the City therefore creating jobs for our residents.

Implement the City's green initiative plan.

Identify and apply for additional funding opportunities to support division programs/initiatives.

Implement Smart Growth principles including the County Complete Streets program.

Encouraging economic trends are indicated by a 20.0% increase in budgeted revenues, primarily \$34,000 in miscellaneous fees and \$14,000 in plat approval fees.

Accomplishments

Participated in the creation of the City's new website. The Division is now responsible for all content and maintenance of their web pages.

Assumed responsibility for all non-residential and multi-family landscaping inspections, plan review, and permitting.

Initiated and conducted annual landscape inspections for commercial properties which resulted in the addition of over 275 trees.

Updated, clarified, and implemented a new landscape code, including a preferred tree species list.

Recertified the City as a Tree City USA.

Created a campaign to certify the City as a National Wildlife Habitat and increased awareness of natural and green initiatives.

Partnered with the Public Services Department and received a Florida Department of Transportation Highway Beautification Grant.

Implemented the City's Streetscape Monument Entry Signage Program.

Streamlined the Local Business Tax Receipt (LBTR) process and created one point of contact for new business permitting.



Planning and Economic Development

Created a new building permit fee schedule that clarifies how the fees are calculated.

Created a marketing program for City owned properties.

Implemented a monument sign reimbursement program for eastern businesses and shopping centers.

Amended the City Center Local Activity Center Land Use Plan to reflect current development trends.

Amended sections of the City's Code of Ordinances including the sign code, landscape code, building permit fee schedule and personal wireless systems.

Coordinated the creation of the City's first Economic Development Strategic Plan.

Created two new zoning categories.

Participated in Broward County's Metropolitan Planning Organization (MPO) for the University and Pines Corridor improvement plans including community workshops and public opinion surveys.

Coordinated Smart Growth principles including the County Complete Streets Program.

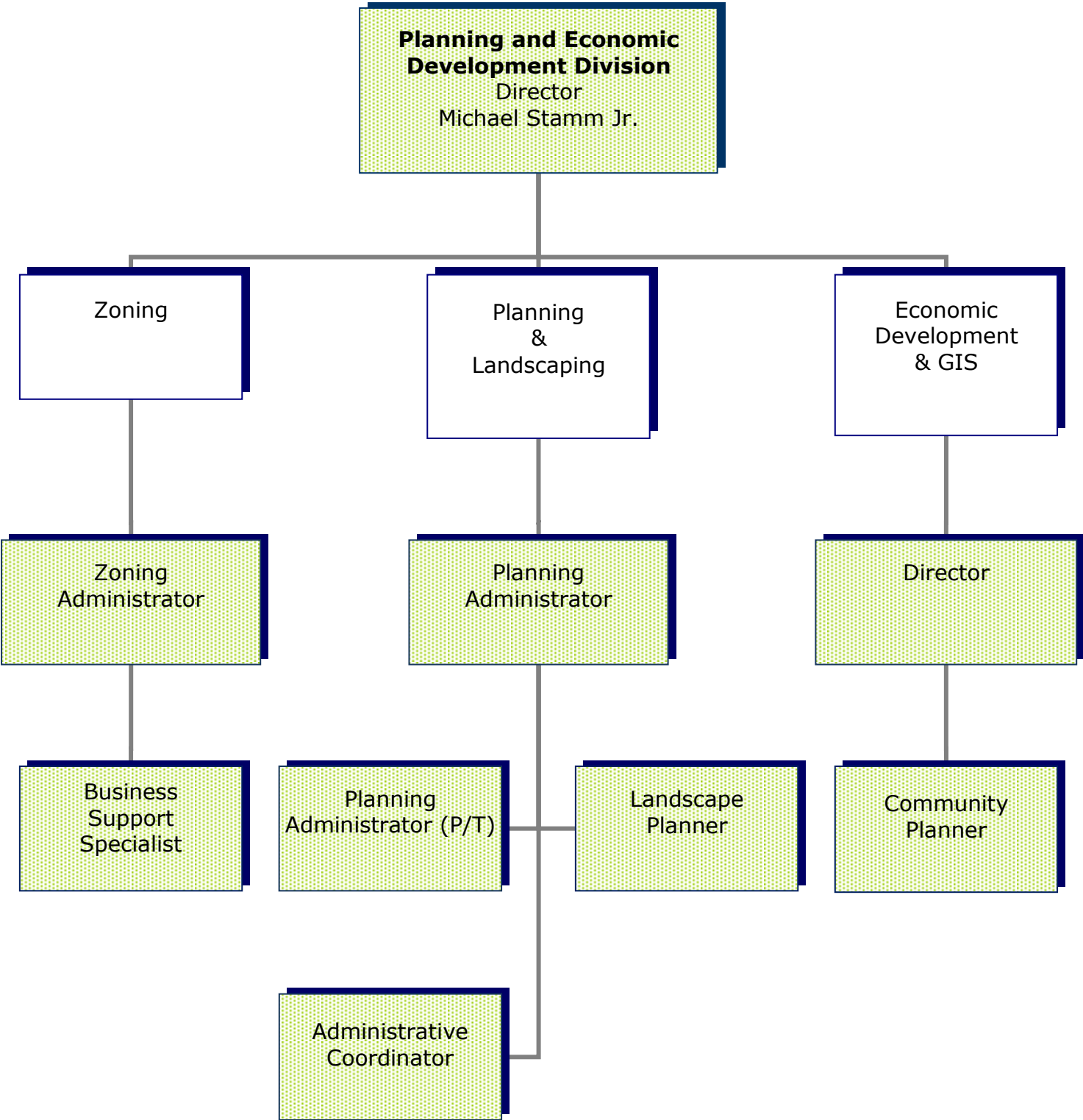
Coordinated housing programs that led to the rehabilitation of 29 owner occupied units and the purchase of 4 houses under the Neighborhood Stabilization Program.

Planning and Economic Development Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Number of Planning and Zoning Board meetings facilitated	21	18	20	18	20	20
Number of Development Review Committee meetings coordinated	24	28	33	25	24	30
Number of Board of Adjustment meetings facilitated	10	11	8	11	10	8
Number of intergovernmental coordination meetings attended	15	10	10	15	15	15
Number of Economic Development Board Meetings facilitated	9	n/a	9	n/a	11	9
Number of Landscape Advisory Board Meetings facilitated	n/a	n/a	12	n/a	11	12
Effectiveness						
% of public information requests answered within three working days	99%	99%	99%	99%	99%	99%
Efficiency						
% of building plans reviewed within ten days for zoning compliance	100 %	100%	100%	100%	100%	100%

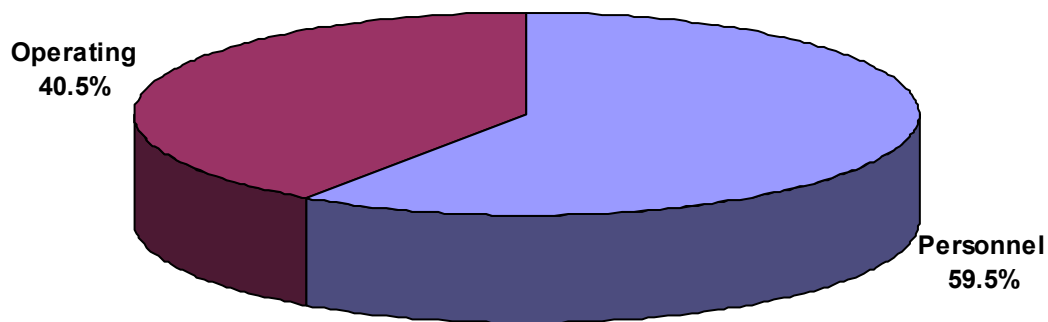
PLANNING AND ECONOMIC DEVELOPMENT DIVISION

Organizational Chart



 Shading indicates direct public service provider

Planning and Economic Development - Budget Summary



Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel				
Salary	403,257	362,569	358,823	364,714
Benefits	214,536	266,006	307,658	163,721
Personnel Subtotal	617,792	628,575	666,481	528,435
Operating				
Other Contractual Services	5,650	83,585	178,269	242,200
Travel Per Diem	-	50	1,200	2,500
Communication and Freight Services	1,962	1,666	41,997	7,000
Rentals and Leases	4,287	4,066	1,802	1,802
Insurance	-	-	150	150
Repair and Maintenance Services	774	409	4,354	3,354
Printing and Binding	1,675	-383	2,000	2,000
Promotional Activities	6,355	11,290	75,000	75,000
Other Current Charges and Obligations	6,118	5,784	6,000	7,800
Office Supplies	3,156	1,372	6,000	5,000
Operating Supplies	-1,928	-1,132	12,152	12,210
Publications and Memberships	-	-	820	950
Operating Subtotal	28,050	106,707	329,744	359,966
Total	645,842	735,282	996,225	888,401

Position Title	2011-12 Actual	2012-13 Actual	2013-14 Adopted	2014-15 Budget
12184 Zoning Administrator	1	1	1	1
12524 Administrative Coordinator I	1	1	1	1
12684 Clerical Spec II	1	-	-	-
12695 Plan/Econ Development Div Director	1	1	1	1
12696 Planning Administrator	1	1	1	1
13161 Administrative Services Director	1	-	-	-
13426 P/T Planning Administrator	1	1	1	1
13449 P/T CADD Operator	1	1	1	1
Total				
Full-time	5	4	4	4
Part-time	3	2	2	2



Technology Services

Mission

To provide the City of Pembroke Pines with a true advantage by facilitating innovative and creative technology solutions, enabling our workforce to perform their jobs more efficiently and timely, and allowing our citizens and businesses to have access to information and City services anywhere and anytime to achieve a better quality of life.

Goals

- Continue to improve the quality of service provided by the Technology Services Group to meet defined service levels.
- Increase the City's current backup and recovery capabilities to ensure adequate data protection.
- Expansion of platform and training strategy for migration to Windows development model and application support.
- Provide the highest level of uptime for all technology resources for the City's employees that meet defined service levels.
- Enhanced electronic and verbal communications with residents through new phone system, website, and more effective video offering.
- Continue with the changes requested by the commission auditors.
- Continue Phase II of development of all Technical resources personnel.
- Establish baseline consideration for streamline efficiencies through single sources enterprise management suite.

Objectives

The City of Pembroke Pines is making investments in information technology solutions, which through careful planning, cooperative business, and technical execution, will provide a return on investment in the form of improved services.

The Department is enthusiastic in performing the task of researching and delivering new technology while never losing focus on the critical role of maintaining the current technical infrastructure and providing exceptional customer service to all agencies.

Network refresh for all City owned sites.

Deploy Final Phase of Fiber Optic Network to all large city sites.

Create centralized single IT support infrastructure and department for all technology related services including telecommunications, data communications, application support, and technical support.

Group-up Technology Infrastructure refresh for City and Charter Schools System.

Deploy single voice over IP phone system for City\School sites as cost saving mechanism while addressing aged and unsupportable hardware.

Deploy Centralized Data solution with Data Loss Protection suite Phase II.

Implement a comprehensive disaster recovery plan that will include testing protocols and business continuity as a practice.

Deploy phase I of virtual desktop infrastructure as desktop replacement model for delivery compute services to internal staff.

Deploy new Agenda and Document Management suites.

Business Process Review of existing software application in consideration for Enterprise Resources Planning application.

Replace Online Application systems and deploy Lottery suite.

Major Functions and Activities

The Division consists of three branches with the following range of responsibilities:

~ PROJECT MANAGEMENT:

All system projects, the Help Desk, and all PC software and hardware issues.

~ SYSTEM DEVELOPMENT:

All programming and application development.



Technology Services

~ TECHNICAL SERVICES:

The network, system administration, Internet/Intranet development, technical standard development, and other technically-related issues.

Technical standard development and other technically related issues are the responsibility of the TS division subject to final acceptance by the TS Steering Committee.

Following is a list of the current applications/functions supported by the Technology Services Division:

Building
 Cashiering
 Complaint Tracking
 Document Management
 Electronic Mail
 Electronic Spreadsheets
 Fuel System
 Help Desk
 Internet/Intranet
 Network Management
 Occupational Licenses
 Parking Lot Control
 Passport Scheduling
 Payroll
 Permitting/Inspections
 Personnel
 Police
 Project Tracking
 Purchasing
 Property Tax Rolls
 Revenue Collection
 Security/Menu Control
 Special Assessments
 Utility Billing
 Word Processing
 Work Order Program

Budget Highlights

In order to keep up with the modern technology that is being developed world wide, technology services plans on updating their own technology. The 2015 budget includes the purchase of microcomputers for \$247,500 along with new computer programs. The micro computers will be used to replace old personal computers bringing other departments more efficient software. Due to the department's growth, technology services has also filled three new positions using the department's budget to fund each position.

Accomplishments

Implemented Technology Service Fund for the Charter School System.

Completed phase I migration to a single IT support infrastructure and department for all technology related services including telecommunications, data communications, application support and technical support.

Completed a success selection and placement of Technical Project Manager position.

Completed successful procurement process for replacement agenda management software to be deployed in 2015.

Completed successful procurement process for replacement document management software to be deployed in 2015.

Completed successful procurement and deployment of nearly 900 new desktop workstations.

Completed successful procurement of Phase I Voice Over IP Telecom System with deployment slated for fall 2014.

Implemented Solar Winds centralized patch and software remediation application to reduced risk of data lost through application vulnerabilities.

Forensic Telecom Audit using a 3rd party.

Completed development and implementation of the Renter/Owner dual deposit requirement for Utilities.

Assisted in a 65K dollar annual reduction in AT&T telecom cost.

Successfully deployed centralized anti-virus suite (Sophos) through the city network.

Slated to complete full Network Infrastructure replace in the 2014 fiscal year at all city owned building.

Slated to deploy centralized network storage solution city\school sites as Phase 1 of disaster recovery and business continuity plan.

Complete success migration from Exchange Mail Server Environment from 2007 to 2013.



Technology Services

Assist with the selection of 3rd party Web Time Keeping suite for function sourced employees.

Added additional functionality to city Open Government Portal.

Implemented Credit Cards payment option for point of sale payments at city hall and the utilities department.

Automated the interface between the utility billing system, cashiering system, and the collections system.

Implemented Red Hat Linux and Veryant as sustainable option to support the city's Utility billing system, Centralized Cashiering, and Pay-roll application.

Automated city sanitation billing to new service provider.

Completed 50% deployment of Office 2010 under new Microsoft Enterprise Software agreement as a part of the city plan for migration to Window 7 operating system, deployment of Office 2010, and Exchange server 2013.

Implemented internal software deployment change management system and Helpdesk tracking system.

Implemented Phase I of Copier/Fax/Printer consolidation project to reduced annual cost associated with document creation. The project will conclude with a 1/3 reduction of hardware and the associated energy cost.

Migrated 90% city servers' resources to a virtual platform reducing the need for redundant hardware and servers in remote sites.

Deployed redesign city website for better navigation, functionality with a focus around 24x7 resident and business owner access to government resources. New site is slated for the September 12, 2013 release date.

Deployed a centralized database solution for Early Development centers enabling streamlining accounting and the ability to capture payment online.

Provided consulting to city Public Safety team in the evaluation and selection of new Record Management Suite; to include technical vision on integration requirements for City's 911 system.

Updated Public Safety's mobile data network with a migration to improve broadband connectivity.

Work in conjunction with Fire Services to modernize internally developed Fire Report application into Web deployment format.

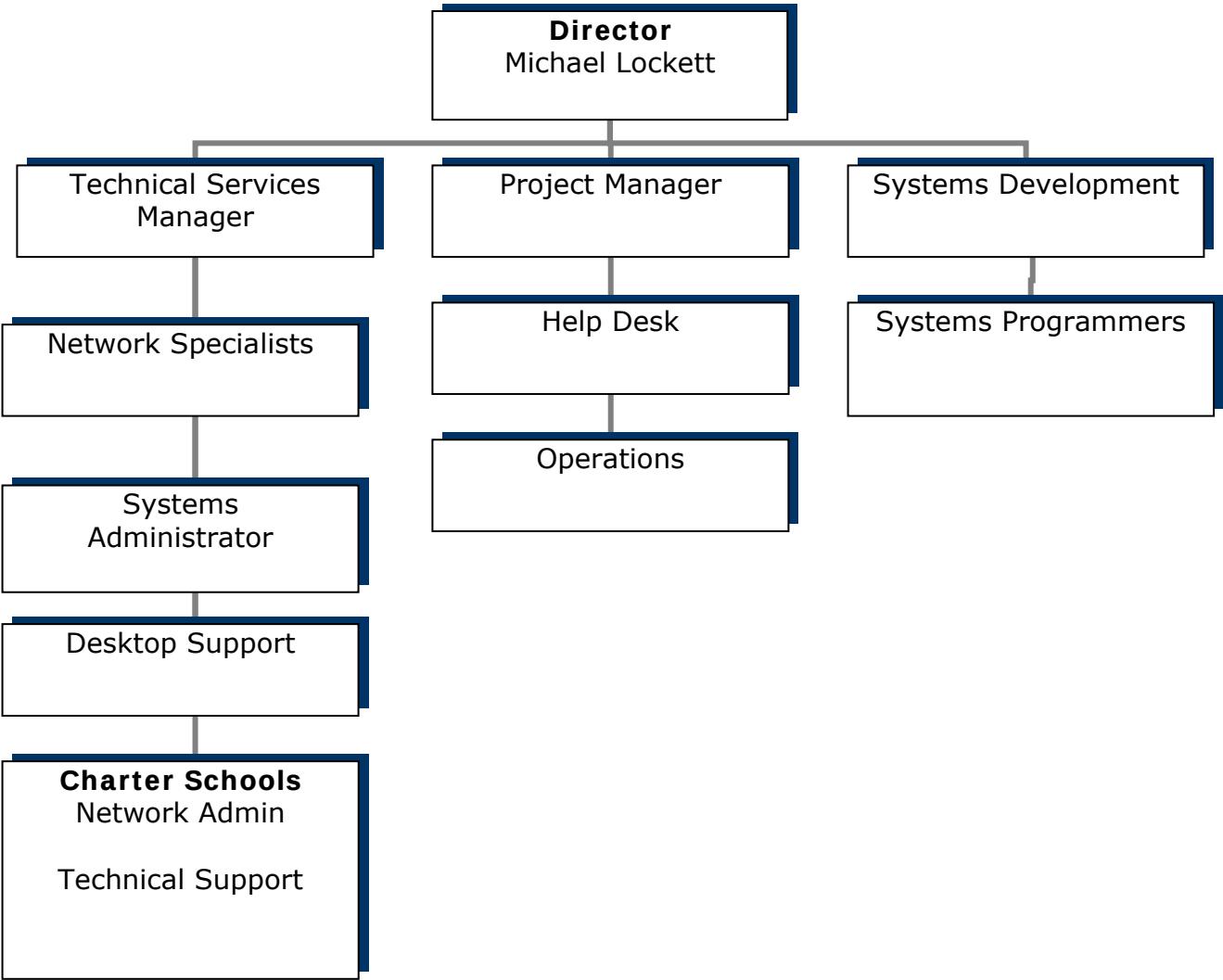
Technology Services Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Effectiveness						
Network availability (% uptime)	99.99%	99.99%	99.99%	99.99%	99.99%	99.99%
% of messages blocked because they are spam	97.89%	96.00%	97.50%	97.50%	98.00%	98.00%
Storied Data (Total Amount of Disk Space)	N/A	N/A	N/A	N/A	21 TB	20 TB
Efficiency						
Network devices per computer technician	371	375	370	335	300	300
Annual maintenance cost per computer	\$629	\$610	\$625	\$600	\$540	\$375
Completed Request for Technical Support	N/A	N/A	2,841	2,500	2,100	2,100
Completed Request for Application Development	N/A	N/A	226	200	200	200
Completed Service Request Department Wide	N/A	N/A	3,067	2,700	2,500	2,500

* N/A entries reflect data not captured in previous years

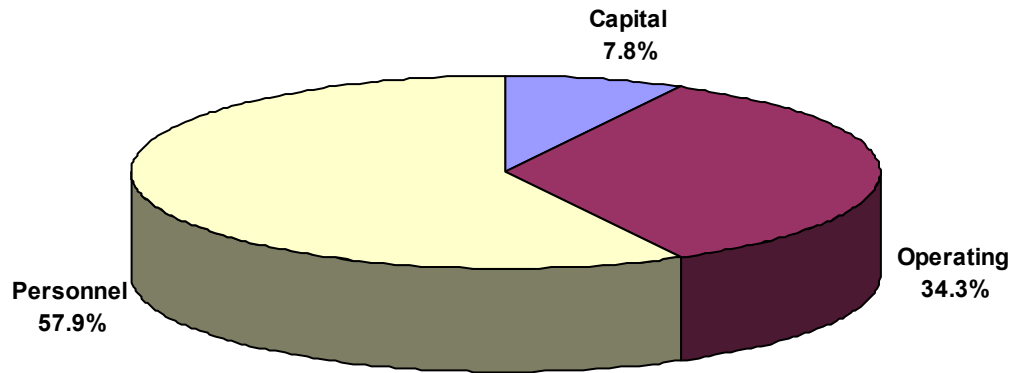
TECHNOLOGY SERVICES

Organizational Chart



Shading indicates direct public service provider

Technology Services - Budget Summary



Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel				
Salary	1,379,175	1,450,637	1,364,714	1,417,267
Benefits	629,592	1,026,825	1,082,198	655,048
Personnel Subtotal	2,008,767	2,477,463	2,446,912	2,072,315
Operating				
Other Contractual Services	195,760	227,928	184,302	412,271
Travel Per Diem	-	8,630	-	22,200
Communication and Freight Services	27,119	26,880	31,048	38,226
Rentals and Leases	-	-	3,966	3,966
Repair and Maintenance Services	109,078	137,663	174,713	156,112
Office Supplies	345	65	750	1,500
Operating Supplies	99,320	198,429	339,906	590,919
Publications and Memberships	99	-	700	1,900
Operating Subtotal	431,720	599,595	735,385	1,227,094
Capital				
Machinery and Equipment	109,558	80,955	1,586,574	279,150
Capital Subtotal	109,558	80,955	1,586,574	279,150
Total	2,550,046	3,158,013	4,768,871	3,578,559

Technology Services - Personnel Summary

Position Title		2011-12 Actual	2012-13 Actual	2013-14 Adopted	2014-15 Budget
12011	Internet Specialist	1	1	1	-
12280	Help Desk Technician II	1	2	2	5
12303	Network Specialist II	2	2	2	2
12525	Administrative Assistant I	1	1	1	1
12643	Help Desk Technician I	-	-	-	1
12644	Help Analyst/Technician	1	1	1	1
12645	Help Desk Analyst	1	1	1	1
12652	Programmer/Analyst I	2	2	2	1
12693	Systems Programmer/Analyst II	1	1	1	1
12697	Proj Mangr/Systems Prog Analyst II	-	-	-	1
12720	Manager of Technical Services	1	1	1	1
12721	Project Manager	-	-	1	-
12722	Manager of Systems Development	1	1	1	1
12723	Systems Administrator	1	1	1	1
12900	Web Page Developer	1	1	1	-
12903	Technology Services Director	1	1	1	1
Total	Full-time	15	16	17	18
	Part-time	-	-	-	-



Human Resources

Mission

To provide an organizational framework to recruit, select, classify, compensate, develop, and reward the City's diverse workforce, while ensuring an environment that optimizes productivity, efficiency, and effectiveness.

Goals

Continue to standardize human resources management practices in the areas of hiring, retention, employee development, benefits, testing, and compliance with federal, state, and local regulations.

Maintain a comprehensive and competitive pay and classification system, linking various elements of performance to merit.

Expand the City's outreach efforts to reach a diverse group of competent workers when recruiting for City vacancies.

Institute a city-wide program to enhance employee development through supervisory, technical, professional, and competency training.

Objectives

The development, communication and implementation of policies, discipline, administration, maintenance of records, and all other Human Resources functions, as well as administering in-house training programs.

Major Functions and Activities

The Department of Human Resources provides administrative support to all departments for the management of the City's workforce. The functions of the division are as follows:

~ RECRUITMENT AND SELECTION - Provide a quality pool of applicants to fill departmental vacancies through the proper mechanisms in determining relative ability, knowledge, and skill to meet the City's overall goals and objectives.

~ CLASSIFICATION AND COMPENSATION - Assure both internal and external equities in pay and classification of City employees.

~ TRAINING - Provide an internal training program for employee training and development.

~ EMPLOYEE RELATIONS and BENEFITS - These functions revolve around customer service to the employees of the City of Pembroke Pines with the goal of retaining top performers.

Budget Highlights

The 2014-15 operating budget (including personnel) shows a decrease of \$87,000. The 2014-15 budget reflects the conversion of one full-time Clerical Aide position to contractual effective December 1, 2014.

Accomplishments

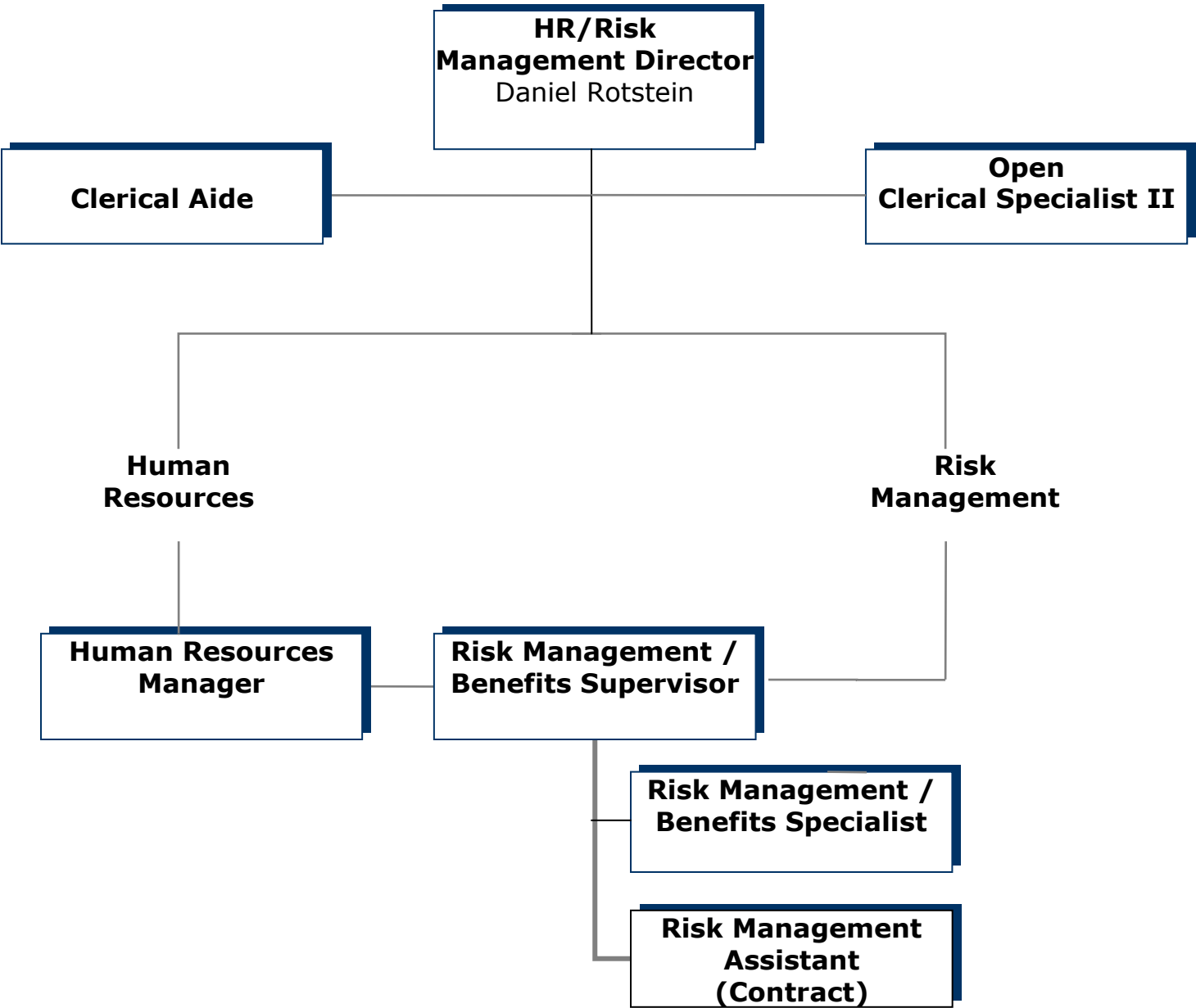
Assisted the City Manager in completing labor negotiations with the unions for the Police Officers, Firefighters, General Employees, and the Charter Schools.

Human Resources Performance Measures

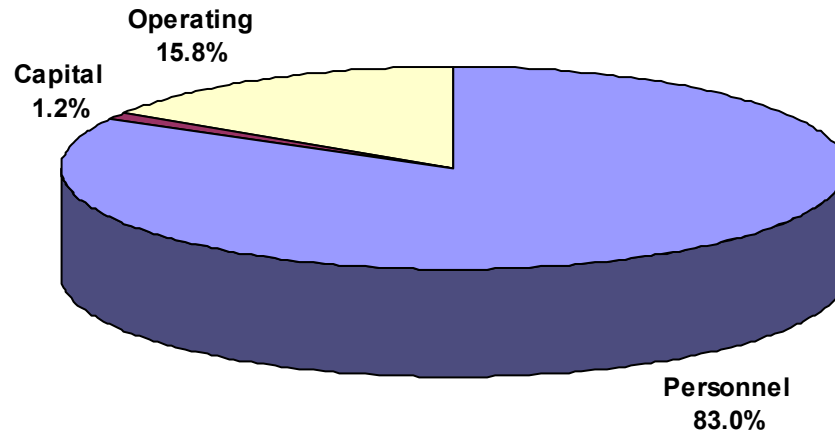
Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Number of positions processed for recruitment or promotion	60	31	67	20	50	70
Number of internal seminars offered	18	21	19	15	18	20
Number of employment applications received and processed (FT/PT City)	2,500	2,000	1,300	1,000	1,500	1,300
Number of applicants hired (FT/PT City and Schools)	270	31	147	20	200	100
Effectiveness						
New FT employee turnover rate within one year of employment	29.20%	20.00%	9.59%	4.00%	20.00%	20.00%
Efficiency						
Ratio of employees (City and School) to HR staff	267:0	422:1	257:5	274:1	267:1	257:1

HUMAN RESOURCES/RISK MANAGEMENT

Organizational Chart



Human Resources - Budget Summary



Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel				
Salary	267,197	382,336	369,368	354,409
Benefits	171,616	265,444	304,819	200,724
Personnel Subtotal	438,813	647,780	674,187	555,133
Operating				
Professional Services	15,940	19,570	19,000	14,000
Other Contractual Services	15,891	8,200	33,910	67,656
Travel Per Diem	-	-	118	-
Rentals and Leases	-	-	2,704	-
Repair and Maintenance Services	926	966	3,000	5,400
Printing and Binding	84	650	1,000	5,000
Other Current Charges and Obligations	7,519	3,344	5,000	5,000
Office Supplies	2,856	2,006	3,000	4,000
Operating Supplies	1,112	1,042	6,150	5,000
Publications and Memberships	-	80	-	-
Training and Education	-	-	3,132	-
Operating Subtotal	44,328	35,857	77,014	106,056
Capital				
Machinery and Equipment	-	-	4,796	8,000
Capital Subtotal	-	-	4,796	8,000
Total	483,141	683,637	755,997	669,189

Position Title	2011-12 Actual	2012-13 Actual	2013-14 Adopted	2014-15 Budget
12440 Human Resources Director	1	1	1	1
12557 Risk Management/Benefits Specialist	1	1	1	1
12684 Clerical Spec II	1	1	1	1
12685 Clerical Aide	1	1	1	1
12790 Human Resources Manager	1	1	1	1
Total				
Full-time	5	5	5	5
Part-time	-	-	-	-



City Attorney

Mission

To provide timely, efficient, and cost-effective in-house legal services and representation to the governance of the City of Pembroke Pines.

Goals

To work closely and effectively with the City Commission, City Manager, City Administration, and professional staff to continue to develop a preventative law approach to lessen risk and litigation exposure. We will accomplish this by delivering professional legal services that achieve total client satisfaction.

Objectives

Advise and assist the Mayor, the City Commission, and all appropriate City personnel on various legal issues in order to best protect the interests of the City, to ensure compliance with City, State and Federal laws and to assist, as needed, in the attainment of the objectives of the City and all departments of the City.

Update and revise the City Code to adapt to the needs of the City and to eliminate outmoded and inconsistent provisions.

Use a preventative approach to departmental legal problems in order to anticipate problem areas that require legal support.

Increase revenues or savings through implementation of aggressive strategies; compliance monitoring; fine and forfeiture procedures; the initiation and prosecution of litigation by the City; and aggressive contract negotiations with City vendors, suppliers, and consultants.

Continue efforts to reduce the City's expenses by implementing aggressive in-house litigation.

Major Functions and Activities

~ CLIENT FOCUS:

Demonstrate a passion and commitment for client service.

Solicit and listen intently to client requirements and expectations.

Maximize clients' first impressions and "moments of truth."

Continuously collect client feedback and use it to improve quality.

Achieving client satisfaction by assessing the specific needs and expectations of the client.

~ CONTINUOUS QUALITY IMPROVEMENT:

Commit that "every day, in every way, we're getting better and better."

Plan for quality as quality is a never-ending effort and destination and clients define quality.

Quality improvements are driven by client feedback and direction.

Focus on process improvements to improve quality.

Create a culture in which we make every effort to do the right things the first time and every time.

~ LEADERSHIP:

Lead by example by involvement and demonstration of commitment to quality, service and clients.

Create a system of guidelines, not rules.

Practice a "can do" attitude.

Recognize change is a given; government as usual is not.

Budget Highlights

The expenditure budget for 2014-15 increased by \$33,231 or 3.9% over 2013-14 due to increases in funding for retainer fees and on-site professional services.

On March 19, 2014, the City Commission passed and adopted Resolution Number 3408, urging the United States Congress not to reduce funding for the SHIP Program. This Resolution will be sent to the President of the United States, Members of the State of Florida's Congressional Delegation, the Broward Legislative Delegation, and the Florida Legislature.

The 2014-2015 SHIP Grant (July 2013-June 2014) in the amount of \$710,459 was awarded and booked in FY 2013-2014 budget.



City Attorney

Accomplishments

Drafted an ordinance adopted by the City Commission facilitating the creation of the City's Economic Development Program.

Negotiated a lease agreement and other contracts associated with the City's participation in Broward County's consolidated E911 system.

Drafted a resolution adopted by the City Commission in honor of the late City Firefighter Tom Gallagher naming the City's Dispatch Center for him.

Continued work with City staff as directed by the City Commission related to the development of the City Center project, meeting with potential purchasers of the property and preparing purchase and sale documents for the aggressive sale and marketing of the property.

Provided legal advice and related services in conjunction with several real property transactions.

Provided legal advice and facilitated the City's real estate transactions associated with its Neighborhood Stabilization Program implementing the City's rehabilitation strategy by facilitating the purchase, rehabilitation and eventual resale of foreclosed homes within the community to private homeowners.

Provided guidance associated with the procurement of various goods and services for the City by assisting in review and finalizing bid documents, advising selection committees, drafting contracts, and advising staff throughout the procurement process.

Provided general legal assistance to the City's management and operation of the Howard C. Forman Human Services Campus site, including the preparation and review of multiple sub-subleases, ensuring that such leases are issued and renewed in a manner consistent with the goals and the development of the overall Campus, and enforcement of lease terms.

Assisted with the City's operation of the agreement with the Florida Department of Children and Families for the Transitional Independent Living Facility Program. Continued to provide assistance in reviewing lease documents and regulations for potential residents of the City's facility and participated in meetings with involved agencies.

Provided continued assistance to the City Commission and staff in the development of a strategy to support

legislative proposals in furtherance of the City's objectives regarding Charter School funding.

Assisted the City and its consultants with the City's Community Development Block Grant loan program and its State Housing Initiative Partnership program and associated program documents.

Advised and assisted the City Commission and staff with continued implementation of its annual fire special assessments.

Assisted with the on-going implementation of the special assessment for the reimbursement of expenses incurred in the abatement of nuisances on real property within the City.

Provided the City with legal advice associated with ethics matters, continued coordinated efforts with the Broward County Attorney's Office, personally and in conjunction with the Broward League of Cities, regarding the implementation of the Broward County Code of Ethics upon cities within Broward County.

Provided training to the City's officials and staff in accordance with the Broward County Code of Ethics ordinance requirements. Addressed ethics questions submitted pursuant to the County Ethics ordinance and issued written legal opinions as requested.

Coordinated with the City's outside counsel regarding the defense of the City in litigation involving the Town of Southwest Ranches and a proposed U.S. Immigration and Customs Enforcement facility to be operated by CCA within the Town of Southwest Ranches.

Defended the City in all foreclosure and bankruptcy proceedings filed by individuals and businesses naming the City as an interested party in such proceedings.

Coordinated and informed the City of the status of all tax deed sales pending on real property within the City's boundaries.

Advised the City in all labor, pension, and collective bargaining matters. Represented the City in hearings, negotiations, and arbitrations related to multiple and multi-level labor matters.

Reviewed and approved leases for the City's residential facilities, art studio (Studio 18), and commercial properties (Silver Emporium, boat and RV storage facility). Coordinated with City staff to enforce compliance with lease terms at such facilities,



City Attorney

including processing and resolving tenant evictions.

Coordinated with City staff and wireless service providers in the drafting of an ordinance for the regulation of the location of wireless service facilities within the City and its rights-of-way.

Continued on-going coordination with the City's defense counsel in pending litigation pertaining to pension matters.

Provided legal guidance to the City's advisory boards on an on-going or as-needed basis as warranted for each board. Provide annual review of relevant laws, including Public Records laws and the Florida Sunshine laws, as they pertain to advisory board operations.

Provided on-going legal services related to the City's successful operations and management of the City's Charter Schools and Early Learning Centers on various legal matters arising in the educational forum including, but not limited to, educational issues, legislative matters, contractual relationships, collective bargaining, and operational and procedural topics.

Assisted the City in the renewal and negotiation of its Charter School Charter contracts with The School Board of Broward of Broward County, Florida, as well as the expansion of its student enrollment at the charter schools.

Continued prosecution of Code Enforcement matters before the City's Special Magistrates upon request. On-going monitoring of the process to ensure equity and due process.

Continued on-going coordination with the City's Code Compliance Division to ensure the administrative citation process and imposition of administrative fees for the prosecution of code violations is incorporated within the overall process.

Promptly and successfully resolved claims made and litigation filed against the City.

Assisted the City's Police Department in the False Alarm Enforcement Program, including assisting in operational issues relating to fines, appeals, and public inquiries.

Assisted the Police Department hearings before the City's special magistrate for appeals filed by persons receiving fines for alleged violations of the City's ordinances.

Continued serving as the on-site/off-site/24-7 Police Legal Advisor to the City's Police Department, which includes conducting general legal training, providing legal advice regarding the operations and performance of police duties on an on-going basis, maintaining regular office hours at the Police Department, reviewing contracts, and advising on miscellaneous employment and labor issues, use of law enforcement trust funds, grant applications and agreements, and inter-agency agreements related to mutual aid, reciprocal aid, or traffic enforcement and task forces.

Facilitated of the City's Traffic Enforcement & Trespass Agreement Program with homeowners' associations. On-going communications and coordination with the City's communities and staff with respect to the implementation of these programs.

Prepared planning ordinances for land use plan amendments and rezoning projects.

Assisted and counseled City staff on various subpoena related matters, including subpoenas duces tecum for City records and subpoenas for testimony in various litigation matters in which the City is not a party.

Coordinated with City Administration to implement Charter changes, including the annual review of Charter officers.

Prepared ordinances amending the City's Code pertaining to gazebos and accessory lot structures.

Prepared ordinances revising the City's procedures for water and sewer utility services provided by the City to its customers.

Coordinated with the City's Code Compliance Department and Police Department to address the issues of squatters and vacant properties throughout the City.

Coordinated with the City's Police Department and Planning and Economic Development Division to prepare an ordinance regulating solicitation activities on certain City rights-of-way.

Drafted an ordinance establishing a Code of Ethics for the City's advisory board members.

Reviewed all Charter School, Early Development Center, and camp related on-site and off-site field trip requests, including all related transportation issues, as applicable.



City Attorney

Counseled and advised the City's municipal advisory boards, the City Commission and staff in all quasi-judicial matters.

Continued an on-going review of all the City's various maintenance, lease, and usage agreements for all City departments, including the City's Charter Schools.

Negotiated a new lease agreement with Broward County for the lease of the North Perry Airport.

Assisted the City's Police Department in forfeiture matters, including review of potential forfeitures to confirm that the item to be seized is "contraband." Negotiated settlements related to seized items, and represented the City in the prosecution of all forfeiture matters.

Provided excellent customer service and handled all public inquiries for the City's residents, constituents, and others pertaining to various questions as they arose.

Counseled the City Clerk's Office, as well as other departments, regarding various public records request matters.

Provided on-going assistance regarding legal issues associated with the City's payroll and benefits.

Prepared and reviewed various license and lease agreements for the use of the City Center property by the Broward County Youth Fair, Hispanic Festival, and others.

Attended all meetings of the City Commission, its Town Hall meetings, and advisory board meetings as required or requested.

Provided on-going review of various agreements with multiple colleges and schools to enable their students to ride along with the City's Fire Rescue personnel to further their educational experience through hands-on, real-life experiences.

Provided continuous legal memoranda and updates to the City Commission and City staff on global topics of interest pursuant to the Florida Constitution, Florida Statutes, and special laws affecting Broward County, Florida and the City.

Drafted numerous ordinances and resolutions to address the changing needs and the growth of the City.

City Attorney Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Number of ordinances prepared for consideration by City Commission	50	40	41	40	40	40
Number of resolutions prepared for consideration by City Commission	46	45	35	45	45	40
Number of contracts reviewed, negotiated and drafted weekly	43	45	47	45	45	45
Number of real estate transactions	8	10	10	20	20	15
Number of bond issues	1	2	2	2	2	2
Number of Commission meetings attended	32	35	39	40	40	40
Number of verbal, written and electronic (E-mail) correspondences processed weekly	763	650	821	700	725	750

City Attorney - Budget Summary

Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating				
Professional Services	824,952	824,952	824,959	857,190
Office Supplies	19,716	19,716	19,710	19,710
Operating Supplies	2,271	876	4,000	5,000
Operating Subtotal	846,939	845,544	848,669	881,900
Total	846,939	845,544	848,669	881,900



City Clerk

Mission

To set a standard of excellence in providing a communications link between the citizens and the various departments and functions of the City as well as establishing a professional support system for the elected officials and their appointed boards and committees in accordance with laws governing the City.

Goals

The City Clerk's Department, which serves as the information nucleus of the City and its departments, is dedicated to providing the highest level of professional service to the citizens of Pembroke Pines. Our goal is to provide these services expeditiously while ensuring compliance with all Florida Statutes and City Ordinances. Every effort is being made to keep our staff positioned to take full advantage of new technological developments so as to enhance our efficiency in the performance of our duties and responsibilities.

Objectives

Comply with all applicable Florida Statutes for legal advertisements, public record requests, and record retention requirements.

Competently prepare and maintain the indexing, storage, and archiving of official records.

Efficiently record and maintain records in accordance with all applicable state statutes.

Effectively oversee the City's cashiering and cash handling functions, including timely and accurate deposits of payments received at City Hall.

Provide the City Commission with recommendations discussed at monthly meetings of Boards and Committees.

Efficiently process local business tax receipts and renewals.

Effectively comply with the Department of State's passport agent's procedure when processing applications for U S passports.

Major Functions and Activities

The City Clerk is the Custodian of Records for the City and is responsible for keeping a concise and accurate

record of the official actions of the City Commission and the Commission-appointed Boards and Committees. The Department is responsible for the records management of the City and serves as the

information nucleus for records requested throughout the City and its various departments.

The City Clerk is also the Supervisor of Elections for the City of Pembroke Pines and, therefore, has the responsibility for the coordination and efficiency of the municipal election process of the Mayor and the four City Commissioners.

The City Clerk's Department, through the central cashiering system, processes payments made to the City via cash, check, debit and credit cards. The primary function is to provide quick and efficient service to the public with respect to processing transactions, depositing City funds daily, maintaining accurate records, providing information, and directing phone calls.

The Department is an acceptance agency for U.S. passports. Personnel have been trained at the Miami Passport Office. This is another opportunity for the City to serve the general public.

The Local Business Tax Receipts Division (formerly known as Occupational Licensing) of the City Clerk's Department is responsible for the issuance of annual local business tax receipts to any entity maintaining and conducting a business, service, or profession within the City of Pembroke Pines.

The Micrographics Section of the City Clerk's Department is responsible for preparing, scanning, filming, indexing, storing, and retrieving of municipal records. This function enables the City to house permanent documents for expedient retrieval of information requested by citizens, outside agencies, and departments.

Advisory Boards are generally created and appointed by the City Commission. Each Board has a mission statement and specific goals, all designed to assist the Commission in enhancing all aspects of community living, residential as well as commercial.

Following are the major Boards and Committees monitored by the City Clerk's Department:

~ ARTS AND CULTURE ADVISORY BOARD - Meets to develop cultural activities within the City as well as promote art in public places throughout the City.



City Clerk

~ BOARD OF ADJUSTMENT - Has the power to prescribe any conditions that it deems necessary or desirable to adjacent properties and neighborhoods, and to carry out the spirit and purpose of the City's zoning ordinances.

~ CHARTER REVIEW BOARD - Commencing May 2010, the Charter Review Board convenes every five years for a one-year term, to review the charter of government for the City. Makes recommendations to the City Commission to change, alter, amend, or revise the City Charter.

~ CHARTER ELEMENTARY/MIDDLE SCHOOL ADVISORY BOARD - Meets to determine and establish school procedures and policies that will advance, encourage, and enhance the education of the City's Charter Elementary and Middle School students.

~ CHARTER HIGH SCHOOL ADVISORY BOARD - Meets to determine and establish school procedures and policies that will advance, encourage, and enhance the education of the City's Charter High School students.

~ EDUCATION ADVISORY BOARD - Advises the City Commission on educational issues affecting early development centers through and including the post-secondary educational level that will impact the quality of education for residents as well as other City educational facilities.

~ CODE ENFORCEMENT BOARD - Protects, promotes, and improves the health, safety, and welfare of the citizens and residents of the City. Enforces the technical codes of the City, including local business tax receipts, fire, building, zoning, and sign codes.

~ ECONOMIC DEVELOPMENT BOARD - Holds meetings throughout the year to assist the Planning and Economic Development division in promoting and attracting new industry to the City.

~ EVALUATION COMMITTEE - Convenes to review proposals (solicitations for goods and services) and makes recommendation to the City Commission.

~ INVESTMENT COMMITTEE - Meets monthly to oversee and monitor the City's operating investments portfolio.

~ LANDSCAPE/TREE ADVISORY COMMITTEE - Promotes the public health, safety, and general welfare by the maintenance of landscaping areas, including off-street vehicular parking. It also serves

to protect and preserve the character and stability of residential, business, institutional, and industrial areas and to conserve the value of land and buildings on surrounding properties and neighborhoods.

~ OPEB (OTHER POST EMPLOYMENT BENEFITS) BOARD - Meets quarterly to oversee and administer the City's OPEB Trust Fund, which encompasses the retiree health and life insurance program.

~ PLANNING AND ZONING BOARD - Functions in an advisory capacity to the City Commission and conducts studies and investigations for supplementing, repealing, and amending district and area regulations and restrictions as may be requested by the City Commission.

~ POLICE AND FIRE PENSION FUND BOARD - Meets throughout the year to monitor and review the Police Department and Fire Department Employees' Pension Plan Program.

~ RIVER OF GRASS CULTURAL ARTS CENTER ADVISORY BOARD - Advises the City Commission of matters relating to the River of Grass Cultural Arts Center and facilitates the management and production of the cultural programming to foster a positive and creative liaison between the City Commission and the community.

~ UNSAFE STRUCTURE BOARD - Hears and resolves appeals initiated when the building officials have rendered decisions on violations of the Building Code Unsafe Structure Provision.

Budget Highlights

The City anticipates having charter referendum questions on the November 2014 ballot for the purpose of amending the City Charter in the areas of redistricting requirements and eminent domain. The City contracts with the Broward County Supervisor of Elections to provide all labor and equipment necessary to put on an election, including voting machines and equipment and trained poll workers.

The 2014-15 Budget is \$149,000 (10%) less than last year, due primarily to a reduction in appropriations for capital items (the capital budget only provides funding for one item, a high speed scanner) and a reduction in appropriations for professional services associated with providing funding for the placement of charter referendum questions on the November 2014 ballot as compared to the FY2013-14 funding for the elections of two district commissioners.



City Clerk

In an on-going effort to streamline the process by which requests for records are delivered, as well as to better preserve archived documents, the City continues to convert previously microfilmed records to electronic format. The Clerk's office is working with the Technology Services Department to provide for less paper environment in the future with the incorporation of a Document Management suite purchased in fiscal year 2013-14.

High speed scanning equipment continues to play a vital role in converting paper records to electronic format for easier access and greater storage capacity and security.

Accomplishments

In an on-going effort to digitize archival documents, such as building plans, site plans, personnel records and the like, the City Clerk has increased plans to outsource scanning projects in addition to documents that are scanned in-house in the Micrographics Section of the Department. The goal is to ultimately protect and preserve all relevant documents and make them readily available to other City departments and to the public.

Began the implementation of new software product for Agenda and Document management. The goal of this action is to improve public access to the agenda, to Commission meetings via improved video streaming, and access for public and other City departments to a record repository. It is also a goal of the new document management system to eliminate duplication of file storage.

City Clerk Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
"Action Only" Commission minutes prepared for next Commission meeting.	*	*	0	*	22	22
Subpoenas for records processed	157	130	125	116	157	125
Commission agenda books prepared	563	440	455	440	563	220
Local business tax receipts monitored for compliance	8,262	8,107	8,394	8,000	8,262	8,394
Local Business Tax Receipts issued	7,150	6,945	7,290	7,000	7,150	7,290
Local Business Tax Office customers served+	1,852+	*	1,901	2,000	2,000	1,900
Public records requests processed	3,056	6,000^	2,871	5,000	3,056	3,000
Passport applications processed	2,167	1,725	2,504	1,800	2,300	2,500
Passport Office customers served+	2,036+	*	3,745	3,000	4,000	3,500
Documents imaged and microfilmed	124,410	125,000	246,119	118,000	150,000	250,000
Staff training hours	16	50	14	20	16	14
Garage sale permits issued	1,704	1,600	1,437	1,600	1,650	1,500
Cashiering transactions (in millions)	\$30.7M	\$35.0M	\$29.6M	\$30.0M	\$30.7M	\$28.0M
Cashiering transactions (number)	45,155	50,000	43,679	53,000	45,155	42,000
Agenda packets prepared	884	730	1,052	745	884	1,050
Board and Committee meetings attended	98	90	92	94	98	90
Abandoned properties registered	950	*	862	300	900	800
City Clerk customers served+	3,155+	4,500+	1,318	1,800	2,000	1,200
Bid Openings	*	*	56	*	*	60
Records Dispositioned For Destruction as per Statutes (in tons)	*	*	11.28	*	*	15.00
Records Dispositioned For Destruction as per Statutes (in cubic feet)	*	*	943	*	*	1,100
Effectiveness						
% of passport applications processed within 24 hours of appointment	100%	100%	100%	100%	100%	100%
% of documents accurately imaged	98%	100%	98%	100%	98%	100%
Commission meeting minutes made available on City's web site within 2 days after approval	0%	50%	75%	100%	100%	100%
Local business tax receipts available for renewal as required by Statute	100%	100%	100%	100%	100%	100%
Cashiering - daily transactions balanced without overage or shortage	99.9%	100%	99.9%	100%	100%	100%
Local business tax revenue per capita (in constant dollars)	\$20.40	\$21.00	\$20.78	\$19.00	\$21.00	\$21.00
Summary of Board actions submitted within 24 hours	100%	100%	100%	100%	100%	100%
% of minutes of all board meetings transcribed and ready for approval prior to next meeting	100%	100%	100%	100%	100%	100%
Efficiency						
Commission agendas prepared per year per F/T Employee	282	220	227.5	238	282	225
Full-time employees on this task	2	2	2	2	2	2
Average number of pages of Commission minutes transcribed per year per F/T Employee	428	400	450	400	428	350
Full-time employees on this task	1	1	1	1	1	1
Public Records requests processed per year per F/T Employee	437@	1,200	600	1,500	450@	600
Full-time employees on this task	5	5	5	5	5	5
Passports processed per day per F/T employee	1.5	1.2	2.0	2.0	1.5	2.0
Full-time employees on this task	7	7	6	7	7	6
Cashiering Transactions per year per F/T Employee	30,103	33,000	21,839	35,333	30,103	20,000
Full-time employees/contractors on this task	1.5	2.0	1.5	1.5	1.5	1.5

* New measure - goal and actual unavailable.

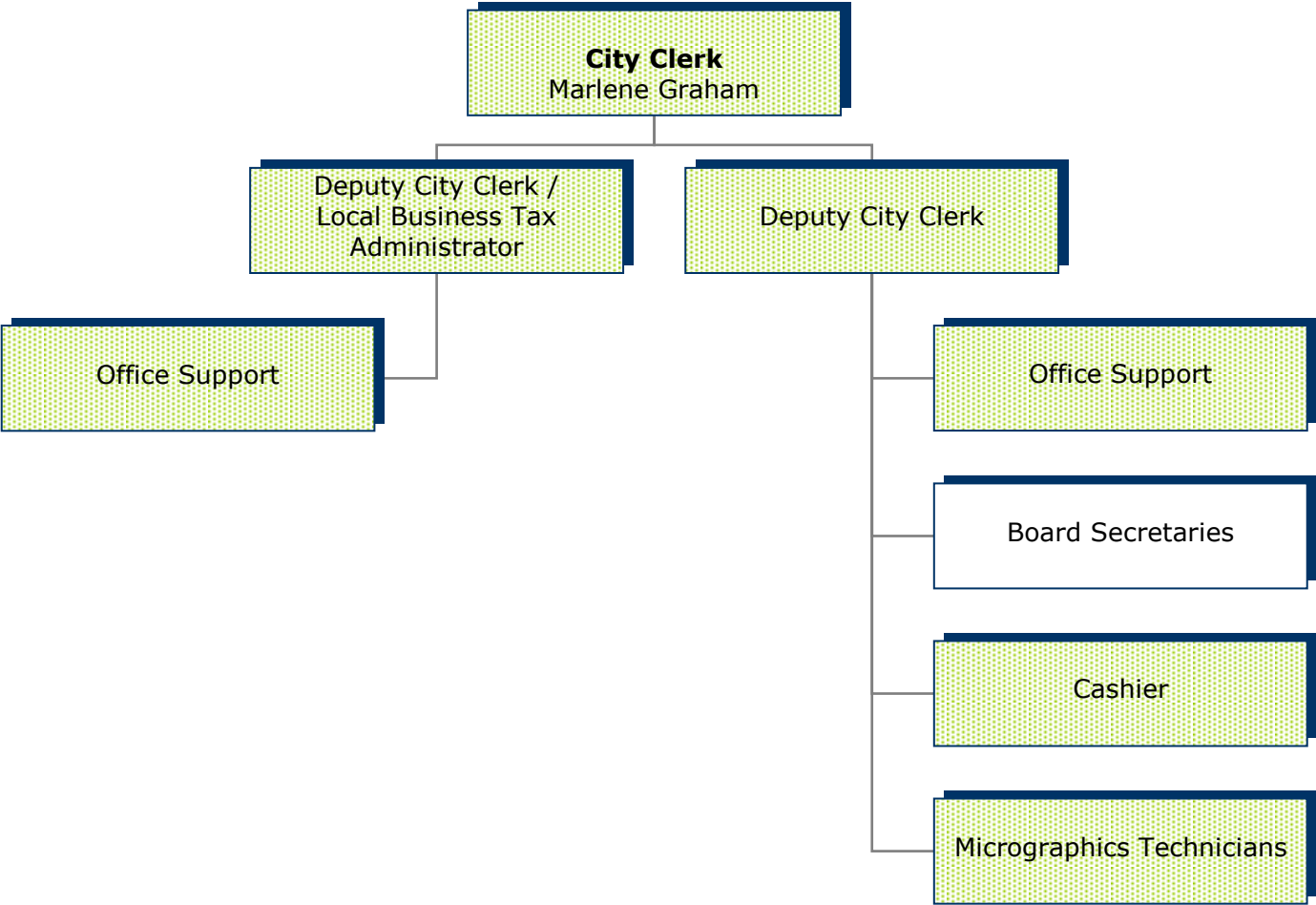
^ Reflects replacement of Blue Frog with WebQA, which reflects separate records requests more accurately.

+ Starting April 2012, separate customer counts are being recorded for the City Clerk, the Local Business Tax Office, and the Passport Office. Prior to that, the numbers were combined.

@ Routine Public Records searches were automated and placed on the web site during 2011-12, enabling the public to perform their own searches. This measure is now focused on non-routine searches.

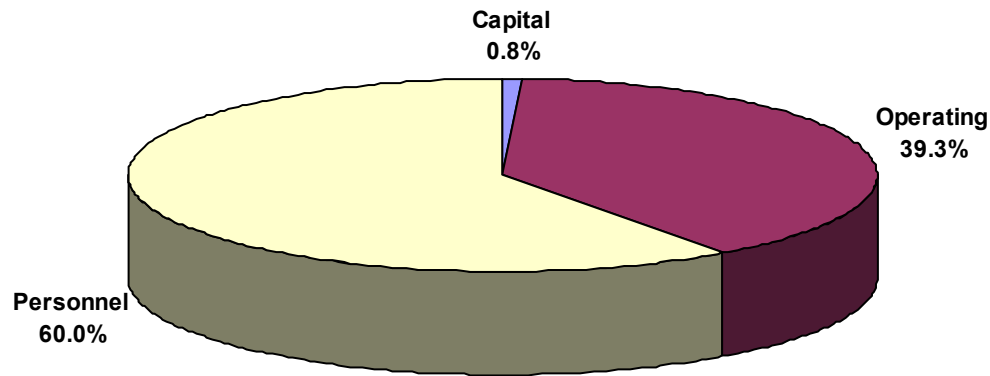
CITY CLERK

Organizational Chart



 Shading indicates direct public service provider

City Clerk - Budget Summary



Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel				
Salary	532,967	543,010	508,730	480,769
Benefits	301,195	428,530	393,609	318,066
Personnel Subtotal	834,162	971,540	902,339	798,835
Operating				
Professional Services	22,602	41,227	107,300	43,000
Other Contractual Services	44,367	88,693	85,712	367,045
Travel Per Diem	-	-	100	4,000
Rentals and Leases	23,825	21,847	24,000	24,000
Insurance	-	-	150	600
Repair and Maintenance Services	16,392	15,591	19,092	27,143
Printing and Binding	12,733	13,417	13,953	16,800
Other Current Charges and Obligations	16,748	22,953	20,911	23,100
Office Supplies	12,350	9,468	11,600	11,000
Operating Supplies	10,138	4,792	5,900	6,200
Publications and Memberships	-	269	1,069	600
Operating Subtotal	159,155	218,255	289,787	523,488
Capital				
Machinery and Equipment	6,895	-	289,000	10,000
Capital Subtotal	6,895	-	289,000	10,000
Total	1,000,212	1,189,795	1,481,126	1,332,323

City Clerk - Personnel Summary

Position Title		2011-12 Actual	2012-13 Actual	2013-14 Adopted	2014-15 Budget
12047 City Clerk		1	1	1	1
12285 Micrographic Technician II		1	1	1	1
12525 Administrative Assistant I		1	1	1	1
12620 Cashier II		1	1	1	1
12679 Clerical Spec I		1	-	-	-
12684 Clerical Spec II		3	3	3	3
12775 Deputy City Clerk		1	1	1	1
12782 Deputy City Clerk/Occ Lic Admin		1	1	1	1
13509 Shared - Secretary		2	2	2	2
Total	Full-time	10	9	9	9
	Part-time	2	2	2	2



Finance

Mission

To provide timely, relevant, and accurate financial information to the City's managers, legislators, and stakeholders.

Goals

To ensure complete and accurate accounting of all transactions and to report all financial information in accordance with professional accounting standards and federal, state, and local laws. To develop and implement systems to enhance the financial viability of the City and provide financial information and analyses that are valuable as management tools and that are readily understood by our citizens.

Objectives

Facilitate the annual audits of the City and the Charter Schools. Coordinate with the City's external auditors and provide account analysis, reconciliations, and audit schedules to expedite the audit process and reduce the time needed to complete the Comprehensive Annual Financial Report (CAFR).

Coordinate the preparation of budget documents and publish the adopted budgets on the City's website by October 1st and the Charter Schools' by July 1st.

Maintain the high levels of professional accounting and reporting standards worthy of the Government Finance Officers Association (GFOA) "Certificate of Achievement for Excellence in Financial Reporting" and the "Distinguished Budget Presentation Award."

Continue providing timely financial data to facilitate the proper administration of the City.

Updating the Budget Procedures and Revenue Manual and the Accounting Procedures Manual.

Improve the usefulness of the performance measures of each department.

Further enhance the budget module's features in order to streamline the forecasting of revenues, as well as to automatically populate revenues associated with interfund and interdepartmental charges.

Provide prompt and accurate payment of invoices to the City's vendors based on their payment terms.

Account for all City employees and ensure accuracy in processing the biweekly payroll.

Major Functions and Activities

The Finance Department is responsible for managing the City's financial matters which include the following:

~ ACCOUNTING:

Maintains the general ledger. Controls reimbursements and interdepartmental billings. Coordinates both the City and the Charter Schools audits. Prepares the Comprehensive Annual Financial Report, the annual Charter Schools Special Purpose Financial Statements and the quarterly Charter School financial reports for the Broward County School Board and Florida State University (FSU), as well as the City-wide monthly financial reports. Additionally, personnel are responsible for balancing utility receivables, providing property control, and producing numerous financial reports as requested.

~ ACCOUNTS RECEIVABLE:

Accounts for and coordinates the collection of receivables that are due to the City, including timely recovery of dishonored checks.

~ ACCOUNTS PAYABLE:

Reviews and processes all requests for payment and facilitates resolution of encumbrances relative to purchase orders.

~ ADMINISTRATIVE SUPPORT:

Provides administrative support not only to the Finance Director but also to the entire department. Additionally, responsible for assisting in editing and producing the Comprehensive Annual Financial Report, entering payroll, ordering supplies, maintaining records retention, and processing over 4,100 property lien searches per year.

~ ASSET MANAGEMENT:

Records, reports, tracks, and retires capital items.

~ PENSION:

Duties include ensuring the timely remittance of the City's pension contributions to the various plan administrators and recording the monthly and annual transactions relating to the General Employees' Pension Plan and the City Pension Fund for Firefighters and Police Officers.



Finance

~ DEBT MANAGEMENT:

Involved with the many tasks and procedures required in the issuance of new debt as well as maintaining compliance with all the bond covenants required for existing bond issues.

~ GRANTS:

Responsible for the financial control, accounting, and reimbursement of all City grants, ensuring that compliance requirements are met.

~ PAYROLL:

Processes the biweekly payroll for City and Charter School employees including, computing gross and net pay, retirement contributions, State and Federal withholding tax, Social Security, Medicare, and all other deductions. This section also prepares annual wage and tax statements (Form W-2) as well as quarterly and annual tax returns for salaries, wages, and taxable benefits. Accurately processes all personnel adjustments including new hires, salary adjustments, transfers, retirements and terminations.

~ BUDGET:

Coordinates the preparation of the City's annual budget. Responsible for the preparation of revenue and expenditure estimates and budget instructions for all City departments. This section ensures that expenditures are within approved appropriations and prepares budget resolutions, adjustments, analyses, and summaries.

~ SPECIAL ASSESSMENTS:

Responsible for the accounting of all special assessments.

~ SYSTEMS:

Administers the SmartStream accounting client-server application and builds add-on programs to be used as tools in the daily execution of the Department's duties. Other responsibilities include, but are not limited to, the development of the budget applications for the City and the Charter Schools and the development of an address database.

~ TREASURY:

Responsible for anticipating the cash flow requirements of the City, its investments, and debt management.

Budget Highlights

For FY2014-15, budgeted personnel costs show a decrease of appropriations in costs for benefits of \$325,749 or 14.1% over the FY2013-14 working budget. The FY2014-15 operating budget decreased by appropriations of \$32,906 mainly due to the decrease in I.T. contractual services.

Accomplishments

Awarded the Distinguished Budget Presentation Award by the Government Finance Officers Association (GFOA) for the 17th consecutive year since October 1, 1997, for the FY2013-14 Budget Document.

Submitted to the Government Finance Officers Association, the application for the Certificate of Achievement Award for Excellence in Financial Reporting for the Comprehensive Annual Financial Report for the fiscal year ending September 30, 2013. If awarded, this will be the 29th consecutive year the award will be received.

Successfully completed the 2013 independent audits of the Charter Schools and the City. The City received an unqualified opinion for both audits, and no auditor adjustments were recommended.

Assisted the Commission Auditors in conducting and completing their Fuel System Audit, Investment Committee Review Audit, Mutual Aid/Inter-local Agreement Audit, and Concession/Lease Agreement Audit. This included the review of the fuel system odometer procedures and reconciliation, the internal control of the Investment Committee, and City ordinance and policies on agreements. The Commission Auditors are in the process of reviewing the Pension Plans, and the report is expected to be completed by the end of FY2013-14.

Continued the implementation of the Finance Director Succession Plan, as approved by the City Commission which began in FY2012. This is a two-year plan that includes training the Chief Accountant to fill the Finance Director position and training the Accounting Supervisor to fill the Chief Accountant position. This also includes hiring an additional Accountant. On a quarterly basis, the Finance Director provides a status update to the City Commission.

Reviewed and evaluated numerous bid proposals, with an emphasis on the long-term financial implications for the City. Most notably was the



Finance

evaluation and recommendation for the new City Hall/Civic Center project.

Coordinated various debt transactions that have resulted, or will result in significant savings to the City. These are as follows:

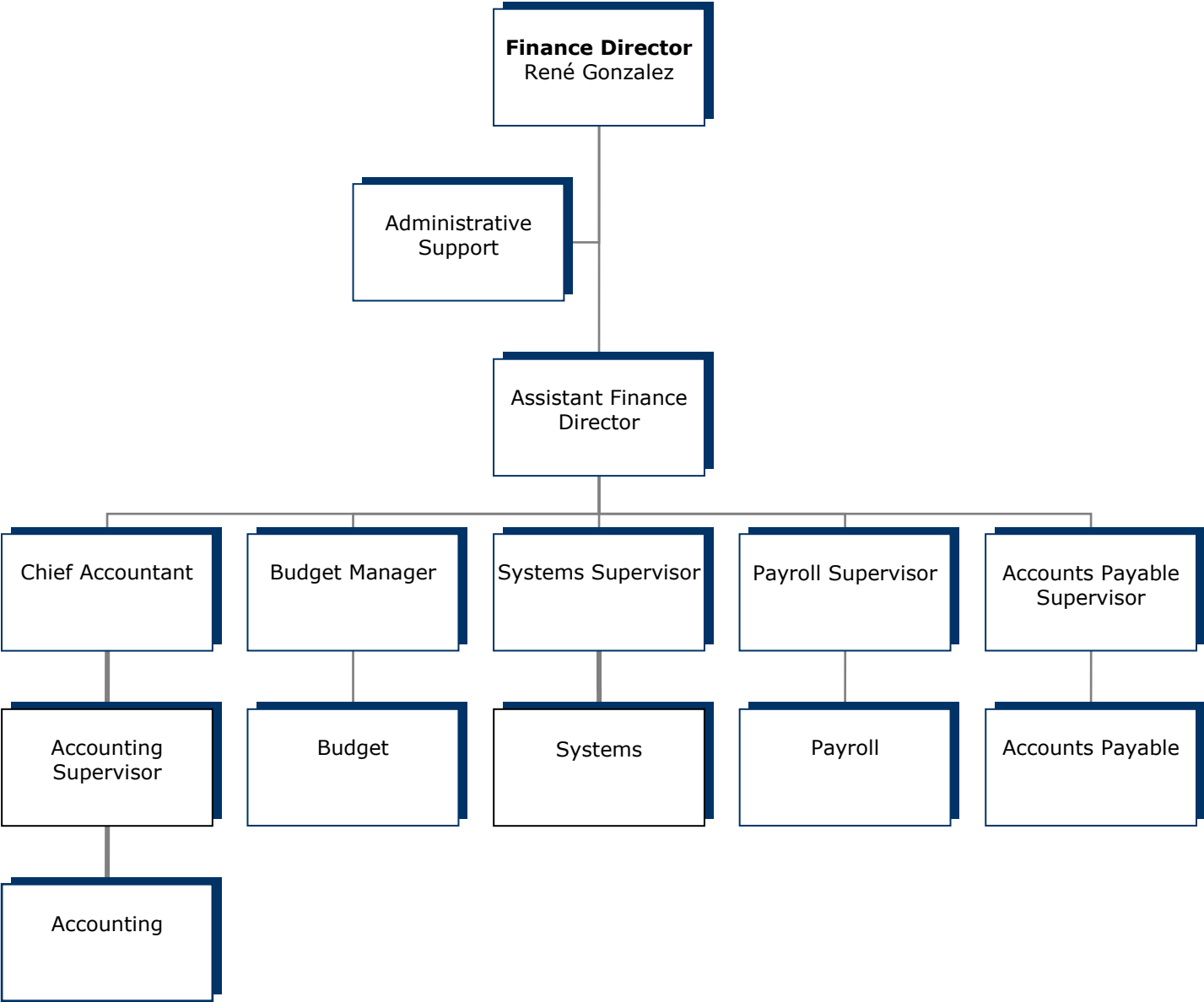
1. On October 15, 2013, refunded the Taxable Communications Services Tax Revenue Bonds, Series 2003. Total net present value savings amounted to approximately \$3.0 million. The new bonds have an outstanding balance of \$35,300,000 due in varying installments through October 1, 2033.
2. On May 29, 2014, the City reissued the Charter School Revenue Bonds, Series 2008 (the Series 2008 Bonds) in the principal amount of \$62,795,000 as a direct purchase with PNC Bank with a more favorable rate to the City of SIFMA plus 59 basis points. This transaction was necessitated by the expiration of the direct purchase agreement with Wells Fargo Bank, N.A. that previously had a rate of SIFMA plus 89 basis points. This resulted in an overall net savings of approximately \$0.6 million over the next four years.
3. Refunding the Taxable Communications Services Tax Revenue Bonds, Series 2004. This transaction closed on September 10, 2014. The total net present value savings is \$3.6 million.
4. Refunding the Public Improvement Revenue Bonds, Series 2004A and Series 2004B. This transaction closed on September, 10 2014. The total net present value savings is \$4.7 million.

Finance Performance Measures

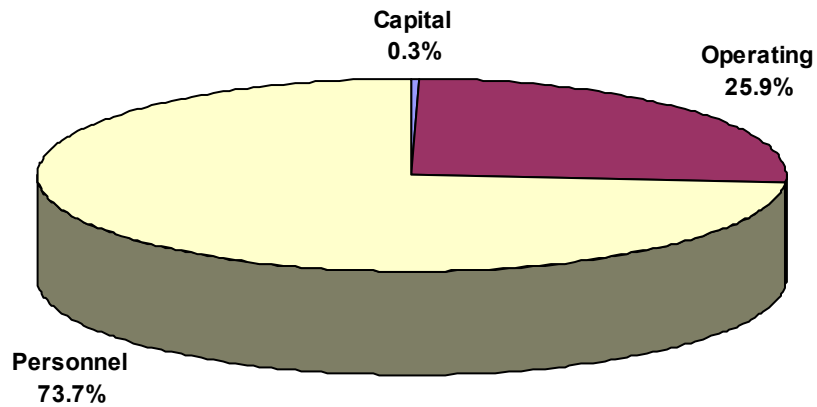
Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Invoices paid	42,338	38,000	48,697	48,000	48,000	48,000
Charter schools' special purpose financial statements	2	2	2	2	2	2
Monthly financial statements	12	12	12	12	12	12
Comprehensive Annual Financial Report	1	1	1	1	1	1
Annual Budget	1	1	1	1	1	1
Effectiveness						
Number of audit adjustments by auditors	0	0	0	0	0	0
Number of 10-hour working days to complete the Comprehensive Annual Financial Report	64	64	64	64	64	64
Average number of 10-hour working days after the month's end to distribute the monthly financial statements (excluding October and September)	4	4	4	4	4	4
Average number of 10-hour working days to close year end	27	20	24	20	20	20
Average number of 10-hour working days after the receipt of the bank statement to complete reconciliations	6	8	8	8	8	8
% accuracy in forecasting approximately 25% of general fund revenues	98%	100%	98%	100%	100%	100%
Number of annual consecutive awards for Certificate of Achievement for Excellence in Financial Reporting from GFOA.	28	28	29	29	30	31
Number of annual consecutive Distinguished Budget Presentation Awards from GFOA	15	15	16	16	17	18
Efficiency						
Manual response time on lien searches and inquiries in 10-hour working days	1 day	1 day	1 day	1 day	1 day	1 day

FINANCE

Organizational Chart



Finance - Budget Summary



Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel				
Salary	1,348,635	1,410,764	1,285,237	1,276,827
Benefits	705,411	987,385	1,018,929	701,590
Personnel Subtotal	2,054,046	2,398,149	2,304,166	1,978,417
Operating				
Accounting and Auditing	42,810	43,630	44,490	45,368
Other Contractual Services	308,475	363,595	499,863	531,859
Travel Per Diem	3,306	2,257	3,800	1,800
Communication and Freight Services	916	1,088	664	-
Repair and Maintenance Services	90,308	92,547	97,550	99,285
Office Supplies	6,629	6,759	8,806	8,000
Operating Supplies	1,596	3,385	2,915	4,985
Publications and Memberships	3,383	2,940	3,503	3,455
Training and Education	-	-	1,755	1,500
Operating Subtotal	457,424	516,200	663,346	696,252
Capital				
Machinery and Equipment	2,368	2,415	10,594	8,400
Capital Subtotal	2,368	2,415	10,594	8,400
Total	2,513,838	2,916,763	2,978,106	2,683,069

Finance - Personnel Summary

Position Title		2011-12 Actual	2012-13 Actual	2013-14 Adopted	2014-15 Budget
12086	Finance Director	1	1	1	1
12428	Payables Supervisor	1	1	1	1
12431	Payroll Coordinator	2	2	2	2
12433	Payroll Supervisor	1	1	1	1
12513	Account Clerk III	1	1	1	1
12515	Accounting Clerk II	2	1	1	1
12517	Assistant Finance Director	1	1	1	1
12523	Accountant	1	1	1	1
12525	Administrative Assistant I	1	1	1	1
12552	Budget Analyst	1	1	1	-
12556	Budget Manager	1	1	1	1
12641	Chief Accountant	1	1	1	1
12642	Accounting Supervisor	1	1	1	1
12651	Programmer Analyst II	2	2	2	2
12686	Systems Supervisor	1	1	1	1
13680	P/T Clerk Spec I	-	1	1	1
Total	Full-time	18	17	17	16
	Part-time	-	1	1	1



Early Development Centers

Mission

To provide a nurturing, culturally diverse environment rich with developmentally appropriate activities. Our program is child-centered, play-based, and designed to encourage each child to achieve its potential.

Goals

To give each child the opportunity to reach its full potential. Education is about opening doors, opening minds, and opening possibilities. The goal of our Early Development Centers is to "nurture every child's potential." Building character in our children enables them to reach their full potentials intellectually, physically, socially, and emotionally. Our curriculum is directed to nurturing the whole child in a caring environment conducive to teaching and learning.

Objectives

- Provide a warm and nurturing environment built on trust and communication.
- Offer a safe place that is drug-free and violence-free.
- Treat staff and students with courtesy and respect.
- Encourage students' creativity and curiosity.
- Give students time to summarize and reflect.
- Involve students in thinking skills that examine, relate, and evaluate all aspects of a situation or problem.
- Enable students and staff to work in an environment that promotes high academic standards.
- Support teachers and staff in exhibiting a genuine concern for students.
- Promote the idea of students teaching their peers.
- Provide a balanced and flexible curriculum.
- Supply a technologically superior learning environment.

Major Functions and Activities

Early Development Centers are strategically positioned in four locations in order to ensure availability of service to all sections of the City. All sites offer full-week, fee-based programs, with the fee dependent upon the age of the child enrolled.

Program goals and objectives are designed to provide a flexible and creative learning environment. A child's opportunity to learn is the primary focus.

Children enjoy activities and learning experiences geared to their developmental level, with music and art as an integral part of the program. Children also enjoy activities designed to promote math and science skills. Hands-on experience with computers and informational technology is woven into program content.

The City's four Early Development Center locations are as follows:

- Bright Beginnings at Walter C. Young, 901 NW 129th Avenue
- Village Preschool, 6700 SW 13 Street
- Pembroke Pines Charter School - West Campus, 1600 SW 184 Avenue
- Pembroke Pines Charter School - Central Campus, 12200 Sheridan Street

Budget Highlights

Complete our seventh year of Florida's Voluntary Prekindergarten (VPK) program. Continue to improve/maintain Readiness rate. Continue to increase/maintain enrollment and revenue by participating in City-organized special events, displaying banners and signs in our community, and distributing flyers and brochures to local schools and businesses. Staff continues to maintain licensing standards by taking in-service classes, CPR, First Aid and renewing credentials. The overall increase in revenue is primarily due to the 3% increase in tuition at the Central, West, and Bright Beginnings campuses. The budget also allows for completing the replacement of the new flooring throughout the Bright Beginnings Center.



Early Development Centers

Accomplishments

Central Campus ~ with 100 Voluntary Prekindergarten (VPK) students (5 classes) a VPK Readiness Rate of 91 out of a possible 100 was achieved. The VPK Provider Kindergarten Readiness Rate measures how well a VPK provider prepares four-year-olds to be ready for kindergarten, based upon Florida's VPK Education Standards. The VPK Education Standards describe what four-year-old children should know and be able to do by the end of the VPK experience. We maintained our AdvancED Southern Association of Colleges and Schools Council on Accreditation and School Improvement (SACS CASI) Accreditation. This Accreditation is only given to schools that offer the highest quality of care and education to young children. All staff completed professional development courses in Pediatric and Adult CPR and AED.

East Campus ~ Completed the seventh year of Florida's Voluntary Prekindergarten (VPK) Program achieving a readiness rate of 85 out of a possible 100. Our Scholastic Book fair raised over \$1,800 in "Scholastic" dollars, supplying dozens of books to our classroom libraries. Staff continued to maintain credentials and in-service hours required for licensing in First Aid and CPR.

West Campus ~ Completed the VPK Program with 5 classes of VPK students totaling 100 children. Our staff worked diligently to prepare them for kindergarten. A VPK readiness score of 86 out of 100 was achieved. All of our staff renewed their yearly 10 hour continual education courses and we had 5 staff members complete their National CDA.

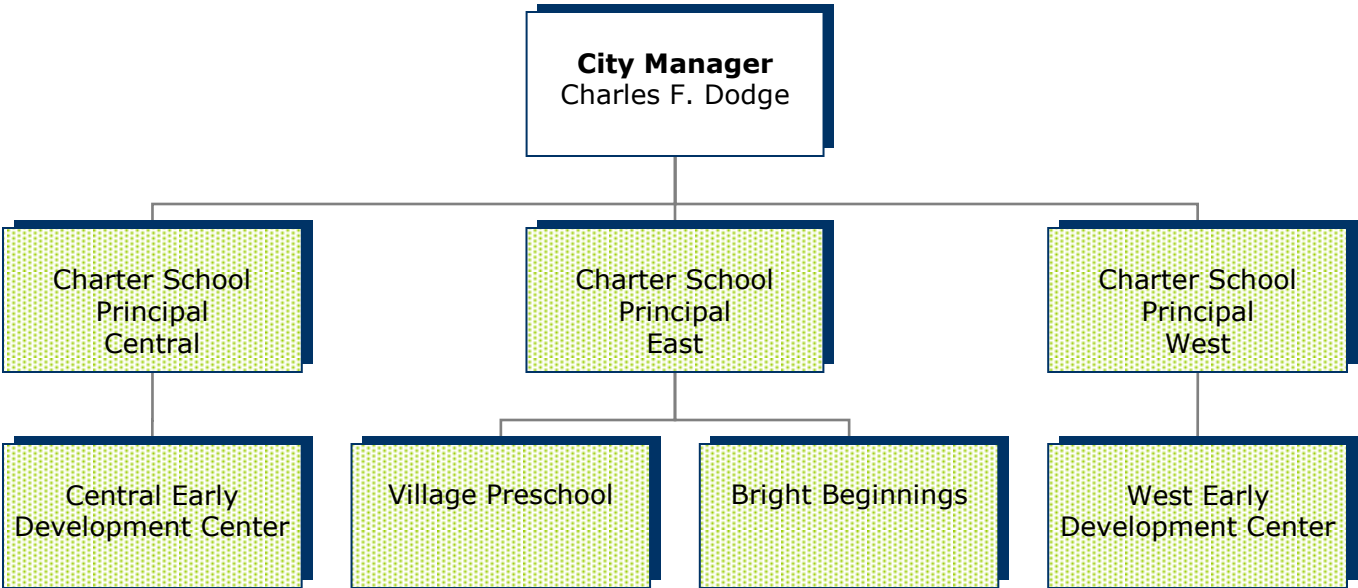
Bright Beginnings maintained enrollment of approximately 170 students throughout the school year plus another 50 summer campers bringing the total enrollment during the summer to 220. We once again offered Voluntary Prekindergarten (VPK) which provides four year olds free prekindergarten to prepare them for kindergarten. Bright Beginnings received another great readiness rate of 94 out of 100, which is the top rate a school can obtain. We are licensed by Broward County Child Care Licensing and passed all of our quarterly inspections.

Early Development Centers Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Number of students	703	675	700	674	718	708
Effectiveness						
Met state mandated student to teacher ratio of 21 to 1	Yes	Yes	Yes	Yes	Yes	Yes

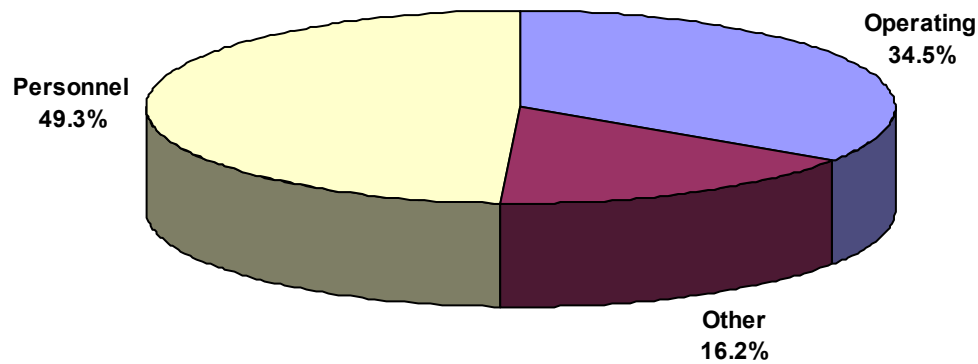
EARLY DEVELOPMENT CENTERS

Organizational Chart



Shading indicates direct public service provider

Early Development Centers - Budget Summary



Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel				
Salary	2,095,193	2,022,891	2,168,953	2,267,406
Benefits	612,545	659,166	719,490	763,739
Personnel Subtotal	2,707,738	2,682,058	2,888,443	3,031,145
Operating				
Professional Services	-	452	225	950
Other Contractual Services	383,986	615,490	826,542	977,870
Travel Per Diem	345	179	1,500	1,400
Communication and Freight Services	4,742	4,576	8,334	6,000
Utility Services	82,001	75,954	91,800	98,100
Rentals and Leases	397,011	399,848	385,474	405,240
Repair and Maintenance Services	65,324	70,056	100,010	108,730
Other Current Charges and Obligations	95,722	104,573	106,886	110,971
Office Supplies	6,565	8,993	13,500	13,700
Operating Supplies	347,981	361,841	410,795	394,375
Publications and Memberships	-	425	450	950
Training and Education	-	-	2,050	1,850
Operating Subtotal	1,383,678	1,642,388	1,947,566	2,120,136
Capital				
Improvements Other Than Buildings	13,956	-	-	-
Machinery and Equipment	12,444	17,578	8,957	-
Capital Subtotal	26,400	17,578	8,957	-
Other				
Transfers	1,047,973	1,113,199	781,847	996,681
Other Subtotal	1,047,973	1,113,199	781,847	996,681
Total	5,165,788	5,455,223	5,626,813	6,147,962

Early Development Centers - Personnel Summary

Position Title		2011-12 Actual	2012-13 Actual	2013-14 Adopted	2014-15 Budget
12120 Sch Accounting Clerk II		2	2	2	2
12143 EDC Teacher		32	31	26	26
12780 Teacher Aide		17	16	14	12
12781 Site Supervisor		4	4	4	4
12972 EDC Clerical Spec I		3	3	3	2
13408 P/T EDC Clerical Spec I		-	2	2	2
13551 P/T Teacher Aide		92	92	94	102
13680 P/T Clerk Spec I		2	-	-	-
13738 P/T Custodian		1	-	-	-
Total	Full-time	58	56	49	46
	Part-time	95	94	96	104



Walter C. Young Resource Center

Mission

To offer educational, recreational, and civic activities and to enhance the lives of all citizens within southwest Broward County including, but not limited to, the citizens of Pembroke Pines.

Goals

Committed to serving a broad spectrum of interests within our community. We provide facilities and staffing for physical fitness activities, child and family enrichment, educational pursuit, entertainment, and the enjoyment of the arts and culture.

Our unique organizational concept and structure allows us to meet our goals of providing these services at the maximum level attainable with the least possible expenditure of resources. When these goals are achieved, then we will have truly enriched and enhanced the quality of life for our citizens.

Objectives

Continue innovative programming that encourages partnerships between the Broward County School Board, community organizations, and the City of Pembroke Pines.

Provide a center that serves our diverse community, building on the strengths of our cultural differences.

Continue offering a place where people of all ages can come together for needed services, community activities, cultural experiences, entertainment, and education.

Major Functions and Activities

The Walter C. Young (WCY) Resource Center is a prototypical education and community service center designed to meet the needs of all the citizens of southwest Broward County. WCY houses a middle school, racquetball courts, the Bright Beginnings Early Development Center, a full service community adult education facility, a regional library, a dinner theater, social service facilities, and recreational

The City partners with others in maintaining the Resource Center. The costs are shared by the Broward County School Board and the City. Effective use of tax dollars is made by sharing resources and extending the hours of income-producing usage beyond that of a typical school day. The programs

and services are offered sixteen hours daily, year-round.

In addition to the school, the following programs and activities are provided: racquetball and handball, meeting rooms, basketball, tennis, 450-seat dinner theater/café, softball, track and field, consumer education, gymnasium, conference center, and parent education.

~ DINNER THEATER / CULTURAL ARTS:

This Center houses a full-service auditorium/theater with adjoining music and arts suites. The auditorium/theater seats 450 people and includes storage and dressing rooms, a projection booth, a reception lobby, and an arts suite for such purposes as set design and construction. Theatre/drama instruction, rehearsals, and productions are scheduled here. School plays, concerts, and events are offered to our community throughout the year.

The Dinner Theater is available to all participating and community organizations for various events such as dances, bazaars, flea markets, forums, club meetings, club activities, and workshops. The kitchen/dining facility complements the Dinner Theater and can be used for banquets and receptions.

~ EDUCATION CLASSROOM:

There is a middle school and community school program. Space is available to various civic organizations such as churches, scheduled meetings for various companies, and the City's Recreation and Cultural Arts Departments.

~ LEARNING RESOURCE CENTER:

Included in this facility is a full-service, regional branch of the Broward County Library System that also serves the Walter C. Young Middle School. The Center includes a reading room, a professional library, audio-visual storage, conference rooms, a darkroom, and a media production lab. Books and audio-visual materials are available to all Broward County residents. This Center also offers other services, such as story hours for the Day Care and Teen Leadership Programs.

~ RECREATION AND CULTURAL ARTS CENTER:

The Recreation and Cultural Arts Department of the City offers a full spectrum of indoor and outdoor sporting activities, health, physical education, and



Walter C. Young Resource Center

recreation instruction. Facilities include a gymnasium, dressing/locker rooms, showers, instructional rooms, tennis and handball courts, six indoor racquetball courts, football-soccer-softball fields, a 400-meter running track, first aid rooms, and an outdoor play area for toddlers. The racquetball facilities are open to the public with membership opportunities available.

Budget Highlights

Appropriations for expenses show a 3.7% increase over FY2013-14. This is primarily attributable to an increase in the cost of electricity due to the addition of a meter.

Accomplishments

Walter C. Young Resource Center is one of the area's prominent educational facilities. Approximately 1,195 students attended WCY Middle School during the school year.

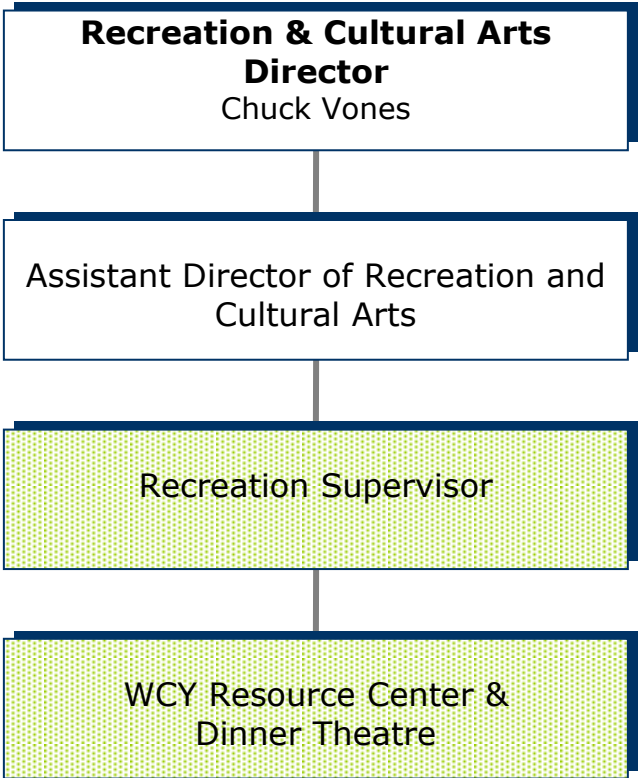
The WCY Dinner Theater is a multi-functional facility that was utilized daily during the school year to provide breakfast and lunch to middle school students. It was also used by civic organizations for rentals at night and on weekends.

Walter C. Young Resource Center Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Number of days per year the center is in use	347	347	347	347	347	347
Number of days per year the theatre is in use	354	290	354	354	354	354
Number of civic, charitable, and religious organizations that use the center	57	41	98	39	69	98
Effectiveness						
% of organizations not accommodated	0%	0%	0%	0%	0%	0%
Actual as a % of budgeted revenue - dinner theatre	162%	100%	154%	100%	100%	100%
Actual as a % of budgeted revenue - resource center	69%	100%	90%	100%	100%	100%

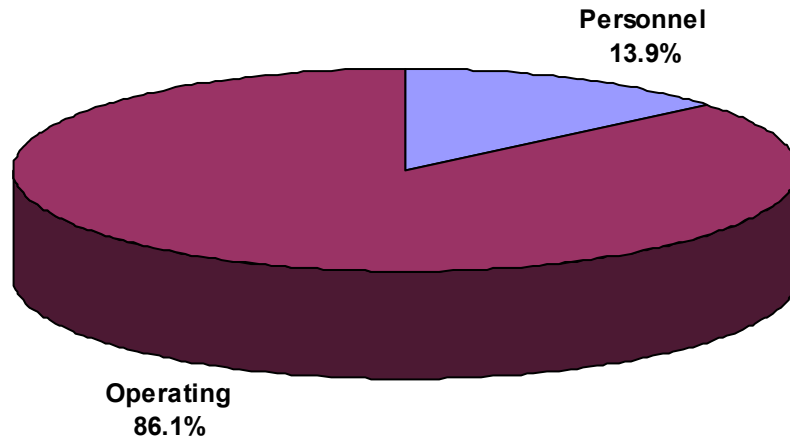
WALTER C. YOUNG RESOURCE CENTER

Organizational Chart



 Shading indicates direct public service provider

Walter C. Young Resource Center - Budget Summary



Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel				
Salary	7,430	9,813	12,844	12,844
Benefits	697	998	993	1,037
Personnel Subtotal	8,126	10,811	13,837	13,881
Operating				
Accounting and Auditing	923	947	966	985
Other Contractual Services	-	-	42,870	42,870
Utility Services	35,137	38,425	36,130	41,675
Repair and Maintenance Services	-	160	200	200
Office Supplies	134	124	220	220
Operating Supplies	1,695	623	2,000	-
Operating Subtotal	37,890	40,279	82,386	85,950
Total	46,016	51,090	96,223	99,831

Position Title	2011-12 Actual	2012-13 Actual	2013-14 Adopted	2014-15 Budget
13680 P/T Clerk Spec I	1	1	1	1
Total				
Full-time	-	-	-	-
Part-time	1	1	1	1



Community Services

Mission

To provide and facilitate a network of services to individuals residing in Southwest Broward County.

Goals

To provide a quality, multi-function social service delivery system that encompasses a variety of activities and core social services geared towards meeting, targeting, and servicing our members. Specific programs are designed to meet the needs of those 60 years of age or older.

Objectives

To plan and implement the following services for our members:

- Information and Referral
- Recreation
- Health Support Services
- Counseling
- Adult Day Care
- Personal Care Homemaker
- Relief/Respite
- Volunteer Services
- Public Education
- Special Programs
- Transportation
- Screening and Assessment

Major Functions and Activities

The Pembroke Pines Community Services Department/Southwest Focal Point Senior Center facilitates comprehensive services to those residing in Southwest Broward County. Specific programs are designed to meet the needs of those 60 years of age or older.

The Southwest Focal Point Senior Center complex is an approximately 53,000 square-foot facility offering 13 core social services developed to meet the needs of the community. Specific programs are designed to meet the needs of the geriatric population. The facility includes a library, two gyms, a billiard room, classrooms, a computer lab, a main hall, and over 5,000 square feet dedicated to the Adult Day Care and Alzheimer's Day Care Programs. This diversified utilization includes university classes and professional training programs, meetings for clubs and organizations, and special City events. The facility may be rented for meetings, parties and other events.

~ INFORMATION and REFERRAL - All key staff members are trained to provide a knowledgeable response to senior inquiries. Knowledge gained through this service provision helps seniors identify their service needs and gather the data necessary to utilize the resources and opportunities available to them. Additionally, a social worker is on staff to provide comprehensive case management services.

~ RECREATION - Recreational activities are planned to meet the social and physical needs of the senior client, as well as to promote mental stimulation to encourage self-initiated use of leisure time activities. Along with daily activities, special events, shows, and field trips are scheduled.

~ HEALTH SUPPORT SERVICES - Health Support Services is a comprehensive health maintenance program inclusive of core services such as physical fitness, health, blood pressure screening, health assessment, monitoring of self-administered medication, nutrition, and health-related referral. Additionally, all staff members are certified in first aid and CPR to assist in medical emergencies.

~ COUNSELING - The Supportive Counseling Program is facilitated via mental health professionals. The program is designed to assist by means of assessment. The counselor formulates a basic strategy to help the client address issues, resolve pressing problems, reduce or eliminate stress, and develop solid coping mechanisms. Both one-on-one and group counseling are offered on location. When psychiatric evaluation or specialized counseling is warranted, a referral is initiated and alternative resources are offered in an effort to deliver appropriate case management and secure appropriate placement.

~ ADULT DAY CARE - Coordinated under the supervision of a Day Care Coordinator, this program is specifically designed to provide a protective and structured environment with emphasis on remedial and restorative services for the frail, functionally-impaired, and/or dementia specific adult in an effort to prevent or delay institutionalization. The program also provides respite and a monthly support group for caregivers.

~ PERSONAL CARE - This program provides assistance with eating, dressing, personal hygiene, and other activities of daily living. This service is provided through coordination with a home health agency.



Community Services

~ **HOMEMAKER** - The accomplishment of specific home management duties including housekeeping, laundry, cleaning refrigerators, clothing repair, minor home repairs, as well as meal planning and preparation. This service is provided through coordination with a home health agency.

~ **RELIEF/RESPITE** - A relief or rest for a primary caregiver from the constant/continued supervision, companionship, therapeutic and/or personal care of a functionally impaired older person for a specific period of time. This service is provided through coordination with a home health agency.

~ **VOLUNTEER SERVICES** - The provision of a volunteer services program has proven to be a valuable enhancement to senior services offered at the Southwest Focal Point Senior Center. The Recreation Supervisor recruits, screens, trains, and places prospective volunteers in appropriate positions within the Southwest Focal Point Community Center as well as various City departments and community organizations. When requested, unpaid bilingual volunteers are recruited and placed appropriately.

~ **PUBLIC EDUCATION** - The Public Education Program is facilitated by the Social Services Division. This specific group of staff members offers a wealth of knowledge and a wide range of expertise. Events such as health fairs, crime prevention workshops, hurricane preparedness training, and speaking engagements are planned to provide education and service resources to older adults and their families.

~ **SPECIAL PROGRAMS** - The Community Services Department hosts and sponsors several special programs. An on-site nutrition program is available to provide seniors with a hot meal, meeting the one-third recommended daily allowance (RDA) requirements via the Broward County Meals on Wheels. Other programs include the Energy Assistance Program and programs coordinated for the visually impaired, hearing impaired, and handicapped persons. Inter-generational programming takes place on a daily basis at the center. The Community Services Department has partnered with Women In Distress, which provides counseling and services to women in need, the Hispanic Unity, which provides citizenship classes to a growing group of individuals, and Baptist Health South Florida, which provides fitness classes, health assessments, and workshops for all participating members.

~ **TRANSPORTATION** - The Community Bus Service provides shuttle services within the City limits and transportation for residents 60 years of age or older

without access to a vehicle and/or not holding a valid Florida driver's license. Transportation services are provided for medical and dental appointments, pharmacies, social service agencies, supermarkets, shopping malls, banks, post offices, center-sponsored field trips, as well as cultural and civic events.

~ **SCREENING AND ASSESSMENT** - Administering an evaluation with the purpose of gathering information to determine eligibility for programs and/or seniors.

Budget Highlights

Continue to develop innovative programming that will promote physical and mental stimulation, encourage socialization and intellectual enrichment of Southwest Focal Point Community Center members (membership is available to persons 18 years of age or older). The purchase of a new vehicle for use of the Community Service Department has been budgeted.

Accomplishments

Additional Federal Transit Administration Funds were granted to the City of Pembroke Pines through the South Florida Regional Transportation Authority to purchase two (2) additional handicap-accessible 20-passenger buses and community equipment.

Pines Medical Care relocated to the Silver Emporium, located in the Southwest Focal Point Community Center, in October of 2013 in order to expand medical services to meet the needs of mature adults and the community as a whole.

Easter Seals South Florida has been providing day care services to the frail and dementia-specific residents at Southwest Focal Point Community Center. This is their fifth year of service and the members and their families alike are grateful and receptive to the multitude of services provided. The City currently receives monthly rent of \$8,474.

The Pembroke Pines Antiques & Collectibles Shows were held in October 2013 and April 2014. The total amount raised was \$16,696. Over 50 dealers from the tri-county area displayed nostalgic treasures enjoyed by hundreds of guests.

The Center's Annual Thanksgiving Drive was a success, providing almost 100 families a basket full of food for the festive weekend. The assistance of our local schools and residents, which helped make this drive possible, is much appreciated.



Community Services

Bi-monthly in-services are provided as a resource for staff members to be informed on current issues, services, as well as regrouping.

The Community Services Department is working with 'baby boomer' volunteers throughout the City on a recycling program. Pines Point residences began recycling over a ton a month and are going strong. This program is made possible with funding from the Community Foundation of Broward through the Re-Engaged for Good initiative.

In an effort to respond to the community's request for cultural awareness, the Community Services Department showcased "Evelyn's Passion" which ran from March 19 to April 16, 2014 at the Community Center.

The Community Services Department hosted the "Taste of Pines" event in April at the Community Center for a second year in a row. All local business owners and patrons alike enjoyed an evening of wonderful food, wines, and jazz music. This is another example of continued collaborations with other City Departments.

The Community Services Department, in collaboration with the Recreation and Cultural Arts Department, opens its doors to various holiday events, such as Sundaes with Santa, the Easter Bunny, and Taste of Pines. Many departmental meetings are held here on an ongoing basis as well.

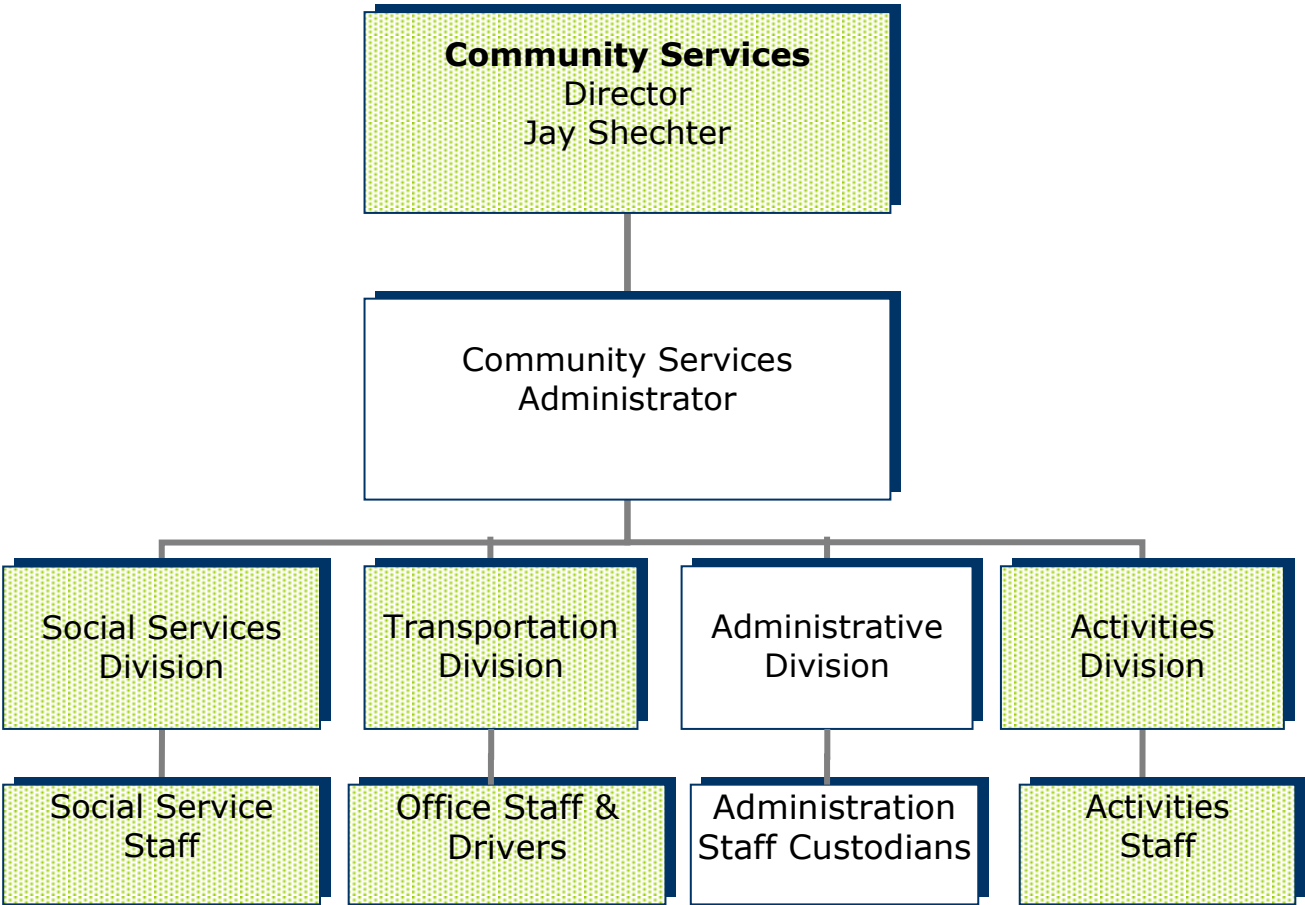
The City's new website program has been very instrumental in providing up to the minute information on activities, services, and general information to the public. It has been a positive feature which has enabled individuals outside of the United States to research and communicate with the Community Services Department.

Community Services Performance Measures

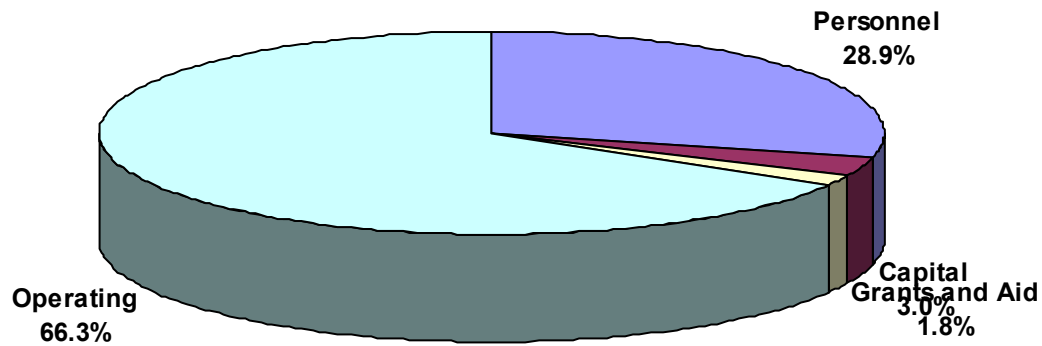
Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Number of unduplicated clients	1,984	2,000	2,630	2,200	2,100	3,000
Units of service (Services covered by OAA Title IIIB and IIIE Grant)	85,221	81,803	103,148	81,810	104,306	90,494
Effectiveness						
% of people who requested and received recreational services	100%	100%	100%	100%	100%	100%
Social service client-hours per each senior (60+) in target area	1,669	2,000	119	1,254	2,337	72

COMMUNITY SERVICES

Organizational Chart



Community Services - Budget Summary



Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel				
Salary	136,922	145,564	141,700	150,333
Benefits	85,816	129,088	142,273	91,609
Personnel Subtotal	222,738	274,652	283,973	241,942
Operating				
Professional Services	1,869	2,467	12,137	500
Other Contractual Services	317,451	300,424	313,300	318,332
Travel Per Diem	363	180	379	-
Communication and Freight Services	22,767	24,688	23,290	26,440
Utility Services	102,686	101,766	103,200	110,100
Rentals and Leases	36	36	600	100
Repair and Maintenance Services	55,623	70,357	56,000	51,500
Printing and Binding	1,646	801	14,000	13,000
Promotional Activities	-	-	2,250	-
Office Supplies	3,591	4,064	3,500	4,500
Operating Supplies	33,816	24,245	30,921	30,000
Publications and Memberships	650	673	700	700
Operating Subtotal	540,499	529,701	560,277	555,172
Capital				
Machinery and Equipment	-	-	-	25,000
Capital Subtotal	-	-	-	25,000
Grants and Aid				
Aids to Private Organizations	14,471	16,195	28,959	15,403
Grants and Aid Subtotal	14,471	16,195	28,959	15,403
Total	777,708	820,548	873,209	837,517

Position Title	2011-12 Actual	2012-13 Actual	2013-14 Adopted	2014-15 Budget
12084 Community Service Director	0.5	0.5	0.5	0.5
12543 Activities Coordinator	1	1	1	1
12685 Clerical Aide	1	1	1	1
Total				
Full-time	2.5	2.5	2.5	2.5
Part-time	-	-	-	-



Housing Division

Mission

To provide affordable, secure, and enhanced housing.

Goals

To provide a safe and enjoyable living environment with an opportunity to develop long-term friendships and a strong sense of community.

Objectives

To implement a comprehensive and strategic management plan that provides the necessary support to enable older people to stay independent at the senior housing complex at Pines Point and enable people of all ages to enjoy a family community that fosters friendship and a sense of belonging at Pines Place.

Provide affordable housing, with current rental rates below the market average.

Provide apartments with well laid out floor plans allowing for comfortable and safe housing for people of all ages.

Maintain beautiful well-kept grounds for walking and biking.

Provide ample parking.

Coordinate recreation, health support services, transportation, counseling, education, and social services at the Southwest Focal Point Senior Center.

Provide transportation to Hollybrook Clubhouse, Douglas Gardens, Memorial Urgent Care Center, various grocery stores and restaurants, Lowes, BC Regional Library South Campus, and Broward College.

PINES PLACE:

Maintain gazebo for entertaining.

Maintain playground for children.

PINES POINT:

Lease vacant office space at the Southwest Focal Point Senior Center to a podiatrist and general practitioner.

Major Functions and Activities

Provide affordable housing at Pines Point and Pines Place in eastern Pembroke Pines.

Pines Point Senior Residences was built in 1997 and is comprised of 190 apartments. The facility is located at 401/601 NW 103rd Avenue, which is adjacent to the City's Southwest Focal Point Senior Center and is joined via an enclosed connector walkway to enable clientele easy access to the Center's activities and services.

Provide an array of activities during the day and evenings for the residents. Seniors are invited to attend themed special events and seasonal activities held throughout the year. Evening activities consist of Pizza Night, Birthday Bash, Cooks Night Out, and Movie Night. Each activity provides the residents with an evening of entertainment and socializing, helping to build many friendships.

Organize fund-raising flea markets four times a year with over 100 participating vendors from all over South Florida. The funds raised make it possible to provide additional activities and events for the residents.

Transportation is provided to the tenants to various locations throughout the City Monday-Friday. This offers tenants the ability to purchase groceries and necessities, dine out, visit the doctor or go to the library.

Provide assistance that encourages the senior residents to lead an independent lifestyle and provide a secure and family friendly community for all residents.

Provide accounting and administrative services for the Transitional Independent Living (TIL) program, which is a living facility that provides young people the opportunity to transition from foster care into independent living.

Pines Place was built in stages between 2005 and 2008 and consists of three buildings (towers). The first building is located at 8103 S. Palm Drive and contains 208 apartments. The second building is located at 8210 Florida Drive and contains 186 apartments. The third building is located at 8203 S. Palm Drive and contains 220 apartments.



Housing Division

Budget Highlights

Entered into a lease agreement in November 2013 with Pines Medical Center to provide medical services for the tenants and community. This lease generates \$72,000 in revenue annually.

Continue to provide affordable and safe rental housing for seniors at Pines Point and for tenants of all ages at Pines Place.

Continue to organize flea market events that help to fund activities, events, and other special programs for the tenants.

Continue to distribute emergency meals to the community in conjunction with the Community Services Department and maintain a supply of food to help those in need.

Continue to provide organized meetings with residents to encourage safety and well-being throughout the community and to discuss Hurricane preparedness and provide information in the event of a hurricane.

Accomplishments

In an effort to encourage a healthy lifestyle, a nature/walking trail that includes a bird sanctuary was constructed around the lake, which is located on the east side of the senior residences. Tenants are able to enjoy the safe environment provided by this trail when exercising and also appreciate the wildlife around them.

Through the efforts of the Senior Residence Advisory Counsel, funds were raised to support two charitable causes. Funds were donated to the Pembroke Pines Community Emergency Response Team (CERT) to upgrade a decommissioned rescue vehicle to be used as a recruiting tool and also for emergencies. Funds were also donated to Team Dillion, to help support the medical needs for the family of a Pembroke Pines Police Officer.

In an effort to promote healthy eating habits, a vegetable and herb garden was planted on the east side of the Southwest Focal Point Senior Center. The senior residents are able to participate in the growing and harvesting of the vegetables and herbs to make better nutritional meals.

Coordinated a holiday dinner/dance party for the residents at Pines Point.

In an effort to reduce costs, we continue to replace damaged carpet with vinyl tiles. Unlike carpet, vinyl tiles require no special cleaning, tend to be stain resistant, and stand up well to heavy traffic.

In an effort to consolidate resources, the Pines Point Management Office was relocated to the Southwest Focal Point Senior Center allowing for the joint use of the facility to lower costs. This also benefited the members as they have access to all resources from both Community Services and the Housing Division.

Distributed 7,000 emergency meals to the tenants at Pines Point, Pines Place, and residents throughout the City of Pembroke Pines.

In an effort to reduce costs, all appliances that cannot be repaired are being replaced with new energy-efficient appliances.

Installed wood benches in various locations on the property at Pines Place for the enjoyment of the residents.

Added lighting to the display monument located at the entrance of Pines Place showcasing the name "Howard C. Foreman - City of Pembroke Pines - Pines Place".

Initiated "Weekend Safety Patrol" in an effort to provide safe enjoyment to all residents of Pines Place.

Through fundraising efforts, 120 residents were able to attend the October Halloween Dinner Dance. Residents enjoyed dinner, dancing, costume contest, and raffle prizes.

A Thanksgiving Food Drive was organized at Pines Point and Pines Place. All canned goods that were collected benefit families throughout the year that are in need of food.

As of September 2014, \$17,225 has been raised from four flea market events. These proceeds benefit the residents at Pines Point and Pines Place by funding a variety of social events.

Coordinated with Hispanic Unity, a non-profit organization, to offer free tax preparation to the tenants at Pines Place through the Volunteer Income Tax Assistance (VITA) program.

Sponsored the 6th Annual Fourth of July celebration with all expenses paid through fundraising efforts. Over 500 seniors from various communities in Broward County enjoyed lunch and activities.

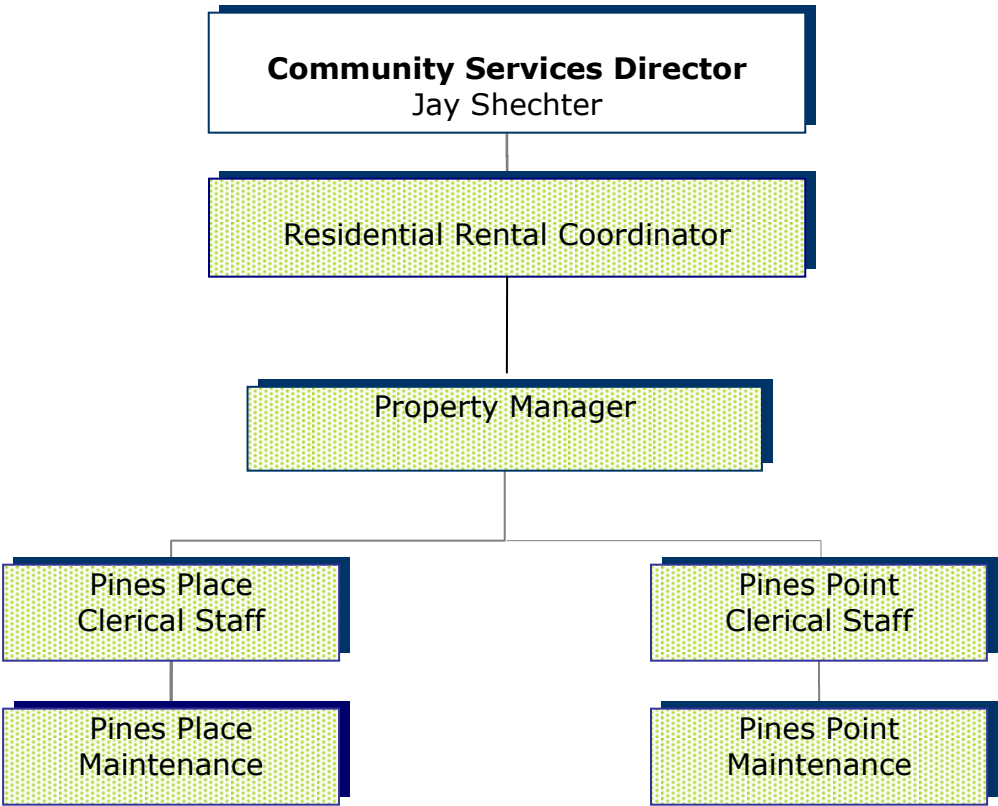
Housing Division Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Number of units occupied at Pines Point	166	180	180	171^	171	171
Number of units occupied at Pines Place:						
Tower I (opened April, 2005)	167	198	169	188^	188	188
Tower II (opened July, 2005)	157	177	162	168^	168	168
Tower III (opened January, 2008)	190	209	195	198^	198	198
Effectiveness						
Average occupancy rate at Pines Point	87%	95%	90%	90%^	90%	90%
Average occupancy rate at Pines Place	83%	95%	86%	90%^	90%	90%
Rental rate below market	Yes	Yes	Yes	Yes	Yes	Yes

^ Due to the severe economic downturn and the uncertainty as to the timing of the recovery, the goals for occupied units and occupancy rates were adjusted for fiscal year 2012-13.

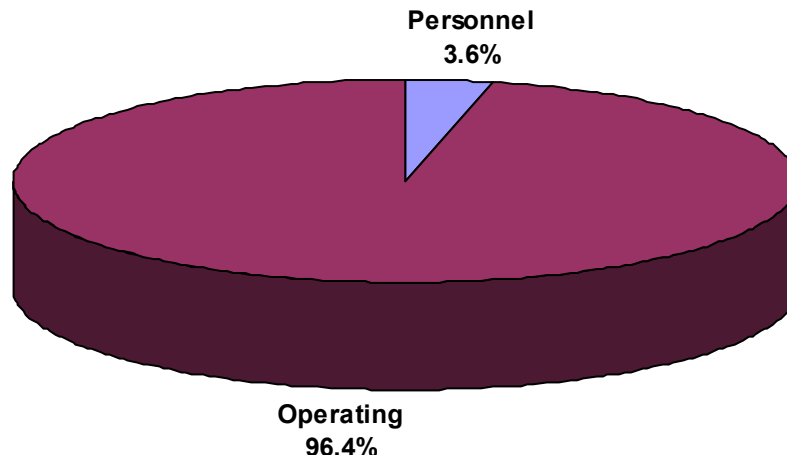
HOUSING DIVISION

Organizational Chart



 Color indicates direct public service provider

Housing Division - Budget Summary



Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel				
Salary	157,215	166,252	165,322	180,602
Benefits	86,348	131,568	142,903	91,337
Personnel Subtotal	243,564	297,820	308,225	271,939
Operating				
Professional Services	10,438	10,972	30,000	37,000
Other Contractual Services	619,837	646,892	764,117	800,913
Communication and Freight Services	100,636	131,690	147,894	147,253
Utility Services	474,779	479,510	527,060	562,727
Rentals and Leases	4,909,548	5,047,419	5,048,619	4,731,014
Insurance	67,873	62,135	117,797	122,144
Repair and Maintenance Services	244,653	197,110	323,611	444,396
Promotional Activities	4,797	5,535	7,300	12,300
Other Current Charges and Obligations	289,061	297,529	325,651	367,861
Office Supplies	3,098	4,357	6,135	7,735
Operating Supplies	71,867	74,435	88,017	111,143
Publications and Memberships	-	-	103	-
Operating Subtotal	6,796,588	6,957,583	7,386,304	7,344,486
Capital				
Machinery and Equipment	2,836	1,600	-	-
Capital Subtotal	2,836	1,600	-	-
Total	7,042,988	7,257,002	7,694,529	7,616,425

Position Title	2011-12 Actual	2012-13 Actual	2013-14 Adopted	2014-15 Budget
12084 Community Service Director	0.5	0.5	0.5	0.5
12101 Residential Rental Coordinator	1	1	1	1
12525 Administrative Assistant I	1	1	1	1
Total	2.5	2.5	2.5	2.5
Full-time				
Part-time	-	-	-	-



Police

Mission

The mission of the Pembroke Pines Police Department is to become a leader in policing and a model of professionalism, innovation, and service. We will strive to protect our community with respect, fairness, and compassion. We resolve to develop a forward-thinking workforce, dedicated to raising our level of excellence to meet all challenges while adhering to our values.

Goals

The Pembroke Pines Police Department is committed to an ongoing partnership with the community based on communication, cooperation, and trust. This partnership promotes an environment that ensures safety and peace while treating all persons with respect and dignity. To this end, we value:

Integrity – We believe that honesty is the basis for personal and public trust. We recognize right from wrong and the willingness to do what is right, no matter the consequences.

Commitment – We apply quality to everything we do and consistently reach for a higher level of excellence. We are proactive in solving problems and constantly strive for results. We lead by example and are committed to honor and valor in the performance of our duties.

Respect - We treat people with fairness, dignity and compassion. We are responsible to the needs of others. We will strive to be civil and courteous in the performance of our duties.

Teamwork - We are supportive of those we work with, those we work for and those who work for us. We recognize the importance of each employee as an individual and a team member.

Innovation - We continually search for new, creative, and improved methods of policing. We ensure that all options are examined. We strive to enhance our efficiency and effectiveness.

Objectives

The Pembroke Pines Police Department consists of three bureaus: Operations, Investigations, and Administration. Each is dedicated to providing the residents of Pembroke Pines with the finest police services available.

OPERATIONS:

The Operations Bureau strives to provide a high level of service to the citizens of this City through the protection of life and property, as well as the enforcement of laws and City ordinances. In a combined effort, the Patrol Division, Crime Suppression Team, the K-9, Traffic, Dive Team, and Service Aide Units continue to provide highly effective policing to the community.

The main objectives of the Patrol Division, supported by the other mentioned units, are to deter crime, enhance public safety, apprehend criminals, and make Officers available for service, as well as establish a positive rapport with the citizens.

The concept of Community Policing is incorporated into the Patrol Division's everyday operations. Some examples of these efforts are our regular assignment of Officers to the same patrol area and events sponsored and attended by our various units/personnel.

INVESTIGATIONS:

The Investigations Bureau is responsible for conducting criminal investigations. The Bureau is comprised of numerous units charged to investigate general crimes, burglaries, crimes against persons, domestic violence, missing persons, sex crimes, economic crimes, computer crimes, vice and narcotics. In addition, non-sworn personnel are assigned as Crime Scene Investigators and Crime Analysts.

Detectives seek to reduce the availability of narcotics and vice-related activities through the seizure of illegal narcotics and the arrest of narcotics offenders. Continue to prevent and deter crimes related to youth gang activity. Identify criminal suspects through the increased utilization of computer-driven data analysis and other electronic investigative tools.

Locate and identify persons utilizing the internet to prey upon and/or exploit children. Review investigations of unresolved homicides that have occurred in previous years. "Cold Case" detectives can reevaluate physical evidence for DNA analysis not available at the time of offense. Process crime scenes and gather all physical evidence to include latent fingerprints. Accurately evaluate the evidence in an effort to identify possible suspects, enhancing case resolution and clearance.



Police

ADMINISTRATION:

Work in partnership with the community to establish programs fostering mutual trust and respect. These programs are geared toward increasing the safety of the public while reducing the fear of crime.

Conduct internal investigations and prepare reports pertaining to allegations of misconduct on the part of members of the Department; maintain comprehensive records of the investigations.

Develop appropriate training to aid in the reduction of the number of complaints and continue to seek the most qualified applicants for all employment vacancies.

Prepare and manage the departmental budget.

Work to provide safe school campuses.

Maintain and improve the Gang Resistance and Drug Education (GRADE) program where kids can learn about drug abuse, setting goals for themselves, resisting peer pressure, learning how to resolve conflicts, and understanding how gangs impact their lives.

Major Functions and Activities

OPERATIONS:

The Operations Bureau consists of the Patrol function and is responsible for the protection of life and property through the enforcement of laws and ordinances. The Divisions and Units include: Dive Team, Traffic, K-9, Special Response Team, Crisis Response Team, Field Force, and Crime Suppression Team.

Patrol personnel are primarily assigned to three shifts:

Alpha 10:00 p.m. - 8:00 a.m.
Bravo 7:00 a.m. - 5:00 p.m.
Charlie 3:00 p.m. - 1:00 a.m.

Each shift covers the entire City of Pembroke Pines, which is organized into three patrol areas providing service 24 hours a day, 7 days per week. Each Officer is proactive in his/her patrol assignment. Crime prevention via patrol techniques and interaction with the citizens is imperative. Officers look for the causes of neighborhood problems rather than just dealing with symptoms.

INVESTIGATIONS:

The Investigations Bureau serves the community through its investigation of crime and is composed of the following units:

~ AUTO CRIMES UNIT - Auto Theft Detectives are assigned to the Investigations Division with their primary duties being auto theft prevention and the apprehension of persons responsible for auto theft and auto burglaries.

~ BURGLARY SUPPRESSION TEAM - This is a highly flexible plainclothes unit, deployed based on current/timely crime analysis and focused primarily on residential burglaries.

~ CRIME ANALYSIS UNIT - Conducts technical research and analysis of confidential data and investigative information for dissemination to operational and investigative endeavors.

~ CRIME SCENE UNIT - This unit processes crime scenes, collects and stores evidence, and matches latent fingerprints to persons in order to identify suspects and present forensic evidence in trials.

~ ECONOMIC CRIMES UNIT - This unit is responsible for investigating fraudulent schemes, individual acts of fraud, identity theft, and internet crimes. This is a rapidly expanding area of criminal activity that impacts victims, who may be individuals or corporations, in many ways such as theft of accounts, mortgage fraud, fraudulent checks, and credit card fraud. The elderly are often victims of these types of fraud through various schemes such as bait and switch, Ponzi, etc.

~ GENERAL INVESTIGATIONS UNIT - This unit identifies and locates through investigation, information, interview interrogations, and scientific analysis methods those individuals responsible for criminal activity; recovers stolen property for return to the owners; and assists in the successful prosecution of defendants.

~ MAJOR CRIMES UNIT - This unit investigates deaths, robberies, and assaults and is responsible for cold homicide cases.

~ VICE INTELLIGENCE NARCOTICS (V.I.N) UNIT - This unit obtains information from confidential informants and other means, which identifies locations and persons involved in illegal drug sales. Through surveillance and other covert methods, probable cause is developed, enabling the service of



Police

search warrants. Illegal drugs are then confiscated and arrests are made. Any case requiring complete confidentiality and/or difficult surveillance is assigned to the V.I.N. Unit. This Unit also participates in Multi-Agency Drug Task Forces comprised of federal, state, and local law enforcement agencies, which investigate large scale drug trafficking and money-laundering organizations.

~ SPECIAL VICTIMS UNIT – This unit investigates crimes committed by juvenile offenders and crimes committed against juveniles and the elderly, as well as neglect and/or sexual offenses. They also participate in the Law Enforcement Against Child Harm Task Force (LEACH). This multi-agency task force conducts intensive and proactive criminal investigations regarding the exploitation of children using computers/technology and the Internet.

ADMINISTRATION:

The Administration Bureau provides law enforcement and support functions for the Department. Additionally, they conduct various community policing events to increase understanding between the citizens and the Police Department. This Bureau is composed of two divisions: Professional Standards and Support Services.

PROFESSIONAL STANDARDS DIVISION:

~ ACCOUNTING / FINANCE - Given the growth and complexity of the financial and procurement processes, this unit was created and staffed to ensure adherence to financial procedures and purchasing guidelines.

~ EMERGENCY MANAGEMENT – This unit handles all planning and preparedness for the Police Department and coordinates all projects, training, and preparedness for the various departments in the City as it relates to Emergency Management.

~ GRANT ADMINISTRATION – The Police Administrative Specialist I is responsible for the management and administration of specific grants and programs, ensuring compliance with state and federal regulations. The manager is also tasked with ensuring the timeliness and adequacy of grant reports and financial reimbursements. Furthermore, research is a vital part of the position to ensure future funding sources are identified, investigated, and procured.

~ LOGISTICS UNIT – This unit handles all procurement and conducts responsible bidding for all purchases in accordance with the City's purchasing

policy. The unit is also responsible for fleet maintenance and repairs of all departmentally-owned equipment and buildings.

~ PAYROLL/SCHEDULING – Keeps records of all time worked, including subpoenas, standby, and absences, and submits appropriate paperwork for a biweekly payroll for all Police Department employees. This unit is also responsible for scheduling all Department personnel.

~ PLANNING AND RESEARCH - This unit conducts research regarding state laws, General Orders and Standard Operating Procedures; prepares new/revised General Orders and Standard Operating Procedures; and manages all grants and grant applications.

~ SELECTIONS – This unit is responsible for recruitment, oral boards, polygraphs, psychological examinations, background investigations, and the presentation of candidates for review by Command Staff.

~ TRAINING – Conducts in-house training, coordinates employee training at other agencies and institutions, manages and conducts firearms and self-defense training at the Pembroke Pines Firearms Training Center. This unit also hosts training for other agencies.

SUPPORT SERVICES DIVISION:

~ CASE FILING - Responsible for reviewing all arrests and presenting them to the Broward County State Attorney's Office for prosecution.

~ COMMUNITY AFFAIRS - This unit conducts follow-up investigations and identifies specific crimes or disorder issues, which it resolves through enforcement action. The unit coordinates community affairs to promote better understanding between the Police Department and the community. They conduct crime prevention presentations for homeowners and businesses and coordinate reoccurring Police Department events such as Citizens Police Academy, National Night Out, Open House, Hurricane Preparedness, Community Emergency Response Team (CERT), and Child Safety Programs. This unit is directly responsible for addressing "Quality of Life" issues at all levels within the community.

~ COMPUTER SERVICES - Provides technical and programming support. Also coordinates with the Technology Services Department in providing service needs, equipment, and additional support, as well as



Police

affecting changes in the computer system through coordination with the Department's contract vendors.

~ COURT LIAISON – Coordinates, records, and processes all traffic and parking citations, as well as processes all incoming court subpoenas.

~ POLICE EXPLORER PROGRAM - The Police Explorer Program is committed to educating youths about a career in law enforcement. Participants attend an Explorer Academy, where they learn about police procedures and participate in a ride-along program with Officers on patrol.

~ PROPERTY AND EVIDENCE - Responsible for storing, tracking, and maintaining the custody and integrity of evidence and found property. When appropriate, the unit disposes of all unneeded property and/or evidence submitted to the Property and Evidence Unit.

~ RECORDS – This unit maintains all written police reports, submits Uniform Crime Report statistics to the Florida Department of Law Enforcement (FDLE), furnishes copies of reports to the public, and prepares arrest case files for submission to the State Attorney's Office.

~ SCHOOL RESOURCE OFFICER PROGRAM – At least one Police Officer is assigned to each middle and high school in the City. These Officers provide campus security and mentoring to the thousands of middle and high school students in the City.

~ VICTIM ADVOCATE - This unit provides assistance to victims/witnesses by referring them to appropriate governmental or non-profit service providers for counseling, medical attention, compensation programs, and emergency financial assistance. The Victim Advocate also provides support and assistance to victims in applying for an injunction for protection and court appearances.

~ VOLUNTEER - This unit coordinates the activities of over seventy citizen volunteers in a myriad of police-related tasks.

In October 2014, the Code Compliance Unit was transferred into the police department and became part of the Management Services Division. In conjunction with the sworn officers that patrol the city, this unit works to promote and maintain a safe and desirable living and working environment within the City. Under the direction of a unit supervisor, eight code officers and two clerical staff strive to

educate the public and residents about codes and ordinances, develop and establish standards and ordinances, not only to maintain, but improve the working and living conditions of our residents and business owners.

Through proactive meetings with residents, businesses and homeowners associations as well as responding to complaints, the code compliance officers investigate and work with property owners, tenants and the Code Board in order to resolve issues and come up with a proper resolution.

Budget Highlights

Monies have been budgeted to create a multi-purpose media room that would allow our agency to produce in-house press releases, including audio & video, in order to best deliver an unedited version of what is traditionally provided to the media, thus minimizing the likelihood of outside editing. This new process will also provide a detailed log of exactly what information the media is provided by our agency. Through the use of camera equipment and editing software, we would be able to create video or audio snippets pertaining to police department specific public service announcements, community affairs notices, etc.

Accomplishments

In December of 2013, the department started a social media initiative to establish a presence online. In preparation for this, a Social Media Manager position was established for the purpose of creating and maintaining online network profiles on behalf of the department, as well as for monitoring existing social media sites for relevant information as it pertains to our department and crime prevention within the City. Social media continues to have an ever increasing presence in the world of law enforcement. Creating a bridge between our Police Department, the media and the public is the first step towards solidifying an established online voice that will benefit both our agency and our community.

Police Performance Measures

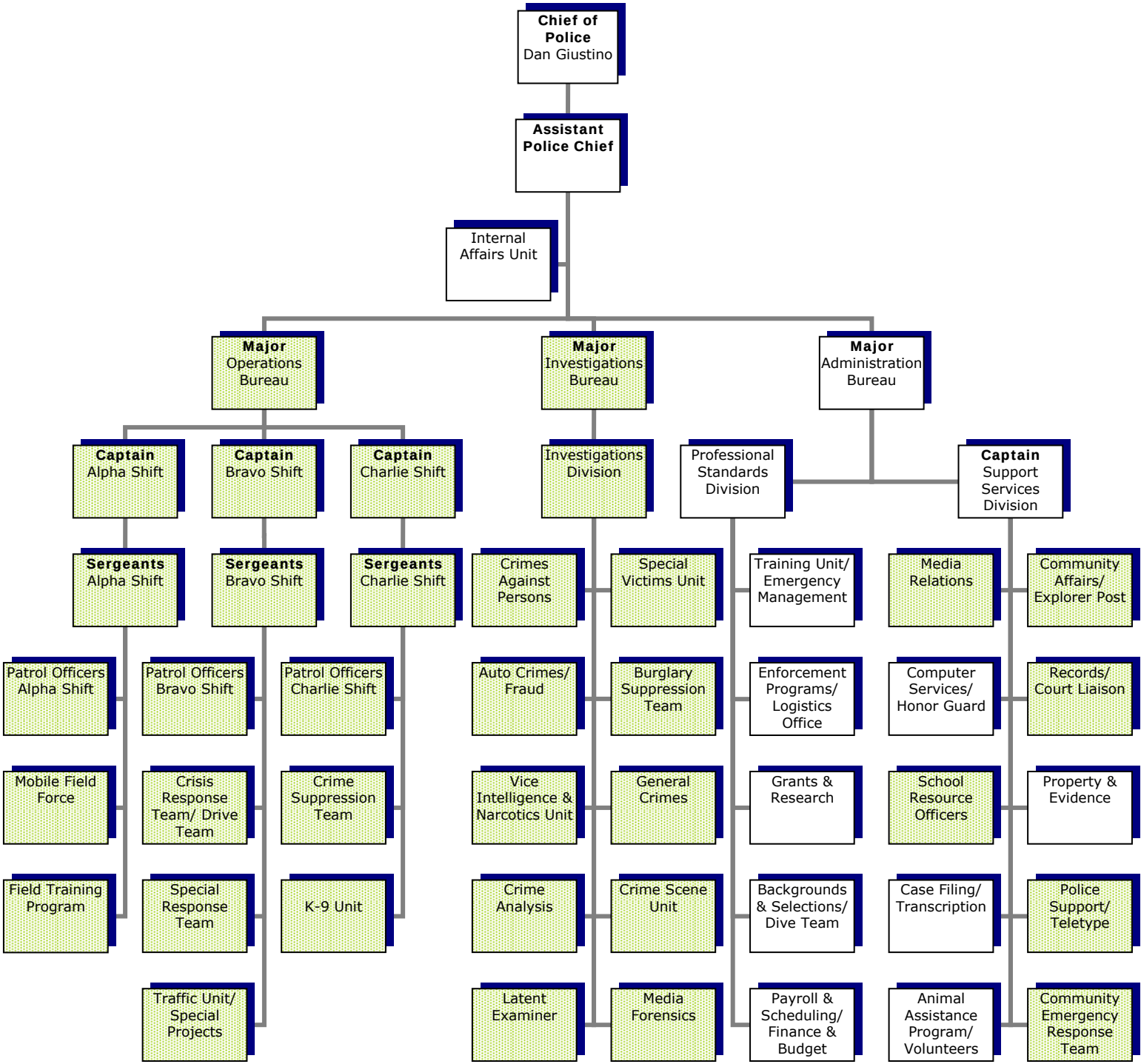
Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Total calls for police service	88,281	170,000*	93,516	105,000	100,000	100,000
Calls for service per 1,000 resident population	570	700	604	700	600	600
Number of arrests	3,359	4,000	3,474	4,000	3,750	3,750
Traffic accidents	5,096	5,000	5,170	5,000	5,000	5,000
Traffic/parking citations	35,404	55,000	35,215	55,000	50,000	50,000
Number of patrol zones patrolled 24 hours per day	36	36	15	36	36	15
Number of citations issued	71	125	26	125	125	40
Number of violations issued #	16,585	19,000	18,856	18,000	18,000	18,850
Effectiveness						
% of felony cases filed at the office of the State Attorney within 21 calendar days	98%	98%	99%	98%	98%	98%
Clearance rate for Part I offenses ^	18%	26%	24%	26%	25%	25%
Felony arrests per calls for service	1%	3%	1%	3%	3%	3%
% of arrests at sobriety check points	N/A	2.0%	N/A	2.0%	2.0%	2.0%
Traffic accidents per citation issued	14%	10%	15%	10%	10%	10%
% of cases closed prior to Code Board and/or Special Master hearing	97%	95%	97%	95%	95%	95%
Number of occurrences for the following types of offenses during calendar year:						
Murder	2	0	0	0	0	0
Forcible rape	14	15	11	15	10	10
Robbery	83	100	87	100	75	75
Aggravated assault	139	200	173	150	150	150
Burglary	846	800	775	800	800	750
Larceny	3,175	4,000	3,042	3,500	3,000	3,000
Motor vehicle theft	217	350	206	300	200	200
Crime index (summation of occurrences)	4,476	5,000	4,298	5,000	4,500	4,500
Crime rate (per 100,000)	2,892	3,500	2,763	3,300	2,905	2,800
Efficiency						
Expenditures per resident population	\$307	\$327	\$334	\$325	\$352	\$364

* FY2011-12 goal originally entered as 170,000 in error. It should have been 107,000.

^ Consists of homicides, rapes, robberies, assaults, burglaries, auto thefts, and larcenies.

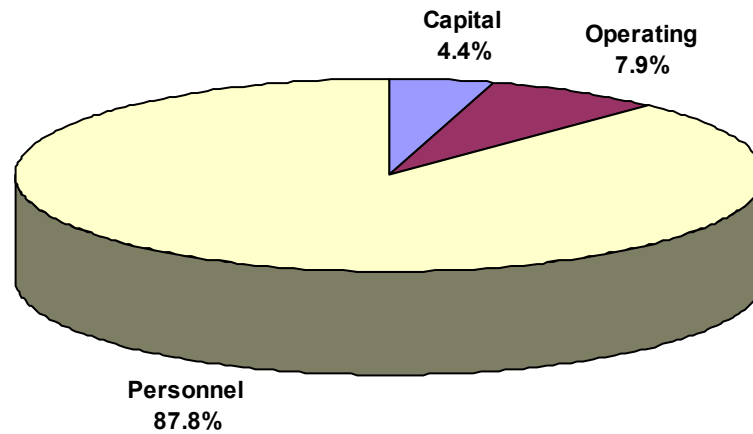
Goals are based on the norm, whereas the actual reflects unanticipated events such as hurricanes and water restrictions.

POLICE
Organizational Chart



Shading indicates direct public service provider

Police - Budget Summary



Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel				
Salary	21,598,876	21,932,456	22,748,450	23,631,033
Benefits	20,935,650	23,376,393	25,006,316	26,063,424
Personnel Subtotal	42,534,526	45,308,849	47,754,766	49,694,457
Operating				
Professional Services	64,010	254,003	83,470	92,357
Other Contractual Services	1,477,801	1,354,621	631,810	658,838
Travel Per Diem	17,427	41,703	22,450	32,555
Communication and Freight Services	204,739	189,855	266,229	299,133
Utility Services	109,125	111,557	125,000	126,500
Rentals and Leases	70,297	75,351	78,648	71,153
Repair and Maintenance Services	811,240	717,646	944,761	1,033,571
Printing and Binding	6,670	8,477	12,050	36,400
Promotional Activities	165	1,124	1,200	1,200
Other Current Charges and Obligations	57,100	55,372	94,913	92,140
Office Supplies	36,303	32,659	42,000	45,000
Operating Supplies	1,222,815	1,382,733	1,717,026	1,817,438
Publications and Memberships	8,432	9,011	11,137	11,615
Training and Education	-	-	111,010	127,625
Operating Subtotal	4,086,123	4,234,111	4,141,704	4,445,525
Capital				
Buildings	-	-	280,000	250,000
Improvements Other Than Buildings	-	5,876	108,537	-
Machinery and Equipment	851,727	2,234,308	2,414,029	2,233,775
Capital Subtotal	851,727	2,240,184	2,802,566	2,483,775
Total	47,472,376	51,783,143	54,699,036	56,623,757

Police - Personnel Summary

Position Title	2011-12 Actual	2012-13 Actual	2013-14 Adopted	2014-15 Budget
12044 Records Unit Supervisor	-	-	-	1
12045 Police Chief	1	1	1	1
12080 Social Media Manager	-	-	-	1
12085 Code Compliance Administrator	-	-	-	1
12093 Police Service Aid	14	14	14	12
12115 Police Captain	7	2	2	2
12131 Professional Standards Coordinator	-	1	-	1
12174 Division Major	-	5	5	5
12192 Lead Code Officer	-	-	-	1
12424 SRO Coordinator	-	1	1	-
12425 Police Officer	176	176	176	187
12426 School Resource Officer	15	22	22	-
12455 Grants/Research Coordinator	1	-	1	-
12456 Logistics Coordinator II	1	1	1	1
12458 Enforcement Programs Manager	1	1	1	-
12459 Logistics Coordinator I	1	1	1	-
12467 Property Evidence Technician	1	2	2	2
12468 Property Supervisor	1	1	1	1
12490 Logistics Manager	-	-	-	1
12491 Program Manager	-	-	-	1
12492 Finance Coordinator	-	-	-	1
12525 Administrative Assistant I	-	-	-	1
12528 Administrative Assistant II	1	1	1	1
12552 Budget Analyst	1	1	1	-
12603 Support Services Coordinator	1	1	1	1
12631 Crime Scene Technician	5	2	2	1
12632 Crime Scene Unit Supervisor	-	-	-	1
12633 Crime Scene Investigator	1	4	4	3
12634 Crime Scene Shift Supervisor	-	-	-	1
12639 Forensic Examiner	-	-	-	1
12651 Programmer Analyst II	-	-	-	1
12652 Programmer/Analyst I	2	2	2	1
12655 Sergeant	31	31	31	31
12684 Clerical Spec II	18	17	17	16
12685 Clerical Aide	1	1	1	3
12715 Code Compliance Officer	-	-	-	7
12730 Court Liaison Specialist	1	1	1	1
12736 Crime Analyst	2	2	2	2
12800 Asst. Police Chief	1	1	1	1
12885 Victim's Advocate	1	1	1	1
12886 Assistant Victim's Advocate	1	1	1	1
12913 Finger Print Examiner	1	1	1	1
12978 Police Support Specialist III	-	1	1	1
12979 Police Support Specialist II	-	-	7	4

Police - Personnel Summary

Position Title		2011-12 Actual	2012-13 Actual	2013-14 Adopted	2014-15 Budget
12980	Police Support Specialist I	-	-	5	8
12981	Police Administrative Specialist I	-	-	-	1
13407	P/T Victim's Advocate - CITY	-	1	1	1
13412	P/T Police Support Specialist	-	-	-	1
13413	P/T SRO Coordinator	-	-	-	1
13414	P/T School Resource Officer	-	-	-	22
13576	P/T Victim's Advocate Grant	1	-	-	-
Total	Full-time	287	296	308	309
	Part-time	1	1	1	25



Fire Control - Ambulance Rescue

Mission

Dedicated to the preservation of life, property, and the environment. Our goal is to provide quality, cost-effective professional services predicated upon the knowledge, skills, and abilities of our members.

Goals

To protect life and property, reduce pain and suffering, and to assure that fire prevention systems on commercial properties are properly maintained.

Objectives

The Pembroke Pines Fire Control and Ambulance Rescue Department encompasses the following core functions: Fire Control, Emergency Medical Services, and Fire Prevention.

FIRE CONTROL:

To save lives.

To reduce loss to property from fire, domestic terrorism, flood, or other natural disaster.

To maintain preparedness in the handling of natural disaster or domestic terrorism within our region.

To maintain emergency response times below five minutes for 95% of emergency calls.

To efficiently operate a Fire Department Vehicle Maintenance Facility to reduce downtime of our emergency equipment.

To continue community outreach through public education programs.

To continue extensive training in fire and domestic preparedness using both academic and practical skills to measure the employee's level of effectiveness. Obtaining these objectives will ensure the Department's state of readiness for any emergency that may present itself.

To maintain our Insurance Service Organization (ISO) Class One rating by evaluating the Fire System annually thereby reinforcing the coveted, nationally recognized rating.

To conduct pre-fire planning for all commercial and multi-family occupancies.

EMERGENCY MEDICAL SERVICES:

To save lives. The Rescue Division strives to meet and exceed the national average for pre-hospital return of spontaneous circulation (ROSC) in cardiac arrest victims. We provide a flexible community Cardio-Pulmonary Resuscitation (CPR)/Automatic External Defibrillator (AED) program for residents, police, general City employees and local business professionals. This program places trained individuals into our community that can assist those in need prior to the Fire Department's arrival.

Ensure competency. We continue extensive training in medical techniques for all employees utilizing up-to-date practical and scenario-based methods. This includes meeting and exceeding the prescribed hours of medical training required by the State of Florida to maintain licensure as an Emergency Medical Technician (EMT) or Paramedic.

Maintain member Basic Life Support (BLS) and Advanced Life Support (ALS) skills competency as outlined by the American Heart Association. This ensures personnel are equipped with the skills necessary to stabilize sick or injured persons.

Maintain an active role in regional medical committees and organizations. This will serve as a forum for the exchange of ideas on improving operational efficiency and to monitor trends in medical care/treatment and equipment.

FIRE PREVENTION:

Minimize the loss of life and property by ensuring that commercial and residential buildings are built with the required life-safety features.

Conduct annual inspections on all fire safety and fire extinguishing apparatus, multi-family residential buildings, and commercial buildings to assure that the integrity of life safety is maintained.

Provide public education to our citizens to develop their awareness of preventing and reacting to fires.

Conduct fire investigations to determine the cause of fires and to establish public education focus areas.

Provide all personnel with advantageous training and education to optimize service to the community.



Fire Control - Ambulance Rescue

Major Functions and Activities

In addition to Fire Control, Emergency Medical Services, and Fire Prevention, a myriad of other services are provided by the Department, with support being supplied by each Division for all operations, special projects, and programs.

~ OPERATIONS DIVISION - Primarily responsible for providing fire extinguishment, mitigating medical emergencies and the threats from hazardous materials and domestic terrorism. All response personnel are under the direction of the Operations Division. In addition to emergency incident response, these personnel are engaged in a wide variety of other essential activities including, but not limited to:

Preventive maintenance programs for equipment and vehicles.

Community training and public education programs, such as:

- Cardio-Pulmonary Resuscitation (CPR) Training
- Summer Safety Program
- Citizens' Fire Academy

Pre-fire planning and sprinkler testing for commercial and multi-residential buildings.

~ RESCUE DIVISION - Manages the delivery of Emergency Medical Services (EMS) provided by our Fire Department through the training, licensure (county and state), and preparation of crew members.

Emergency Medical Services are provided by Firefighters who are also licensed as Emergency Medical Technicians (EMT) and Paramedics. Emergency Medical Services are conducted under the direction of a Medical Director who is a physician trained in Emergency Medicine.

The Department's Return of Spontaneous Circulation (ROSC) in cardiac arrest victims is consistently better than the national average. We also provide nearly 1,000 students with Cardio-Pulmonary Resuscitation (CPR)/ Automatic External Defibrillator (AED) training each year, which places skilled individuals into the community who can assist a medical victim when encountered.

The Fire Department provides Advanced Life Support from each of our first response apparatuses operating from six fire stations. Response to medical emergencies is achieved with three crew members

trained in the most current medical treatment standards. All EMTs and Paramedics individually receive over 20 hours of medical continuing education each year, which satisfies and exceeds State of Florida requirements. All members of the Department are recertified in the American Heart Association BLS or ACLS.

In order to keep pace with rapidly evolving medical technologies and research medical equipment, procedures and treatments are constantly updated. This is fostered by association with various medical committees of which we are currently members:

1. Broward County Medical Association
2. EMS Subcommittee of Broward County Fire Chief's Association
 - a. Special Medical Issues Subcommittee
 - b. Inter-facility Transport Subcommittee
 - c. Advanced Life Support Committee
3. Trauma Mortality/Morbidity Group
 - Memorial Health Care

Due to these efforts and relationships, the Fire Department is proud to provide cutting-edge emergency medical care to our residents and visitors.

~ FIRE PREVENTION DIVISION - Enforces the requirements of the Florida Fire Prevention Code and other related, adopted codes.

This is accomplished by building plan reviews and on-site inspections. On-site inspections are carried out by Fire Inspectors. Other essential services provided by the Prevention Division include Fire and Arson Investigations and Community Public Education programs designed to reduce property loss and prevent fire-related injuries. Public information related to emergency calls, public awareness, self-promotion, and related activities are disseminated from the Fire Prevention Division.

~ LOGISTICS/SUPPORT SERVICES DIVISION - Supplying the Department with needed vehicles, equipment, protective clothing, and a myriad of other material needs is a major responsibility. Directs the research and development necessary for new equipment and apparatus design. Responsible for all Preventative Maintenance Programs for equipment and vehicles. This Division assures that emergency response equipment is always ready when needed. We operate our own Emergency Equipment Repair Facility. Most departmental purchasing is handled by our Logistics unit.



Fire Control - Ambulance Rescue

Accomplishments

~ TRAINING DIVISION - Responsible for the development, scheduling, and implementation of all departmental training. The Training Division manages the performance and educational requirements of all Fire Department employees. The Division works diligently to provide quality, up-to-date training in a variety of subjects throughout the year.

Effective training helps to achieve:

- Services that meet the needs of the public
- Efficient and effective performance
- Effective use of modern equipment
- Safe operations
- Quality customer services
- Personal and organizational pride

All facility training is accomplished by the Training Division at our own Fire Training Facility, which includes a five-story smoke tower with two burn rooms for creating realistic, comprehensive training. The facility also features the addition of a state-of-the-art propane field with several gas-fed props, two flammable liquid pits, and a flashover simulator designed to teach fire behavior and how to recognize and control the signs of impending flashover.

The Training Division completed National Incident Management System (NIMS) - Incident Command System (ICS) training for all Fire Department personnel as required by the Federal Government. The Department has maintained its NIMS compliance since 2006. Each year approximately 80,000 hours of in-service monthly training modules are completed.

Budget Highlights

This year's budget plan is aimed at catching up with deferred replacement of emergency vehicles. Requests include funds to replace a fire truck that is 23 years old, 2 ambulances both 14 years of age, and other major maintenance projects. Also planned for FY2014-15 is the replacement of critical emergency equipment, such as air packs, and radio system maintenance. Funding, mainly through an EMS State grant, is providing for the purchase of new ambulance stretchers that will lift the patient mechanically, thereby reducing the number of back injuries sustained from manually lifting patients.

The Urban Area Security Initiative (UASI) grant sponsored the purchase of new dual band interoperable portable radios. Replacement of a command vehicle that is 15 years old. Two new rescue ambulances have been ordered to replace two units with 12 and 13 years of tough service. Ordered a new fire engine to replace a unit that is 23 years old.

Communications- Although the Communications Division will be absorbed by Broward County Communications, all Communications Division PSD's and Supervisors received State certification to comply with a new law by October 1, 2012. The Communications Division submitted their 232 hour in-house Training Program to the State of Florida and received certification from the Florida Department of Health. This allowed Pembroke Pines to train new Public Safety Dispatchers for the Florida State exam.

Rescue/EMS- In conjunction with the Broward County Health Department, completed the Back to School Immunization Product. Senior level staff completed a First Response to Radiological Incidents and Weapons of Mass Destruction class from the Bureau of Radiation Control.

Training- The new Fire Explorer Program is in progress; one Teen Community Emergency Response Team (CERT) class and three CERT classes were completed.

Fire Prevention-

Fire Inspections: All building and occupancy annual inspections were completed for FY2012-13.

Fire investigations: The number of suspicious fires investigated decreased from 17 (FY2011-12) to 7 (FY2012-13).

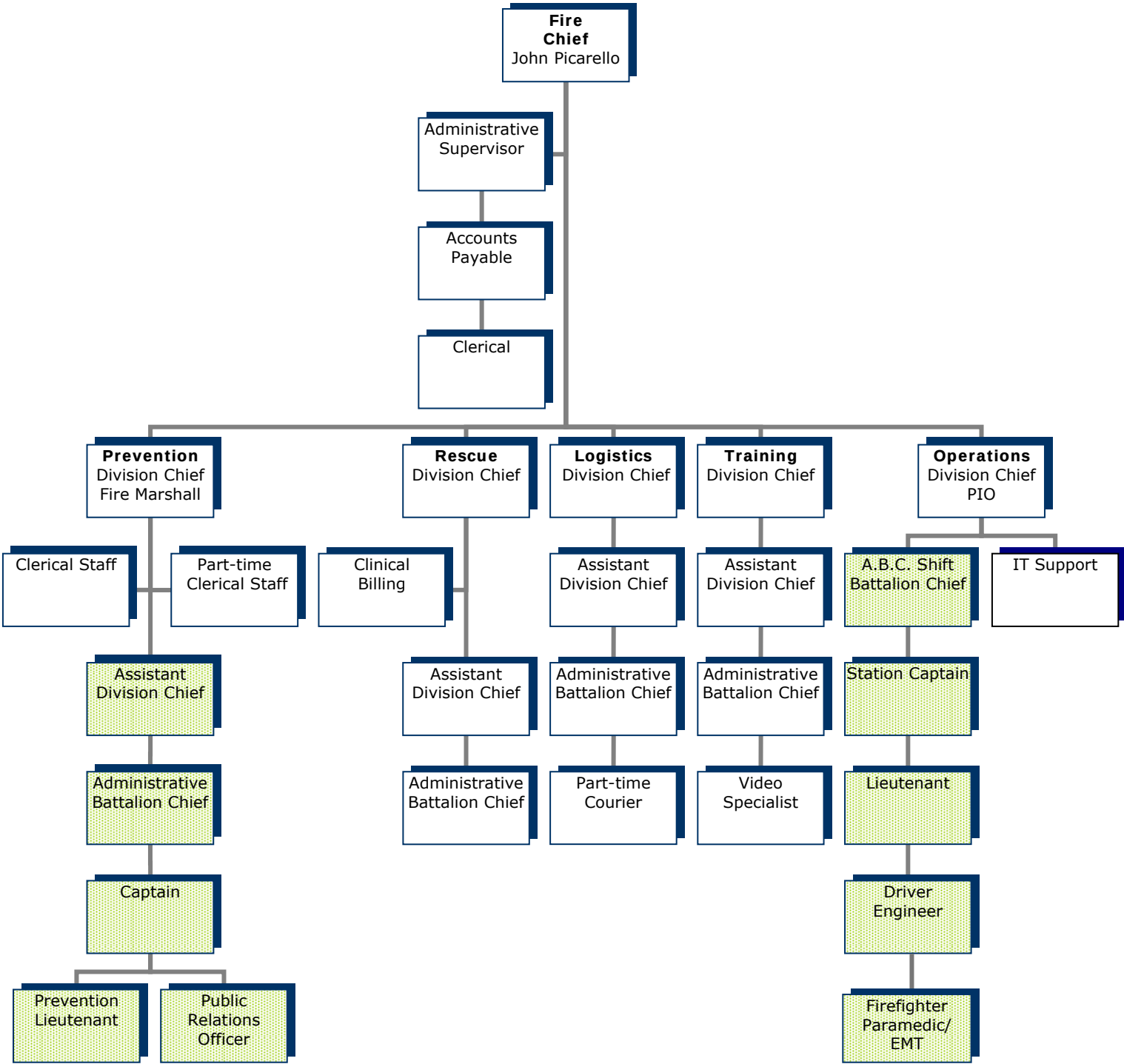
Public Education: The number of persons attending public education presentations increased from 14,578 (FY 2011-12) to 19,698 (FY 2012-13).

Fire Control - Ambulance Rescue Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Fire/rescue responses	*	*	22,046	*	*	22,000
Calls for service per 1,000 residents	139	*	141	*	141	141
Emergency medical responses	18,847	*	19,679	*	18,500	18,500
Motor vehicle accident responses	1,305	*	1,511	*	1,100	1,600
Medical transports	10,725	11,500	10,464	11,300	11,000	11,000
Structure fires	58	*	63	*	48	48
Fires investigate	*	*	7	*	*	10
Total inspectable occupancies/buildings	*	*	6,086	*	*	6,200
Annual inspections completed	10,383	*	11,071	*	10,500	11,300
Pre-fire plans completed annually	2,545	*	2,511	*	2,600	2,600
Number of plans/documents reviewed	*	*	1,850	*	*	2,000
Number of public CPR education participants	907	600	1,049	1,000	1,000	1,100
Effectiveness						
Number of public participants in safety education (non-CPR) classes	17,911	16,000	14,578	16,000	18,000	17,000
Return of Spontaneous Circulation (ROSC)–reviving a stopped heart	33	*	25	*	45	28
# of unsolicited public appreciation letters	39	*	46	*	50	50
% of property saved vs. risk from structure fires	99.3%	*	97.7	*	99.5%	99.9
Efficiency						
Average unit response time from en route to arrival (in minutes)	3.4	<3.5	4.5	<3.5	<3.5	<4.0
% of unit response time less than 6 minutes	93%	>92%	80%	>92%	>93%	>90%

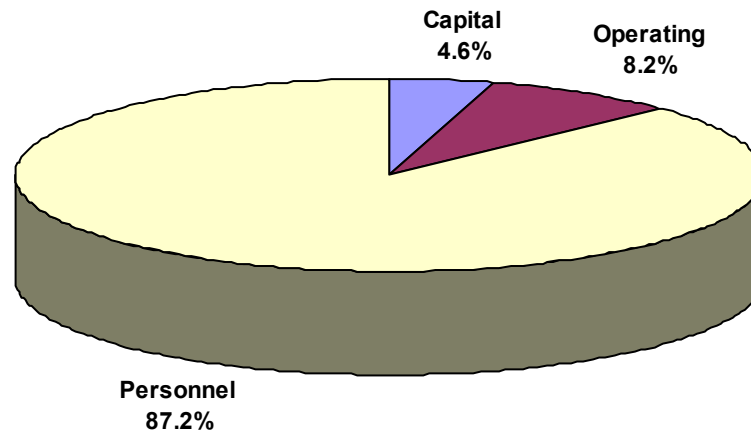
* New measure - goal and actual unavailable.

FIRE CONTROL – AMBULANCE RESCUE
Organizational Chart



Shading indicates direct public service provider

Fire Control - Ambulance Rescue - Budget Summary



Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel				
Salary	21,202,264	20,835,052	19,183,044	18,985,816
Benefits	19,684,213	21,502,745	21,553,218	21,850,414
Personnel Subtotal	40,886,477	42,337,797	40,736,262	40,836,230
Operating				
Professional Services	132,984	147,508	161,375	198,025
Other Contractual Services	122,532	140,179	410,743	354,867
Travel Per Diem	3,161	59,206	4,250	4,250
Communication and Freight Services	202,133	225,594	190,300	196,080
Utility Services	182,176	177,766	203,400	204,200
Rentals and Leases	832,868	744,890	743,441	749,752
Repair and Maintenance Services	785,750	740,624	727,732	701,000
Printing and Binding	3,896	4,146	4,800	4,800
Promotional Activities	8,170	5,350	6,600	6,800
Other Current Charges and Obligations	746,234	498,652	526,660	606,992
Office Supplies	17,558	16,686	20,369	20,300
Operating Supplies	700,376	642,274	736,316	727,505
Publications and Memberships	707	1,190	1,135	1,135
Training and Education	-	-	80,000	80,000
Operating Subtotal	3,738,546	3,404,064	3,817,121	3,855,706
Capital				
Buildings	23,148	103,983	255,055	65,000
Improvements Other Than Buildings	-	-	90,000	-
Machinery and Equipment	100,786	60,594	1,147,883	2,073,773
Capital Subtotal	123,934	164,577	1,492,938	2,138,773
Total	44,748,957	45,906,438	46,046,321	46,830,709

Fire Control - Ambulance Rescue - Personnel Summary

Position Title		2011-12 Actual	2012-13 Actual	2013-14 Adopted	2014-15 Budget
12010 Insurance Clerk		1	1	1	1
12099 Battalion Chief - PM		9	9	9	9
12109 Administrative Supervisor		1	1	-	-
12172 Assistant Division Chief		4	4	4	4
12216 Asst Public Safety Comm Director		-	1	-	-
12282 Micro Computer Specialist I		1	1	1	1
12528 Administrative Assistant II		1	1	1	1
12575 Rescue Lieutenant		27	27	27	27
12607 Captain - P/M		38	38	38	38
12651 Programmer Analyst II		1	1	1	1
12679 Clerical Spec I		1	1	1	1
12684 Clerical Spec II		1	1	1	1
12685 Clerical Aide		1	1	1	1
12694 Chief Director Pub. Safe. Com.		1	1	-	-
12788 Division Chief		5	5	5	5
12814 Dispatch Supervisor		5	5	-	-
12815 Public Safety Dispatcher		29	29	-	-
12816 Public Safety Admin Support Dispatcher		1	1	-	-
12835 Driver/Engineer		13	13	13	13
12836 Driver Engineer - P/M		27	27	27	27
12912 Fire Inspector/PM		3	3	3	3
12915 Firefighter/EMT		27	19	19	19
12918 Firefighter/PM		66	60	60	60
12925 Fire Inspector		1	1	1	1
12934 Administrative Battalion Chief		3	3	3	3
12936 Fire Prevent Adm Battalion Chief		1	1	1	1
13003 Fire Chief		1	1	1	1
13474 P/T Courier/Custodian		1	1	1	1
13681 P/T Clerk Spec II		2	2	2	2
Total	Full-time	269	256	218	218
	Part-time	3	3	3	3



Public Services Department

Mission

To ensure that all municipal infrastructures are designed, constructed, operated, and maintained at the highest possible level of technical standards and fiscal accountability.

Goals

The Department of Public Services takes health, safety, and environmental responsibilities seriously. We are mindful of these challenges and confident in our ability to succeed through the utilization of extraordinary technical and organizational fundamentals. We are dedicated to providing the most responsive and cost-effective services to the community. These services are the essential functions required to provide for the health and safety of the citizens through an adequate supply of high quality water, and environmentally safe disposal of waste products. At the same time, this Department provides services for the design, construction, maintenance, procurement, beautification, and preservation of all facilities, roadways, properties, materials, and equipment.

Our pledge to the citizens of the City of Pembroke Pines is to strive for constant improvement and to always attempt to exceed their expectations in the delivery of these services.

Major Functions and Activities

The Department is responsible for the design, construction, operation, and maintenance of the civil infrastructure of the City, as well as all municipal buildings. The Department also provides fiscal and support services including customer service, purchasing, budgeting, accounts payable, and receivables.

Departmental functions include utility operations, engineering, drainage control, road and right-of-way maintenance, irrigation, landscaping, building construction and maintenance, contract administration, Charter School administrative support and budgeting, and Senator Howard C. Forman Human Services Campus operations and budgeting. The Department also provides critical logistical support for all other departments of the City.

Budget Highlights

Budget funding will provide the fiscal resources necessary to continue to maintain the City's building and infrastructure to conform to standards of the highest quality.

Continue work on the Water Plant expansion upgrade.

Continue the administration of the \$100,000,000 General Obligation Bond referendum initiative (issued \$90,000,000 to date; \$47,000,000 in fiscal year 2005 and \$43,000,000 in fiscal year 2007). Projects scheduled under this initiative include roadway improvements, construction of a community center for seniors and teens, and renovations to the City's parks and recreation facilities.

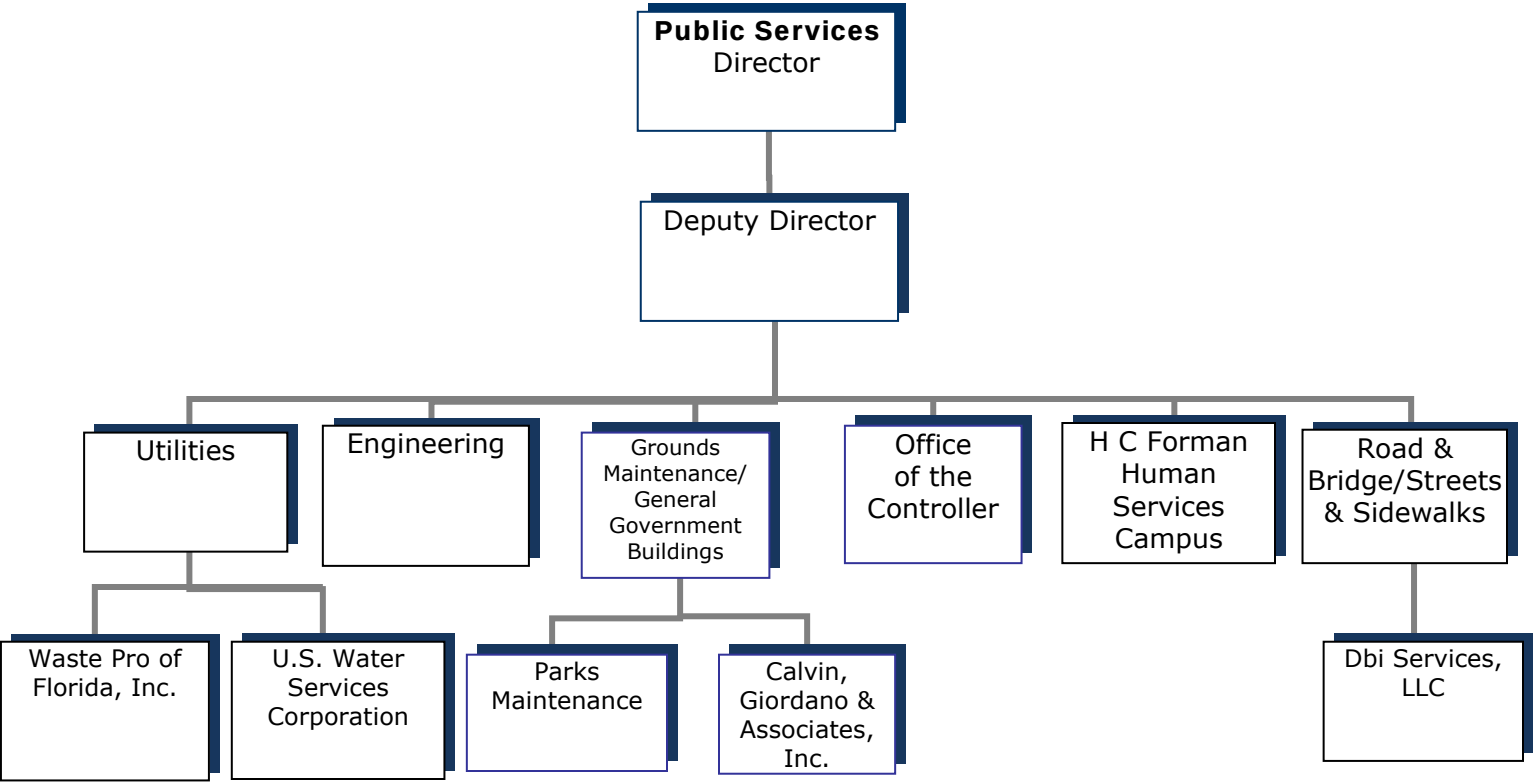
The Public Services Department's level of service requires constant flexibility based on the needs of the City and its citizens. This flexibility requires well-organized supervision of all expenditures affecting the operation of the Department. The Department's already efficient spending practices will help with the adjustment to the reduced allowable expenses.

Accomplishments

Departmental accomplishments are detailed within each Division's narratives.

PUBLIC SERVICES

Organizational Chart



Shading indicates direct public service provider



Environmental Services (Engineering)

Goals

To coordinate various engineering services for the City. These services include design and construction of land development and capital improvement projects, construction inspections, infrastructure improvements, traffic studies, flood plain administration, and long-range infrastructure planning. Environmental Services (Engineering) ensures that all applicable federal, state, and local regulatory requirements associated with the delivery of these services are met.

Objectives

Continue to evaluate the condition of all of the public roads in the City and schedule them for milling and resurfacing as needed and funds permit.

Continue the computerized mapping of all private sewer-pumping stations throughout the City.

Continue to clean the drainage system as needed for all projects older than 15 years.

Continue doing all necessary inspections and applications for the National Pollutant Discharge Elimination System (NPDES) permit for the City.

Major Functions and Activities

Environmental Services deals with construction activities of residential, commercial, industrial, and other subdivisions in the City for the design and construction of water and sewer infrastructure, roads, parking lots, grading and drainage systems, waterways, blasting, walkways, street lighting, traffic control devices, landscaping, and other related activities.

All design and construction plans for regulated engineering projects are submitted to the Division by developers or builders seeking plan approval and permitting. Once such plans are approved, construction permits are processed.

Inspection, documentation, and approval for all construction activities of all water, sewer, paving, drainage systems, and landscaping throughout the City to ensure that the work done is executed in compliance with approved plans and code requirements.

Responsible for the design, bidding process, construction supervision, and processing of payments

for all municipal projects funded by the City including water and sewer infrastructure, roads, drainage systems, sidewalks, and landscaping.

Investigation and resolution of concerns received from residents related to utilities, drainage problems, sidewalks, roads and traffic engineering, and landscaping, etc.

Issuance of Flood Insurance Elevation Certifications. Provide related information to the public and insurance companies.

Act as a liaison with other governmental engineering and regulatory agencies.

Produce and maintain various mapping and plan systems including Computer-Aided Drafting Design (CADD) maps, as-built drawings, utility atlas and field drawings, and general engineering plans associated with various elements of the City infrastructure.

Provide for the field location of the City-owned underground infrastructure per the requirements of the Sunshine One-Call System as mandated by Florida State Statutes.

Provide engineering support services to other divisions and departments within the City.

Conduct inspections of private developments for compliance with signage and marking requirements of the traffic enforcement agreements that the City has signed with these developments.

Budget Highlights

Coordinate overpass for I-75 and Pembroke Road. Coordinate/design noise walls on SW 196 Ave. and Pines Blvd as well as SW 196 Ave. and Pembroke Road.

Coordinate/design new road SW 196 Ave between Pines Blvd and Pembroke Road.

Accomplishments

Completed plans and permits and oversaw Taft Street Canal Bank Stabilization Project. Supervised the repair of sidewalks, construction of new sidewalks and pedestrian ramps at various locations throughout the City and conducted inspections of commercial parking lots. Coordinated and inspected road construction for Pembroke Road from SW 184 to SW 196 Ave, SW 196 Ave. from Pembroke Road to Pines Blvd, SW 207 Ave. from Griffin Road to SW 54 Place, and SW 54 Place from 207 Ave. to 205 Ave.

Environmental Services (Engineering) Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Permits issued	141	100	167	120	120	200
Linear feet of traffic guardrail installed	0	0~	0	0~	0	0
Linear feet of sidewalk replaced	19,878	7,000	10,000	10,000	12,000	20,000
Linear feet of curbing installed +	400	0~	0	0~	400	0
Inspections conducted	1,407	2,500~	1,825	2,000~	1,500	2,000
Utility location tickets processed	4,102	4,500~	4,450	4,000~	4,000	4,000
Building department plan review	*	*	1,128	*	1,100	1,150
Effectiveness						
% of projects designed, bid, and constructed on time and on budget	100%	100%	100%	100%	100%	100%
% completion of the computerized base map for the drainage system in the eastern portion of the City	70%^	70%	70%	70%	70%	70%
Efficiency						
Inspections conducted per Engineer Inspector	595	1,200	896	700	600	1,000

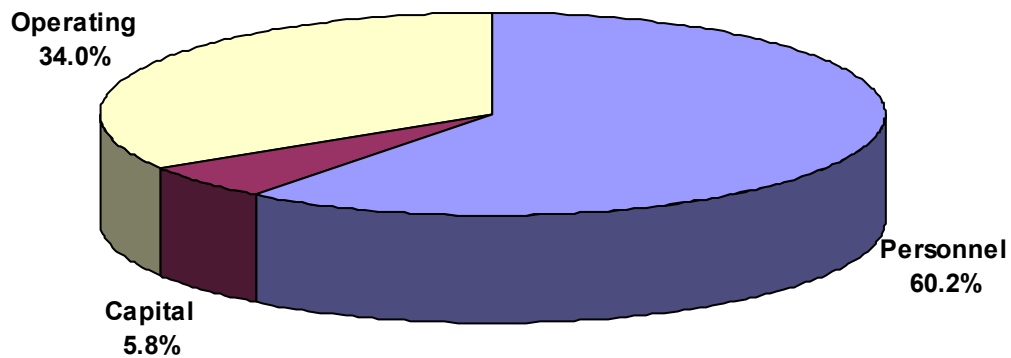
* Indicates new measure

+ Output reflects new curbing installed, which is not needed as much as replacement of damaged sidewalks.

~ The reduced fiscal year 2011-12 through 2013-14 Output Goals reflect a combination of limited activity in new construction and budgetary constraints.

^ Due to a reduction in staff, no additional work has been done on the computerized drainage maps since FY2006-07.

Environmental Services (Engineering) - Budget Summary



Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel				
Salary	155,042	166,860	198,281	210,477
Benefits	86,398	142,027	161,025	101,464
Personnel Subtotal	241,440	308,887	359,306	311,941
Operating				
Other Contractual Services	76,942	64,873	76,188	139,970
Communication and Freight Services	728	374	800	500
Rentals and Leases	-	-	200	200
Repair and Maintenance Services	11,735	7,019	11,678	11,800
Office Supplies	2,327	562	3,000	1,500
Operating Supplies	18,538	19,264	20,230	22,000
Publications and Memberships	-	96	128	150
Operating Subtotal	110,269	92,189	112,224	176,120
Capital				
Machinery and Equipment	34,910	-	30,000	30,000
Capital Subtotal	34,910	-	30,000	30,000
Total	386,619	401,076	501,530	518,061

Position Title	2011-12 Actual	2012-13 Actual	2013-14 Adopted	2014-15 Budget
12667 Chief Engineering Inspector	1	1	1	1
12770 Engineer Inspector	1	1	1	1
12774 Engineer	-	0.5	0.5	0.5
Total	2	2.5	2.5	2.5
Full-time	2	2.5	2.5	2.5
Part-time	-	-	-	-



General Government Buildings

Mission

To provide the supervision of the design, bidding, and construction of all municipal building projects and to provide maintenance services related to governmental buildings and facilities.

Goals

To provide continuous construction management support for new Capital Improvement Projects within the City.

To repair and maintain existing City properties and facilities. To provide skilled trade personnel for emergency repairs to City structures and support systems with expeditious response time. Routine maintenance service ensures operational viability of all City facilities.

Objectives

Ensure that all municipal building projects are designed, bid, and constructed in conformity with all federal, state, and local regulatory requirements.

Provide timely responses to all requests for routine maintenance services related to governmental buildings and facilities.

Provide same-day response to all requests for emergency repair services related to governmental buildings and facilities, unless parts or equipment are not available.

Ensure that all municipal buildings are in compliance with all applicable building codes.

Ensure that all life-safety codes are maintained throughout all municipal buildings.

Major Functions and Activities

Develop and provide cost estimates for municipal building projects as well as executing municipal building project permitting and construction.

Maintain safety-related regulatory requirements for all municipal buildings, including maintenance of locks and keys for all City buildings.

Maintain all fire alarms for municipal buildings and respond to all after-hour emergency calls related to municipal buildings.

Budget Highlights

The FY2014-15 operating budget reflects the following repairs and maintenance projects:

1. Construction of an artificial turf field at City's Charter School Central Campus.
2. Various roof repairs and replacements including new roofs for the Silver Lakes South Park concession stand, four buildings at Pembroke Road Wastewater Plant, and for three buildings at the Holly Lakes Water Plant.
3. Minor repairs and maintenance to various City buildings.
4. Upgrade of the Fuelmaster System. The Fuelmaster system will be installed at four locations that currently do not have a fuel management station.

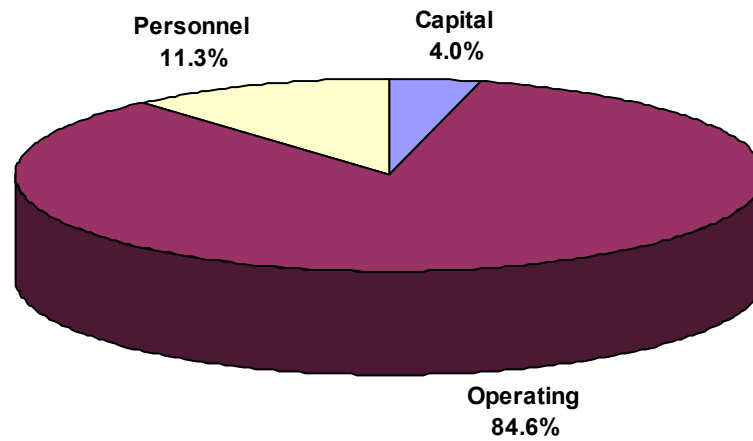
Accomplishments

- * Constructed artificial turf field at East Campus Charter School
- * Repaired roof and ceiling at SWFP Community Center
- * Constructed new shade structure for Bright Beginnings Preschool
- * Repainted exterior of the buildings at Central Campus and East Campus Charter Schools.
- * Repaired roof at Fire Station #99.
- * Repainted interior of Pembroke Lakes Golf Course clubhouse, pro shop, and offices
- * Constructed new sidewalks at Flamingo Park and Pembroke Falls Aquatic Center
- * Repaired asphalt walk path at Rainbow Lakes Park.

General Government Buildings Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Number of requests for routine maintenance services	14,730	13,800	18,000	14,000	14,500	20,000
Number of requests for emergency repairs during business hours	3,100	3,000	3,200	3,100	3,200	3,200
Number of requests for emergency repairs after business hours	805	730	725	740	750	725
Total work orders executed	18,765	17,530	18,000	17,840	18,000	20,000
Effectiveness						
% of projects that are designed, bid, and constructed in compliance with all federal, state, and local regulatory requirements	100%	100%	100%	100%	100%	100%
Efficiency						
Minutes required to respond to emergency calls related to municipal buildings	30	30	25	30	25	25

General Government Buildings - Budget Summary



Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel				
Salary	423,383	404,923	364,489	386,795
Benefits	262,247	372,439	367,631	232,525
Personnel Subtotal	685,630	777,362	732,120	619,320
Operating				
Professional Services	750	414	2,500	2,500
Other Contractual Services	2,714,772	2,704,380	2,705,107	4,192,055
Travel Per Diem	132	301	1,000	-
Communication and Freight Services	83,494	83,760	90,030	90,000
Utility Services	146,953	125,250	139,750	139,750
Rentals and Leases	632	2,581	1,750	-
Repair and Maintenance Services	403,586	491,277	687,403	153,832
Printing and Binding	29	46	500	-
Other Current Charges and Obligations	2,681	4,145	18,500	15,030
Office Supplies	5,023	6,177	5,000	5,000
Operating Supplies	158,149	164,836	142,624	25,000
Publications and Memberships	78	17	87	-
Operating Subtotal	3,516,279	3,583,184	3,794,251	4,623,167
Capital				
Machinery and Equipment	11,805	33,655	66,618	220,000
Capital Subtotal	11,805	33,655	66,618	220,000
Total	4,213,714	4,394,201	4,592,989	5,462,487

General Government Buildings - Personnel Summary

Position Title		2011-12 Actual	2012-13 Actual	2013-14 Adopted	2014-15 Budget
12246 Public Service Maintenance Worker I		3	3	3	-
12462 Plumber III		1	1	1	1
12466 Plumber II/AC Mechanic I		1	-	-	-
12489 Facilities Manager		-	-	-	2
12533 Electrician II		1	1	1	1
12609 Carpenter Foreman		1	1	1	1
12650 Communication Technician		1	1	1	-
12741 Controller		-	-	-	0.5
13484 P/T Building Inspector		1	1	1	1
Total	Full-time	8	7	7	5.5
	Part-time	1	1	1	1



Grounds Maintenance

Mission

To provide the expertise required for continual monitoring of irrigation and regularly scheduled grounds maintenance operations, including park facilities.

Goals

Preservation and enhancement of current community landscaping.

Provide a well-designed and carefully maintained network of parks and other green spaces.

Objectives

Continually surveying all municipal landscape areas to ensure that irrigation, fertilization, and plant maintenance requirements are being properly addressed.

Maintain facilities that will ensure the safety of everyone using our parks by eliminating safety hazards and reducing the number of accidents and other incidents occurring at our facilities.

Present aesthetically pleasing, attractive facilities with appropriate landscaping by continuing the beautification projects that enhance the presentation of our parks and recreation facilities.

Provide safe athletic turf for our sports leagues by the continuation of our proactive turf maintenance program. A year-round schedule of fertilization, aerification, weed control, and soil analysis is followed to provide healthy, safe turf grass.

Major Functions and Activities

Monitor all public landscape areas within public rights-of-way (ROW) and municipal building sites.

Inspect and maintain all municipal irrigation systems located within public rights-of-way and municipal building sites.

Provide support services related to landscape inspection and code compliance as well as administering landscape maintenance contracts.

Oversee landscape fertilization programs.

Maintain all the wetlands and preserve areas within the City.

Maintain various canals throughout the City.

Maintain the City's parks facilities to provide opportunities for recreation experiences. The quality of the parks and athletic facilities in Pembroke Pines is among the finest in Broward County. Currently, the park system includes 50 baseball/softball diamonds, which host many regional tournaments. In addition, the park system has 19 football/soccer fields, 35 paddleball/racquetball courts at 6 locations, 26 outdoor basketball courts, 8 picnic shelters, 26 batting cages, 21 children's playgrounds, and 11 in-line hockey rinks.

Budget Highlights

The 2014-15 budget for capital items is \$1,798,000, an increase of \$387,000 over 2013-14. The budget mainly provides funding for the replacement of hedges on Pines Boulevard medians from Flamingo Road to US 27 and on the north and south side of Pines Boulevard from the Turnpike West to University Drive. It also includes funding for ten replacement pickup trucks, a 60 foot bucket truck, and a backhoe.

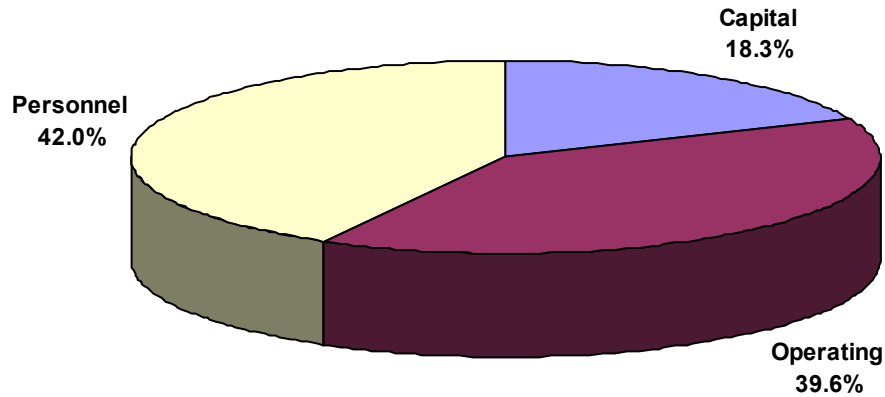
Accomplishments

- Relocated the new community garden
- Provided landscape enhancements at certain City buildings and schools

Grounds Maintenance Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Acres of maintained landscaping around public buildings	835	825	825	825	835	865
Miles of maintained rights-of-way	480	475	475	475	480	485
Miles of landscaping and irrigation	163	160	163	162	163	166
Acres of parks maintained	421	421	421	421	425	425
Effectiveness						
% of projects completed	95%	100%	100%	100%	100%	100%
Licensed wetland acres in Pembroke Pines	666	666	666	666	685	685
% of fields maintained on schedule	100%	100%	100%	100%	100%	100%
Acres of parkland per 1,000 population	10.23	10.24	10.23	10.23	14.23	14.23
Efficiency						
Personnel hours required to inspect a typical municipal irrigation system	4.0	4.0	4.0	4.0	4.0	4.0
Personnel hours required to repair malfunctioning municipal irrigation system	4.0	4.0	4.0	4.0	4.0	4.0
Cost per acre of athletic fields maintained	\$3,750	\$3,282	\$3,469	\$3,469	\$3,500	\$3,500

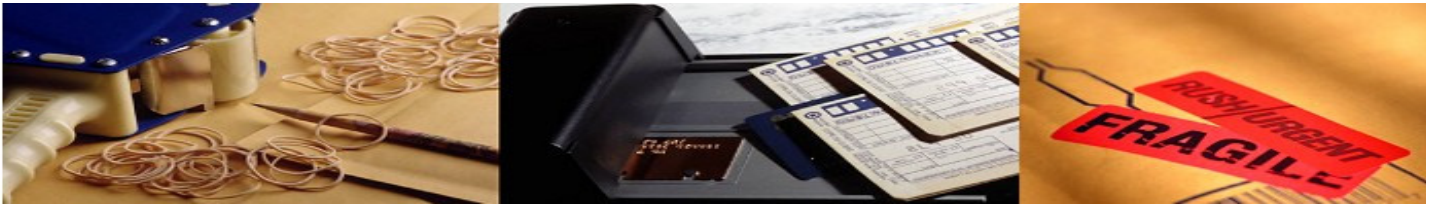
Grounds Maintenance - Budget Summary



Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel				
Salary	420,078	2,460,438	2,460,404	2,421,980
Benefits	243,810	2,179,644	2,450,567	1,696,150
Personnel Subtotal	663,888	4,640,082	4,910,971	4,118,130
Operating				
Other Contractual Services	1,287,294	1,814,679	2,211,254	2,222,322
Travel Per Diem	92	45	600	-
Communication and Freight Services	43,809	58,313	58,200	57,400
Utility Services	102,994	105,013	115,300	116,500
Rentals and Leases	3,048	10,274	9,900	17,500
Repair and Maintenance Services	149,220	781,492	745,193	857,876
Promotional Activities	-	685	3,000	-
Other Current Charges and Obligations	5,206	15,338	13,830	13,200
Office Supplies	8,761	9,770	9,500	2,000
Operating Supplies	160,089	588,960	773,850	594,620
Publications and Memberships	-	40	500	500
Operating Subtotal	1,760,513	3,384,609	3,941,127	3,881,918
Capital				
Improvements Other Than Buildings	-	4,400	1,117,501	1,075,000
Machinery and Equipment	-	111,540	293,040	722,800
Capital Subtotal	-	115,940	1,410,541	1,797,800
Total	2,424,402	8,140,631	10,262,639	9,797,848

Grounds Maintenance - Personnel Summary

Position Title		2011-12 Actual	2012-13 Actual	2013-14 Adopted	2014-15 Budget
12055	Deputy Public Services Director	0.5	1	1	1
12109	Administrative Supervisor	1	-	-	-
12246	Public Service Maintenance Worker I	4	3	3	-
12250	Maintenance Worker II	2	2	2	-
12360	PS Maint WRK/HEO	-	2	2	2
12361	PS Maint WRK I	-	23	21	22
12362	PS MAINT WRK II	-	5	5	7
12363	PS MAINT WRK III	-	4	4	4
12364	PS Irrigation Maintenance Worker	-	2	2	2
12365	PS Irrigation Mechanic	-	1	1	1
12366	PS Landscape Maintenance Worker	-	1	1	1
12367	PS Maint Worker III/Playgrnd Safety	-	1	1	1
12368	PS Spray Fertilizer Technician	-	1	1	1
12408	PS Maintenance Crew Leader	-	2	1	1
12409	PS Park Supervisor	-	2	2	2
12476	PS Administrative Supervisor	-	1	1	1
12477	PS Div Director of Park Operations	-	1	1	1
12478	PS Custodian	-	1	1	-
12499	Deputy City Manager	-	0.5	0.5	0.5
13001	Public Services Director	0.5	0.5	0.5	0.5
13406	P/T PS Custodian	-	9	9	7
13521	P/T PS Maintenance Worker I	-	15	15	10
Total	Full-time	8	54	51	48
	Part-time	-	24	24	17



Purchasing

Mission

To provide the most cost-effective acquisition and delivery of all products and services utilized by the various departments of the City.

Goals

To purchase high quality products and services at competitive prices while adhering to policies; and constantly reviewing those policies in an effort to improve effectiveness and efficiency.

To provide timely services and assistance through effective communication and training efforts.

Objectives

Provide the expertise required to ensure that all City contracts for the procurement of goods and services are negotiated and executed in the most cost-effective manner possible.

Ensure the availability of supplies, equipment, and fleet vehicles required by all City departments in order that they may operate at optimum efficiency levels.

Major Functions and Activities

To provide a central warehouse for supplies and equipment to ensure availability to all City departments, enabling them to effectively provide services required by the community.

To monitor and coordinate the most cost-effective procurement of required materials.

To prepare and administer bid proposals, recommend awards, and issue and monitor all contracts for goods and services required for the efficient operation of the City of Pembroke Pines and its municipally-run Charter School System.

To provide for the disposition of obsolete and surplus equipment.

Budget Highlights

For fiscal year 2014-15, the Purchasing Division will have an increase of 3.8% in operating (non-personnel) costs mainly due to changes in contractual services.

Accomplishments

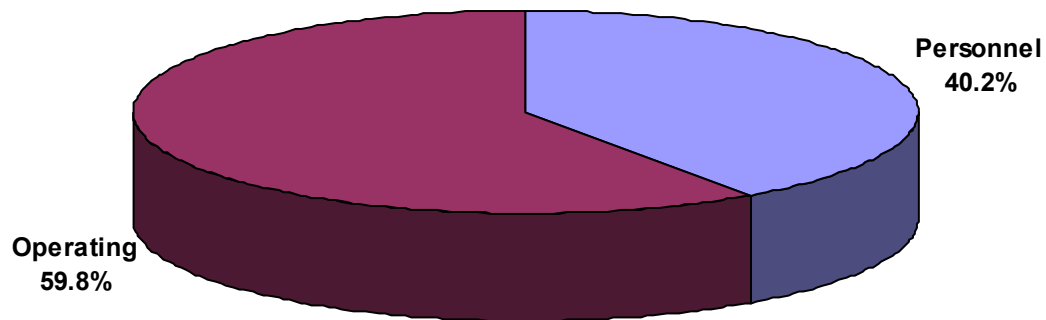
- Updated the City's Procurement Code to incorporate "Bid Protest Procedures" and "Veteran Owned Small Business (VOSB) Preference".

- Enhanced the online website to include a "Vendor Guide" that explains how to do business with the City of Pembroke Pines. The guide includes; instructions on how to register with the City, an explanation of how the City procures goods and services, and an explanation of the competitive bidding procedure.

Purchasing Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Number of City vehicles purchased	21	75	72	75	75	75
Number of bids advertised	52	50	52	60	60	50
Effectiveness						
% of purchasing contracts in compliance with all applicable regulatory statutes	100%	100%	100%	100%	100%	100%
Number of initial bids that required rebidding	8	0	1	0	0	0
Number of formal protests filed related to the bidding process	0	0	0	0	0	0
Efficiency						
Number of (ten-hour) work-days required to fully execute a standard purchase order	4	4	6	4	4	4

Purchasing - Budget Summary



Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel				
Salary	159,684	159,676	155,314	153,932
Benefits	73,594	117,779	139,031	81,831
Personnel Subtotal	233,278	277,455	294,345	235,763
Operating				
Other Contractual Services	136,352	172,538	283,505	299,682
Travel Per Diem	-	-	300	300
Communication and Freight Services	3,245	3,612	3,600	3,600
Utility Services	9,103	8,852	9,860	9,860
Repair and Maintenance Services	4,386	2,723	3,850	4,500
Other Current Charges and Obligations	3,816	4,314	5,395	4,500
Office Supplies	492	843	750	1,000
Operating Supplies	4,374	25,466	29,680	26,410
Publications and Memberships	75	255	260	260
Operating Subtotal	161,844	218,602	337,200	350,112
Capital				
Machinery and Equipment	5,398	-	-	-
Capital Subtotal	5,398	-	-	-
Total	400,521	496,056	631,545	585,875

Position Title	2011-12 Actual	2012-13 Actual	2013-14 Adopted	2014-15 Budget
12486 Purchasing Manager	1	1	1	1
12487 Purchasing Agent/Contract Analyst	1	1	1	-
12488 Assistant Purchasing Manager	-	-	-	1
13730 P/T Storekeeper	1	-	-	-
Total				
Full-time	2	2	2	2
Part-time	1	-	-	-



Howard C. Forman Human Services Campus

Goals

The Senator Howard C. Forman Human Services Campus is responsible for the establishment and maintenance of health care, community service, educational, and senior housing facilities serving various children, families and seniors of southeast Florida. This division ensures that superior facilities are available to professional providers of these critical services.

Objectives

Provide existing leaseholders with facilities consistent with their individual program requirements.

Develop an effective site-management plan designed to retain existing health care providers and encourage new health care, community service, and educational providers to relocate to the Senator Howard C. Forman Human Services Campus.

Maintain a low vacancy rate, keep lease rates competitive, and provide adequate facilities to its tenants.

Ensure that all lease agreements with lessees are executed to conform with all applicable requirements of the State of Florida.

Major Functions and Activities

Provide for the planning, design, and construction of new buildings as well as the refurbishment of existing buildings.

Provide maintenance services for all buildings at the site.

Provide landscape maintenance services for the grounds at the site.

Review all lease agreements with current and prospective tenants.

Budget Highlights

The budget provides funding for the continued operation of the Senator Howard C. Forman Services Campus. Net revenues from this operation will be used to further improve and expand the campus and to increase efficiency.

Due to energy efficient improvements, the fiscal year 2014-15 working budget for electricity is \$110,000 less than the Adopted Budget of 2 years ago. The

energy-saving improvements include the installation of a high efficiency chiller to replace a 30 year old chiller. We are continuing to reduce the electricity expense by monitoring the chilled water plant equipment and by utilizing LED lighting throughout the campus.

In January 2015, various public services' departments will be relocating to building #66 at the Senator Howard C. Forman Services Campus. The departments that will be relocating include:

- General Govt. Buildings
- Grounds Maintenance
- Parks Maintenance
- Purchasing
- Engineering
- Utility Administration

Accomplishments

Environmental Issues:

- Continued environmental abatement throughout the campus
- Building 76 and 67 abated to provide additional buildings for expansion of buildings available for rental or city use

Utility Costs:

- Continued changing 25% of the interior T8 fluorescent lights to LED bulbs to reduce utility and maintenance costs.
- Continued changing 25% of exterior security lights to LED bulbs resulting in a major reduction in utility and maintenance costs.
- Continued to monitor and adjust utility use to increase efficiencies of campus- wide chilled water system by regulating the use of chillers and cooling towers.

Security & Loss Prevention:

- Enhanced the license plate capture video recording system at the front gate to monitor ingress and egress. Information is transmitted via internet to site management for monitoring.

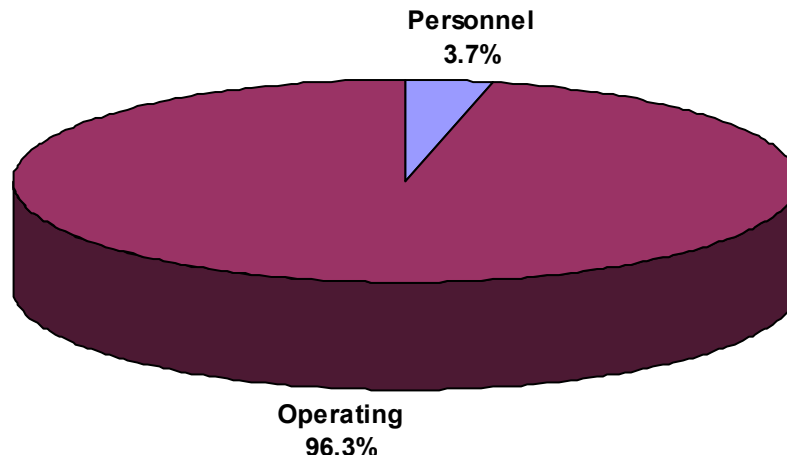
Rental Space: • Continued renovation of the interiors of vacated buildings to expand and encourage growth of rental space. • Continued with phase-in plan to renovate the antiquated electrical infrastructure of rental buildings to Florida Power and Light Company's (FPL) storm-hardened system. • Continued upgrade of campus appearance in phases by painting exteriors of buildings, sealing and repairing parking lots and roadways.

Howard C. Forman Human Services Campus Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Number of executed leases	10	12	10	12	16	16
Total square footage leased	203,763	200,000	188,000	200,000	220,000	220,000
Total square footage available ^	303,417	303,417	302,077	302,077	302,077	302,077
Effectiveness						
% of square footage leased	67%	65%	66%	66%	68%	68%
Efficiency						
Personnel hours required to review individual lease agreements	5	5	5	5	5	5

^ Fluctuation in the available square footage is due to renovations or replacement of facilities.

Howard C. Forman Human Services Campus - Budget Summary



Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel				
Salary	-	-	14,546	43,223
Benefits	-	-	1,113	18,112
Personnel Subtotal	-	-	15,659	61,335
Operating				
Professional Services	13,131	11,563	10,922	63,000
Other Contractual Services	569,231	680,905	619,001	920,163
Travel Per Diem	20	1,165	5	-
Communication and Freight Services	5,636	5,873	5,474	3,000
Utility Services	233,634	242,009	320,903	227,500
Rentals and Leases	280,400	280,503	282,336	275,114
Insurance	36,317	42,331	72,988	61,548
Repair and Maintenance Services	151,613	214,521	254,456	2,618
Other Current Charges and Obligations	550	450	21,803	21,353
Office Supplies	1,023	416	1,500	-
Operating Supplies	26,450	18,071	25,896	-
Operating Subtotal	1,318,004	1,497,807	1,615,284	1,574,296
Capital				
Improvements Other Than Buildings	-	-	13,890	-
Machinery and Equipment	76,265	7,720	-	-
Capital Subtotal	76,265	7,720	13,890	-
Grants and Aid				
Aids to Government Agencies	25,632	24,350	23,069	-
Grants and Aid Subtotal	25,632	24,350	23,069	-
Total	1,419,901	1,529,878	1,667,902	1,635,631

Position Title	2011-12 Actual	2012-13 Actual	2013-14 Adopted	2014-15 Budget
12469 Property Manager	-	-	-	1
Total	-	-	-	1
Full-time	-	-	-	-
Part-time	-	-	-	-



Recreation and Cultural Arts

Mission

Dedicated to providing a comprehensive program that includes all phases of leisure and recreation services. Our purpose is to provide a wide variety of activities and facilities to accommodate the leisure pursuits of our residents, while improving the quality of life in Pembroke Pines.

Goals

To provide a variety of enjoyable leisure opportunities and facilities that are accessible, safe, physically attractive, and well maintained for youth, teens, and adult programming.

Contribute directly to the physical and emotional health, social growth, and development of our residents through a wide range of recreational experiences and involvement.

Improve the quality of life in Pembroke Pines by promoting public awareness of recreation.

Objectives

Present to the public a well-trained, responsive, knowledgeable, and helpful staff by expanding training for employees and volunteers interacting with our residents and youth organizations. Training and educational seminars include public relations and communication skills, risk management responsibilities, and safety.

Increase user satisfaction, attendance, and participation rates for our programs and facilities by providing a wide variety of leisure opportunities in our Recreation and Cultural Arts Centers that will appeal to our residents, prompting them to visit our parks and participate in our programs.

Work closely with our youth organizations to provide sufficient sports programs to meet the needs of our expanding youth population.

To ensure accessibility of our programs and facilities by providing leisure opportunities that are strategically located throughout the City and to schedule these activities during hours/days that will enable our residents to participate.

Facilitate recreational opportunities for our residents by partnering with other public and private organizations. Co-sponsor and coordinate programs and special events with other organizations and

voluntary agencies. Develop partnerships with the private sector to expand existing activities and programs.

Maximize revenues by improved marketing strategies and decrease expenditures by increased evaluation of all programs.

AQUATICS:

Continue participation in the Swim Central Program.

Continue life guard classes for Charter High School students.

Increase participation in water aerobics classes.

ATHLETICS:

Recruit and train volunteers to coach in our soccer leagues.

Expand participation in the adult soccer league program.

Solicit additional sponsorship for our city-run soccer programs.

Provide a variety of specialized sports camps through partnerships with our youth organizations.

Continue to train and certify volunteer coaches through National Alliance of Youth Sports (NAYS) in all our youth leagues.

GOLF OPERATIONS:

The Pembroke Lakes Golf Course strives to provide the residents of Pembroke Pines, its annual members, and all golfers with a quality product and superior service. Provide a challenging and well-maintained golf course that meets the standards recommended by the United States Golf Association. Continue to implement preventative maintenance projects against weeds, disease and contamination of the turf grass, along with projects designed to enhance the quality and playability of the golf course. Increase the membership base with promotions and advertising targeting Pembroke Pines residents. Present a knowledgeable and highly-trained professional staff to greet the public and solve problems. Increase user participation rates. Conduct year-round clinics for juniors with the purpose of exposing young people to golf. Increase the amount of golf tournaments held by local churches, businesses, and community organizations. Promote various marketing programs and activities at the golf course in an effort to increase revenues by attracting not only residents but



Recreation and Cultural Arts

also golfers from outside the community. Promote the restaurant at Club 19, located at the Pembroke Lakes Golf Course.

PRESCHOOL:

Continue providing high quality programs and a balanced curriculum that promotes high academic standards for our pre-school program and with quality care at an affordable price.

RECREATION FACILITIES & CULTURAL ART CENTERS:

Increase programs/activities for the teenage population.

Increase participation by offering a variety of activities and classes at our recreation facilities.

Continue to seek grant funding for cultural programs from outside sources.

Expand cultural programs for the River of Grass Arts Park, Fletcher Park Art & Culture Center, and Studio 18.

Cooperate in the coordination of all community resources--and with all agencies, private, voluntary, and public--in providing the community with facilities and programs to achieve the best use of all available resources.

SPECIAL EVENTS:

Continue to expand relationships with various community and nonprofit organizations to assist with their events, using departmental resources and business contacts.

Identify and increase sponsorship and partnership opportunities.

SPECIAL POPULATIONS PROGRAM:

Increase participation in Special Olympics events such as soccer, basketball, bowling, and swimming.

Schedule more social events, activities, and field trips.

Continue participation in the Challenger Little League and Miracle League Programs.

Improve marketing and increase revenues for all programs and activities.

TENNIS:

Continue to develop and offer programs, clinics, leagues, and United States Tennis Association (USTA) sanctioned tournaments for all ages and skill levels.

Work closely with the USTA to promote tennis in Pembroke Pines.

Provide a golf/tennis summer camp at Pembroke Lakes Country Club.

PINES ATHLETIC CLUB (PAC): Continue to offer memberships to the youth of our community ages six to seventeen in order to expose them to a wide range of fitness, sports activities and special events. Enhance the quality of life and promote the physical, mental, and social well-being of P.A.C. members by offering programs such as boxing, basketball, Tae-Kwon-Do, youth leadership, and after school care.

Major Functions and Activities

The Recreation and Cultural Arts Department is comprised of nine sections that function as an integrated team to provide a wide variety of leisure and educational opportunities for our residents. These sections are: Aquatics, Athletics, Dinner Theatre, Pines Athletic Club (PAC), Pre-School Program, Recreation Facilities and Cultural Art Centers, Special Events, Special Populations Programs, and Tennis.

~ **AQUATICS** - Operate four neighborhood pools and one competitive Olympic-size pool (at Academic Village). The purpose of this program is to provide a variety of aquatic programs and facilities that are safe, well maintained, and affordable to the residents of Pembroke Pines. Four of these pools are heated. The Academic Village pool serves as the training base for our competitive swim teams (with over 330 members). Programs offered at these facilities include swimming lessons, water safety instructions, leisure swim time, and other specialized aquatic classes. Spring and summer swimming lessons (7,500 last year) are available to residents and nonresidents of all age groups and abilities. Swimming lessons are offered at the Charter Central Middle School as a physical education class to students who are non-swimmers.

~ **ATHLETICS** - Operate a sports facility that includes a gymnasium and six indoor racquetball courts. City-run programs include soccer leagues for youths and racquetball leagues for adults. Drop-in opportunities are available weekly for adult basketball. Annual memberships are available for our racquetball



Recreation and Cultural Arts

~ DINNER THEATRE - This center houses a full-service auditorium/theatre with adjoining music and arts rooms. The auditorium/theatre configuration seats 450 and includes dressing rooms, a projection booth, a reception lobby, and a room for set design and construction. The cafeteria/dining room area is available to all community organizations for dances, bazaars, club meetings and activities, workshops, etc. Rentals for banquets and receptions have use of a full kitchen for food preparation.

~ PRE-SCHOOL PROGRAM - The City of Pembroke Pines Recreation and Cultural Arts Department's Youth Division offers a pre-school program at our award-winning, licensed West Pines Preschool. The Youth Division is dedicated to serving the youth of our community by providing recreational and educational programs for children in a safe and positive environment. Programs are offered for children aged two through five.

~ PINES ATHLETIC CLUB (PAC) – Under the direction of the Recreation and Cultural Arts Department, offers memberships to the youth of our community, ages six (6) to seventeen (17). A PAC member is exposed to a wide range of fitness, sports activities, programs and special events. The PAC strives to provide its membership with a variety of programs, activities and events that enhance the quality of life and promote their physical, mental, and social well-being. The PAC offers programs such as Boxing, Basketball, Tae-Kwon-Do (TKD), Youth Leadership, and After School Care. The Boxing Program offers our members the chance to get fit or if they are dedicated the chance to participate in amateur bouts through USA Boxing. The Basketball Program focuses on enhancing the individual member's skills, working on fundamentals and proper technique. The TKD program teaches self-discipline and confidence all the while allowing the member to get in shape. The Youth Leadership Program targets high school age members and introduces them to civic responsibility and community involvement. The After School Program provides a safe environment for after school activities and homework help.

~ RECREATION FACILITIES & CULTURAL ART CENTERS - Includes three community centers, an art and cultural center and the Studio 18 Artist Village. The community centers offer a variety of classes and activities and serve as meeting places for non-profit civic organizations and over forty homeowners' associations. These centers host recreational programs and classes taught by both Recreation Division employees and private instructors. Classes

offered include art and music, ballet, tap, jazz, gymnastics, yoga, Zumba, baton, and karate. The community centers are available for rent by residents and nonresidents for weddings and parties. Three of the recreation centers are utilized by the YMCA to program summer camps. The Fletcher Park Art & Cultural Center and the River of Grass Arts Park provide classes and workshops in the performing arts, language, and visual arts. In addition Studio 18 in the Pines provides art studio space rentals for local artists. This recreation division also manages the Pembroke Road & Chapel Trail boat/RV storage lots.

~ SPECIAL EVENTS - Typically program 32 events annually. Some examples of these events are 4th of July Fireworks, Annual Art Festival, Bow Wow Ween, Kids Konnection, Snow Fest Lighting Ceremony, Sundaes with Santa, and Sundaes with the Bunny and various holiday theme events. The City's annual birthday celebration, a.k.a. Pines Day, features a festival, concerts, children's activities, and community exhibits. The special events section also provides assistance to community organizations and schools to support special events within our City.

~ SPECIAL POPULATIONS PROGRAMS - Responsible for the development and implementation of recreational programs and activities for special populations, including people with disabilities. Summer winter and spring break camps, field trips, socials, participation in Special Olympics, and the county-wide Challenger Baseball and the Miracle League programs are among the leisure activities programmed.

~ TENNIS - Offer a wide range of programs for all ages and skill levels. Some of these programs consist of leagues, clinics, tournaments, summer tennis camps, junior tennis after-school programs, total fitness conditioning classes, and introductory clinics for beginners offered in our summer camps. The tennis personnel oversee the daily maintenance and conduct safety checks of fifty lighted tennis courts across the City. The tennis courts consist of forty-five hard courts and five clay courts. Tennis professionals offer private and semi-private lessons and clinics to tennis players who wish to improve their skills and level of play. Annual tennis memberships are available.



Recreation and Cultural Arts

Budget Highlights

Continuation of special events, including the City's annual birthday celebration, known as Pines Day.

Continue providing support and well-maintained facilities for our youth organizations with approximately 10,000 children participating in recreational and travel leagues for football, soccer, basketball, softball, baseball, roller hockey, volleyball, as well as track and field.

Sponsor and organize the Annual Art Festival to be held at Pembroke Gardens.

Host the 13th annual Florida Gold Coast Open Swimming Invitational in 2015.

Continue planning monthly exhibits and lectures featuring well-known artists at Studio 18 and the Glass Gallery.

Host a Junior Sectional Tennis tournament in 2015 where the top junior players in the state will compete.

Host the 6th Annual Mayor's Kids Day event in June 2015.

Host the 4th Annual National "Kids to Parks Day".

Co-host with the Charter High School Booster Club a Challenger 3 Versus 3 Soccer Tournament in June of 2015.

Teach over 3,000 children water safety lessons in 2014-15.

Accomplishments

The Police Athletic League (PAL) was transitioned into the Pines Athletic Club (PAC) under the direction of the Recreation and Cultural Arts Department.

Produced the 54th Annual Pembroke Pines Birthday Celebration, featuring an 11-day festival and outdoor concerts.

In addition to the many events produced by our Special Events Section, the department provided assistance to many non-profit organizations.

Worked closely with the Arts and Culture Advisory Board to produce the 16th Annual Art Festival in the Pines.

Hosted twelve major swim meets at the Academic Village pool.

Hosted a Water Polo Tournament at Academic Village.

Hosted nine Jazz Concerts at William B. Armstrong Dream Park with food truck round-up.

Received "The Most" grant for the second consecutive year. The grant funds the Special Population Summer Camp, which caters for participants up to age 22.

Hosted four Teen Dances at the Walter C. Young Resource Center.

Completed Challenger and Miracle League baseball programs as well as other special population programming.

Provided food and/or holiday gift baskets to over 70 families in Pembroke Pines.

Successfully completed the 7th year of Voluntary Pre-Kindergarten at West Pines Preschool.

Hosted a new special event "Bow Wow Ween" at the City's Dog Park.

Hosted the Miss Pembroke Pines Pageant in 2014.

Planned and implemented a new Summer Tennis/Golf Camp Program with successful results.

Resurfaced four hard tennis courts at Silver Lakes North Park and four hard courts at Towngate Park.

Hosted Broward County District and Regional Tennis Tournaments at Maxwell Park.

Hosted the Columbian National Team for the Junior Orange Bowl International.

Successfully managed the internship of many FIU students during the summer program.

Completed the Public Art Mosaic project at the River of Grass Arts Park to enhance the theater entrance.

Held "About Face/Portraiture-A Reflection of Ourselves" by established and emerging artists and featuring work by Veterans of Foreign Wars, at Studio 18.

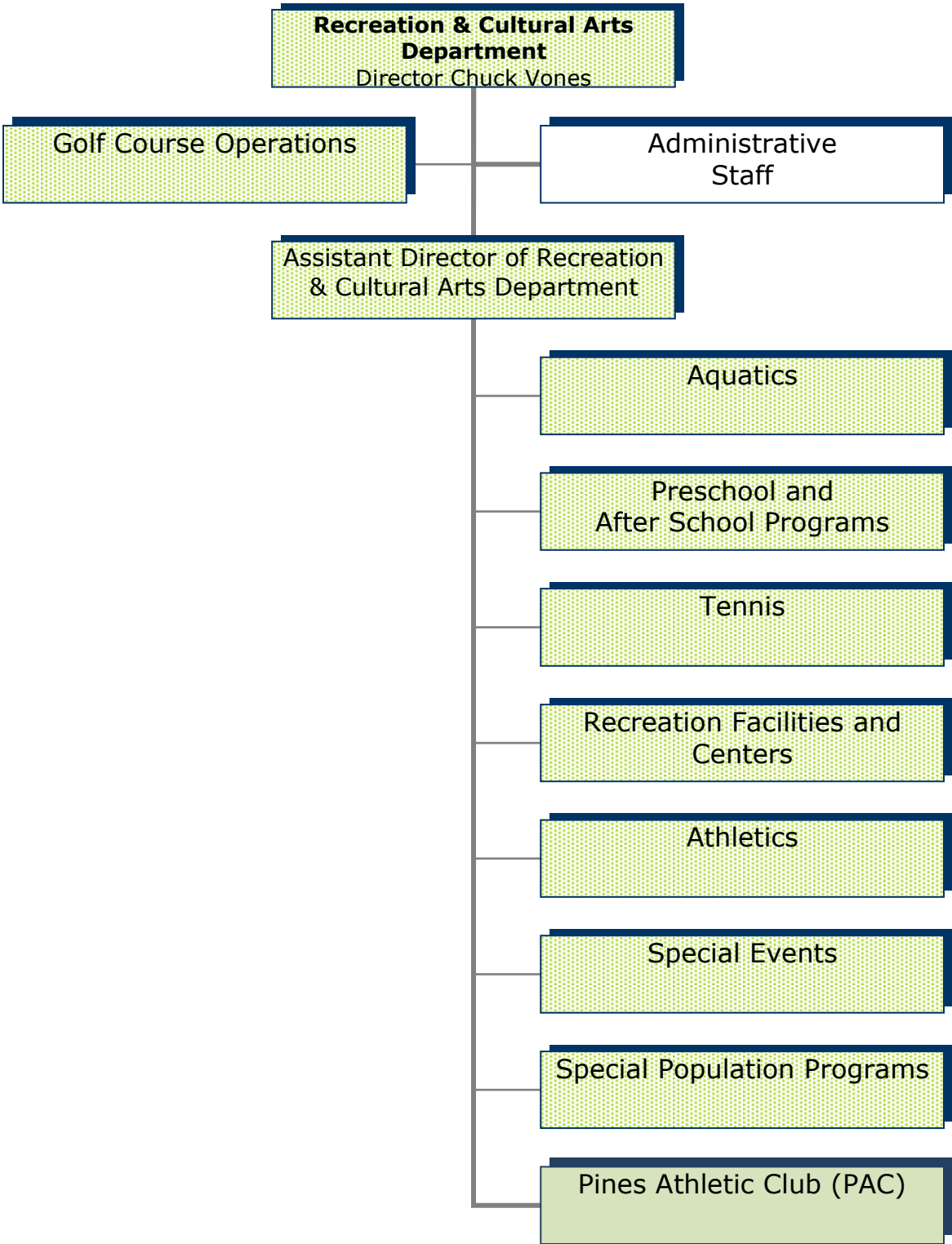
Held "Facebombing" an exhibit by Todd Brittingham using felt faces applied to trees and buildings throughout the City to bring art to the public in unexpected places.

Recreation and Cultural Arts Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Number of sports leagues	40	44	41	44	44	44
Number of participants for athletics	9,143	11,000	8,168	10,500	10,500	10,500
Number of swim team members	330	390	330	340	340	340
Number of children in youth programs	186	178	161	178	195	195
Number of special events	30	27	28	26	31	32
Number of participants (for special events / activities)	65,825	57,000	64,825	61,200	68,000	68,000
Number of tennis memberships	174	191	166	193	193	178
Number of golf rounds	46,732	50,000	46,962	50,000	50,000	50,000
Number of specialized recreation classes	106	115	135	115	115	142
Number of participants for specialized recreation classes	41,042	25,000	44,218	25,000	42,275	46,428
Effectiveness						
% of residents rating facilities as satisfactory	91.8%	100.0%	95.5%	100.0%	100.0%	100.0%
% of residents rating programs as satisfactory	86.8%	100.0%	88.1%	100.0%	100.0%	100.0%
% of residents rating physical attractiveness of facilities as satisfactory	85.9%	100.0%	87.5%	100.0%	100.0%	100.0%
% of residents rating hours of operation as satisfactory	84.5%	100.0%	88.6%	100.0%	100.0%	100.0%
% of residents rating the variety of program activities as satisfactory	83.6%	100.0%	97.5%	100.0%	100.0%	100.0%
% of residents rating helpfulness or attitude of staff as satisfactory	90.5%	100.0%	96.6%	100.0%	100.0%	100.0%
% of residents rating cleanliness as satisfactory	86.8%	100.0%	93.2%	100.0%	100.0%	95.5%
% of residents rating the safety of facilities as satisfactory	86.8%	100.0%	95.5%	100.0%	100.0%	100.0%
Efficiency						
Operating cost per participant for soccer program	\$44	\$34	\$43	\$50	\$45	\$43
Art and culture supplies cost/participant	\$2.51	\$4.93	\$1.93	\$3.15	\$2.64	\$2.03
Ratio of volunteer hours to total staff hours worked	35%	50%	45%	50%	50%	50%
Average cost per soccer league game	\$81	\$96	\$69	\$113	\$74	\$74

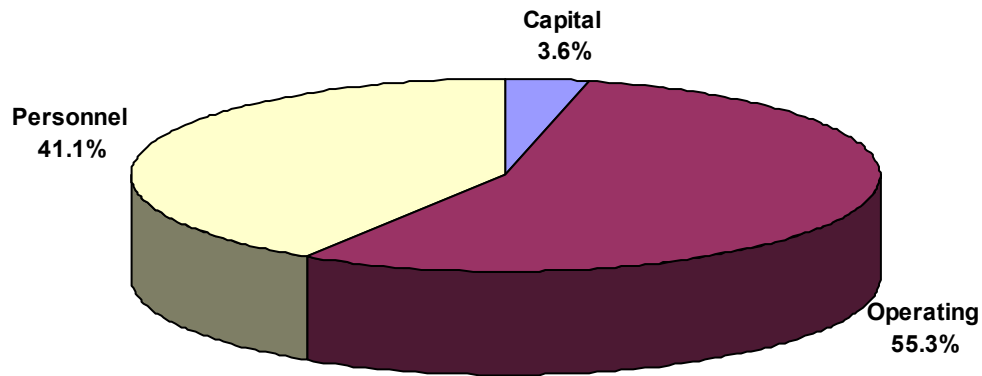
RECREATION AND CULTURAL ARTS DEPARTMENT

Organizational Chart



Shading indicates direct public service provider

Recreation and Cultural Arts - Budget Summary



Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel				
Salary	4,778,690	2,985,024	2,549,418	2,384,018
Benefits	2,626,010	1,989,258	1,536,613	1,013,515
Personnel Subtotal	7,404,700	4,974,281	4,086,031	3,397,533
Operating				
Professional Services	590,916	595,851	595,105	606,262
Accounting and Auditing	1,700	1,744	1,778	1,813
Other Contractual Services	1,610,272	1,105,329	1,086,839	1,113,073
Travel Per Diem	1,026	3,636	200	200
Communication and Freight Services	41,937	33,313	37,145	41,170
Utility Services	939,855	856,970	960,700	987,390
Rentals and Leases	524,899	503,688	513,772	532,939
Repair and Maintenance Services	600,415	186,511	553,565	290,945
Printing and Binding	2,112	2,810	5,957	3,675
Promotional Activities	99,649	118,878	134,122	113,795
Other Current Charges and Obligations	236,452	261,467	327,754	345,945
Office Supplies	9,059	5,622	8,100	7,350
Operating Supplies	1,022,783	458,406	512,767	516,131
Publications and Memberships	1,637	1,116	2,175	1,375
Training and Education	-	-	4,000	3,800
Operating Subtotal	5,682,712	4,135,341	4,743,979	4,565,863
Capital				
Improvements Other Than Buildings	1,985	-	-	188,570
Machinery and Equipment	205,489	97,641	98,086	110,623
Capital Subtotal	207,474	97,641	98,086	299,193
Total	13,294,886	9,207,263	8,928,096	8,262,589

Recreation and Cultural Arts - Personnel Summary

Position Title	2011-12 Actual	2012-13 Actual	2013-14 Adopted	2014-15 Budget
12006 Assistant Athletic Coordinator	1	1	1	1
12015 Irrigation Maintenance Worker	2	-	-	-
12025 Irrigation Mechanic	1	-	-	-
12109 Administrative Supervisor	1	-	-	-
12151 City Teacher	2	2	2	-
12181 Division Director of Recreation	1	1	1	-
12215 Senior Lifeguard	2	2	2	2
12310 Night Supervisor	2	-	-	-
12352 P & R Maint WRK/HEO	1	-	-	-
12355 P & R Maint WRK I	27	-	-	-
12356 P & R MAINT WRK II	7	-	-	-
12357 P & R MAINT WRK III	3	-	-	-
12358 Landscape Maintenance Worker	1	-	-	-
12359 P&R Maint Worker III/Playground Safety	1	-	-	-
12508 Rec & Cultural Arts Acct Clerk I	2	2	2	2
12519 Recreation & Cultural Arts Director	1	1	1	1
12521 Asst. Rec & Cultural Arts Director	1	-	-	1
12525 Administrative Assistant I	1	1	1	2
12531 Division Director of Park Operations	1	-	-	-
12546 Aquatic Coordinator	1	1	1	1
12547 Aquatic Coordinator Assistant	1	1	1	1
12559 Recreation Supervisor II	3	3	3	3
12562 Recreation Supervisor I	1	1	1	1
12563 Special Events Coordinator	1	1	1	1
12564 Special Events- Coordinator Assistant	-	-	-	1
12572 Cultural Arts Coordinator	1	1	1	1
12573 Recreation Specialist	2	3	3	2
12578 Maintenance Crew Leader	2	-	-	-
12581 Recreation Specialist II	3	3	3	2
12659 Spray Fertilizer Technician	1	-	-	-
12669 Stage Manager/Custodian	2	2	-	-
12740 Custodian	1	-	-	-
12891 Special Population Prog Coord	1	1	1	1
13405 P/T Art Teacher	5	5	5	5
13409 P/T Day Care Clerical Spec	-	2	2	-
13450 P/T Cashier	1	1	1	1
13454 P/T Administrative Assistant	2	1	1	1
13488 P/T Senior Lifeguard	2	2	2	2
13492 P/T Lifeguard	10	10	10	10
13495 P/T Recreation Aide	23	22	22	22
13500 P/T Maintenance Worker I	15	-	-	-
13526 P/T Recreation Therapeutics	-	1	1	1
13527 P/T Self Defense Instructor	-	-	3	3
13528 P/T Assistant PAC Program Director	-	-	1	1

Recreation and Cultural Arts - Personnel Summary

Position Title		2011-12 Actual	2012-13 Actual	2013-14 Adopted	2014-15 Budget
13537	P/T Music Teacher	2	2	2	2
13539	P/T Drama Teacher	1	1	1	1
13549	P/T Storage Lot Attendant	1	1	-	1
13552	P/T Teacher - Recreation	5	4	4	-
13562	P/T Curator	1	1	1	1
13563	P/T Recreation Leader	5	5	6	6
13567	P/T Recreation Teacher Aide	8	8	8	-
13591	P/T Water Safety Instructor	9	9	9	9
13602	P/T Recreation Specialist	2	2	2	2
13680	P/T Clerk Spec I	3	2	2	2
13738	P/T Custodian	10	1	-	-
13739	P/T Facilities Custodian	1	1	-	-
Total	Full-time	78	27	25	23
	Part-time	106	81	83	70



Non-Departmental

Goals

The Non-Departmental section is a group of accounts that are not directly related to a single operating department's primary service activities or that are separate from departmental operations for control purposes. Therefore, goals, objectives, performance measures, budget highlights and accomplishments do not apply to this general-fund cost center.

Major Functions and Activities

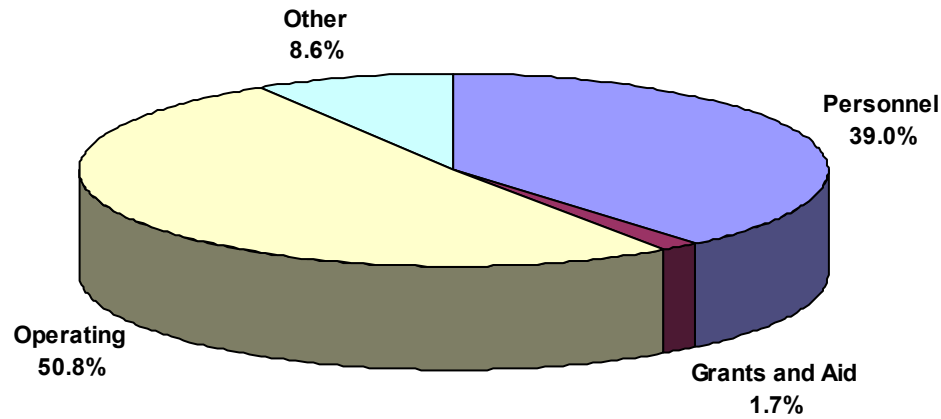
All other departments of the General Fund benefit from this Department. Legal fees, employee leave, settlements, and liability insurance are examples of costs paid from Non-Departmental line items that benefit all General Fund Departments. Transfers to other funds (for example, the Older Americans Act Fund in FY2013-14) and other expenses including City grants (Area Agency on Aging, Women in Distress, Here's Help, Family Central, and Learning for Success – KAPOW) are all paid from this department.

There are no City employees assigned to this division. City personnel services budgeted here are payments for accrued sick and vacation leave made to employees in the other divisions.

Budget Highlights

The fiscal year 2014-15 expenditure budget reflects an increase of \$6.5 million over the current working budget. The largest increase is \$3.3 million of pension cost associated with retired general employees. Prior to 2014-15 such costs were spread among the active employees in the various departments.

Non-Departmental - Budget Summary



Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel				
Salary	28,568	38,580	34,600	-
Benefits	13,470	21,219	52,647	3,374,394
Personnel Subtotal	42,038	59,798	87,247	3,374,394
Operating				
Contingency	-	-	-746,023	976,292
Professional Services	777,339	768,637	869,878	950,000
Other Contractual Services	175,385	168,438	175,951	167,312
Pension Benefits	57,475	65,080	41,052	42,283
Communication and Freight Services	108,696	98,483	107,203	98,510
Insurance	868,642	858,209	1,523,999	1,540,515
Printing and Binding	85,711	93,124	96,244	98,368
Other Current Charges and Obligations	23,334	84,121	15,663	465,324
Office Supplies	4,375	3,771	3,513	3,500
Operating Supplies	1,243	2,480	500	-
Publications and Memberships	44,015	39,283	53,987	54,570
Operating Subtotal	2,146,216	2,181,625	2,141,967	4,396,674
Grants and Aid				
Aids to Government Agencies	94,617	93,984	91,891	89,693
Aids to Private Organizations	20,000	20,000	20,000	20,000
Other Grants and Aids	32,971	32,971	33,917	34,906
Grants and Aid Subtotal	147,588	146,955	145,808	144,599
Other				
Transfers	57,095	550,697	752,485	745,207
Other Uses	-	-	75,000	-
Other Subtotal	57,095	550,697	827,485	745,207
Total	2,392,938	2,939,076	3,202,507	8,660,874



Streets and Sidewalks

Goals

The Streets and Sidewalks section is operated under the administrative direction of the Department of Public Services. This section is dedicated to providing the most cost-effective repair and maintenance of City streets and sidewalks.

Objectives

Ensure all federal, state, and local regulatory requirements are addressed in relation to the safe and efficient operation and maintenance of all City streets and sidewalks.

Provide construction services for community projects that require paved surfaces, such as sidewalks and street repairs.

Major Functions and Activities

Provide essential services to the community by ensuring the safety of the citizens while using City roads and sidewalks. This is achieved through a continuous cycle of maintenance and repairs provided by crews proficient in asphalt and concrete services.

Budget Highlights

This 2014-2015 operating budget reflects a 2.9% increase over the current year. The line item showing the largest increase is road resurfacing, which reflects an increase of approximately \$0.8 million or 68.9%. The budget for this line provides funding for repairs to portions of Taft Street, Pasadena Boulevard, and Johnson Street.

Accomplishments

Repaired City sidewalks, constructed new sidewalks and provided pedestrian ramps at various locations throughout the City as well as repaired City-owned roads.

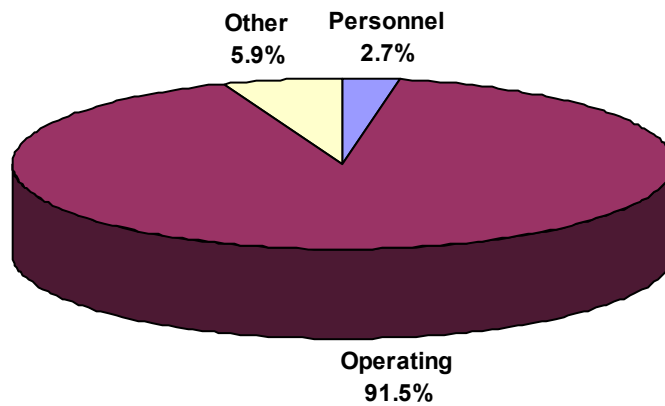
Effective November 1, 2013, the City function sourced the maintenance and management of the City's public rights of way (row) to DBi Services, LLC, in the amount of \$887,550. The contract is for an initial term of five years through October 30, 2018, with one additional five year renewal, and will result in significant savings to the City.

Streets and Sidewalks Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Number of miles of road to maintain	465	465	465	465	465	470
Effectiveness						
% of community projects with paved surfaces that have adhered to all applicable technical and engineering requirements	100%	100%	100%	100%	100%	100%
Number of safety violations related to the condition of all City streets and sidewalks	0	0	0	0	0	0
Efficiency						
Cost to install a square foot of concrete residential sidewalk	\$19.87	\$12.00	\$20.00	\$12.00	\$20.00	\$22.00
Cost to install a linear foot of concrete curb and gutter in a typical residential street	\$30.00	\$28.00	\$30.00	\$30.00	\$32.00	\$35.00

Streets and Sidewalks - Budget Summary

Revenue Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
General Sales & Use Taxes	2,664,803	2,669,684	2,641,000	2,729,158
Franchise Fees	-	237,725	1,257,000	1,241,000
State Shared	1,118,985	1,166,340	1,141,700	1,243,800
General Government Charges	200,000	200,000	16,667	-
Investment Income	63,390	17,611	65,000	18,000
Disp of Fix Assets / Sale of Equip/ Scrap	-	-	500	500
Other Miscellaneous Revenues	164,388	166,102	50,000	176,204
Appropriated Fund Balance	-	-	77,371	-
Total	4,211,566	4,457,462	5,249,238	5,408,662



Streets and Sidewalks - Budget Summary

Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel				
Salary	193,244	243,993	10,438	-
Benefits	149,704	229,589	128,846	144,886
Personnel Subtotal	342,948	473,582	139,284	144,886
Operating				
Contingency	-	-	708,929	-
Professional Services	5,425	-	10,000	5,000
Other Contractual Services	1,516,449	1,318,858	1,528,717	1,505,928
Communication and Freight Services	1,351	3,071	649	-
Utility Services	1,067,278	1,139,017	1,070,000	1,185,566
Rentals and Leases	4,665	6,654	-	-
Insurance	130,388	126,502	205,438	242,475
Repair and Maintenance Services	957,272	491,862	1,079,201	1,828,000
Other Current Charges and Obligations	-	-	1,500	-
Office Supplies	1,760	1,076	100	-
Operating Supplies	87,197	83,604	13,913	-
Road Materials and Supplies	67,117	106,560	187,766	180,000
Operating Subtotal	3,838,902	3,277,202	4,806,213	4,946,969
Capital				
Improvements Other Than Buildings	111,336	-	3,410	-
Machinery and Equipment	124,517	324,952	14,837	-
Infrastructure	177,700	-	-	-
Capital Subtotal	413,553	324,952	18,247	-
Other				
Transfers	693,878	363,238	285,494	316,807
Other Subtotal	693,878	363,238	285,494	316,807
Total	5,289,280	4,438,974	5,249,238	5,408,662

Streets and Sidewalks - Personnel Summary

Position Title		2011-12 Actual	2012-13 Actual	2013-14 Adopted	2014-15 Budget
12015 Irrigation Maintenance Worker		1	1	1	-
12091 Pub Works & Facility Supervisor		1	1	1	-
12250 Maintenance Worker II		1	1	1	-
12578 Maintenance Crew Leader		2	-	-	-
Total	Full-time	5	3	3	-
	Part-time	-	-	-	-



State Housing Initiative Partnership (SHIP) Grant

Mission

To ensure that eligible residents of the City have access to safe and affordable housing.

Goals

To provide assistance to very low, low, and moderate-income households toward home ownership, necessary repairs, affordable rental, and foreclosure prevention.

Objectives

To provide assistance to qualified applicants for first-time home buyers; financial assistance; necessary repairs; loans for acquisition, rehabilitation, or construction of affordable rental housing; and foreclosure prevention.

Major Functions and Activities

The State Housing Initiative Partnership (SHIP) can be used for the following programs:

1. Minor Home Repair/Weatherization
2. Foreclosure Prevention
3. First-Time Home Buyer Assistance
4. Home Ownership Counseling
5. Public Facility (Children's Harbor)
6. Acquisition-Rehabilitation or New Construction
7. Multifamily Rental Housing
8. Rental Deposit-Eviction Protection

The State Housing Initiative Partnership Grant does not pay for City personnel costs. The administration of the program is a contractual service provided by Community Redevelopment Associates of Florida, Inc. (CRA).

Eligibility and Recapture Provision:

Eligible homeowners are selected on a first-come, first-qualified basis within the very low, low, and moderate income groups.

The maximum allowable income is based on household size and 120% of annual Median Family Income (MFI) for Broward County, provided by the Department of Housing and Urban Development (HUD). Except for the First-Time Home Buyer Program, all properties must be owner-occupied. Verification of ownership, income, homeowner's insurance, payment of property taxes, and any other

criteria to determine an applicant's eligibility will be conducted by CRA.

Eligible homeowners are required to sign the City's Home Loan Agreement and Promissory Note, which establishes a lien on the property in favor of the City.

Below is a description of some of the major SHIP programs:

1. **Minor Home Repair:** the maximum award for very low, low, and moderate income is \$50,000. The City's lien for Home Repair lasts 15 years with full repayment and no annual forgiveness during this period. However, if the Home Repair is related to special-needs households, the recapture period is reduced to a 10-year forgivable lien written down 1/10 each year until the loan is 100% forgiven. Also, in the event the homeowner refinances and obtains funds as a result of the refinancing, the City will not require repayment of the entire loan so long as the City's interest is properly acknowledged in any

2. **First-Time Home Buyer Assistance:** Maximum award for very low income is \$50,000, low income is \$40,000, and moderate income is \$30,000. The City's lien for the First-Time Home Buyer lasts 15 years with full repayment and no annual forgiveness during this period. In addition, in the event the homeowner refinances and obtains funds as a result of the refinancing during the first ten years of the agreement, the homeowner shall pay back the full amount of the loan at the time of the refinancing. After the first ten years, in the event the homeowner refinances the debt obligations with respect to the property, the City will not require repayment of the entire loan so long as the City's interest is properly acknowledged in any documents related to a refinancing.

3. **Acquisition-Rehabilitation or New Construction Development:** This construction program is designed to promote the acquisition or construction of affordable housing for home ownership opportunities. Funds will be provided as deferred or low-interest loans to support the acquisition and rehabilitation of, or the new construction of, multifamily or single-family housing or the housing portion of a mixed-use facility. The program is also designed to promote infill housing and mixed-income projects/neighborhoods for home-ownership opportunities. For-profit and not-for-profit developers will be requested to submit proposals to provide housing that conforms to the City's RFP,



State Housing Initiative Partnership (SHIP) Grant

neighborhood redevelopment plans, and comprehensive plan.

4. Multi-family Rental Housing: This program is designed to promote the production of affordable multi-family housing in the City. Funds may be provided as deferred loans or low-interest loans to support the acquisition and rehabilitation of, or the new construction of, multi-family housing, including single room occupancy, transitional/group home housing, senior rental facilities or the housing portion of a mixed-use facility. Strategy is designed to promote mixed-income projects and neighborhoods.

5. Rental Deposit-Eviction Protection Program: The program provides upfront financial assistance for households to obtain quality, safe, decent, and affordable rental housing. The families must have the income to afford the monthly rental payments. Guidelines similar to debt-to-income or affordability ratios will be utilized to determine the affordability of the payments. The program may pay for items, such as the first month's rent, security deposit, and utility connection/start-ups, up to a maximum of \$3,000. Funds may also be provided to those tenants in danger of being evicted from their currently occupied rental unit.

Budget Highlights

The unspent balance of SHIP funds from previous years will be carried over to 2014-15 after the budget is adopted.

Accomplishments

As of September 22, 2014, the City has provided services in the amount of \$216,282 through the SHIP grant to assist seven individuals with home repairs.

State Housing Initiative Partnership (SHIP) Grant Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal

Outputs

Home repairs	19	#	6	#	#	5
First-time home buyer	0	#	0	#	#	#
Foreclosure prevention	0	#	0	#	#	#
Rental deposit / eviction protection	0	#	0	#	#	#
Acquisition-rehabilitation or new construction	0	#	0	#	#	#

Effectiveness

% of funds spent to total funds available	66%	#	30%	#	#	30%

Efficiency

Average cost per household assisted:

Home repairs	\$36,586	#	\$33,135	#	#	#
Purchase assistance	0	#	0	#	#	#
Foreclosure prevention	0	#	0	#	#	#
Rental deposit / eviction protection	0	#	0	#	#	#
Acquisition-rehabilitation or new construction	0	#	0	#	#	#

Due to lack of new funding for fiscal years 2011-12 through 2014-15 there have been neither budgets nor goals for those years. In the case of unspent grant proceeds the goals are indeterminable since the amounts are inestimable.

State Housing Initiative Partnership (SHIP) Grant - Budget Summary

Revenue Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
State Grants	706,696	216,282	1,255,454	-
Investment Income	-	-	4,000	1,000
Beginning Surplus	-	-	-4,000	-1,000
Total	706,696	216,282	1,255,454	-

Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating				
Professional Services	11,560	17,470	93,055	-
Other Contractual Services	695,136	153,518	932,399	-
Other Current Charges and Obligations	-	45,294	230,000	-
Operating Subtotal	706,696	216,282	1,255,454	-
Total	706,696	216,282	1,255,454	-



HUD Grants CDBG-HOME

Mission

To utilize funds received from the U.S. Department of Housing and Urban Development (HUD) to assist the City in meeting its development needs through the provision of transportation services and home repairs for its residents.

Goals

To improve the quality of life for low and moderate income residents of the City of Pembroke Pines in terms of housing, commercial rehabilitation, and transportation.

To ensure the availability of services to transportation-disadvantaged persons who live in South Broward County, Florida.

Objectives

There are five HUD Grants consisting of the following:

1 - Community Development Block Grant (CDBG):

~ To provide housing assistance such as first-time home buyer purchase, home repairs, public improvement, new construction and removal of architectural barriers.

~ To provide safe, reliable, and efficient transportation services to the community via a subscription and advance reservation system, while keeping client expectation and changing needs as a high priority.

2 - HOME Investment Partnerships Program (HOME):

To provide housing assistance such as home repairs and new construction.

3 - Neighborhood Stabilization Program (NSP):

To provide emergency assistance to acquire and redevelop foreclosed properties that might otherwise become sources of abandonment and blight without purchase assistance and home repairs. NSP is a component of the long-standing CDBG.

4 - CDBG Disaster Recovery Initiative (DRI):

To address outstanding disaster-related repairs from the 2005 storm season for owner-occupied properties that meet Federal Income Guidelines.

5 - Community Development Block Grant Recovery (CDBG-R) Program:

To stimulate the economy through measures that modernize infrastructure, improve energy efficiency, and expand educational opportunities and access to health care.

Major Functions and Activities

1 - CDBG has ten programs:

- ~ Program Administration
- ~ Removal of Architectural Barriers
- ~ Home Repair/Weatherization
- ~ Commercial Rehabilitation
- ~ Public Facility (Children's Harbor)
- ~ Public Service (Senior Transportation)
- ~ Acquisition-Rehabilitation or New Construction
- ~ Relocation Assistance
- ~ 1st Time Home Buyer Assistance
- ~ Public Improvement (Tanglewood Park)

The Senior Transportation Program offers one-way and round-trip service within a designated area. The service area is bordered on the north by State Road 84, on the east by State Road 7 (U.S. 441), on the south by Countyline Road, and on the west by U.S. 27. Strategically established routes ensure provision of subscription trips via a multi-load (shared ride) system to promote efficiency and consistency of service. Clients will receive free door-to-door, driver-assisted service. Each one-way trip counts as a unit of service under the provisions of the Grant.

2 - HOME has two programs:

- ~ Home Repair/Weatherization
- ~ Acquisition-Rehabilitation or New Construction

3 - NSP has two programs:

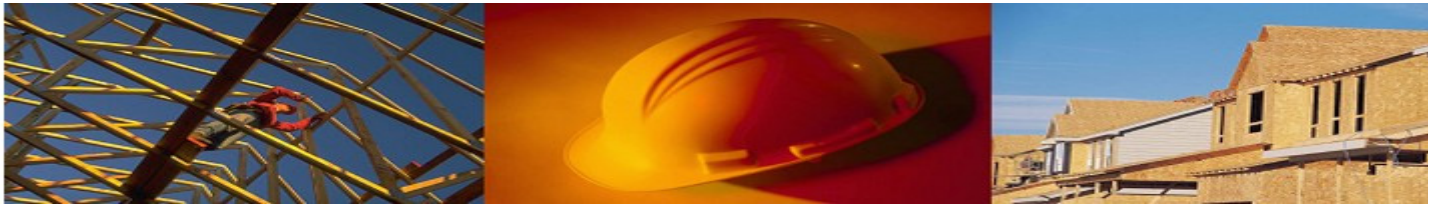
- ~ Purchase assistance
- ~ Home Repair

4 - DRI has one program:

- ~ Disaster Mitigation/Recovery

5 - CDBG-R has one program:

- ~ Thermal Storage System-Senior Center.



HUD Grants CDBG-HOME

Eligibility and recapture provisions for CDBG, Home and NSP grants:

Eligible homeowners are selected on a first-come, first-qualified basis, within the very low, low, and moderate income groups.

The maximum allowable income is based on household size and 80% of annual Median Family Income (MFI) for Broward County, provided by the Department of Housing and Urban Development (HUD). Except for the Purchase Assistance Program, all properties must be owner-occupied. Verification of ownership, income, homeowner's insurance, payment of property taxes, and any other criteria to determine an applicant's eligibility will be conducted by Community Redevelopment Associates of Florida, Inc. (CRA).

Eligible homeowners are required to sign the City's Home Loan Agreement and Promissory Note, which establishes a lien on the property in favor of the City. On April 17, 2013, the City Commission approved amended provisions for 2013-14, 2014-15, and 2015-16 Local Housing Assistance Plans (LHAP).

The major provisions are:

The existing home's value cannot exceed \$386,202. The maximum award for very low, low, and moderate income is \$50,000. The City's lien for Home Repairs is 15 years with full repayment and no annual forgiveness during this period. However, if the Home Repair is related to special needs households, the recapture period is reduced to a 10-year forgivable lien written down 1/10 each year until the loan is 100% forgiven.

Also, in the event that the homeowner refinances and obtains funds as a result of the refinancing, the City will not require repayment of the entire loan as long as the City's interest is properly acknowledged in any documents related to the refinancing.

Homeowners who have received comprehensive repair assistance from the City cannot re-apply for five years except for cases where emergency repairs are needed as determined by the City's Building Official, his designee, or in cases where no waiting list exists and funds are available.

Budget Highlights

The CDBG will continue to provide the same programs, such as minor home repairs, commercial rehabilitation, and transportation, as in previous years. The HOME Program will only provide minor home repair. The unspent balance of the CDBG, HOME, and NSP funds from previous project years will be carried over to fiscal year 2014-15.

Accomplishments

As of August 31, 2014 the Senior Transportation Program has provided approximately 33,465 trips.

As of September 22, 2014, the City has provided services in the amount of \$777,593 through the CDBG grant, including \$544,109 for home repairs (31 homes) and \$106,474 in support of the City's Senior Transportation Program.

As of September 22, 2014, the City provided services in the amount of \$862,502 through the NSP grant. Of this amount, \$227,269 assisted four individuals with home repairs and \$617,184 assisted seven individuals to purchase foreclosed properties.

As of September 22, 2014, the City provided services in the amount of \$418,970 through the HOME grant to assist seventeen individuals with home repairs-inspection.

On March 19, 2014, the City Commission passed and adopted Resolution Number 3408, urging the United States Congress not to reduce funding for the CDBG and other HUD Programs. This Resolution will be sent the President of the United States, Members of the State of Florida's Congressional Delegation, the Broward Legislative Delegation, and the Florida Legislature.

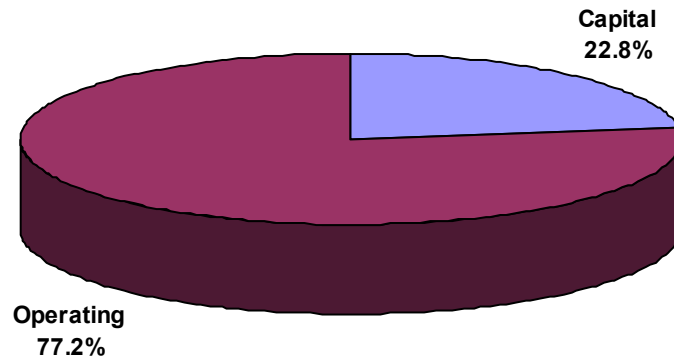
HUD Grants CDBG-HOME Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Home repairs - CDBG	24	10	14	15	20	15
New construction - CDBG & Home	0	6	0	0	0	0
Number of one-way (age 62+) client trips with HUD grant funding for fuel and repairs/maintenance, and the balance of expenses covered by:						
o ADA – Paratransit Program	20,535	27,928	4,538	23,000	*	*
o Older Americans Act (OAA) Grant	35,317	30,260	30,221	29,260	29,260	35,000
Number of unduplicated CDBG clients	171	187	184	170	160	200
Home repairs - NSP	7	15	6	0	10	6
Purchase assistance - NSP	7	20	6	0	3	6
Home repairs - HOME	4	5	8	5	4	7
Effectiveness						
% of funds spent vs. funds available for home repairs	42%	45%	36%	30%	43%	40%
% of seniors who request transportation and receive it	100%	100%	100%	100%	100%	100%
Number of grievances filed against the system	0	0	2	0	0	0
Efficiency						
Average cost (fuel and R&M only) per one-way client (age 62+) trip	\$2.24	\$2.04	\$3.29	\$2.05	\$2.00	\$3.04
Vehicular accidents per 100,000 miles	4.000	0.022	3.000	0.008	0.000	0.000
Road call rate per passenger trip (Calls for assistance due to mechanical problems)	0.00	0.01	0.00	0.10	0.00	0.00
Passengers per mile	0.56	1.00	0.33	0.80	1.00	1.00

* Effective October 1, 2012, the ADA - Paratransit Program was discontinued. Therefore no goals or actual statistics will be reported from 2013-14 onward.

HUD Grants CDBG-HOME - Budget Summary

Revenue Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Federal Grants	2,533,910	1,906,257	3,861,532	877,677
Total	2,533,910	1,906,257	3,861,532	877,677



Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating				
Professional Services	322,457	185,272	249,952	163,575
Other Contractual Services	1,491,775	1,055,588	3,238,666	404,876
Other Current Charges and Obligations	250,000	245,000	261,000	-
Operating Supplies	118,927	99,277	106,474	109,226
Operating Subtotal	2,183,160	1,585,137	3,856,092	677,677
Capital				
Improvements Other Than Buildings	350,750	321,120	5,440	200,000
Capital Subtotal	350,750	321,120	5,440	200,000
Total	2,533,910	1,906,257	3,861,532	877,677



Law Enforcement Grant

Mission

1 - The Victims of Crime Act (VOCA) Grant - To provide assistance to victims of crime, especially to those in under-served populations, such as the elderly and the mentally challenged.

2 - The Homeland Security Grant - The U.S. Department of Homeland Security has implemented various financial assistance programs and grants for states to enable the collective geopolitical entities within each state, and regions within each state, to better prepare, protect, respond and recover from both man-made and natural hazard occurrences.

Various segments of these programs contain information that is operationally sensitive; therefore, budget details will lack specific data concerning the mission, accomplishments, objectives, and performance measures normally associated with City's budget preparations.

There are five major grant-assistance categories within the Homeland Security Grant Program (HSGP) that are funded by the U.S. Department of Homeland Security - these are:

- Urban Areas Security Initiative (UASI)
- State Homeland Security Program (SHSP)
- Operation Stonegarden Grant Program (OPSG)
- Metropolitan Medical Response System (MMRS) Program
- Citizen Corps Program (CCP)

The UASI increases prevention, protection, response, and recovery capabilities of all first responder agencies within the collaborative Southeast UASI Region (greater Fort Lauderdale and Miami) for all hazards, including terrorism through training, equipment, and exercises.

Goals

1-VOCA Grant: Provide services to the underserved victim population groups and to meet the immediate needs of victims of crime.

2-Homeland Security Grant - UASI: Program objectives are the decision of each UASI member City. The City of Pembroke Pines UASI projects are equipment-related and consist of an amalgam of various projects:

~prepare and protect the City's population and critical infrastructure through public information and

facility backup systems,

~respond to all hazardous occurrences through critical facility hardening and sustaining capabilities in order to facilitate the continuity of government,

~recover from all hazardous occurrences through reestablishment of the transportation arteries to hasten social and economic recovery.

Objectives

VOCA Grant: Provide the following services to victims in underserved populations such as the very young and the elderly:

- Referral services to at least 350 victims
- Emergency legal advocacy to 75 victims
- Personal advocacy to 75 victims.

Major Functions and Activities

1 - VOCA Grant funds the salary of a part-time Assistant Victim Advocate whose responsibilities are to provide referral services, group treatment, and personal advocacy to victims of crime.

2 - UASI City-Wide Security Grant Activities that enable this Federal and State mandate include:

~ hardening accessed critical infrastructure necessary for continued community viability and the continued continuity of government operations, and strengthening interoperable communications capabilities.

~ strengthening capabilities to prepare, detect, respond, and recover from man-made or naturally occurring chemical, biological, radiological, nuclear, or explosive critical incident occurrences.

Budget Highlights

UASI Grant

As a result of Homeland Security regional threat and vulnerability analyses, the City of Pembroke Pines continues to be included as a participant in the UASI for grant years 2007 through 2014. The status and allocation amounts of the 2014 UASI grant funding remains unknown due to Federal Debt Reduction legislation.



Law Enforcement Grant

VOCA Grant

The following budget highlight is contingent upon receipt of continued grant funding for FY2014-15.

A Part-Time Assistant Victim Advocate will continue to provide increased services to victims of crime to meet increases in service demands.

Accomplishments

Victims of Crime (VOCA) Grant

The program continued to substantially exceed its targeted goals; demand for services increased as funding has remained relatively static since 2009. Special focus was placed on Personal Advocacy and Crisis Counseling, while continued progress was being made on various interventions and other services, such as Legal Advocacy referrals.

The U.S. Department of Homeland Security Urban Area Security Initiative (UASI) Grant.

The remaining 2011 UASI Grant funds in the amount of \$125,910 was used for the following Public Safety projects: portable interoperable radio equipment, Fire Department Mobile Base Station Communications Towers, and a joint purchase with the City of Miramar Police Department of a tactical robot for use during incidents which would otherwise require putting an officer in a potentially dangerous situation.

The remaining 2012 UASI Grant funds in the amount of \$121,099 was used to procure a surveillance van and updated surveillance equipment for the Police Department.

On March 19, 2013, the City Commission passed Resolution number 3407, accepting the 2013 UASI Grant in the amount of \$121,141. The City must expend the funds by March 31, 2015.

Law Enforcement Grant Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
VOCA direct expenditures	\$16,709	^ \$17,918	\$17,613	^ \$17,918	^ \$17,918	^ \$17,918
VOCA victim referrals	317	^350	351	^ 350	^ 350	^350
VOCA crisis intervention counseling	254	^200	209	^ 200	^ 200	^200
VOCA legal advocacy referrals	49	^75	68	^ 75	^ 75	^75
VOCA personal advocacy	84	^75	213	^ 75	^ 75	^75
Homeland Security Urban Area Security Initiative Grant expenditures	\$454,821	^\$783,258	\$308,250	^ \$612,650	^ \$463,181	^\$242,282
Highway Safety Grant expenditures	\$0	+	\$0	+	+	+

+ No grant funding was/is expected.

^ Contingent upon receipt of grant funding.

Law Enforcement Grant - Budget Summary

Revenue Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Federal Grants	498,288	308,250	386,110	17,918
Total	498,288	308,250	386,110	17,918

Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel				
Salary	42,279	19,494	16,645	16,645
Benefits	1,187	1,252	1,273	1,273
Personnel Subtotal	43,466	20,746	17,918	17,918
Capital				
Buildings	-	71,549	-	-
Improvements Other Than Buildings	-	84,710	-	-
Machinery and Equipment	454,821	131,246	368,192	-
Capital Subtotal	454,821	287,504	368,192	-
Total	498,288	308,250	386,110	17,918

Position Title	2011-12 Actual	2012-13 Actual	2013-14 Adopted	2014-15 Budget
13576 P/T Victim's Advocate Grant	1	1	1	1
Total				
Full-time	-	-	-	-
Part-time	1	1	1	1



Police Community Services Grant

Mission

To enhance community law enforcement services through any one of seven major programmatic categories, which are Law Enforcement Programs; Prosecution & Courts; Prevention & Education; Corrections & Community Corrections; Drug Treatment & Enforcement; Planning, Evaluation, & Technology Improvements; and Crime Victim & Witness Programs. Specialized law enforcement technology and equipment not normally placed in the general fund budget is the focus of this grant.

Goals

The Byrne Memorial Justice Grant, known as the Justice Assistance Grant (JAG), provides a source of funding to assist the City in reducing crime and improving public safety while fostering a relationship between the Police Department and the community at large.

Objectives

To use funds received from the Bureau of Justice Assistance in accordance with program requirements. The following core activities are supported by this grant:

- ~ hiring of officers and support personnel,
- ~ enhancing security measures around schools,
- ~ establishing crime prevention programs, and
- ~ purchasing equipment and technology to enhance officer safety.

Major Functions and Activities

Grant funds are used primarily for the following purposes:

- ~ procuring equipment and specific software directly related to basic law enforcement functions and
- ~ utilizing the acquired technology and equipment to further response-readiness, to meet mandated Federal and State National Incident Management System (NIMS) goals of preparedness, response, mitigation, and recovery to all-hazards incidents.

Budget Highlights

The Justice Assistance Grant (JAG) funds will be utilized to purchase equipment that will better prepare the department to respond and recover from all hazardous incidents, as well as criminal activity. Any unspent funds in the current year will be carried forward and utilized during FY2014-15.

Accomplishments

The 2011-12 annual JAG has approved project expenditures of \$27,038 for the purchase of one Police Dive Boat package and one Side-Imaging Sonar Package. The Dive Boat package was delivered on February 7th, 2013, and the sonar package was received on February 26th, 2014. This grant has a close out date of September 30th, 2015.

The 2012-13 JAG has been awarded to the City's Police Department in the amount of \$20,416, for the purchase of specialized police training equipment. As of June 30, 2014, the City has expended all remaining grant funds in the amount of \$14,069. The 2012-13 grant has an end date of September 30th, 2014.

The 2013-14 JAG has been awarded to the City's Police Department in the amount of \$18,619, for the purchase of specialized police equipment for use in enhanced efficacy and sustainability in the delivery of law enforcement services during anti-crime and/or unusual incidents. The 2013-14 grant has an end date of September 30th, 2016.

Police Community Services Grant Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal

Outputs

Funds spent on equipment	\$54,325	*	\$32,176	*	*	*

* =\$16,269 YTD Thru JUNE 2014

Police Community Services Grant - Budget Summary

Revenue Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Federal Grants	71,118	32,177	35,296	-
Total	71,118	32,177	35,296	-

Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel				
Salary	12,652	65	-	-
Personnel Subtotal	12,652	65	-	-
Operating				
Operating Supplies	8,280	4,233	2,466	-
Operating Subtotal	8,280	4,233	2,466	-
Capital				
Machinery and Equipment	50,186	27,878	32,830	-
Capital Subtotal	50,186	27,878	32,830	-
Total	71,118	32,177	35,296	-



Community Bus Program

Mission

To provide safe and efficient transportation service to the community via a fixed route system, while keeping client expectations and changing needs as a high priority.

Goals

To ensure the availability of public transportation services to the general public in western Pembroke Pines that cannot be reached by Broward County Transit (BCT) buses.

To ensure that safe and quality service is offered to the public.

To ensure Community Bus Service is delivered in the most effective and efficient manner.

To ensure program accountability.

Objectives

To increase community awareness of the Community Bus Program.

To encourage courteous service and client satisfaction.

To provide a safe and reliable service.

To ensure effective program administration.

To implement appropriate methods and procedures to accomplish cost effective service delivery.

To adhere to State and Federal Statutes, Rules and Regulations for the Transportation Disadvantaged Program.

Major Functions and Activities

~ TRANSPORTATION - Provision of free public transportation service at designated stops along three fixed routes - green, gold, and blue. Service hours on the Green and Gold Routes range from 7:00 AM to 7:37 PM, Monday through Saturday, and on the Blue Route 8:00 AM through 3:25 PM, Tuesday, Wednesday, Friday. Service extends west on the Gold and Green Routes from the Southwest Focal Point Senior Center (SWFP) to US 27 (Holly Lake Clubhouse) and east on the Blue Route from SWFP to University Drive and Pines Blvd (USPS). The service is structured to allow for connections to BCT routes 2,

5, 7, 16 and 23. Connections can also be made with the City of Miramar Community Bus Service at Memorial Hospital West and the Pembroke Lakes Mall. Service is not available on observed holidays. All Community Bus Service buses are wheelchair accessible in compliance with the Americans with Disabilities Act (ADA). The interval between successive buses are as follows:

- Gold Route - between 30 and 60 minutes depending on the hour of day
- Green Route - 60 minutes
- Blue Route East - 90 minutes
- Blue Route West - 70 minutes

Budget Highlights

All service routes continue to maintain the county's required ridership threshold and therefore guarantees the program's funding. NOTE: The County requires strict maintenance of ridership of 7.1 passengers per service hour.

The budget reflects a \$199,362 or 68% increase in subsidies. The transfer from the General Fund accounts for \$176,049 or 88.3% of the increase. This transfer subsidizes the transportation service for residents 60 years of age or older without access to a vehicle and/or not holding a valid Florida driver's license.

Accomplishments

Additional Federal Transit Administration Funds were granted to the City of Pembroke Pines through the South Florida Regional Transportation Authority to purchase two additional handicap-accessible 20-passenger buses and community equipment.

Community Bus Program Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Number of information documents distributed	8,160	12,000	8,150	11,000	12,000	12,000
Road calls required (calls for assistance due to mechanical problems)	53	5	58	5	40*	40
Number of one-way client trips	214,904	206,650	218,497	215,000	220,000	230,000
Effectiveness						
Number of grievances filed against system	23	0	15	0	0	0
Efficiency						
Passengers per service hour	14.3	12.0	11.3	12.0	12.0	13.0
Passengers per mile	0.80	1.20	0.09	2.00	2.00	2.00
Vehicular accidents per 100,000 miles	11	0	4	0	0	0
Average cost per one-way client (any age) trip	\$2.76	\$2.50	\$2.29	\$2.57	\$2.50	\$2.00

* More road calls have been required in recent years due to the combination of the aging bus fleet and the number of annual miles required. In light of this and until more vehicles can be upgraded, the 2013-14 Goal for road calls required is 40.

Community Bus Program - Budget Summary

Revenue Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Federal Grants	3,829	323,040	350,521	-
Grants from Local Units	307,646	307,816	308,596	308,596
Interfund Transfers	585,620	482,902	293,494	492,856
Total	897,096	1,113,758	952,611	801,452

Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating				
Professional Services	1,725	1,454	1,870	2,300
Other Contractual Services	549,986	560,597	534,000	558,429
Communication and Freight Services	1,674	2,193	2,250	1,300
Repair and Maintenance Services	202,001	131,473	79,100	133,500
Office Supplies	1,138	999	900	1,250
Operating Supplies	138,087	96,423	126,384	104,673
Operating Subtotal	894,611	793,139	744,504	801,452
Capital				
Machinery and Equipment	2,484	320,620	208,107	-
Capital Subtotal	2,484	320,620	208,107	-
Total	897,096	1,113,758	952,611	801,452



Law Enforcement Trust Fund Treasury Confiscated

Goals

To provide funding to support the activities that are covered under the Department of Treasury guidelines. These funds will continue to support the Police Department's efforts to increase interdiction of major crime activities involving narcotics and gang-related criminal offenses through enhanced data analysis.

Support of the Department's efforts in community-oriented and problem-solving policing will continue. The Department emphasizes a continual improvement of its level of service, and this funding provides additional resources without burdening the taxpayers.

September, \$7,548.82 was awarded as confiscated revenues to the City's law enforcement department upon a court having jurisdiction over the matter.

Objectives

Monies obtained will be utilized to fund various Police Department capital expenditures in order to improve the quality of service offered to residents of the City.

Major Functions and Activities

In accordance with "A Guide to Equitable Sharing of Federally Forfeited Property for State and Local Law Enforcement Agencies" by the U.S. Department of the Treasury, confiscated revenues are not permitted to be budgeted until they have been awarded to the City's law enforcement department by a court having jurisdiction over the matter.

Drug interdiction and drug activity suppression will be enhanced and expanded through the procurement of state-of-the-art surveillance and communications equipment, thereby augmenting investigative capabilities.

This trust fund does not provide for salaries.

Budget Highlights

The budget includes approximately \$25,643 for equipment purchases that will support the activities covered under the Department of Treasury guidelines.

Accomplishments

Purchased equipment and materials needed to finish the construction of the new Training Facility. The equipment and materials consisted of security fencing, interior/exterior signage, landscaping and other materials/ office equipment needed to finish the project and become operational. YTD as of

Law Enforcement Trust Fund Treasury Confiscated Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal

Outputs

Funds spent on equipment and building improvements	\$29,852	\$33,150	\$67,728	\$126,760	\$21,753	\$25,643

Law Enforcement Trust Fund Treasury Confiscated - Budget Summary

Revenue Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Fines & Forfeitures	22,930	19,388	-	-
Investment Income	3,269	244	4,000	1,000
Appropriated Fund Balance	-	-	297,732	-
Beginning Surplus	-	-	17,753	24,643
Total	26,199	19,632	319,485	25,643

Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating				
Professional Services	-	-	2,000	-
Repair and Maintenance Services	-	-	25,927	-
Operating Supplies	-	-	13,200	-
Operating Subtotal	-	-	41,127	-
Capital				
Buildings	-	-	15,400	-
Improvements Other Than Buildings	-	-	72,375	-
Machinery and Equipment	29,852	67,728	190,583	25,643
Capital Subtotal	29,852	67,728	278,358	25,643
Total	29,852	67,728	319,485	25,643



Law Enforcement Trust Fund Justice Confiscated

Goals

To provide funding to support the activities that are covered under the Department of Justice guidelines.

Objectives

Allocations from this fund will continue to finance various service enhancement efforts. Essentially, these allocations will be in the form of one-time capital expenditures.

Major Functions and Activities

In accordance with "A Guide to Equitable Sharing of Federally Forfeited Property for State and Local Law Enforcement Agencies" issued by the U.S. Department of Justice, confiscated revenues are not permitted to be budgeted until they have been awarded to the City's law enforcement department by a court having jurisdiction over the matter.

Fleet purchases and the continuation of the computerization of the Records Management System.

Standardization of issued equipment will also continue.

This trust fund does not pay for salaries or benefits for law enforcement personnel.

Budget Highlights

The budget includes approximately \$43,465 for equipment purchases that will support the activities that are covered under the Department of Justice guidelines.

Accomplishments

No funds expended for fiscal year 2013-14. YTD as of September, \$59,871 was awarded as confiscated revenues to the City's law enforcement department upon a court having jurisdiction over the matter.

Law Enforcement Trust Fund Justice Confiscated Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Funds spent on equipment	\$0	\$88,097	\$36,094	\$78,371	\$165,815	\$43,465

Law Enforcement Trust Fund Justice Confiscated - Budget Summary

Revenue Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Fines & Forfeitures	173,653	28,470	-	-
Investment Income	3,817	376	5,000	2,000
Appropriated Fund Balance	-	-	375,293	-
Beginning Surplus	-	-	160,815	41,465
Total	177,470	28,846	541,108	43,465

Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating				
Professional Services	2,900	3,900	31,200	-
Operating Supplies	-	39,770	139,926	-
Operating Subtotal	2,900	43,670	171,126	-
Capital				
Machinery and Equipment	-	-	369,982	43,465
Capital Subtotal	-	-	369,982	43,465
Total	2,900	43,670	541,108	43,465



Law Enforcement Trust Fund \$2 Police Education

Goals

To provide support for all facets of police education and training initiatives. The \$2 Police Education Fund is restricted by law for expenditures to train and educate only law enforcement personnel.

Objectives

Monies obtained are utilized to fund various Police Department efforts to improve its quality of service through enhanced training. The areas of emphasis are to enhance the total programmatic training modules for all levels of departmental activities – operations, administration, and ancillary functions.

Major Functions and Activities

Continuous programmatic upgrades in training due to systematic enhancement in firearms, ongoing upgrades in the computerization of program structures, and increased focus on drug interdiction requiring dynamic training availability at all levels of the law enforcement endeavor.

This trust fund does not provide for salaries or benefits for law enforcement personnel.

Budget Highlights

~Training

Funds are used to finance the cost of tuition and state exam fees associated with training police recruits at the Police Academy.

~ Travel/Conferences

Funds are utilized to afford Officers, as well as other law enforcement personnel, the opportunity to attend special conferences and seminars throughout the United States.

Accomplishments

Three narcotics investigators attended "2014 University of Tampa Drug Summit". This specialized training covered topics like Emerging Trends, Pill Mill Prosecution, Policy Updates, and Community Involvement.

Two employees attended the "2014 PIO Symposium" hosted by the Florida Association of Public Information Officers Association. This specialized

training covered various topics including: Sandy Hook School Shootings, Crisis Communication - Hurricane Style, and using Social Media to Tell a Story.

Two command staff members attended the "Leadership in Police Organization" presented by the International Association of Chiefs of Police. This three-week course focused on the systematic development of leaders at all levels of the organization.

Funds expended for the conference registration fees of command staff members and Special Response Team leaders to attend "SWAT Team Leader Development" presented by National Tactical Officers Association. This five-day course focused on SWAT Team Leadership issues, liability issues, as well as SWAT personnel selection, testing and training.

Law Enforcement Trust Fund \$2 Police Education Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal

Outputs

Number of new recruits sent to the Police Academy	*	7	4	7	5	5

Efficiency

Average training cost per recruit	N/A	\$3,350	\$3,495	\$3,420	\$3,495	\$3,620

* The lack of spending during FY2011-12 was due to the fact that all of the new hires were already certified, so no certification training was required.

Law Enforcement Trust Fund \$2 Police Education - Budget Summary

Revenue Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Fines & Forfeitures	41,246	47,398	44,953	44,041
Investment Income	2,191	188	3,000	1,000
Appropriated Fund Balance	-	-	223,753	-
Beginning Surplus	-	-	-3,000	-1,000
Total	43,437	47,586	268,706	44,041

Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating				
Travel Per Diem	-	5,975	116,944	22,041
Publications and Memberships	15,780	18,050	151,762	22,000
Operating Subtotal	15,780	24,025	268,706	44,041
Total	15,780	24,025	268,706	44,041



Law Enforcement Trust Fund FDLE Confiscated

Goals

To accurately account for and utilize funds and/or property seized in accordance with Florida Contraband Forfeiture Act.

Traditionally, these funds have been used by the Police Department to procure state-of-the-art equipment. These funds support the Department's continued focus on computerization of information systems and the enhancement of anti-drug and crime prevention strategies.

Objectives

Monies obtained are utilized to fund various Police Department efforts to improve its quality of service to the community. The areas of emphasis are communication equipment, specialized vehicles, firearms, research and procurement of less lethal equipment, and related safety mechanisms.

Major Functions and Activities

In accordance with Florida Statutes 932.7055(9)(c), confiscated revenues are not permitted to be budgeted until they have been awarded to the City's Police Department by a court having jurisdiction over the matter.

The Florida Statutes also stipulate that if the Police Department acquires at least \$15,000 within a fiscal year, it must expend or donate no less than 15 percent of such proceeds for the support or operation of any drug treatment, drug abuse education, drug prevention, crime prevention, safe neighborhood, or school resource officer program(s). The Police Department has the discretion to determine which program(s) will receive the designated proceeds.

The proceeds and interest received under this program may not be used to meet normal operating expenses of the law enforcement agency.

Funds are used to upgrade the Department's records management, specialized vehicles, computerized information systems, and training facilities.

The City does not utilize funds received under this program to pay for salaries and benefits for law enforcement personnel.

Budget Highlights

The budget includes approximately \$93,000 for equipment purchases that will support the activities that are covered under the Florida Department of Law Enforcement guidelines.

Accomplishments

Completed construction of a new Police Training Facility. This new building houses the Training Unit along with all its classrooms and training equipment.

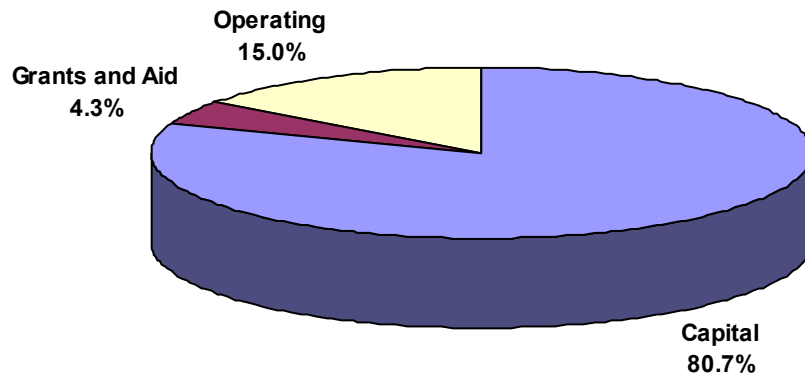
Funds were used to cover the difference in cost of purchasing an iRobot PackBot 510 through the Urban Area Security Initiative (UASI) 2011 Grant Program.

Law Enforcement Trust Fund FDLE Confiscated Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Funds spent for drug and crime prevention	\$70,295	\$18,163	\$12,100	\$11,553	\$6,438	\$17,294
Funds spent on equipment and building improvements	\$63,612	\$87,077	\$729,807	\$231,507	\$17,521	\$93,002

Law Enforcement Trust Fund FDLE Confiscated - Budget Summary

Revenue Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Fines & Forfeitures	65,449	112,649	-	-
Investment Income	10,702	668	11,000	2,000
Appropriated Fund Balance	-	-	478,402	-
Beginning Surplus	-	-	17,544	113,296
Total	76,151	113,317	506,946	115,296



Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating				
Professional Services	-	-	12,951	-
Other Contractual Services	-	-	27,000	-
Travel Per Diem	-	-	6,176	-
Other Current Charges and Obligations	-	-	5,000	-
Operating Supplies	128,896	25,671	26,017	17,294
Operating Subtotal	128,896	25,671	77,144	17,294
Capital				
Buildings	29,326	640,729	248,686	-
Machinery and Equipment	34,286	89,078	176,531	93,002
Capital Subtotal	63,612	729,807	425,217	93,002
Grants and Aid				
Aids to Private Organizations	4,585	5,424	4,585	5,000
Grants and Aid Subtotal	4,585	5,424	4,585	5,000
Total	197,093	760,903	506,946	115,296



Older Americans Act (OAA) Grant

Mission

The Community Services Department is dedicated to providing a multitude of services and programs for our senior population at the Southwest (SW) Focal Point Senior Center. In part, funding dollars are provided by the Older Americans Act Grant and the State of Florida Department of Elder Affairs.

Goals

TITLE IIIB - SUPPORTIVE SERVICES: To facilitate the following social services to those 60 years of age or older residing in southwest Broward County: Information, Referral, Recreation, In-home Services, Health Support, Counseling, Adult Day Care, Alzheimer's Adult Day Care for seniors, and Public Education.

TITLE IIIE - FAMILY CAREGIVERS SERVICES: To provide expanded services to all Adult Day Care Program clients as well a Caregiver Training/Support Group for their caregivers. The expanded hours are Monday thru Friday, 7:00 AM – 6:00 PM. The expanded hours provide benefits to senior clients and caregivers.

LOCAL SERVICE PROGRAM (LSP) TRANSPORTATION: To provide safe, reliable, and efficient transportation services to seniors 60 years of age or older living in southwest Broward County.

Objectives

To account for funds received from the OAA Grant and provide a full range of social services to eligible seniors in accordance with the guidelines of the Older Americans Act and the State of Florida Department of Elder Affairs.

Major Functions and Activities

Plan and implement the following senior services:

~ **RECREATION** - Includes classes such as ceramics, arts and crafts, computers for seniors, bingo, card and board games, special events, and field trips.

~ **HEALTH SUPPORT SERVICES** - Provides health screening, counseling, assessments, speakers on a variety of health subjects, a walking club program, senior wellness and exercise classes.

~ **INFORMATION and REFERRAL** - Provides direct access to Community Services programs and special

senior programs. This service includes case management and referrals facilitated by the staff social worker.

~ **COUNSELING** - Services include individual, group, and/or family/caregiver counseling sessions as well as referrals and educational speakers.

~ **ADULT DAY CARE** - Provides a structured program for frail and/or Alzheimer's specific clients. Special activities, classes, and programs are planned to enhance the lives of these seniors in an effort to delay institutionalization and to provide respite care.

~ **PERSONAL CARE** - Includes assistance with eating, dressing, personal hygiene, and other activities of daily living. This service is provided through coordination with a home health agency.

~ **HOMEMAKER** - Provides specific home management duties including housekeeping, laundry, cleaning refrigerators, clothing, minor home repairs, meal planning and preparation. This service is provided through coordination with a home health agency.

~ **RESPIRE** - Provides relief or rest for a primary caregiver from the constant/continued supervision, companionship, therapeutic and/or personal care of a functionally-impaired older person for a specific period of time. This service is provided through coordination with a home health agency.

~ **TRANSPORTATION** - Provision of one-way or round-trip service within a designated area. The service area is bordered on the north by State Road 84, on the east by State Road 1 (U.S. 441), on the south by County Line Road and the west by U.S. 27. Strategically established routes ensure provision of subscription trips via a multi-load system to promote efficiency and consistency of service. Clients receive free, door-to-door, driver-assisted service. Each one-way trip accounts for a unit of service under the provision of each funding source.

~ **SCREENING AND ASSESSMENT** - Administering an assessment instrument with the purpose of gathering information to determine eligibility for programs and/or services.



Older Americans Act (OAA) Grant

Budget Highlights

Continue to receive allocated funds under the OAA Grant to provide core services to members 60 years of age or older.

Support groups available to those 18 years of age or older and include: Visually Impaired Persons, Caregivers (English-speaking), Spanish Personal Enrichment (Spanish-speaking) and "Coping with Life's Changes" groups in English and Spanish. Support groups allow members the opportunity to discover more productive means of coping.

premises. These studies assist those who conduct them as well as the members and their loved ones.

Accomplishments

Southwest Focal Point hosted the 33rd Annual BANC (Broward Aging and Network Conference) for the third year in a row in May, 2014. The conference was organized and presented by the Aging & Disability Resource Center (ADRC).

Southwest Focal Point hosts an annual Commitment to the Community Health Fair each November in commemoration of the center's anniversary. Various medical professionals, social service providers, and non-profits agencies disseminated a vast array of free information to the public.

Designated staff of the Southwest Focal Point completed the 701B online training required by ADRC in order to implement the use of revised assessment forms.

A newly implemented program requires staff interaction with members on a monthly basis. Various staff members, including the Center's director, would meet with members and interact with them via discussions or crafts. Members are very receptive and appreciate the time and attention given to them. They are pleased to know that 'their-center' cares for them.

Continued partnerships with Nova Southeastern University, Barry University, and Florida International University provide much assistance in counseling and social services through utilization of their interns. This interaction has been instrumental with the members as well as a great learning experience for the interns.

Various studies are conducted through the universities and agencies the Community Center works with. Fall Prevention, Diabetes and Memory, Sleeping Issues within Caregivers are just a few studies conducted on the Southwest Focal Point

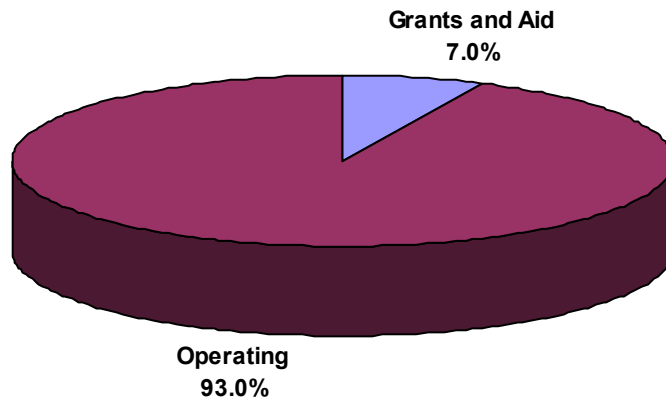
Older Americans Act (OAA) Grant Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Number of clients receiving day care services	107	194	94	120	90	100
Number of senior clients registered at SW Focal Point Center	3,187	2,300	2,630	2,600	3,200	3,000
Units (1 hour) of service:						
Information	7,060	5,994	6,727	5,995	5,995	Service Terminated by OAA
Referral	1,024	600	546	600	507	Service Terminated by OAA
Public education	63	60	62	60	60	60
Personal care	4,525	4,576	4,577	4,576	4,576	4,576
Respite	390	390	367	390	390	390
Homemaker	3,089	3,176	3,176	3,176	3,176	3,176
Number of one-way client (age 60+) trips per year	35,317	30,260	30,221	29,260	28,398	27,036
Screening & Assessment	*	*	757	*	700	700
Health support-group	1,579	959	1,681	960	914	768
Adult day care	36,201	36,013	36,013	60,223	36,000	36,392
Counseling--individual	206	72	119	72	72	72
Counseling--group	151	84	110	84	84	58
Recreation	6,074	5,596	6,407	5,596	5,326	3,346
Caregiver Training & Support - Grp.	*	*	136	*	155	148
Effectiveness						
% of service units billed	100%	100%	100%	100%	100%	100%
Efficiency						
Annual Area Agency on Aging monitoring report (compliance)	100%	100%	100%	100%	100%	100%
% of people who request and receive service	100%	100%	100%	100%	100%	100%
% of survey responses with a positive rating	100%	100%	100%	100%	100%	100%
Passengers per mile	3.60	3.50	0.33	3.40	3.40	0.50
Vehicular accidents per 100,000 miles	6.000	0.000	3.000	0.005	0.000	0.000
Road calls per passenger trip	0.001	0.000	3.750	0.040	0.000	0.000
Grant reimbursement per trip	\$6.48	\$7.53	\$8.14	\$7.90	\$8.14	\$8.55

* A new measure -- goals and actuals unavailable prior to 2013-14.

Older Americans Act (OAA) Grant - Budget Summary

Revenue Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Federal Grants	494,602	406,894	450,570	418,192
Grants from Local Units	156,093	174,590	139,151	139,151
State Grants	246,954	272,299	254,388	254,388
Private Gifts / Contributions	33,934	48,677	93,180	95,000
Interfund Transfers	57,095	401,516	428,509	451,090
Total	988,677	1,303,977	1,365,798	1,357,821



Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating				
Professional Services	180	671	800	1,400
Other Contractual Services	890,506	1,026,063	1,100,561	1,082,903
Repair and Maintenance Services	-	101,058	84,000	105,000
Operating Supplies	23,234	49,182	84,734	73,234
Operating Subtotal	913,920	1,176,975	1,270,095	1,262,537
Grants and Aid				
Aids to Government Agencies	79,910	127,002	95,703	95,284
Grants and Aid Subtotal	79,910	127,002	95,703	95,284
Total	993,830	1,303,977	1,365,798	1,357,821



Debt Service Fund

Mission

To optimize City resources in obtaining funds for City projects.

Goals

To finance projects and refund existing debts utilizing the most cost-effective methods while minimizing the restrictions that would hinder the future borrowing capacity of the City.

Objectives

To account for the servicing of general long-term debt and to maintain the highest possible bond ratings for the marketability of the City's debt.

Major Functions and Activities

The following paragraphs describe the bond issues of the City of Pembroke Pines. The outstanding balances shown in these paragraphs will be those of September 30, 2014. All capitalized terms are as defined in each bond issue's official documents.

~ TAXABLE COMMUNICATIONS SERVICES TAX REVENUE BONDS, SERIES 2004:

On April 1, 2004, the City issued \$49,910,000 bonds for the purpose of funding a deposit to the Police Pension Plan under the contributory defined benefit retirement plan known as the City Pension Fund for Firefighters and Police Officers and the General Employees' Pension Plan to maintain the City's annual contribution to such plans at approximately the same level as before the adoption of the 2004 Enhanced Pension Benefits. The outstanding bonds, maturing after October 1, 2014, were refunded on September 10, 2014, with Taxable Communications Services Tax Revenue Bonds, Series 2014. The remaining outstanding bonds of \$1,290,000 are due on October 1, 2014, with an interest rate of 4.50%. The principal and interest on these bonds are payable from and secured by a pledge of and an irrevocable lien on the Communications Services Tax Revenues and Water Public Service Tax Revenues on parity with the Series 2013 Bonds and any Additional Parity Bonds hereafter issued. The lien on and pledge of the Water Public Service Tax Revenues to the payment of the Bonds shall be released upon the City demonstrating that, based on the City's annual audited financial statements for the two fiscal years immediately preceding such release, the Communications Services

Tax Revenues recognized for each of such fiscal year, without taking into consideration any Water Public Service Tax Revenues, were not less than 1.30 times the Maximum Bond Service Requirement on all parity bonds then outstanding. This lien has not yet been released.

~ PUBLIC IMPROVEMENT REVENUE BONDS, SERIES 2004A:

On May 6, 2004, the City issued \$20,140,000 bonds for the purpose of funding the acquisition, construction, and equipping of the Senior Housing Project (Tower One), the site development, engineering and permitting costs related to the Senior Housing Project, and the mobile safety equipment. The outstanding bonds, maturing after October 1, 2014, were refunded on September 10, 2014, with Public Improvement Revenue Bonds, Series 2014. The remaining outstanding bonds of \$540,000 are due on October 1, 2014, with an interest rate of 4.65%. The principal and interest on these bonds are payable from a pledge of and lien upon the City's electric public service tax revenues on a parity with the Public Improvement Revenue Bonds, Series, 2001, and any Additional Parity Bonds.

~ PUBLIC IMPROVEMENT REVENUE BONDS, SERIES 2004B:

On July 14, 2004, the City issued \$15,975,000 bonds for the purpose of funding the cost of planning, designing, constructing, and equipping of the Senior Housing Project (Tower Two), and any remaining or additional Tower One project costs. The outstanding bonds, maturing after October 1, 2014, were refunded on September 10, 2014 with Public Improvement Revenue Bonds, Series 2014. The remaining outstanding bonds of \$420,000 are due on October 1, 2014 with an interest rate of 4.92%. The principal and interest on these bonds are payable from a pledge of and lien upon the City's electric public service tax revenues on a parity with the Public Improvement Revenue Bonds, Series, 2001, 2004A, and any Additional Parity Bonds.

~ GENERAL OBLIGATION BONDS, SERIES 2005:

On September 30, 2005, the City issued its first General Obligation Bonds in the amount of \$47,000,000 for the purpose of funding multiple projects including, but not limited to, various roadwork projects, recreational and cultural amenities, economic development and neighborhood



Debt Service Fund

revitalization. On December 1, 2005, \$5,456,448 of the General Obligation Bonds, Series 2005 was used to refund the Capital Improvement Revenue Bonds, Series 1993, which had a principal outstanding balance of \$5,985,000. These Series 2005 bonds have an outstanding balance of \$38,990,000 due in varying installments through September 1, 2035. The outstanding bonds bear interest at rates from 3.40% to 4.55%, with interest payable semi-annually on March 1st and September 1st. The Series 2005 Bonds are general obligations of the City and are payable from unlimited ad valorem taxes on all taxable real and tangible personal property within the City (except exemptions provided by applicable law). There is no limitation as to the rate or amount of ad valorem taxes that can be levied for the purpose of paying the Series 2005 Bonds. The bonds maturing on or after September 1, 2016, are subject to redemption at the option of the City, on or after September 1, 2015, in such order of maturity as the City selects, plus accrued interest to the redemption date.

~ PUBLIC IMPROVEMENT REVENUE REFUNDING BONDS, SERIES 2006:

On December 1, 2006, the City issued \$29,720,000 bonds for the purpose of advance refunding of all of the Public Improvement Revenue Bonds, Series 1998 maturing on or after October 1, 2009, totaling \$18,935,000 and all of the Public Improvement Revenue Bonds, Series 2001, maturing on or after October 1, 2014, totaling \$10,985,000. This advance refunding generates a net present value benefit of \$1,268,541. These refunding bonds have an outstanding balance of \$25,430,000 due in varying installments through October 1, 2022. The outstanding bonds bear interest at rates from 4.00% to 5.00%, with interest payable semi-annually on April 1st and October 1st. The principal and interest on these bonds are payable from a pledge of and lien upon the City's electric public service tax revenues on a parity with the Public Improvement Revenue Bonds, Series 2001, 2004A, 2004B, and any Additional Parity Bonds. The bonds maturing on or after October 1, 2017, are subject to redemption at the option of the City, on or after October 1, 2016, in such order of maturity as the City selects, plus accrued interest to the redemption date.

~ CAPITAL IMPROVEMENT REVENUE REFUNDING BONDS, SERIES 2006:

On December 1, 2006, the City issued \$45,050,000 bonds for the purpose of (1) advance refunding

\$28,100,000 outstanding Capital Improvement Revenue Bonds, Series 1999, maturing on and after December 1, 2009 that were not used to refund the Refunded 1995 Bonds and (2) funding various City capital projects. The advance refunding generates a net present value benefit of \$1,778,037. These refunding bonds have an outstanding balance of \$37,870,000 due in varying installments through December 1, 2031. They bear interest at rates which range from 3.85 % to 5.00%, with interest payable semi-annually on June 1st and December 1st. The principal and interest on these bonds are payable from a pledge of and lien upon the City's electric franchise revenues on a parity with any Additional Parity Bonds and Additional Parity Franchise Revenue Bonds. The bonds maturing on or after December 1, 2017, are subject to redemption at the option of the City, on or after December 1, 2016, in such order of maturity as the City selects, plus accrued interest to the redemption date.

~ CAPITAL IMPROVEMENT REVENUE BONDS (PHASE II OF FORMAN SENIOR HOUSING PROJECT), SERIES 2007:

On January 24, 2007, the City issued \$26,805,000 bonds for the purpose of funding (1) the design, construction, and equipping of approximately 220 residential units to become part of the City's senior housing facilities to be owned and operated by the City, to be located on the Senator Howard C. Forman Human Services Campus and related subordinate facilities, and (2) renovations to existing senior housing facilities owned and operated by the City. These bonds have an outstanding balance of \$24,620,000 due in varying installments through December 1, 2036. The outstanding bonds bear interest at rates from 3.75% to 5.00%, with interest payable semi-annually on June 1st and December 1st. The principal and interest on these bonds are payable from a pledge of and lien upon the City's electric franchise revenues on a parity with the Capital Improvement Revenue Refunding Bonds, Series 2006, and any Additional Parity Franchise Revenue Bonds. The bonds maturing on or after December 1, 2017, are subject to redemption at the option of the City, on or after December 1, 2016, in such order of maturity as the City selects, plus accrued interest to the redemption date.

~ GENERAL OBLIGATION BONDS, SERIES 2007:

On July 25, 2007, the City issued its Phase II General Obligation Bonds in the amount of \$43,000,000 for the purpose of funding the costs of design,



Debt Service Fund

construction and repair of certain improvements within the City. These Series 2007 Bonds have an outstanding balance of \$38,335,000 due in varying installments through September 1, 2036. The outstanding bonds bear interest at rates from 4.00% to 4.75%, with interest payable semi-annually on March 1st and September 1st. The Series 2007 Bonds are general obligations of the City and are payable from unlimited ad valorem taxes on all taxable real and tangible personal property within the City (except exemptions provided by applicable law). There is no limitation as to the rate or amount of ad valorem taxes that can be levied for the purpose of paying the Series 2007 Bonds. The bonds maturing on or after September 1, 2018, are subject to redemption at the option of the City, on or after September 1, 2017, in such order of maturity as the City selects, plus accrued interest to the redemption date.

~ CHARTER SCHOOL REVENUE BONDS, SERIES 2008 (Reissued in May 2014):

On March 25, 2008, the City issued \$64,095,000 bonds for the purpose of providing funds to: (1) finance the acquisition, construction and equipping of certain additions to existing charter school educational facilities located within the City and (2) advance refund the outstanding City of Pembroke Pines, Florida Charter School Revenue Bonds, Series 2001A and 2001B (the "Refunded Bonds") in the aggregate principal amount of \$29,405,000 and \$17,715,000, respectively. The 2008 Bonds have an outstanding balance of \$62,795,000 due in varying installments through July 1, 2038. They initially bear interest at the Weekly Rate but may be converted at the option of the City to a Fixed Rate. The interest rate during each Weekly Rate Period will be determined by the Remarketing Agent and no 2008 Bond shall bear interest at an interest rate higher than 12% per annum. The 2008 Bonds and the City's regular payment obligations under the Series 2008 Swap Transaction are payable from and secured by a lien upon and pledge of revenues derived by the City from lease payments made to the City as a result of its ownership and operation of the Charter Schools and Charter Lab School, including fee-based pre-school programs and revenues received pursuant to leases and other agreements for use of such facilities. Pursuant to the Resolution, the City has covenanted to apply the funds on deposit in the Special Revenue Fund to the payment of the Charter School Lease Revenues prior to any other application. In the event the Pledged Revenues are not sufficient, the City has covenanted to budget and appropriate in its annual budget amounts sufficient to

meet its obligation from Non-Ad Valorem Revenues. The covenant to budget and appropriate does not create any lien upon or pledge of such Non-Ad Valorem Revenues. The 2008 Bonds were issued on parity with any Additional Parity Bonds.

The 2008 Bonds are subject to optional and mandatory tender for purchase and to optional and mandatory redemption prior to maturity. Holders of the 2008 Bonds may elect to have their 2008 Bonds purchased on any Business Day, upon delivery of a Tender Notice to the Tender Agent seven days prior to the applicable Purchase Date. They are subject to redemption on any Business Day at the option of the City at a redemption price equal to 100% of the principal amount of such 2008 Bonds plus accrued interest to the date of redemption. The 2008 Bonds tendered for purchase, either at the option of the owner or upon mandatory tender, and not remarketed, will be subject to purchase pursuant to a Stand-by Bond Purchase Agreement with Royal Bank of Canada providing liquidity support for the 2008 Bonds.

In an effort to hedge its exposure to variable interest rates on the 2008 Bonds, the City has entered into four Qualified Fixed Payor Swap (pay-fixed, receive-variable interest rate swap) transactions (collectively, the "Series 2008 Swap Transaction") with two Counterparties.

On May 17, 2011, the City reissued the Charter School Revenue Bonds, Series 2008 (the Series 2008 Bonds) in the principal amount of \$63,495,000. This transaction was necessitated by the expiration of the Stand-by Bond Purchase Agreement on March 25, 2011, which was extended to May 24, 2011.

The City, with the advice of its Financial Advisor, was able to remarket the Series 2008 Bonds to Wells Fargo Bank, National Association (the "Wells Fargo") and obtain a variable rate of SIFMA rate plus 0.89% for a three year term ending May 28, 2014. The Series 2008 Bonds have four interest rate SWAPS for which the City pays fixed rates to the Counterparties, and the Counterparties pay the City the SIFMA rate. During the three-year period with the Wells Fargo, the effective interest cost to the City will be the fixed rates that the City pays to the Counterparties plus the 0.89% interest spread to Wells Fargo.

On May 29, 2014, the City, with the advice of its Financial Advisor, was able to remarket the Series 2008 Bonds to PNC Financial Service Group (the "Bank") and obtain a variable rate of SIFMA rate plus



Debt Service Fund

0.59% for a four year term. The Series 2008 Bonds have four interest rate SWAPS for which the City pays fixed rates to the Counterparties, and the Counterparties pay the City the SIFMA rate. During the three-year period with the Bank, the effective interest cost to the City will be the fixed rates that the City pays to the Counterparties plus the 0.59% interest spread to the Bank.

The Series 2008 Swap Transaction has an initial notional amount equal to the initial aggregate principal amount of the 2008 Bonds and will terminate at various times with the final termination date on the final maturity date of the 2008 Bonds, unless earlier terminated pursuant to the terms of the applicable 2008 Swap Transaction. The notional amount of the Series 2008 Swap Transaction will amortize at the same times and in the same amounts as the amortization of the 2008 Bonds. The City will pay a fixed rate of interest to each of the Swap Counterparties on their respective notional amounts equal to 3.324% and 3.794% and will receive in return from each of the Swap Counterparties a floating rate equal to the Securities Industry and Financial Markets Association (SIFMA) Municipal Swap Index on the same notional amount determined on the day of the week specified in the applicable Series 2008 Swap Transaction.

It is anticipated by the City that the floating rate payable by each of the Swap Counterparties will approximate the interest rate on the 2008 Bonds while the 2008 Bonds bear interest in the Weekly Rate Mode. There is no guarantee, however, that such rates will match at all times or at any time. The City is exposed to "basis risk" to the extent that the floating rate it receives from the applicable Swap Counterparty does not equal the interest rate it is required to pay on the 2008 Bonds. The City's payment obligations under the Series 2008 Swap Transaction (except for Swap Termination Payments) will be payable from Pledged Revenues, on a parity with the payment of interest on the 2008 Bonds, and are paid on a priority to principal payments on the 2008 Bonds.

The City's net payments and receipts under the Series 2008 Swap Transaction will consist of Periodic Payments based upon fluctuations in short-term interest rates and, in the event of a termination of the Series 2008 Swap Transaction prior to the stated term thereof, a potential Swap Termination Payment. The amount of such potential Swap Termination Payment will be based primarily upon market interest rate levels and the remaining term of the Series 2008

Swap Transaction at the time of termination. The City's obligations with respect to the payment of Swap Termination Payments, if any, are subordinate to the payment of Pledged Revenues on the 2008 Bonds and the Periodic Payments on the Series 2008 Swap Transaction.

As the SIFMA Rate for September 30, 2014, is not available, the debt service shown in the following "Schedule of Debt Service on Outstanding Bonds as of September 30, 2014" is based on the 0.64% interest rate, which was the SIFMA Rate (0.05%) in effect as of August 13, 2014 (per GASB Statement No. 38, paragraph 10) plus the 0.89% interest spread to the Bank.

~ VARIABLE RATE CAPITAL IMPROVEMENT REVENUE REFUNDING BONDS (Susan B. Anthony Center), SERIES 2008 (Reissued in September 2011):

On July 25, 2008, the City issued \$8,040,000 bonds under an Indenture of Trust between the Issuer and U.S. National Bank Association, as trustee, for the purpose of current refunding the Variable Rate Capital Improvement Revenue Bonds, Series 2005 (Susan B. Anthony Center) in order to realize a net interest cost savings. The Series 2008 Bonds initially will bear interest at the Weekly Rate, determined by the Remarketing Agent each Wednesday and payable on the first Wednesday of each month. Interest on the Series 2008 Bonds will be paid at the lesser of the maximum rate permitted by law and 12% per annum. The Issuer may change the interest rate determination method from time to time. A change in the method, other than a change between the Daily Rate and the Weekly Rate, will result in the Series 2008 Bonds becoming subject to mandatory tender for purchase on the effective date of such change. As a condition to the issuance of the Series 2008 Bonds, the City delivered an irrevocable direct-pay Letter of Credit expiring on July 15, 2011. This entitles the Trustee to draw an amount sufficient to pay (i) the principal of the Series 2008 Bonds or the portion of the Purchase Price corresponding to the principal of the Series 2008 Bonds (at maturity or upon acceleration or redemption prior to maturity) and (ii) 40-days' accrued interest on such Series 2008 Bonds or that portion of the Purchase Price corresponding to the interest accrued thereon.

These 2008 Bonds have an outstanding balance of \$8,040,000. They will mature on October 1, 2038, subject to optional redemption, purchase and tender. During any Daily Period or Weekly Period, the Series 2008 Bonds are subject to redemption by the Issuer,



Debt Service Fund

at the option of the Issuer, in whole at any time or in part on any Interest Payment Date, less than all of such Series 2008 Bonds to be selected by lot or in such other manner as the Trustee shall determine, at a redemption price of 100% of the outstanding principal amount thereof plus accrued interest. The Series 2008 Bonds shall be subject to mandatory tender by the Registered Owners for purchase. The principal of, premium (if any), and interest on the Series 2008 Bonds are payable from and secured by a pledge of and an irrevocable lien upon the City's Electric Franchise Revenues on a parity with the Capital Improvement Revenue Refunding Bonds, Series 2006, the Capital Improvement Revenue Bonds (Phase II of Forman Senior Housing Project), Series 2007, and any Additional Parity Franchise Revenue Bonds.

The Credit Provider extended the Letter of Credit until September 15, 2011, and prior to its expiration, the City reissued the Series 2008 Bonds under an Amended and Restated Indenture of Trust with U.S. National Bank in the amount of \$8,040,000 in the same terms and conditions as the Original Indenture of Trust except for the requirement of the Letter of Credit Facility and the additional Interest Period with a banking institution.

The debt service shown in the following "Schedule of Debt Service on Outstanding Bonds as of September 30, 2013" is based on the 2.0079% five year term (from September 7, 2011) Direct Purchase fixed rate in effect at the financial statement date of September 30, 2013 (per GASB Statement No. 38, paragraph 10).

~ CAPITAL IMPROVEMENT REVENUE REFUNDING BONDS, SERIES 2010:

On June 22, 2010, the City issued the Capital Improvement Revenue Refunding Bonds, Series 2010 in the amount of \$8,545,700 for the purpose of refunding the outstanding \$8,690,000 Capital Improvement Revenue Bonds, Series 1999 in order to realize a net interest cost savings. These Series 2010 Bonds have an outstanding balance of \$7,708,200 due in varying installments through December 1, 2026. The outstanding bonds bear interest at the rate of 4.1575%, with interest payable semi-annually on June 1st and December 1st. The principal and interest on these bonds are payable from a pledge of and lien upon the City's electric franchise revenues on a parity with the Capital Improvement Revenue Refunding Bonds, Series 2006, the Capital Improvement Revenue Bonds (Phase II of Forman

Senior Housing Project), Series 2007, the Variable Rate Capital Improvement Revenue Refunding Bonds (Susan B. Anthony Center), Series 2008 and any Additional Parity Franchise Revenue Bonds. The Bonds are subject to redemption at the option and direction of the Issuer in whole or in part on any date on and after the 10th anniversary of the Delivery Date at a redemption price equal to the principal amount thereof to be redeemed plus interest accrued to the date of redemption.

~ CONSOLIDATED UTILITY SYSTEM REVENUE BONDS, SERIES 2010:

On December 21, 2010, the City issued the Consolidated Utility System Revenue Bonds, Series 2010 in the amount of \$12,300,000 for the purpose of financing certain improvements and expansions to the City's consolidated utility system. These Bonds have an outstanding balance of \$11,033,544 due in varying installments through December 1, 2025. The outstanding bonds bear interest at the rate of 3.50%, with interest payable semi-annually on June 1st and December 1st. The Bonds are not subject to optional redemption prior to December 1, 2015. After December 1, 2015, they may be subject to optional redemption at the direction of the Issuer, in whole or in part, on any day for which proper notice of redemption may be given in accordance with the Resolution at a redemption price equal to the principal amount to be redeemed plus interest accrued to the date of redemption, plus a premium as set forth below:

Redemption Date and Premium:

December 2, 2015 through December 1, 2020: 1%
December 2, 2020 and thereafter: 0%

~ TAXABLE COMMUNICATIONS SERVICES TAX REVENUE BONDS, Series 2013:

On October 15, 2013, the City issued \$35,300,000 bonds in order to refund the Taxable Communications Services Tax Revenue Bonds, Series 2003A. These bonds are used to maintain the City's pension contribution as a percentage of payroll at the level prior to the increased benefits for firefighters under the contributory defined benefit retirement plan known as the City Pension Fund for Firefighters and Police Officers. These bonds have an outstanding balance of \$35,300,000 due in varying installments through October 1, 2033. The outstanding bonds bear



Debt Service Fund

an interest rates from 1.147% to 5.762%, payable semi-annually on April 1st and October 1st of each year. The principal and interest on these bonds are payable from and secured by a pledge of and an irrevocable lien on the Communications Services Tax Revenues and Water Public Service Tax Revenues on parity with the Series 2014 Bonds and any Additional Parity Bonds hereafter issued. The lien on and pledge of the Water Public Service Tax Revenues to the payment of the bonds shall be released upon the City demonstrating that, based on the City's annual audited financial statements for the two fiscal years immediately preceding such release, the Communications Services Tax Revenues recognized for each of such fiscal year, without taking into consideration any Water Public Service Tax Revenues, were not less than 1.30 times the Maximum Bond Service Requirement on all parity bonds then outstanding. This lien has not yet been released.

~ TAXABLE COMMUNICATIONS SERVICES TAX REVENUE BONDS, SERIES 2014:

On September 10, 2014, the City issued \$41,540,000 bonds refund the Taxable Communications Services Tax Revenue Bonds, Series 2004. The purpose of these bonds was to fund a deposit to the Police Pension Plan under the contributory defined benefit retirement plan known as the City Pension Fund for Firefighters and Police Officers and the General Employees' Pension Plan to maintain the City's annual contribution to such plans at approximately the same level as before the adoption of the 2004 Enhanced Pension Benefits. These bonds have an outstanding balance of \$41,540,000 due in varying installments through October 1, 2033. The outstanding bonds bear an interest rates from 0.550% to 4.706%, payable semi-annually on April 1st and October 1st of each year. The principal and interest on these bonds are payable from and secured by a pledge of and an irrevocable lien on the Communications Services Tax Revenues and Water Public Service Tax Revenues on parity with the Series 2013 Bonds and any Additional Parity Bonds hereafter issued. The lien on and pledge of the Water Public Service Tax Revenues to the payment of the Bonds shall be released upon the City demonstrating that, based on the City's annual audited financial statements for the two fiscal years immediately preceding such release, the Communications Services Tax Revenues recognized for each of such fiscal year, without taking into consideration any Water Public Service Tax Revenues, were not less than 1.30 times the Maximum Bond Service Requirement on all parity bonds then outstanding. This lien has not yet been released.

~ PUBLIC IMPROVEMENT REVENUE BONDS, SERIES 2014:

On September 10, 2014, the City issued \$29,040,000 bonds to refund the Public Improvement Revenue Bonds, Series 2004A and 2004B. The purpose of these bonds was to fund the cost of planning, designing, constructing, and equipping of the Senior Housing Project (Tower One and Two), and any remaining or additional Tower One project costs. These bonds have an outstanding balance of \$29,040,000 due in varying installments through October 1, 2034. The outstanding bonds bear interest at rates from 2.00% to 5.00%, with interest payable semi-annually on April 1st and October 1st. The principal and interest on these bonds are payable from a pledge of and lien upon the City's electric public service tax revenues on a parity with the Public Improvement Revenue Bonds, Series, 2006, and any Additional Parity Bonds.

Budget Highlights

Future debts will be issued as the Commission deems appropriate.

Except the last two bond issues, which were sold at negotiated private placements to banks, and the Reissued Variable Rate Capital Improvement Revenue Refunding Bonds (Susan B. Anthony Center), Series 2008, which were remarketed to a bank in September 2011, all of the outstanding bonds are insured and had, in the past, the highest bond rating until the downgrade of the bond insurers by the Rating Agencies, and consequently the insured rating on these bonds was downgraded.

Such ratings reflect only the respective views of such Rating Agencies. Generally, Rating Agencies base their ratings on such information and materials and on investigations, studies and assumptions made by the Rating Agencies. There is no assurance that such ratings will be maintained for any given period of time or that they may not be lowered, suspended or withdrawn entirely by the Rating Agencies, or any of them, if in their or its judgment, circumstances warrant

Accomplishments

All bond issues' obligations were met and covenants complied.

In September 2011, prior to the Letter of Credit expiration, the City remarketed the Variable Rate



Debt Service Fund

Capital Improvement Revenue Refunding Bonds (Susan B. Anthony Center), Series 2008 to a bank for a five year term at the relatively low fixed interest rate of 2.0079%. The debt service of these bonds is paid by the Susan B. Anthony Center (SBA) as rent to the City. To ensure fund availability for debt service payments, the SBA started funding the reserve to the Escrow Account in 2011-12.

On September 10, 2014, the City refunded Public Improvement Revenue Bonds, Series 2004A and 2004B, with Public Improvement Revenue Bonds, Series 2014. The refunding has a net present value savings of \$4,719,785.

By issuing the Variable Rate Capital Improvement Revenue Bonds (Susan B. Anthony Center), Series 2005 (the 2005 Bonds), the City has not only contributed to financing the construction of the recovery center, which provides treatment to mothers who suffer from substance addiction, but it has also generated revenue for the City with an Annual Finance Charge of \$50,000 from the SBA. From the inception of the 2005 Bonds to September 30, 2013, the City generated \$483,333 in revenue. Barring unforeseen circumstances, this flow of revenue to the City will continue through October 2038.

As required by the City's Derivative Debt Management Policy, the City continues submitting to the City Commission the Derivative Debt Annual Reports on the four Qualified Fixed Payor Swap (pay-fixed, receive-variable interest rate swap) transactions on the Charter School Revenue Bonds, Series 2008.

Swap is a type of derivative instrument in which there is an agreement to exchange future cash flows. These cash flows may be either fixed or variable and may be either received or paid. Variable cash flows depend on a reference rate. Please refer to the narrative of the Charter School Revenue Bonds, Series 2008 for details.

On October 15, 2013, the City refunded Taxable Communications Services Tax Revenue Bonds, Series 2003A, with Taxable Communications Services Tax Revenue Bonds, Series 2013. The refunding has a net present value savings of \$2,400,000.

On May 29, 2014, the City remarketed the Series 2008 Bonds to PNC Financial Service Group (the "Bank") and obtained a variable rate of SIFMA rate plus 0.59% for a four year term, which resulted in an approximately savings of \$139,000 annually.

On September 10, 2014, the City refunded Taxable Communications Services Tax Revenue Bonds, Series 2004, with Taxable Communications Services Tax Revenue Bonds, Series 2014. The refunding has a net present value savings of \$3,587,623.

Debt Service Fund Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Number of bond issues outstanding	13	14	14	14	14	12
Number of payments	84*	100	70	98*	86	69
Efficiency						
% of payments made in accordance with bond indenture	100%	100%	100%	100%	100%	100%
% of required funding accomplished	100%	100%	100%	100%	100%	100%

* The Actual for 2011-12 is 84 because one of the bond payments used to be on a monthly basis, but it was changed to semiannual; the 2012-13 goal should have been 86.

City of Pembroke Pines, Florida
Schedule of Debt Service on Outstanding Bonds as of September 30, 2014

	Police Officers & General Employees Pension	Senior Housing Project Tower 1	Senior Housing Project Tower 2	Various Capital Projects & Refunding Cap Imprv Series 1993	Advance Refunding Public Imprv Series 1998 & Series 2001	Various Capital Projects & Advance Refunding Cap Imprv, Series 1999	Senior Housing Project Tower 3	Various Capital Projects
Type of Bonds	\$49,910,000	\$20,140,000	\$15,975,000	\$47,000,000	\$29,720,000	\$45,050,000	\$26,805,000	\$43,000,000
Revenue	Taxable Comm. Services Tax	Public Improv.	Public Improv.		Public Improv. Refunding	Capital Improv. Refunding	Capital Improv.	
General Obligation				General Obligation				General Obligation
Fiscal Y/E Sep 30	Series 2004	Series 2004A	Series 2004B	Series 2005	Series 2006	Series 2006	Series 2007	Series 2007
2015	2,372,878	970,930	770,516	2,797,828	3,294,550	3,370,675	1,717,263	2,678,075
2016	-	-	-	2,795,707	3,296,675	3,361,088	1,716,562	2,679,675
2017	-	-	-	2,798,583	3,293,050	3,369,962	1,714,013	2,678,425
2018	-	-	-	2,798,557	3,288,550	3,366,713	1,716,250	2,679,225
2019	-	-	-	2,796,158	3,282,925	3,371,350	1,712,319	2,683,112
2020	-	-	-	2,796,757	3,285,675	3,363,487	1,716,300	2,679,875
2021	-	-	-	2,795,158	3,276,550	3,372,113	1,714,900	2,683,250
2022	-	-	-	2,794,520	3,290,800	3,364,237	1,712,300	2,682,675
2023	-	-	-	2,794,495	3,284,400	3,363,763	1,713,400	2,684,625
2024	-	-	-	2,796,707	-	3,366,363	1,713,100	2,678,875
2025	-	-	-	2,795,945	-	3,250,153	1,716,300	2,680,650
2026	-	-	-	2,797,208	-	3,249,963	1,717,287	2,679,500
2027	-	-	-	2,795,282	-	3,245,028	1,716,038	2,680,425
2028	-	-	-	2,795,170	-	1,148,687	1,713,375	2,683,200
2029	-	-	-	2,796,745	-	1,142,569	1,713,750	2,683,400
2030	-	-	-	2,799,270	-	1,144,750	1,716,250	2,679,800
2031	-	-	-	2,797,520	-	1,140,125	1,715,750	2,682,400
2032	-	-	-	2,796,495	-	1,138,694	1,717,125	2,680,725
2033	-	-	-	2,795,825	-	-	1,715,250	2,679,775
2034	-	-	-	2,795,575	-	-	1,715,000	2,684,313
2035	-	-	-	2,795,375	-	-	1,716,125	2,683,863
2036	-	-	-	-	-	-	1,713,500	5,478,425
2037	-	-	-	-	-	-	1,716,875	-
2038	-	-	-	-	-	-	-	-
2039	-	-	-	-	-	-	-	-
Total debt service	\$ 2,372,878	\$ 970,930	\$ 770,516	\$ 58,724,880	\$ 29,593,175	\$ 49,129,720	\$ 39,449,032	\$ 61,784,288
Principal outstanding FY 2014	\$ 1,290,000	\$ 540,000	\$ 420,000	\$ 37,860,000	\$ 24,255,000	\$ 36,145,000	\$ 24,015,000	\$ 37,410,000

City of Pembroke Pines, Florida
Schedule of Debt Service on Outstanding Bonds as of September 30, 2014

								Business-type	
								Activities	Combined Activities
	Refunding Charter Sch Bonds & New Charter School Projects	Refunding Susan B. Anthony Center 2005 Bonds	Refunding Capital Improv Series 1999	Refunding Firefighters Pension Series 2003A	Refunding Police Officers & General Employees Pension Series 2004	Refunding Senior Housing Tower I & II 2004A & 2004B	Consolidated Utility System Project		
Type of Bonds	<u>\$64,095,000</u>	<u>\$8,040,000</u>	<u>\$8,545,700</u>	<u>\$35,300,000</u>	<u>\$41,540,000</u>	<u>\$29,040,000</u>	<u>\$12,300,000</u>		
Revenue	Charter School	Variable Rate Cap Improv. Refunding	Capital Improv. Refunding	Taxable Comm. Services Tax Refunding	Taxable Comm. Services Tax Refunding	Taxable Comm. Services Tax Refunding	Consolidated Utility System		
General Obligation	*	**							
Fiscal Y/E Sep 30	Series 2008	Series 2008	Series 2010	Series 2013	Series 2014	Series 2014	Series 2010	Debt Service/ Principal	
2015	500,027	309,929	702,021	2,858,155	821,676	692,867	1,058,530	24,917,936	
2016	500,501	311,867	703,538	2,857,591	3,087,204	2,122,056	1,058,096	24,492,577	
2017	499,865	323,604	703,784	2,851,210	3,174,313	2,193,381	1,057,647	24,659,854	
2018	502,546	330,091	707,676	2,845,404	3,167,482	2,178,356	1,057,182	24,640,049	
2019	497,470	336,376	705,234	2,841,173	3,160,801	2,176,606	1,056,701	24,622,245	
2020	495,730	342,461	706,283	2,840,187	3,160,213	2,182,106	1,056,203	24,627,297	
2021	497,301	343,395	706,141	2,837,531	3,156,675	2,180,706	1,055,687	24,621,429	
2022	496,661	359,078	708,345	2,832,555	3,150,650	2,171,931	1,055,153	24,620,928	
2023	1,629,855	369,409	708,938	2,830,701	3,148,094	2,182,431	1,054,601	25,766,735	
2024	1,908,705	374,490	707,946	2,823,222	3,149,365	2,175,306	1,054,029	22,750,132	
2025	1,785,916	384,319	827,893	2,824,932	3,139,715	2,172,681	1,053,438	22,633,967	
2026	1,826,888	393,848	827,123	2,820,253	3,139,235	2,171,681	1,052,826	22,677,839	
2027	3,346,939	398,125	829,084	2,818,689	3,132,980	2,172,056	-	23,136,673	
2028	4,476,723	417,052	-	2,815,086	3,131,112	2,184,731	-	21,367,164	
2029	4,622,366	430,526	-	2,809,437	3,128,153	2,174,953	-	21,503,929	
2030	4,756,183	438,649	-	2,802,421	3,128,602	2,176,625	-	21,644,580	
2031	4,887,528	456,370	-	2,799,073	3,117,365	2,165,000	-	21,763,162	
2032	4,733,162	468,640	-	2,793,378	3,119,832	2,159,875	-	21,609,958	
2033	4,874,752	480,508	-	2,789,904	3,116,182	2,155,375	-	20,609,604	
2034	5,034,770	496,924	-	2,788,075	3,106,414	2,165,850	-	20,788,955	
2035	5,219,174	512,838	-	-	-	2,154,850	-	15,084,260	
2036	5,399,743	533,200	-	-	-	-	-	13,126,904	
2037	5,586,072	552,960	-	-	-	-	-	7,857,944	
2038	5,785,693	567,168	-	-	-	-	-	6,354,899	
2039		585,823	-	-	-	-	-	587,862	
Total debt service	\$ 69,864,571	\$ 10,517,650	\$ 9,544,006	\$ 56,478,977	\$ 60,436,061	\$ 44,109,427	\$ 12,670,093	\$ 506,466,880	
Principal outstanding FY 2014	\$ 62,695,000	\$ 8,040,000	\$ 7,316,100	\$ 35,300,000	\$ 41,540,000	\$ 29,040,000	\$ 10,348,785	\$ 356,214,885	

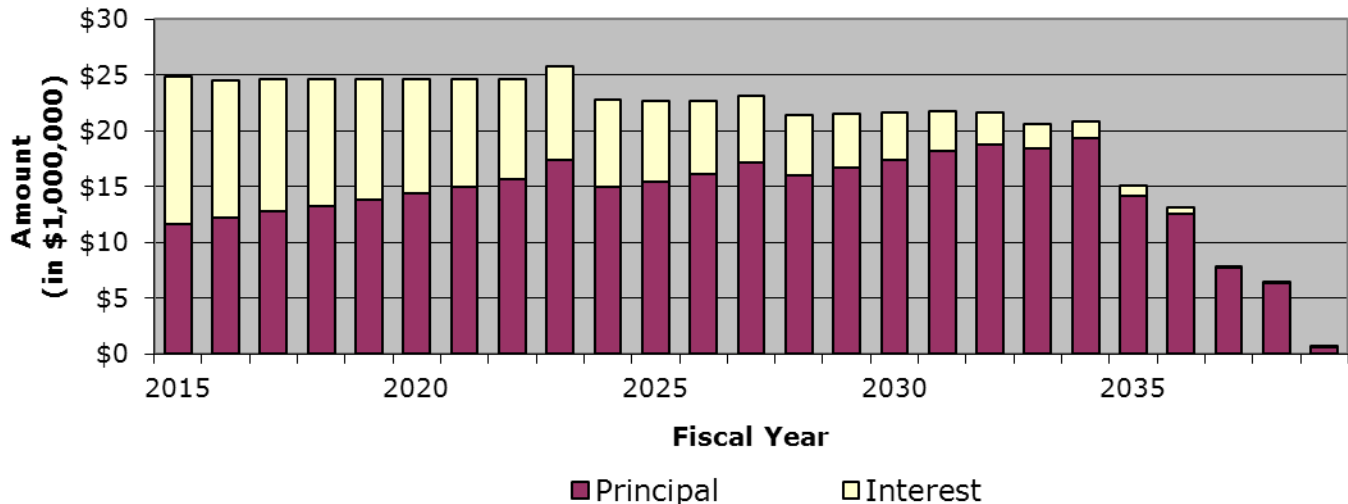
* Based on the 0.64% interest rate which was the Securities Industry and Financial Markets Association Municipal Swap Index (SIFMA) Rate as of August 13, 2014 per GASB Statement No. 38, paragraph 10, which was 0.05% + the 0.59% Direct Purchase spread to the bondholder for a four year term from May 29, 2014.

** Based on the 2.0079% five year term (from September 7, 2011) Direct Purchase fixed rate in effect at the financial statement date (September 30, 2011) per GASB Statement No.

DISCUSSION ON THE EFFECTS OF EXISTING DEBT LEVELS ON CURRENT AND FUTURE OPERATIONS

Per the assumptions as stated in the "Schedule of Debt Service on Outstanding Bonds as of September 30, 2014" regarding the two variable rate bond issues, the total annual debt service will be fairly constant for the next 19 years, 2015 – 2034, at approximately \$21,500,000 to \$26,700,000. From the year of 2035 forward and as more bonds mature, the total annual debt service will decline significantly, if no additional bonds are issued.

Annual Principal and Interest Payment FY2015 to FY2039



The debt service and related fees of the Variable Rate Capital Improvement Revenue Refunding Bonds (Susan B. Anthony Center), Series 2008 of \$8,040,000 continues to be paid by the Susan B. Anthony Center (Center) as rent payments to the City. The Susan B. Anthony Center was built by the City and funded by the City's refunded Variable Rate Capital Improvement Revenue Bonds, Series 2005 (Susan B. Anthony Center).

The total outstanding bond principal balance as of September 30, 2014 is \$358,349,884 representing a decrease of \$10,081,859 from prior year as a result of principal repayment.

Property Taxable Value for fiscal Year Ending Sept. 30, 2014 (2013 Tax Year)

Just Value	\$ 13,145,675,871
Less: Property and Personal Exemptions	(3,359,986,424)
Homestead Assessment Differential ⁽¹⁾	(784,242,130)
Nonhomestead Residential Property Differential ⁽²⁾	(40,162,790)
Certain Residential and Nonresidential Real Property Differential ⁽²⁾	(29,487,300)
Agricultural Differential ⁽³⁾	(28,491,750)
Pollution Control Devices Differential ⁽⁴⁾	(96,663)
Value Adjustment Board & Broward County Property Appraiser	(21,959,798)
Final Taxable Value	<u>\$ 8,881,249,016</u>

(1) Per F.S. 193.155, the reassessed value shall not exceed the lower of a) 3% of the assessed value of the property for the prior year; or b) the percentage change in the CPI.

(2) Per F.S. 193.1554 & 193.1555, the reassessed value may not exceed 10% of the assessed value of the property for the prior year.

(3) Per F.S. 193.461, no lands shall be classified as agricultural lands unless a return is filed on or before March 1 of each year.

(4) Per F.S. 193.621, the reassessed value may not be greater than its market value as salvage.

Legal Debt Limit

There are no direct limitations imposed by the Florida Constitution or the Florida Statutes on the amount of debt that the City can issue.

The City of Pembroke Pines’ limit is governed by the City’s Ordinances No. 1560 (Debt Management Policy) and No. 1561 (Derivative Debt Management Policy) adopted on November 1, 2006.

City's debt management policy regarding direct unlimited tax general obligation debt limitation (1.5% of the City's taxable assessed valuation)	\$133,218,735

General Obligation Bonds:

General Obligation Bonds, Series 2005	38,990,000	
General Obligation Bonds, Series 2007	38,335,000	
Total General Obligation Bonds subject to debt limitation		77,325,000
Legal debt margin		<u>\$ 55,893,735</u>

Bond Covenants

The City is also governed by the covenants of individual revenue bonds if the City plans to issue additional parity bonds. The covenants are as follows:

Taxable Communications Services Tax Revenue Bonds, Series 2004
Taxable Communications Services Tax Revenue Bonds, Series 2013

Additional parity bonds payable from the pledged revenues may be issued only if the pledged revenues for the most recent full fiscal year equal at least 120% of the maximum bond debt service requirement on all existing and proposed parity bonds.

Public Improvement Revenue Bonds, Series 2004A
Public Improvement Revenue Bonds, Series 2004B

Additional parity bonds payable from the pledged revenues may be issued for acquisition or construction of capital improvements in the City, or for refunding of bonds, and only if the pledged revenues for the most recent full fiscal year equal at least 125% of the maximum bond debt service requirement on all existing and proposed parity bonds.

Public Improvement Revenue Refunding Bonds, Series 2006

Additional parity bonds payable from the pledged revenues may be issued for acquisition or construction of capital improvements in the City, or for refunding of bonds, and only if the pledged revenues for the most recent full fiscal year equal at least 125% of the maximum bond debt service requirement on all existing and proposed parity bonds.

Capital Improvement Revenue Refunding Bonds, Series 2006

Additional parity franchise revenue bonds payable from the pledged revenues may be issued only if the pledged revenues for such preceding fiscal year equal at least 125% of the maximum bond debt service requirement on all existing and proposed parity bonds.

Capital Improvement Revenue Bonds (Phase II of Forman Senior Housing Project), Series 2007

Additional parity franchise revenue bonds payable from the pledged revenues may be issued only if the pledged revenues for such preceding fiscal year equal at least 125% of the maximum bond debt service requirement on all existing and proposed parity bonds.

Charter School Revenue Bonds, Series 2008 (Reissued in May 2011)

Additional Parity Bonds payable on a parity with the 2008 Bonds may be issued for acquisition or construction of additional educational facilities and related facilities for Charter Schools or Charter Lab School or for refunding of Bonds, and only if the pledged revenues for the most recent full fiscal year equal at least 120% of the maximum bond debt service requirement on all existing and proposed parity bonds.

Variable Rate Capital Improvement Revenue Refunding Bonds, Series 2008 (Reissued in September 2011)

Additional parity franchise revenue bonds payable from the pledged revenue may be issued only if the pledged revenues for the most recent full fiscal year equal at least 125% of the maximum bond debt service requirement on all existing and proposed parity franchise revenue bonds.

Capital Improvement Revenue Refunding Bonds, Series 2010

Additional bonds and additional parity franchise revenue bonds payable from the pledged revenues may be issued only for acquisitions or construction of additions, extensions or improvements to the Project, or for refunding of bonds, and only if the pledged revenues for the preceding fiscal year equal at least 125% of the maximum bond debt service requirement on all existing and proposed parity bonds.

Consolidated Utility System Revenue Bonds, Series 2010

Additional Parity Obligations shall be issued after the Net Revenues derived for any consecutive twelve (12) months out of the preceding twenty-four (24) months preceding the date of issuance of the proposed Additional Parity Obligations adjusted as provided in the bond resolution, is equal to and not less than 120% of the Maximum Bond Service Requirement on all the outstanding Bonds and the Additional Parity Obligations.

Debt Service Fund - Budget Summary

Revenue Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Ad Valorem Taxes	5,441,632	5,514,105	5,425,287	5,402,314
Public Service Taxes	1,786,960	1,792,983	1,645,299	1,647,755
Communications Service Tax	6,441,091	6,463,422	6,247,991	6,043,550
Franchise Fees	816,072	818,352	818,003	821,031
Investment Income	125,135	4,365	96,758	28,758
Rents & Royalties	10,940,507	12,492,011	12,469,042	12,147,584
Interfund Transfers	961,000	29,516	317,566	118,068
Debt Proceeds/Installment Purchase	-	-	35,300,000	-
Beginning Surplus	-	-	-208,395	176,971
Total	26,512,397	27,114,754	62,111,551	26,386,031

Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Debt Services				
Principal Payments	9,457,600	9,661,916	10,305,168	11,024,368
Interest Payments	17,265,348	16,911,616	16,290,875	15,344,063
Other Debt Service Costs	1,911	5,500	34,763,817	17,600
Debt Services Subtotal	26,724,859	26,579,032	61,359,860	26,386,031
Other				
Transfers	9,385	-	-	-
Bond Issuance	-	-	751,691	-
Other Subtotal	9,385	-	751,691	-
Total	26,734,244	26,579,032	62,111,551	26,386,031



Municipal Construction Fund

Mission

To account for the funding of various municipal construction projects with the objective of ensuring that only appropriated funds pertaining to each project are utilized.

Goals

To complete projects on time and within the established project budget.

Objectives

To account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds).

Major Functions and Activities

The construction of many different types of structures and facilities is an intrinsic element of the City's planning. Revenues may be derived from funds dedicated by developers or financed through bank loans or bond issues.

Funding for projects that have been initiated but have not yet been completed during the current fiscal year are carried forward each year until the project has been completed. The carryover of unspent funds is a post-adoption process and as such is not reflected in the adopted budget for October 1st.

Budget Highlights

As per policy, total project cost is appropriated in the year financing is secured. At this point no new municipal construction projects are envisioned for fiscal year 2014-15; therefore, the fund has no expenditure appropriations. However, unspent funds from projects that will be financed by the General Obligation Bonds, which were appropriated in the fiscal years 2004-05 and 2006-07, will become part of the fiscal year 2014-15 appropriation after the budget is adopted and the carryover of funds finalized.

The operating impact of the remaining incomplete General Obligation Bond projects is indeterminable at this time since the two largest projects, economic development and the city hall/civic center, are in the visioning and early development stages.

Accomplishments

Ongoing projects that are part of the General Obligation Bond Initiative include:

- Planting of trees Citywide.
- Construction of shade structures throughout the City.
- Renovation of various soccer and football fields.
- Construction of a noise wall for Pembroke Road and SW 196 Ave.
- Replacement of the ficus hedge on Sheridan and Taft Street.

Completed projects that were part of the General Obligation Bond Initiative include:

- Renovation of Maxwell Park's batting cages.

Began the following project as part of the General Obligation Bond Initiative:

- Construction and design of the road improvement for Pembroke Road from 184th to 196th as well as 196th and Pembroke Road to Pines.

Municipal Construction Fund Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal

Outputs

Number of projects completed	2	N/A *	9	8	9	9

* This is a new measure to be tracked in future years.

Municipal Construction Fund - Budget Summary

Revenue Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Franchise Fees	2,537,270	783,641	-	-
Federal Grants	21,200	-	-	-
Grants from Local Units	-	186,785	105,585	-
Investment Income	439,613	-173,386	-	-
Private Gifts / Contributions	998,669	387,663	555,487	-
Interfund Transfers	9,385	-	-	-
Sale of Capital Assets	-	3,100,000	-	-
Appropriated Fund Balance	-	-	-273,408	-
Beginning Surplus	-	-	-387,664	-
Prior Year Bond Proceeds	-	-	19,039,229	-
Total	4,006,137	4,284,703	19,039,229	-

Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating				
Repair and Maintenance Services	13,308	-	-	-
Road Materials and Supplies	66,859	-	218,326	-
Operating Subtotal	80,167	-	218,326	-
Capital				
Capital Contingency	-	-	2,855,519	-
Land	-	73,244	-	-
Buildings	-22,650	2,597,328	968,786	-
Improvements Other Than Buildings	313,621	1,853,465	10,618,652	-
Machinery and Equipment	45,676	77,455	9,587	-
Infrastructure	377,275	1,266,343	4,366,769	-
Capital Subtotal	713,922	5,867,834	18,819,313	-
Other				
Transfers	961,000	-	1,590	-
Other Subtotal	961,000	-	1,590	-
Total	1,755,089	5,867,834	19,039,229	-



Utilities

Goals

To provide customers with the highest possible quality of water and wastewater services while maintaining a competitive rate structure. The Utility Fund ensures that all regulatory agency requirements associated with the construction, operation, and maintenance of the utility system are met or exceeded.

Objectives

Ensure both treatment plants operate at maximum efficiency in order to provide high quality potable water, along with the environmentally sound disposal of wastewater, for the customers of Pembroke Pines 24 hours a day, 365 days a year, while maintaining one of the lowest utility rates in southeast Florida.

Maintain fire hydrant systems per City of Pembroke Pines Fire Department requirements, thereby supporting the Insurance Service Organization (ISO) Class One fire protection rating.

Identify and repair major sources of inflow and infiltration into the sanitary sewer system.

Continue to replace potable water meters annually on an as-needed basis.

Inspect and maintain lift stations throughout the City and upgrade or replace outdated parts, pumps, and stations as needed.

Continue to locate, clean, and pad strategic force main and water main valves throughout the City.

Major Functions and Activities

The six functions are:
 Environmental Services
 Technical Services
 Water Treatment
 Water Distribution
 Wastewater Collection
 Wastewater Treatment

These functions work as an integrated team in a joint effort to provide the wide variety of services and support that are essential for the implementation of all operations. This includes pumping water from the ground, treating it, delivering it to our residents, and collecting and treating wastewater, as well as collecting revenues for these services.

~ ENVIRONMENTAL SERVICES (ENGINEERING) - See the separate Engineering section of this document for information on this element.

~ TECHNICAL SERVICES - The technical and regulatory requirements of the Water Treatment Plant and the Wastewater Treatment Plant are addressed by the Technical Services section. The fully certified laboratory continually monitors the water and wastewater systems, ensuring that all federal, state, and local standards for water quality are strictly met. Additionally, the computerized control systems associated with the operation of both treatment plants, along with the computerized lift station telemetry Supervisory Control and Data Acquisition (SCADA) system, are maintained and upgraded by the Technical Services section.

~ WATER TREATMENT - The City's Water Treatment Plant is staffed and operated 24 hours a day and provides our customers with approximately 13.5 million gallons (MG) of safe and reliable potable water daily. The water plant also provides water for firefighting purposes at pressures and flow rates that enable the City to maintain the highest fire insurance rating possible. Staff also provides a 24-hour communication link between customers and emergency repair crews. During plant operations, frequent inspections are performed, thereby ensuring all routine preventative maintenance is accomplished to prevent degenerative performance.

~ WATER DISTRIBUTION - This section is responsible for the repair and preventative maintenance of more than 525 miles of water distribution lines, service lines, meters, and associated control valves and appurtenances. Additionally, the water distribution section provides repair and preventative maintenance and testing services to 4,641 fire hydrants.

~ WASTEWATER COLLECTION - This section is responsible for the operation, repair, and preventative maintenance of more than 36 miles of force mains and 412 miles of gravity sewer mains, as well as 7,567 associated manholes and 190 lift stations. In addition, the maintenance of over 226 miles of storm drains is provided via the Wastewater Collection section.

~ WASTEWATER TREATMENT - The City's Wastewater Treatment Plant is staffed and operated 24 hours a day, ensuring that approximately 7.5 million gallons/day of sanitary waste is treated and disposed of in an environmentally safe manner and in



Utilities

conformance with all applicable federal, state, and local laws. The plant provides treatment capacity for those customers located west of Flamingo Road. The result of the treatment process is disposed of via deep well injection, while solids are land applied to serve the agricultural community. During plant operations, frequent inspections are performed, thereby ensuring all routine and preventative maintenance is accomplished in a timely manner to preclude any degenerative performance.

Budget Highlights

The City's outstanding water and wastewater infrastructure is a direct result of major capital investments by the customers of the City's Utility System.

In order to maintain the operational and structural integrity of this water and wastewater system, the following capital improvements are appropriated in FY2014-15:

- \$1,000,000 for the replacement of ten Smith Loveless above ground sanitary sewer lift stations.
- \$100,000 for the continued upgrade of the Supervisory Control and Data Acquisition (SCADA) computer control systems.
- \$850,000 for the rehabilitation of the West Surge Tank at the Wastewater Treatment Plant.
- \$500,000 for the rehabilitation of Treatment Unit #5 at the Wastewater Treatment Plant.
- \$1,000,000 to replace the filter media and rehabilitate two potable water filters at the Water Treatment Plant.
- \$750,000 for the replacement of emergency backup power generators throughout the Utility Plant.
- \$500,000 for the replacement of the East Influent pumps at the Wastewater Treatment Plant.
- \$250,000 to refurbish the Academic Village Water Booster Pump Station.
- \$250,000 to complete the rehabilitation of the Holly Lakes Water Booster Pump Station.
- \$130,000 to replace slurry pumps and two high service pumps at the Water Plant.

- \$204,000 for the replacement of the transfer pumps at the Water Treatment Plant.

- \$200,000 to fund the Alternative Water Supply (AWS) Project in the continued effort of supporting the South Florida Water Management District's Lower East Coast Water Supply Plan.

Accomplishments

Organizational:

1. Completed the successful implementation of function-sourcing the operations and maintenance of the utility system to include the water treatment plant, wastewater treatment plant, water distribution, wastewater collection, and the laboratory and customer service functions.
2. Completed an in-depth legal review of the existing Large User Agreement with the City of Hollywood for wastewater treatment service east of Flamingo Rd.

Water Treatment Plant / Booster Stations:

1. Completed the engineering analysis of all eight filter units.
2. Completed the refurbishment of Accelerator "C".
3. Completed the refurbishment of all four ion exchange units.
4. Replaced all four booster pumps at the Holly Lakes Booster Station.
5. Replaced the stationary backup power generator at the Holly Lakes Booster Station.
6. Re-built the chlorine injection system at the Academic Village Booster Station.

Wastewater Treatment Plant:

1. Re-built wastewater treatment units #2 and #3.
2. Designed/constructed a new centrifugal sludge processing/drying system.
3. Replaced all critical processing control instrumentation systems.
4. Re-lined the two MG overflow protection reservoir.
5. Designed/constructed a new plant-wide odor control system.
6. Installed a new stationary backup power generator.
7. Completed the engineering for a new biosolids processing/treatment system.

Lift Stations:

1. Replaced ten lift stations.
2. Re-constructed Master Lift Station #4 at Washington St. and 114th St. SCADA Systems (Supervisory Control and Data Acquisition).
3. Replaced the SCADA system at the water plant.
4. Replaced the SCADA system at the wastewater



Utilities

plant.

5. Replaced the SCADA system at the Holly Lakes booster station.

6. Replaced the SCADA system at the Academic Village booster station.

7. Added SCADA capabilities to eight critical stationary backup power generators.

8. Started the replacement of the SCADA systems for 190 lift stations.

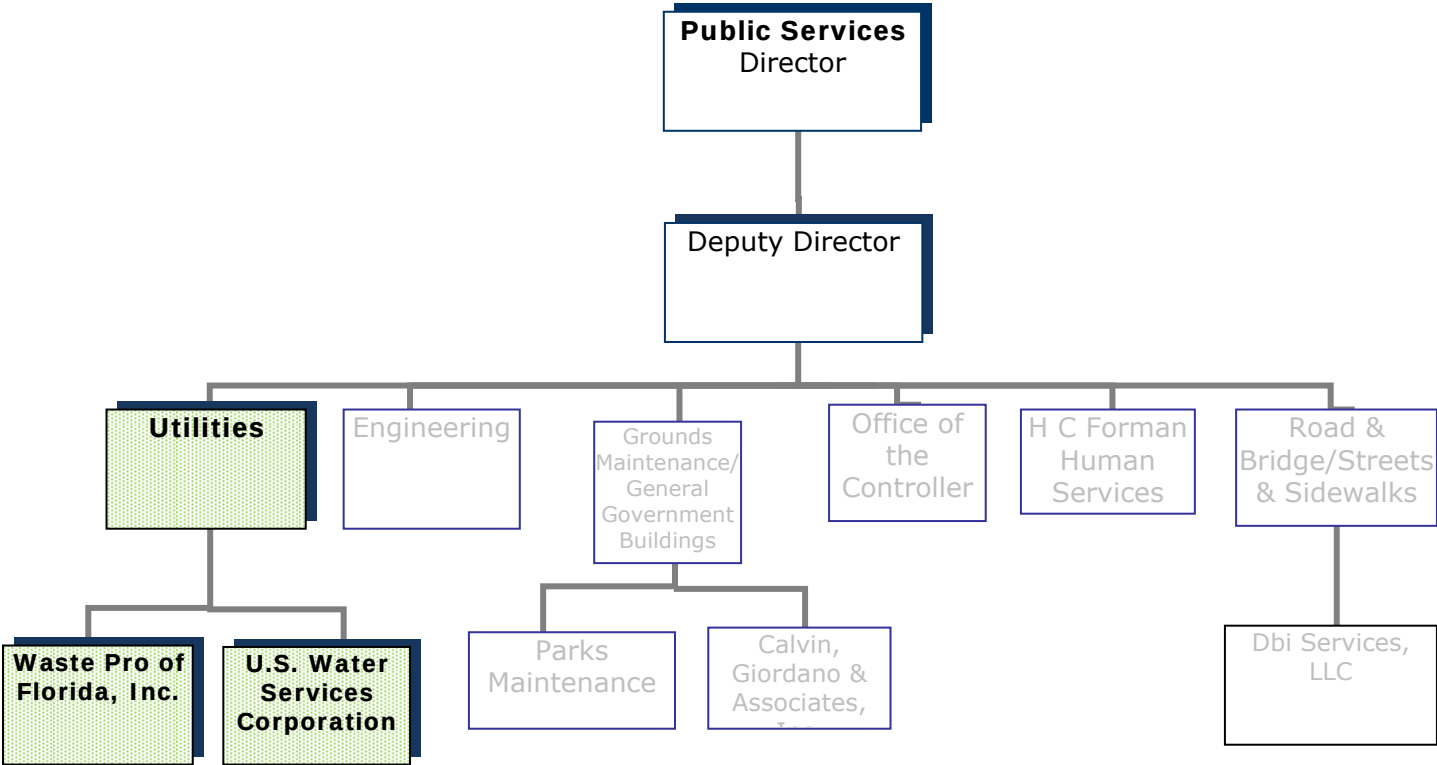
Utilities Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Number of potable water meters replaced	1,607	2,000	2,000	2,500	2,000	2,000
Linear feet of gravity sewer mains rehabilitated, eliminating inflow and infiltration into the sanitary sewer system	10,000*	5,000	0	5,000	2,500	0
Miles of water main maintained	521	521	525	521	521	525
Fire hydrants maintained	4,541	4,500	4,641	4,600	4,560	4,650
Lift stations maintained	190	186	190	190	190	190
Miles of sanitary sewer maintained	412	411	412	412	412	412
Miles of force main maintained	36	34	36	36	36	36
Number of utility customers assisted	95,680	65,000	82,977	70,000	100,000	90,000
Effectiveness						
PH (County standard 6.5 - 9.1 or higher)	9.2	9.2	9.2	9.2	9.2	9.2
Total Residual Chlorine (County standard 4.0 or lower)	3.5	3.5	3.5	3.5	3.5	3.5
Color (County standard 15.0 or lower)	6.0	6.0	6.0	6.0	6.0	6.0
Flouride ASF (County standard 0.8 or lower)	0.8	0.8	0.8	0.8	0.8	0.8
Turbidity NTU (County standard 1.0 or lower)	0.06	0.06	0.06	0.06	0.06	0.06
Iron Fe- (County standard 0.3 or lower)	0.02	0.02	0.02	0.02	0.02	0.02
CBOD5 Effluent (County standard 20 or lower)	5.20	5.20	5.20	5.20	5.20	5.20
TSS Effluent (County standard 20 or lower)	3.0	3.0	3.0	3.0	3.0	3.0
Efficiency						
Number of hours required to repair a pressure main break	4	4	4	4	4	4
Number of hours required to respond to after-hours emergency situations	1	1	1	1	1	1

* Funds unspent in FY2010-11 were carried forward and used to help fund rehabilitation of 10,000 linear feet during FY2011-12.

UTILITIES

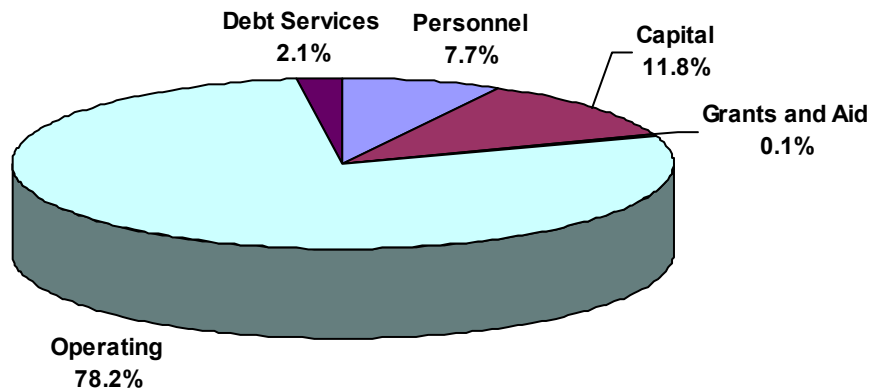
Organizational Chart



Shading indicates direct public service provider

Utilities - Budget Summary

Revenue Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Building Permits	43,518	47,952	40,000	20,000
General Government Charges	52,123	41,710	48,200	25,200
Physical Environment Charges	848,498	862,931	760,000	745,000
Water/Sewer Charges	40,979,471	42,250,672	42,191,000	43,942,000
Investment Income	1,471,592	1,032,773	359,000	116,000
Disp of Fix Assets / Sale of Equip/ Scrap	-	15,498	205,000	5,000
Miscellaneous Revenues	2,869	12,784	3,000	3,000
Other Miscellaneous Revenues	813	3,669	4,500	4,500
Appropriated Retained Earnings	-	-	5,468,113	-
Prior Year Bond Proceeds	-	-	2,945,930	-
Water/Sewer Connection	943,627	1,920,491	625,000	1,900,000
Capital Contributed from Developer	874,122	185,636	-	-
Capital Funded By Reserve	-	-	2,170,000	2,210,000
Total	45,216,634	46,374,114	54,819,743	48,970,700



Utilities - Budget Summary

Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel				
Salary	2,128,927	2,189,356	1,213,533	1,095,941
Benefits	1,899,721	2,201,143	1,714,464	2,691,386
Personnel Subtotal	4,028,649	4,390,500	2,927,997	3,787,327
Operating				
Contingency	-	-	-661,715	-
Professional Services	73,456	150,157	190,050	165,000
Accounting and Auditing	54,417	55,480	56,576	57,693
Other Contractual Services	4,195,429	3,907,495	9,444,957	9,765,085
Travel Per Diem	25	16	-	-
Communication and Freight Services	217,940	249,598	238,481	255,400
Utility Services	8,794,796	9,351,058	9,370,048	9,060,278
Rentals and Leases	114,950	129,901	221,898	190,633
Insurance	1,081,708	996,035	1,709,727	1,881,308
Repair and Maintenance Services	1,317,867	1,162,689	809,497	641,480
Printing and Binding	10,269	11,205	4,966	-
Depreciation	5,062,468	5,303,866	2,170,000	2,210,000
Other Current Charges and Obligations	14,202,468	14,010,343	14,511,034	13,999,820
Office Supplies	15,190	15,312	2,408	2,500
Operating Supplies	1,776,019	1,789,851	259,372	68,250
Road Materials and Supplies	16,524	29,404	973	-
Publications and Memberships	-	150	1,000	-
Operating Subtotal	36,933,526	37,162,561	38,329,272	38,297,447
Capital				
Buildings	-	-	3,981,993	200,000
Improvements Other Than Buildings	-	-	6,759,288	8,350,000
Machinery and Equipment	-	-	1,717,141	4,734,000
Construction in Progress - Deferred	-	-	-	-7,501,427
Capital Subtotal	-	-	12,458,422	5,782,573
Debt Services				
Principal Payments	-	-	684,759	708,726
Interest Payments	412,858	390,033	366,202	341,536
Debt Services Subtotal	412,858	390,033	1,050,961	1,050,262
Grants and Aid				
Aids to Government Agencies	3,487,494	31,386	53,091	53,091
Grants and Aid Subtotal	3,487,494	31,386	53,091	53,091
Other				
Other Uses	5,944	5,651	-	-
Other Subtotal	5,944	5,651	-	-
Total	44,868,471	41,980,131	54,819,743	48,970,700

Utilities - Personnel Summary

Position Title		2011-12 Actual	2012-13 Actual	2013-14 Adopted	2014-15 Budget
12027	Utility Operations Manager	1	1	1	1
12055	Deputy Public Services Director	0.5	1	1	2
12109	Administrative Supervisor	2	3	3	3
12499	Deputy City Manager	-	0.5	0.5	0.5
12513	Account Clerk III	1	-	-	-
12516	Assistant City Manager	0.5	0.5	0.5	0.5
12550	Backflow Specialist	1	-	-	-
12673	Chief Water Operations	1	1	1	-
12741	Controller	-	-	-	0.5
12753	Utility Service Worker II/Camera Operator	1	1	1	-
12767	Utility Maintenance Supervisor	1	-	-	-
12774	Engineer	-	0.5	0.5	0.5
12779	W-Utility Ser Worker II	6	4	4	-
12785	S-Utility Service Worker I	3	2	2	-
12786	S-Utility Service Worker II	2	2	2	-
12795	Utility Maintenance Manager	-	-	-	1
12831	CADD Operator	1	1	1	-
12926	Water Plant Operator I	3	3	3	-
12928	Water Plant Operator III	4	3	3	-
12946	S-Treatment Plant Operator I	1	1	1	-
12947	S-Treatment Plant Operator II	4	2	2	-
12948	S-Treatment Plant Operator III	3	3	3	-
13001	Public Services Director	0.5	0.5	0.5	0.5
13163	Division Director of Utilities	1	1	1	1
13674	P/T Chief Chemist	1	1	1	-
13681	P/T Clerk Spec II	1	1	1	1
13926	P/T Water Plant Operator I	1	1	1	-
Total	Full-time	36.5	30	30	9.5
	Part-time	4	4	4	2



Public Insurance Fund

Mission

To effectively administer claims and provide a safe and healthy environment for the City's employees, visitors, and residents.

Goals

The Self Insurance Division is responsible for the implementation and monitoring of the insurance and safety programs of the City. The purpose of the Division is to minimize the City's exposure to financial loss through the effective use of loss prevention and transfer programs, safety programs, and vigilant claims processing.

Objectives

Reduce the severity and frequency of workers' compensation losses by continuous safety training and updating of city-wide Safety Programs.

Reduce the number of automobile accidents through Defensive Driving Training.

Continue to monitor group health and life insurance claims, plan design and fees.

Ensure the city has adequate coverage related to property and casualty insurance to protect its employees and physical assets against loss and liability.

Major Functions and Activities

The Risk Management Division is responsible for writing the specifications for insurance programs that will best protect the City's financial interests, its employees, and its physical assets.

Responsible for reporting, negotiating and settling claims against the City in a timely and cost-effective manner.

Responsible for the administration of workers' compensation claims in accordance with Florida Statute 440.

Responsible for providing a safe environment through the use of updated safety programs and training.

Responsible for reviewing all contracts awarded by the Commission to ensure that vendors have adequate insurance coverage when conducting business with the City.

Responsible for coordinating the training of all City employees in areas including, but not limited to, social diversity, sexual harassment, safety, and anger management. Such training is not funded from this Division but is coordinated as necessary.

Responsible for the administration and monitoring of group health and life insurance benefits.

Budget Highlights

Continue to provide services and educate employees regarding benefits, monitor procedures to control claims cost, transfer risks as applicable, procure and provide the appropriate cost-effective insurance programs, and investigate and review options to reduce all claims costs including employee benefits.

The fiscal year 2014-15 budget reflects an increase of \$2.8 million or 13.0% over the current working budget. The largest portion of the increase is attributable to the rising cost of health insurance at \$2.3 million representing 82% of the increase. The budget for health insurance includes \$384,000 pertaining to health insurance coverage for domestic partners. This expanded benefit is effective October 1, 2014.

Accomplishments

Assisted the City Manager in completing labor negotiations with the unions for the Police Officers, Firefighters, General Employees, and the Charter Schools.

Met with consultants/insurance providers to determine the effect and implications for the City regarding Obama Care, which is officially titled the "Patient Protection and the Affordable Care Act," a bill signed into law to reform the health care industry.

Participated in numerous bid proposal evaluation committees with an emphasis on the ensuring that vendors have adequate liability insurance to conduct business with the City.

Public Insurance Fund Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Safety seminars	17	5	17	10	20	20
Effectiveness						
Total claims	215	134	187	100	150	100
Efficiency						
Average Workers' Compensation Insurance cost per FT Employee	\$1,388	\$1,500	\$1,596	\$1,000	\$1,000	\$1,000

Public Insurance Fund - Budget Summary

Revenue Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
General Government Charges	12,941,011	15,610,580	19,385,355	22,456,058
Investment Income	257,780	78,986	261,534	49,887
Other Miscellaneous Revenues	2,161,154	1,871,060	1,757,336	1,685,317
Total	15,359,945	17,560,626	21,404,225	24,191,262

Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel				
Salary	60,140	64,909	61,115	61,140
Benefits	31,999	43,530	47,978	42,301
Personnel Subtotal	92,139	108,439	109,093	103,441
Operating				
Other Contractual Services	51,878	54,616	89,932	91,500
Insurance	8,669,070	17,387,648	21,193,700	23,981,821
Repair and Maintenance Services	-	-	2,000	2,000
Printing and Binding	-	4,918	4,000	7,000
Other Current Charges and Obligations	-	-	-	-
Office Supplies	4,598	4,295	4,500	4,500
Operating Supplies	30	710	1,000	1,000
Operating Subtotal	8,725,577	17,452,187	21,295,132	24,087,821
Total	8,817,716	17,560,626	21,404,225	24,191,262

Position Title	2011-12 Actual	2012-13 Actual	2013-14 Adopted	2014-15 Budget
12014 Risk Management/Benefits Supervisor	1	1	1	1
Total				
Full-time	1	1	1	1
Part-time	-	-	-	-



General Employees Pension

Mission

To accumulate financial assets in order to provide long-term pension benefits to the City's General Employees and their beneficiaries.

Goals

To accurately account for all the financial resources of the Pension Plan, whether earned through investments or contributed by the City and its employees, so as to ensure that funds will be available for the payment of benefits as they become due and to maintain the actuarial soundness of the Pension Plan.

Objectives

To provide accurate, timely, and efficient accounting of the activities related to the General Employees' Pension Plan (GEPP), which is administered by the Principal Financial Group.

To keep the GEPP actuarially sound by funding it in accordance with the Annual Required Contributions, as determined by the Plan's actuary.

To invest the assets of the GEPP in accordance with the Investment Policy adopted by the City.

To ensure that all eligible General Employees contribute 7.25% of their gross wages, as required by the Plan.

To correctly pay pension benefits in accordance with stated policy.

Major Functions and Activities

The General Employees' Pension Plan was established by referendum in 1973 and restated on October 1, 1989 and has subsequently been amended by Ordinances adopted by Commission. The Pension Plan was established to provide retirement benefits to the General Employees of the City.

The City is required to contribute an actuarially determined amount that, when combined with participants' contributions, will fully provide for all benefits as they become payable.

Until February 1, 2010, participants were required to contribute 8.5% of their regular wages. Effective February 1, 2010, participating employees contribute 7.25% of regular wages. The City's contribution is

based on the actuarial valuation using the Entry Age Actuarial Method.

As of October 1, 1998, all full-time City employees, as defined in the 1973 Referendum, were required to participate in the Pension Plan as a condition of continued employment. Contributions were pre-tax. Upon normal retirement, a participant would receive a monthly pension amount equal to 2.85% of average yearly earnings for the highest two fiscal years of continuous service multiplied by years of service (not to exceed 28.07 years). Effective June 30, 2010, participation in the Plan became limited. No further contributions can be made by bargaining unit members, and no additional benefits can accrue to those members.

Any bargaining unit employee hired by the City on or after February 1, 2010, is not eligible to participate in the Plan.

Budget Highlights

The City's contribution to the General Employees' Pension for fiscal year 2014-15 is approximately \$6.7 million, the same amount as contributed in fiscal year 2013-14.

The GEPP budget includes an estimated annual rate of return of 7.75%, which would result in approximately \$10.7 million in investment income. The actuarial assumption of 7.75% represents the average long-term expected rate of return.

Accomplishments

The City's ARC for the fiscal year 2013-14 is \$3.8 million. This represented a \$2.9 million or 42.6% decrease from fiscal year 2012-13. The City will be making an additional \$2.9 million contribution by the end of fiscal year 2013-14, resulting in an aggregate contribution of \$6.7 million.

For the period ending August 31, 2014, the GEPP investments were valued at \$153.1 million. The annualized net rate of return for the GEPP was 11.47% for the ten months ending August 31, 2014.

The rate of return for the twelve months ending August 31, 2014 was 14.59%.

General Employees Pension Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Retired participants	355	353	312	364	375	375
Benefits (in millions) paid to participants including those in the Deferred Retirement Option Plan (DROP)	\$8.3M	\$9.0M	\$9.1M	\$9.0M	\$9.0M	\$9.2M
Average retirement age	55	55	55	55	55	55
Average salary increase	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Effectiveness						
% of transfers completed within a week of due date	100%	100%	96%	100%	100%	100%
Return on investment	19.44%	7.75%**	12.14%	7.75%	7.75%	7.75%
City contribution as a % of covered payroll ^	25.52%	25.15%	41.88%	45.52%	51.70%	51.70%
Efficiency						
% of administrative costs to total assets	0.08%	0.05%	0.03%	0.05%	0.05%	0.05%

** The actuarial assumption represents the average long term expected rate of return. It was increased from 7.5% in 2009-10 to 7.75% in 2010-11.

^ Covered payroll includes salaries for all General Employees except those in DROP and those hired after June 30, 2010. As of 9-30-13, covered payroll includes bargaining and non-bargaining members.

General Employees Pension - Budget Summary

Revenue Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Investment Income	21,100,797	14,237,774	10,516,000	10,732,000
Pension Fund Contributions	3,985,040	8,066,111	6,908,908	6,903,568
Beginning Surplus	-	-	-8,337,908	-8,383,568
Total	25,085,838	22,303,886	9,087,000	9,252,000

Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating				
Professional Services	87,077	43,477	87,000	52,000
Pension Benefits	8,550,403	9,139,997	9,000,000	9,200,000
Other Current Charges and Obligations	-5,820	-16,618	-	-
Operating Subtotal	8,631,661	9,166,856	9,087,000	9,252,000
Total	8,631,661	9,166,856	9,087,000	9,252,000



Police and Fire Pension

Mission

To accumulate sufficient financial assets in order to provide long-term pension benefits to the City's Firefighters and Police Officers who have served the residents of the City of Pembroke Pines.

Goals

To accurately account for all the financial resources of the Pension Plan, whether earned through investments or contributed by the City, the State, and the members; to pay pension benefits as they become due; and to maintain the actuarial soundness of the Plan.

Objectives

To provide accurate, timely and efficient accounting for the Firefighters and Police Officers Pension Fund's activities, as administered by the Pension Board of Trustees (the Board).

To maintain the actuarial soundness of the Plan by funding the full amount of the Annual Required Contribution as determined by the Plan's actuary.

To invest the assets of the Plan in accordance with the Investment Policy adopted by the Board.

To ensure that all members of the Plan contribute the required 10.4% of regular wages.

To accurately pay pension benefits to retired members and their beneficiaries on a timely basis and in accordance with stated policy.

Major Functions and Activities

The Plan, which is a single employer, defined-benefit plan, was established to provide retirement benefits to firefighters and police officers employed by the City. A more detailed description of the Plan and its provisions--constituting the plan and the summary plan description--appears in the City's Code of Ordinances.

The City of Pembroke Pines Firefighters and Police Officers Pension Fund was established by referendum in 1973 and has subsequently been amended by ordinances adopted by Commission.

The City is required to contribute an actuarially determined amount that, when combined with participants' contributions and contributions from the

State of Florida, will fully provide for all benefits as they become payable.

Participants are required to contribute 10.4% of regular wages, the State contributes approximately 7.0%, and the City's contribution is based on the actuarial valuation using the frozen-initial-liability method and the level-percent closed-amortization method. Unfunded liabilities are amortized over 30 years, consistent with Chapter 112, Part VII, Florida Statutes.

Eligibility:

All full-time employees, as defined in the Ordinance, are required to participate in the Pension Plan as a condition of continued employment, provided that at the time of hiring the employee is at least eighteen years of age and has satisfactorily completed all required medical examinations.

Service Retirement Benefits:

For Police Officer and Firefighter members of the Plan, normal retirement is the earliest of (1) the attainment of age 50 and the completion of 10 years of continuous service, or (2) the completion of 20 years of service regardless of age.

Police officers hired before May 1, 2010, shall receive a monthly pension amount equal to 4% per year of continuous service prior to May 1, 2010 plus 3.5% per year of continuous service after April 30, 2010, of the average monthly earnings for the highest two years multiplied by the number of years of continuous service provided the pension does not exceed 80% of the average monthly earnings.

Police officers hired after April 30, 2010, shall receive a monthly benefit amount equal to 3% per year of the average monthly earnings for the highest two years multiplied by the number of years of continuous service provided the pension does not exceed 80% of the average monthly earnings for the highest two years of continuous service.

Firefighter members hired on or before June 18, 2003, shall receive a monthly pension, payable for life, equal to 4% per year of continuous service accrued prior to May 1, 2010, plus 3.5% per year of continuous service after April 30, 2010, times the average monthly earnings for the highest two years multiplied by the number of years of continuous service provided pension does not exceed 80% of the average monthly earnings.

Firefighter members hired after June 18, 2003, but before May 1, 2010, shall receive a monthly benefit



Police and Fire Pension

amount equal to 4% plus 3.5% per year of continuous service after April 30, 2010, times the average monthly earnings for the highest two years provided the pension does not exceed 80% of the average monthly salary. To be eligible for this benefit, firefighter members must retire or enter the Deferred Retirement Option Plan (DROP) no later than the date they accrue the same accrual percentage they would have reached under the terms of the Plan in effect prior to April 30, 2010.

Firefighters hired after April 30, 2010, shall receive a monthly benefit amount equal to 3% of the average monthly earnings for the highest two years of continuous service multiplied by the number of years of continuous service provided that the pension does not exceed 80% of the average monthly earnings.

Effective October 1, 2009, and October 1 of each year thereafter, police retirees who retired or entered the DROP on or after October 1, 2006, or their beneficiaries, will receive a 3.0% increase to their retirement benefit. Effective May 1, 2010, police officers who were hired prior to May 1, 2010 and retire or enter the DROP after April 30, 2010 and their beneficiaries, shall receive a 2% increase to their retirement benefit on October 1st each year following retirement. Police officers hired on or after May 1, 2010, who retire or enter the DROP, and their beneficiaries, shall receive a 1.5% increase to their retirement benefit on October 1st each year following retirement.

Upon retirement, firefighter members who were hired on or after April 1, 2006, shall receive a fixed 3% increase to their retirement benefit on April 1 of each year following retirement. Firefighters hired on or after May 1, 2010, who retire or enter the DROP, and their beneficiaries, shall receive a 1.5% increase to their retirement benefit on October 1st each year following retirement.

For firefighter and police officer members who retired prior to April 30, 2010, under the Career Anniversary Pension Retirement Incentive Option, earnings may include payment up to 1,000 hours of accrued unused leave. Effective May 1, 2010, firefighter and police officer members may include only accrued time earned as of April 30, 2010, up to 1,000 hours, in the final calculation of pension benefits. For employees hired after April 30, 2010, no payment of accrued leave will be included in the final calculation of pension benefits.

For firefighter and police officer members hired before May 1, 2010, and entering the DROP after April 30, 2010, DROP interest credits will be based upon Plan gross return, subject to a minimum 5% to a maximum 8% per annum.

Budget Highlights

The City's contribution for FY2014-15 is approximately \$23.7 million; this represents a decrease of \$0.2 million or 0.8% below FY2013-14 working budget. The reason for the decrease is mainly attributable to the fact that actual investment performance has been better than expected.

The Fire and Police Pension budget includes an estimated annual rate of return of 8.0% which would result in approximately \$38.6 million in investment income. The actuarial assumption of 8.0% represents the average long-term expected rate of return.

Accomplishments

The City's ARC for FY2013-14 was \$23.9 million. This represents a \$1.1 million or 0.04% increase from FY2012-13. The City will be making the full contribution by the end of the year.

On March 31, 2014, the Fire and Police Pension investments were valued at \$469.8 million. For the twelve months ending March 31, 2014, the annualized net rate of return for the Plan was 14.8%.

Police and Fire Pension Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Retired participants	263	278	300	320	340	360
Benefits (in millions) paid to participants including those in the Deferred Retirement Option Plan (DROP)	\$22.3M	\$22.0M	\$23.5M	\$24.7M	\$25.5M	\$26.5M
Effectiveness						
% of transfers completed within pay period	100%	100%	100%	100%	100%	100%
Return on investment	19.9%	8.0% *	14.8%	8.0% *	8.0% *	8.0%
City contribution as a % of covered payroll	80.22%	77.20%	80.17%	84.10%	84.10%	84.10%
Efficiency						
% of administrative costs to total fund assets	0.15%	0.30%	0.12%	0.20%	0.20%	0.20%

* The actuarial assumption of 8% represents the average long-term expected rate of return.

Police and Fire Pension - Budget Summary

Revenue Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Investment Income	55,339,998	49,088,949	32,150,000	38,590,000
Other Miscellaneous Revenues	102,589	67,442	-	-
Pension Fund Contributions	26,833,728	28,175,230	29,118,085	29,104,378
Beginning Surplus	-	-	-32,588,085	-38,728,378
Total	82,276,315	77,331,621	28,680,000	28,966,000

Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating				
Professional Services	2,455,853	2,680,018	2,614,000	2,900,000
Other Current Charges and Obligations	22,423,335	23,627,282	26,066,000	26,066,000
Operating Subtotal	24,879,188	26,307,300	28,680,000	28,966,000
Total	24,879,188	26,307,300	28,680,000	28,966,000



Other Postemployment Benefits

Mission

To accumulate sufficient financial resources that will be available to provide Other Postemployment Benefits (OPEB), benefits other than pension, to eligible City retirees and eligible dependents.

Goals

To accurately account for all the financial resources of the Retiree Health/Life Insurance Plan (hereinafter referred to as the Plan), whether earned through investments or contributed by the City and its retirees, so as to ensure that funds will be available for the payment of benefits as they become due and to maintain the actuarial soundness of the Plan.

Objectives

To provide accurate, timely, and efficient accounting of the activities related to the Plan.

To invest the assets of the Plan in accordance with the Investment Policy as adopted by the Board of Trustees.

To correctly pay benefits other than pension benefits in accordance with stated policy.

Major Functions and Activities

The Other Postemployment Benefits Fund was established as a result of the Governmental Accounting Standards Board (GASB) Statements number 43 and 45, issued in 2004. These standards call for governments to account for other postemployment benefits, those other than pensions, in a similar manner as pension plans. Governmental entities, including the City, previously accounted for these benefits on a pay-as-you-go basis.

The City created a retiree health and life insurance program as adopted by Ordinance. Coverage of health and life insurance is provided to all regular, full-time, permanent general, charter school, Early Development Center and utility employees of the City and to its certified Firefighters and Police Officer employees, including dependents, for those hired before October 1, 1991. For those employees hired on or after October 1, 1991, the City provides for the employees (retirees) only.

City employees are eligible to participate upon normal retirement in the City's pension plan of which the employee is a member. If the employee does not

participate in a City pension plan, that employee upon termination must have completed 10 years of continuous service and upon attaining age 55 would be eligible for coverage.

The retiree life insurance benefit is equal to 100% of the employee's final salary at retirement up to a maximum of \$100,000. This benefit amount is reduced by 50% at age 65.

For employees hired after March 2005, health insurance for retirees is no longer being provided at the City's expense. A retiree may elect to continue health insurance in the City Plan if they pay the blended rate for employees and retirees as provided by state law.

Effective July 1, 2010, all general employees who are bargaining unit eligible will pay the full blended insured equivalent rate if they choose to continue the City's insurance at retirement.

Effective October 1, 2014, coverage of retiree health insurance will extend to domestic partners and same-sex married couples of retirees.

Budget Highlights

The City will contribute \$10.0 million to the OPEB Trust Fund in fiscal year 2014-15. This amount represents additional funding of \$2.0 million above the actuarially determined annual OPEB cost of \$8.1 million. The \$0.7 million increase over 2013-14 is mainly to fund benefits for domestic partners, and same-sex spouses of retirees.

The expenditure budget for fiscal year 2014-15 increased by \$1.8 million over 2013-14. This increase is primarily attributable to an anticipated \$1.5 million growth in health claims for retirees, which includes \$0.7 million associated with extending health insurance coverage to domestic partners and same-sex spouses of retirees. The expanded coverage is effective October 1, 2014.

Accomplishments

For the period ending August 31, 2014, the OPEB Trust Fund was valued at \$52.7 million. The annualized net rate of return (ROR) for the OPEB Trust Fund was 10.69% for the ten months ending August 31, 2014.

The ROR for the twelve months ending August 31, 2014, was 11.08%.

Other Postemployment Benefits Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Retired participants receiving benefits	449	393	618	423	450	620
Retiree health claim benefits paid	\$5.4M	\$7.0M	\$7.3M	\$7.7M	\$8.0M	\$8.1M
Effectiveness						
Return on investments**	15.4%	8.0%	12.2%	8.0%	8.0%	8.0%
City's ARC as a % of City payroll	9.8%	9.6%	13.8%	9.5%	9.5%	11.4%
Efficiency						
City's actual contribution as a % of the ARC	98.0%	100.5%	100.0%	100.0%	100.0%	100.0%
Administrative costs as a % of total fund assets	0.55%	3.00%	0.49%	1.00%	1.25%	1.25%

** The goal for Return on Investments is based on the actuarial assumption of 8%, which represents the average long-term expected rate of return.

Other Postemployment Benefits - Budget Summary

Revenue Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Investment Income	4,431,389	4,932,913	3,710,000	4,900,000
Other Miscellaneous Revenues	1,206,492	1,780,205	240,000	268,523
Pension Fund Contributions	9,168,787	9,356,207	9,352,000	10,016,333
Beginning Surplus	-	-	-4,403,533	-4,487,875
Total	14,806,668	16,069,324	8,898,467	10,696,981

Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel				
Benefits	2,150	2,357	2,200	2,354
Personnel Subtotal	2,150	2,357	2,200	2,354
Operating				
Professional Services	-	5,152	-	139,000
Other Contractual Services	13,000	18,500	15,000	15,000
Insurance	6,238,594	7,330,466	8,881,267	10,540,627
Operating Subtotal	6,251,594	7,354,118	8,896,267	10,694,627
Total	6,253,745	7,356,475	8,898,467	10,696,981



Wetlands Mitigation Trust Fund

Mission

To ensure that the City of Pembroke Pines maintains and preserves its vital ecosystems. The restoration of lost and degraded wetlands to their natural state is essential to ensure the health of Florida's watershed.

Goals

In accordance with the Mitigation Bank Irrevocable Trust Fund Agreement, the City of Pembroke Pines is required to maintain, protect and preserve the wetlands, developed as a diverse multi-habitat ecosystem, in perpetuity.

Objectives

To account for all activities relating to the Wetlands Mitigation Trust and to invest the revenues earned in order to sustain the wetlands in perpetuity.

Major Functions and Activities

On October 21, 1992, the City entered into an agreement with the Florida Wetlandsbank™ (FW), a Florida Joint Venture, wherein the City granted FW a license to develop a Wetlands Mitigation Bank at a site containing approximately 450 acres located in the Chapel Trail Preserve.

This agreement, which ended on December 31, 2004, established the first Wetland Mitigation Bank in Florida and the second in the nation. Florida Wetlandsbank's responsibilities included designing, permitting, and constructing the ecosystem; maintaining and monitoring the wetlands for a five-year period once construction was completed; and the sales and marketing of the mitigation credits.

On January 1, 2005, the City assumed full responsibility and maintenance for the wetlands. The City now owns various sites totaling approximately 620 acres of wetlands of which 502 are maintained by the Trust Fund. The City became the Grantor of the Mitigation Bank Irrevocable Trust Fund on April 5, 1995 in order to hold the funds to maintain the wetlands in perpetuity. The current Trustee is the Bank of New York, and the beneficiaries of the Trust Fund are the City, the South Florida Water Management District, the U. S. Army Corps of Engineers, and Broward County. Payments are made quarterly from the investment earnings of the Trust Fund to cover the cost of maintaining the wetlands. In the event that investment earnings are insufficient

to cover expenses, payments from the principal of the Trust can be utilized with the written consent of the Trust's beneficiaries.

Budget Highlights

Expenditures for maintaining the wetlands have remained constant, with no changes anticipated in FY2014-15.

Accomplishments

In spite of the extremely low interest rate environment, the City continues to utilize only the accumulated interest earnings to cover the expense of maintaining the wetlands.

Wetlands Mitigation Trust Fund Performance Measures

Indicator	2011-12		2012-13		2013-14	2014-15
	Actual	Goal	Actual	Goal	Goal	Goal
Outputs						
Funds set aside for wetlands maintenance	\$560,237	\$600,009	\$544,225	\$611,475	\$600,000	\$600,000
Effectiveness						
Investment yield	0.30%	6.00% *	0.18%	2.00%	1.00%	1.00%

* In FY2012 a proposed change to the investment policy that would have allowed investments in preferred stock was not approved by City Commission.

Wetlands Mitigation Trust Fund - Budget Summary

Revenue Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Investment Income	1,695	1,210	1,700	1,700
Beginning Surplus	-	-	14,800	14,800
Total	1,695	1,210	16,500	16,500

Expenditure Category	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating				
Professional Services	1,460	1,460	14,736	16,500
Other Contractual Services	10,000	14,333	1,286	-
Repair and Maintenance Services	4,172	4,127	478	-
Operating Subtotal	15,631	19,920	16,500	16,500
Total	15,631	19,920	16,500	16,500



Capital Improvement Program (CIP)

CIP Development Process

Section 5.08 of the City Charter requires that each year the City Manager prepare and submit to the City Commission, as part of the budget package, a Capital Improvement Program (CIP) for the 5-year period following the new budget year. Based on the budget preparation calendar the 5-year CIP is in July of each year. After departments prepare their capital budget for the new year they are required to formulate their portion of the 5-year CIP. They are obligated not only to include spending plans for the five years subsequent to the ensuing budget year but also to provide a status, known as the Disposition CIP, of the first year of the prior year CIP showing whether items are budgeted, cancelled, or postponed. The CIP is a planning document and does not authorize or fund any projects. All projects are reviewed, however, by the City Manager, Assistant City Manager, and Finance Director during the CIP preparation process.

The CIP consists of both planned capital outlay and capital projects. "Capital outlay" refers to expenditures for capital items with an initial individual cost of \$1,000 or more and an estimated useful life greater than one year. Individual capital outlay items included in the CIP cost \$10,000 or greater. On the other hand, "capital projects" refers to capital outlay related to municipal construction. The CIP includes new facilities and improvement to existing facilities as well as the replacement of vehicles and equipment. In short, the CIP includes both recurring and non-recurring capital items. Recurring items are those that are present in almost every budget and have a regular replacement cycle, whereas nonrecurring items are expenses that are of a one-time nature and are unlikely to happen in the near future.

In addition, anticipated purchases of more than one unit for which the individual price is less than \$1,000 but for which the aggregate cost exceeds \$10,000 are also included in the 5-Year Capital Improvement Program; however, these items will be expensed to an operating account instead of a capital account because the unit cost does not meet the capitalization threshold. In addition, in accordance with GASB 34, all resurfacing and road repairs are expensed from a repair and maintenance account and not a capital account because these should be treated as repairs.

The policies that guide the development of the CIP are as follows:

1. The City has developed a multi-year plan for capital improvement that is updated annually with documentation of deviations from the plan.
2. The City will maintain its physical assets at a level adequate to protect the City's capital investment and minimize future maintenance and replacement costs. The budget will provide for the adequate maintenance and timely replacement of the plant and equipment from current revenues whenever possible.
3. The City has provided sufficient funds to replace and upgrade equipment as well as to take advantage of new technology, thereby ensuring that employees have safe and efficient tools to serve the public. It reflects a commitment to further automation and the use of available technology to improve productivity of the City's work force. The objective for upgrading and replacing equipment includes:
 - a. normal replacement as equipment completes its useful life
 - b. upgrades to new technology
 - c. additional equipment necessary to serve the needs of the City.
4. The City will attempt to ensure, according to its Comprehensive Land Use Plan, that the necessary infrastructure is in place in order to facilitate the orderly development of vacant land.
5. The City will use the following criteria to evaluate the relative merit of each capital project. Capital expenditures will foster goals of:
 - a. economic and neighborhood vitality;
 - b. infrastructure and heritage preservation;
 - c. capital projects that implement a component of an approved redevelopment plan;
 - d. projects specifically included in an approved replacement schedule;
 - e. projects that reduce the cost of operations, and projects that increase the cost of operations shall have identified trade-offs or objectives to support those additional costs; and
 - f. projects that significantly improve safety and reduce risk exposure
 - g. projects supporting private development must include satisfactory return on investment ratios or a fully documented cost/benefit analysis.

5-Year CIP (FY 2015-16 through FY 2019-20)

Overview of the 5-Year CIP

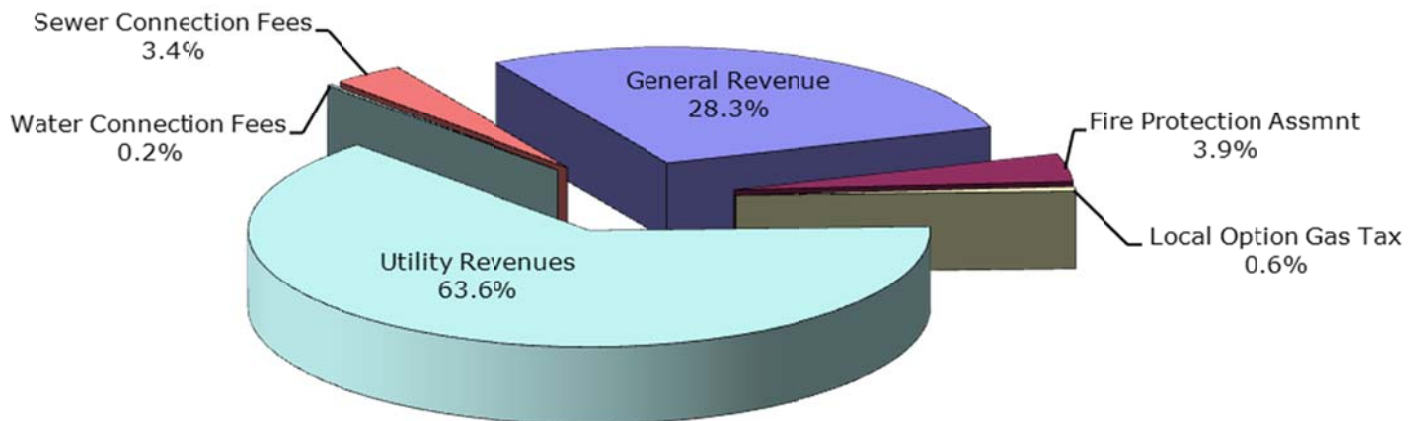
The 5-year CIP for FY 2015-16 through FY 2019-20 reflects the combined capital programs for the General Fund, the Road and Bridge Fund, and the Utility Fund. The aggregate expenditure planned over the 5-year period from FY 2015-16 to FY 2019-20 is \$119.1 million, with the Utility Fund comprising \$80 million (67%). The other sizeable segment of the CIP is the General Fund, accounting for \$30.3 million (26%) and comprise in large part of vehicle purchases (\$8.6 million, 28%) that are mainly replacements. The 5-year CIP will be funded from future operating revenues.

CIP Funding Sources

The CIP for the 5-year period ending FY 2019-20 totals \$119.1 million. Of that amount, \$33.7 million (28%) will be funded from general operating revenues; \$4.6 million (4%) from fire protection special assessments; \$0.8 million (1%) from the Local Option Gas Tax; \$4.3 million (3%) from water and sewer connection fees; and \$75.8 million (64%) from other utility revenues. See the table following for annual details.

CAPITAL IMPROVEMENT PROGRAM

Capital Costs by Funding Source FY 2015-16 to FY 2019-20



Funding Source	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Five-Year Total	%
General Revenue	6,791,957	6,744,347	6,638,157	6,408,900	7,151,399	33,734,761	28.3 %
Fire Protection Assmnt	773,853	783,463	700,653	1,191,910	1,130,411	4,580,289	3.9 %
Local Option Gas Tax	150,000	150,000	150,000	150,000	150,000	750,000	0.6 %
Utility Revenues	15,130,000	18,245,500	14,127,050	15,136,550	13,111,205	75,750,305	63.6 %
Water Connection Fees	250,000	-	-	-	-	250,000	0.2 %
Sewer Connection Fees	2,000,000	2,000,000	-	-	-	4,000,000	3.4 %
Totals	\$ 25,095,810	\$ 27,923,310	\$ 21,615,860	\$ 22,887,360	\$ 21,543,015	\$ 119,065,355	100.0 %

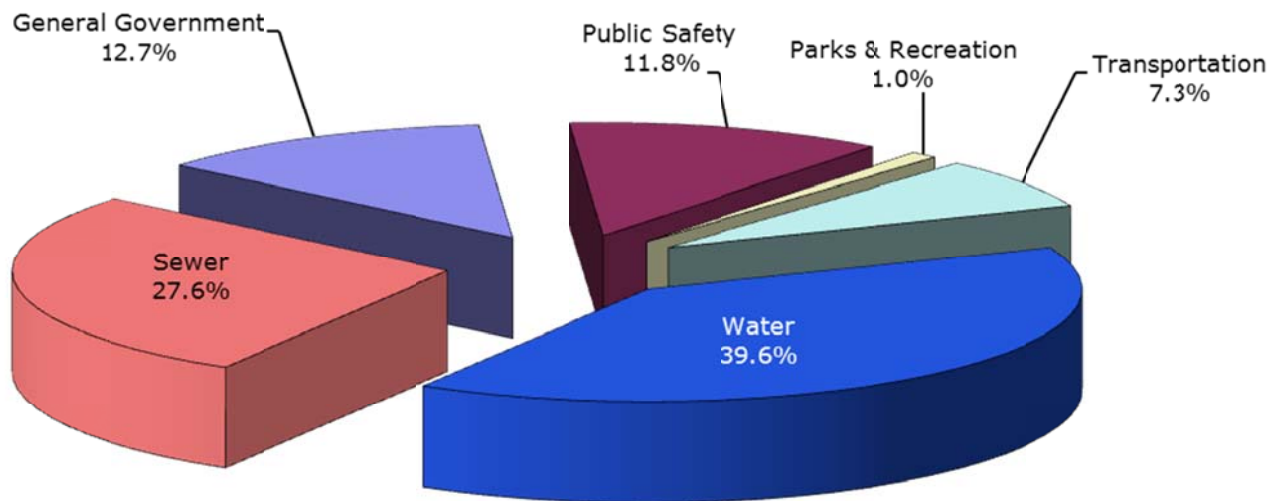
CIP Capital Costs

The projects within the CIP spending consist mainly of water and sewer projects, which account for \$80 million (67%) of the total. That utility component includes \$21.4 million for replacements of water mains, and \$7.1 million for forcemain replacements. The largest component of the \$14.1 million expenditure planned for public safety is vehicles. Of the \$15.1 million planned for General Government, \$7.8 million is related to grounds maintenance; the majority being landscaping.

CAPITAL IMPROVEMENT PROGRAM

Capital Costs by Project Category FY 2015-16 to FY 2019-2020

Project Category	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Five-Year Total	%
General Government	2,839,810	2,842,810	2,907,810	2,880,810	3,606,810	15,078,050	12.7 %
Public Safety	2,789,000	2,748,000	2,661,000	2,950,000	2,905,000	14,053,000	11.8 %
Parks & Recreation	337,000	337,000	170,000	170,000	170,000	1,184,000	1.0 %
Transportation	1,750,000	1,750,000	1,750,000	1,750,000	1,750,000	8,750,000	7.3 %
Water	9,200,000	11,450,000	8,985,500	11,001,550	6,548,205	47,185,255	39.6 %
Sewer	8,180,000	8,795,500	5,141,550	4,135,000	6,563,000	32,815,050	27.6 %
Totals	\$ 25,095,810	\$ 27,923,310	\$ 21,615,860	\$ 22,887,360	\$ 21,543,015	\$ 119,065,355	100.0 %



CIP Impact on the Operating Budget

The \$119.1 million expenditure plan consists of projects to be financed internally. The \$119.1 million comprises mainly of rehabilitation of the water and sewer facilities, road resurfacing, and replacements items such as motor vehicles. Replacement items will improve but not expand the level of service the City provides and the associated operating impact is negligible. For example, \$9.1 million or 7.6% of the total plan is related to the replacement of vehicles. Operating costs associated with motor vehicles, such as fuel and maintenance costs, are expected to remain flat to the extent that the replacement schedule is followed. Of the \$80 million expenditure planned for the Utility fund from FY 2015-16 through FY 2019-20, it is estimated that the City will save a total of \$1.8 million over the next five years due mainly to savings in repair and maintenance. The estimated operating impact table shows the savings on a per year basis.

Analysis of the Disposition of CIP

As a part of the budget preparation process, departments are expected to analyze the first year of the prior year's CIP to determine whether the items planned last year for FY 2014-15 are still needed or affordable in the new year. Based on need, items are then submitted for inclusion in the FY 2014-15 budget, and the status of each previously planned item is recorded in a Disposition CIP. Note that capital-qualified operating expenses are included in the 5-year CIP that are not reflected in the Capital Budget, and that the Capital Budget incorporates grant-funded activity that is not part of the 5-year CIP.

In last year's CIP, the FY 2014-15 planned capital expenditures for all funds were \$22.8 million. The General, Road and Bridge, and Utility funds accounted for 21.5%, 7.6%, and 70.9% of that amount, respectively. The aggregate amount included approximately \$2.3 million for qualified operating expenditures and \$20.5 million for capital expenditures. Of the \$2.3 million planned operating expenditure, \$2.0 million is included in the FY 2014-15 budget and \$0.2 million is postponed or cancelled.

Regarding the \$20.5 million planned for capital expenditure, \$13.2 million is budgeted in FY 2014-15, and \$7.4 million was postponed and/or cancelled. A breakout of the latter by fund is provided in the following table. The FY 2014-15 capital budget for all funds, which includes other capital spending that does not qualify for CIP inclusion under CIP definitions, totals \$13.4 million, a reduction of \$7.1 million (35%) from last year's CIP plan (capital component) for FY 2014-15. This is due to deferred and cancelled capital spending.

Cancelled and Postponed Capital in the FY 2014-15 CIP

CIP Items (Capital ONLY)	Cancelled	Postponed	Total
General Fund	\$ 250,417	\$ 1,652,570	\$ 1,902,987
Road & Bridge Fund	100,000	-	100,000
Utility Fund	250,000	5,180,000	5,430,000
Total Cancelled, Postponed, Reclassified	\$ 600,417	\$ 6,832,570	\$ 7,432,987

General Fund: The \$4.9 million General Fund FY 2014-15 CIP plan included \$0.6 million and \$4.3 million for operating and capital expenditures, respectively. Of the amount originally planned for operating expenditures in the FY 2014-15 CIP, \$0.4 million is budgeted in FY 2014-15; the remainder was postponed and/or cancelled. The capital budget for FY 2014-15 includes \$2.4 million of the \$4.3 million originally planned. The \$1.9 million that is not budgeted consists of \$1.65 million of postponed items (mainly the fire ladder truck at \$0.9 million) and \$0.3 million of cancellations. The capital budget for FY 2014-15 includes \$4.9 million that was not part of last year's CIP plan.

A table showing the detailed disposition of items in the FY 2013-14 CIP has been included on separate pages following the next section.

General Fund – Details of Budget Deviation from Last Year's Plan

General Fund CIP for FY 2014-15	\$ 4,892,810
Less: Qualified Operating Expense items in FY 2014-15 CIP	(601,800)
Cancelled and Postponed FY 2014-15 CIP Capital items	(1,902,987)
Add: Non-CIP Capital Expenditures that are in the Adopted Capital Budget	4,912,068
Fiscal Year 2014-15 General Fund Capital Budget	\$ 7,300,091

Utility Fund: Last year's Utility Fund CIP plan for FY 2014-15 was \$16.2 million. Of that amount \$10.7 million is appropriated in the budget for FY 2014-15. The remainder of \$5.5 million has been postponed to one or more future years or cancelled. Appropriated capital expenditures that were not in last year's CIP plan for FY 2014-15 total negative \$4.9 million. The negative amount is due to a negative \$7.5 million appropriation for the deferred portion of FY 2014-15 multi-year capital projects. The deferred portion of the FY 2014-15 multi-year capital projects includes the following:

- \$6.0 million for the BCR Sludge upgrade process
- \$0.5 million to replace East Influent Pumps
- \$1.0 million to rehabilitate 2 water filters

Utility Fund – Details of Budget Deviation from Last Year's Plan

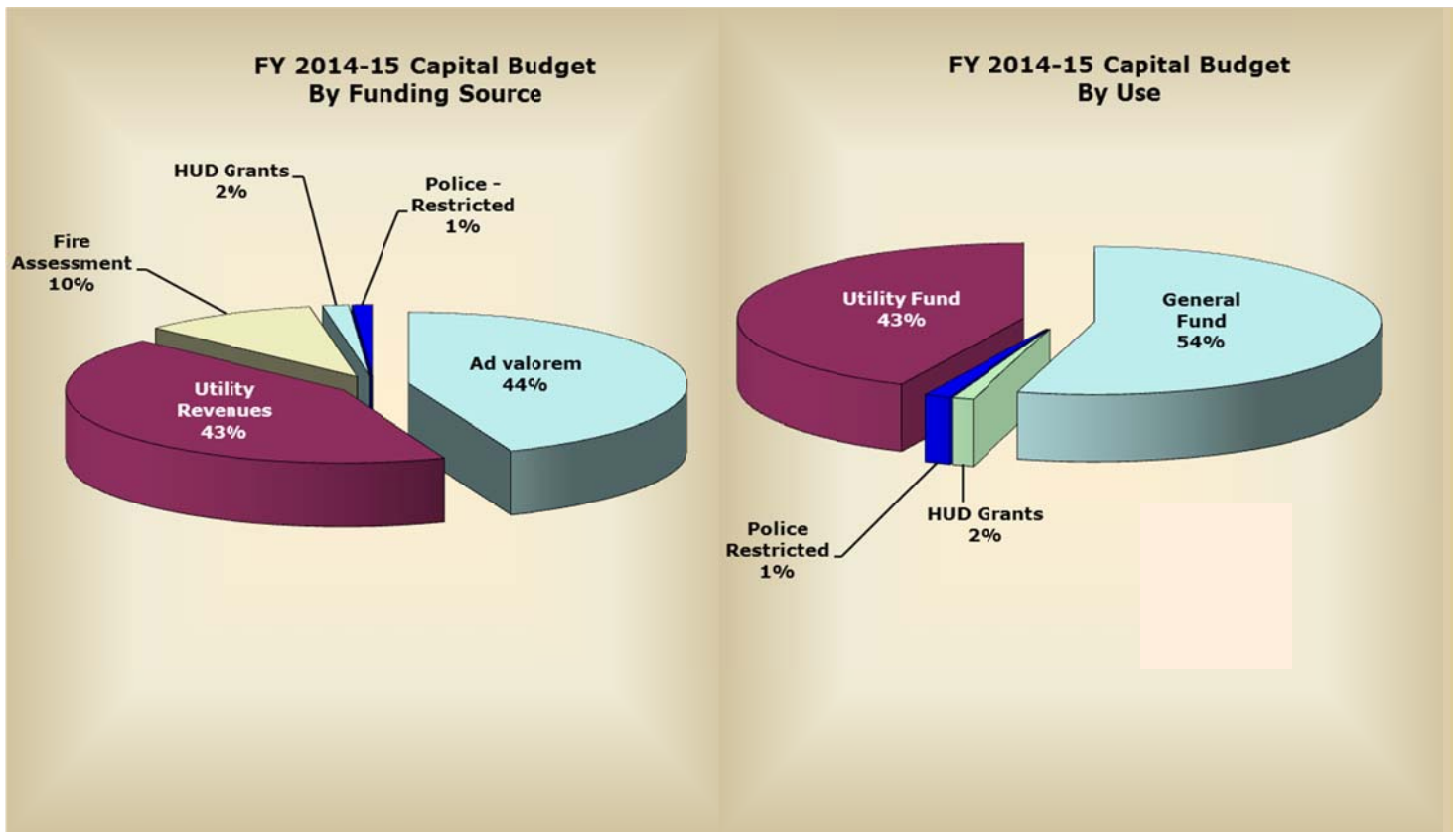
Utility Fund CIP for FY 2014-15	\$ 16,160,000
Less: Cancelled and Postponed FY 2014-15 CIP Capital items	(5,430,000)
Add: Non-CIP Capital Expenditures that are in the Proposed Capital Budget	(4,947,427)
Fiscal Year 2014-15 Utility Fund Capital Budget	<u>\$ 5,782,573</u>

Fiscal Year 2014-15 Capital Budget

The City's capital budget is dominated by more routine capital expenditures for repair and replacements. The FY 2014-15 capital budget for all funds is \$13.4 million, a decrease of \$0.5 million or 4.0% below the FY 2013-14 adopted budget. The General Fund and the Utility Fund account for 54% and 43% of the total appropriations, respectively. The public safety capital budget of \$4.6 million is 34.3% of the total capital outlay planned, and the Police Department represents 54% of the public safety total. The principal components of the FY 2014-15 capital budget are shown below. The majority of the items is replacements and, as such, has a minimal impact on the operating expenditure budget. Notwithstanding, there is a positive non-financial impact as these replacements would maintain or even improve City services. Below is a list of the main capital items appropriated in FY 2014-15. The nonrecurring items are not considered significant since these are being funded with operating revenues on a pay-as-you-go basis and do not necessitate an increase in water and sewer rates, do not result in spending cuts elsewhere nor require additional staff.

- **Recurring Items**
 - o \$1.8 million – police cars
 - o \$0.9 million – fire engine and ambulances
 - o \$1.0 million – hedge replacement on Pines Boulevard medians
 - o \$1.0 million – replacement of ten Smith Loveless above ground sanitary sewer lift stations
 - o \$0.8 million – replacement of backup generators and fuel tanks
- **Nonrecurring Items**
 - o \$1.4 million – sewer plant rehabilitation
 - \$0.9 million – rehabilitation of the West Surge Tank at the Wastewater Treatment Plant
 - \$0.5 million – rehabilitation of Treatment Unit #5 at the Wastewater Treatment Plant
 - o \$0.8 million – replacement of emergency backup pumps at the Wastewater Treatment Plant
 - o \$1.0 million – rehabilitation of one potable water filter at the Water Treatment Plant
 - o \$0.5 million – replacement of East Influent Pumps
 - o \$0.6 million – breathing apparatus' for the Fire Department

Fiscal Year 2014-15 Capital Budget



By Funding Source	FY 15 Amount	% of Total	By Use	FY 15 Amount	% of Total
Ad valorem	\$ 5,931,523	44.12%	General Fund	\$ 7,300,091	54.30%
Utility Revenues	5,782,573	43.01%	Police Restricted	162,110	1.20%
Fire Assessment	1,368,568	10.18%	HUD Grants	200,000	1.49%
HUD Grants	200,000	1.49%	Utility Fund	5,782,573	43.01%
Police - Restricted	162,110	1.20%			
Total	\$ 13,444,774	100.00 %	Total	\$ 13,444,774	100.00 %

General Obligation (G.O.) Bond Projects

In a referendum held in 2005, the voters of the City of Pembroke Pines approved the issuance of up to \$100 million of General Obligation Bonds with maturities not exceeding 30 years, to be repaid from the proceeds of ad valorem (property) taxes. This was the first time that the City used General Obligation Bonds as a funding source. Phase I General Obligation Bonds of \$47 million were issued in 2005. In 2007, another \$43 million of General Obligation Bonds were issued, constituting Phase II of the voter-approved \$100 million total.

The projects yet to be or already executed include various roadwork projects, recreational and cultural amenities, economic development, and neighborhood revitalization. Some of these projects are direct responses to requests made by the citizenry; others reflect the independent vision of the City Commission.

Municipal construction projects are budgeted on a project-length basis rather than an annual basis. General Obligation bond projects were appropriated in 2004-05 for a total of \$80 million. The Commission increased that total to \$90 million following the Phase II issuance in 2007. Because the bond-financed projects are a major undertaking, a financial status report that includes a detailed list of all bond projects, is presented herein on later pages. In addition, a location map of bond projects costing in excess of \$1.0 million is included in that section.

CAPITAL IMPROVEMENT PROGRAM

Capital Costs by Project Category
In Present Value as Provided by Dept. Directors

		SOURCE OF FUNDING	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
GENERAL FUND								
Div. 2002 - Technology Services								
Micro-computers/Upgrades	* Revenues		240,000	240,000	240,000	240,000	240,000	1,200,000
Computer Programs/Software & Systems Mod.	Revenues		110,000	110,000	110,000	110,000	110,000	550,000
Replace Mainframe	Revenues		22,000	22,000	22,000	22,000	-	88,000
Network Servers	Revenues		35,000	35,000	35,000	35,000	35,000	175,000
Vehicles	Revenues		7,120	7,120	7,120	7,120	7,120	35,600
Data Storage	Revenues		52,000	52,000	52,000	52,000	-	208,000
Printers	* Revenues		123,800	123,800	123,800	123,800	123,800	619,000
Switches and Hubs	Revenues		45,000	45,000	45,000	45,000	45,000	225,000
Disaster Recovery Software and Hardware	Revenues		76,000	76,000	76,000	76,000	76,000	380,000
Div. 3001 - Police								
Vehicles	Revenues		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Radios	Revenues		25,000	25,000	25,000	25,000	25,000	125,000
Motorcycle	Revenues		35,000	35,000	35,000	35,000	35,000	175,000
Computer System	Revenues		105,000	105,000	105,000	105,000	105,000	525,000
Div. 4003 - Fire Rescue								
(Note: Rev/Fire Asmt = Revenues & Fire Assessment)								
Vehicles	Rev/Fire Asmt		54,000	54,000	54,000	54,000	-	216,000
Ladder Truck	Fire Asmt		-	-	-	1,000,000	-	1,000,000
Fire Engine	Fire Asmt		450,000	450,000	450,000	-	900,000	2,250,000
Life Pak 12	Revenues		-	300,000	-	-	-	300,000
Ambulances	Revenues		480,000	240,000	480,000	480,000	480,000	2,160,000
Command Vehicle	Rev/Fire Asmt		-	-	-	-	65,000	65,000
Air System	Fire Asmt		-	50,000	-	-	-	50,000
Rescue Laptops	Revenues		60,000	-	-	40,000	-	100,000
File Servers-combined with CAD servers	Rev/Fire Asmt		-	50,000	50,000	-	-	100,000
Radios	Fire Asmt		35,000	35,000	35,000	35,000	35,000	175,000
Automated External Defibrillators	Revenues		25,000	-	25,000	-	25,000	75,000
SCBA Refurbishment	Fire Asmt		-	-	-	-	-	-
Training Facility Upgrades /Fire Academy	Fire Asmt		-	75,000	-	-	-	75,000
Training Facility Refurbishment	Fire Asmt		-	-	-	10,000	-	10,000
Station Refurbishment	Rev/Fire Asmt		30,000	30,000	30,000	30,000	30,000	150,000
Fire Prevention vehicle	Fire Asmt		18,000	18,000	15,000	15,000	18,000	84,000
Fire Safety Education Trailer	Fire Asmt		100,000	-	-	-	-	100,000
Computer Programs	Rev/Fire Asmt		25,000	-	25,000	-	25,000	75,000
Stretchers	Revenues		60,000	60,000	60,000	-	-	180,000
Turnout Gear	* Fire Asmt		100,000	100,000	100,000	100,000	100,000	500,000
Fire Prevention laptops	Fire Asmt		20,000	-	-	-	20,000	40,000
Communications upgrade	Rev/Fire Asmt		-	100,000	100,000	-	-	200,000
Automatic CPR Device	Revenues		110,000	-	-	-	-	110,000
Div. 6001 - General Government Bldgs.								
Vehicles & Heavy Equipment	Revenues		75,000	75,000	75,000	75,000	75,000	375,000
Div. 6004 - Grounds Maintenance								
Vehicles & Heavy Equipment	Revenues		110,000	110,000	225,000	225,000	225,000	895,000
Playground Equipment	Revenues		100,000	100,000	100,000	100,000	100,000	500,000
Landscaping	Revenues		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Improvements other than bldg.	Revenues		100,000	100,000	100,000	100,000	1,000,000	1,400,000
Div. 6005 - Purchasing								
Vehicles & Heavy Equipment	Revenues		30,000	-	30,000	-	30,000	90,000
Div. 6006 - Environmental Svcs								

CAPITAL IMPROVEMENT PROGRAM

Capital Costs by Project Category
In Present Value as Provided by Dept. Directors

	SOURCE OF FUNDING	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Vehicles & Heavy Equipment	Revenues	60,000	60,000	60,000	60,000	60,000	300,000

GENERAL FUND (continued)**Div. 6008 - HC Forman Campus**

Vehicles & Heavy Equipment	Revenues	60,000	60,000	60,000	60,000	60,000	300,000

Div. 7001 - Recreation & Div. 7006 - Golf

Vehicles	Revenues	50,000	50,000	50,000	50,000	50,000	250,000
Heavy Equipment-Park & Rec & Golf	Revenues	30,000	30,000	30,000	30,000	30,000	150,000
Other Equipment	Revenues	50,000	50,000	50,000	50,000	50,000	250,000
Improvements Other than Building	Revenues	207,000	207,000	40,000	40,000	40,000	534,000

Div. 8001 - Community Services

(3) Van Replacements	Revenues	181,890	181,890	181,890	181,890	181,890	909,450

Div. 8002 - Housing - Pines Point

Repair/replacement of Air-Conditioning Units and other appliances: Refrigerators, washers, dryers, ranges, water heaters	* Revenues	128,000	128,000	128,000	128,000	128,000	640,000

Div. 8002 - Housing -Proj. 603-Pines Place

Repair/replacement of Air-Conditioning Units and other appliances: Refrigerators, washers, dryers, ranges, water heaters	* Revenues	284,000	317,000	237,000	240,000	110,000	1,188,000

Div. 9007 - Code Compliance

Vehicle Replacements	Revenues	42,000	21,000	42,000	21,000	42,000	168,000
Office Equipment	Revenues	5,000	-	5,000	-	-	10,000
Other Equipment	Revenues	-	-	5,000	-	-	5,000
Copy Machines	Revenues	-	-	15,000	-	-	15,000
Computer Equipment	Revenues	10,000	-	5,000	-	-	15,000

TOTAL GENERAL FUND

\$ 5,965,810	\$ 5,927,810	\$ 5,738,810	\$ 6,000,810	\$ 6,681,810	\$ 30,315,050

ROAD & BRIDGE FUND**Div. 6002 - Maintenance & Div. 6003 - Infrastructure**

Vehicles & Heavy Equipment	Revenues	100,000	100,000	100,000	100,000	100,000	500,000
Road Resurfacing	* Revenues	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Road, Sidewalk & Drainage Improvements	Add'l Local Option Gas Tax	150,000	150,000	150,000	150,000	150,000	750,000

TOTAL ROAD & BRIDGE FUND

\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ 8,750,000

CAPITAL IMPROVEMENT PROGRAM

Capital Costs by Project Category
In Present Value as Provided by Dept. Directors

	SOURCE OF FUNDING	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
UTILITY FUND							
Div. 6021-Sewer Collection & Div. 6022-Sewer Treatment							
Lift Station Replacements (10 per year)	Revenues	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Lift Station Rehabs	Revenues	375,000	-	-	-	-	375,000
Gravity Sewer Lines - replace	Revenues	500,000	2,500,000	2,500,000	-	-	5,500,000
Gravity Sewer Lines - repair, re-line	Revenues	500,000	525,000	550,000	575,000	525,000	2,675,000
SCADA Upgrade	Revenues	100,000	100,000	100,000	100,000	-	400,000
Heavy Equipment/Vehicles	Revenues	100,000	110,000	120,000	130,000	150,000	610,000
Small Equipment - pumps, hoses, etc.	Revenues	55,000	60,500	66,550	80,000	88,000	350,050
Forcemain Replacement	Revenues	1,700,000	900,000	200,000	800,000	3,500,000	7,100,000
Wastewater Treatment Plant Odor Control	Sewer Connect	2,000,000	2,000,000	-	-	-	4,000,000
Deep Well Integrity Test	Revenues	-	-	100,000	-	-	100,000
Treatment Units - rehab	Revenues	850,000	-	-	1,000,000	1,300,000	3,150,000
Surge Tanks - rehab East and West	Revenues	-	850,000	-	-	-	850,000
Replace Chlorination System	Revenues	750,000	-	-	-	-	750,000
Buildings - rehab or replace	Revenues	-	-	-	250,000	-	250,000
Replace pumps, generators, tanks, etc.	Revenues	-	750,000	-	-	-	750,000
Install Cover on Effluent Tank	Revenues	250,000	-	-	-	-	250,000
Rehab Monitoring Wells	Revenues	-	-	325,000	-	-	325,000
Replace East Blower Building	Revenues	-	-	-	200,000	-	200,000
Paving: Resurface the entire sewer treatment plant	Revenues	-	-	180,000	-	-	180,000
Sub Total for Sewer		8,180,000	8,795,500	5,141,550	4,135,000	6,563,000	32,815,050
Div. 6031-Water Plant & Div. 6032-Water Distribution (except AWS)							
Replace Media in Ion Exchange	Revenues	1,000,000	1,000,000	-	-	1,000,000	3,000,000
Replace Ion Exchange Valves	Revenues	50,000	50,000	-	-	-	100,000
Replace Raw Water Well	Revenues	1,000,000	100,000	100,000	-	-	1,200,000
Rehab Lime Slaker	Revenues	150,000	-	150,000	-	150,000	450,000
Water Filters - rehab 8	Revenues	2,000,000	2,000,000	2,000,000	-	-	6,000,000
Replace Maintenance Shop	Revenues	-	200,000	-	-	-	200,000
Decant System - upgrade	Revenues	-	1,500,000	-	-	-	1,500,000
Variable Frequency Drive Replacements	Revenues	100,000	-	-	-	-	100,000
Booster Pump Stations - rehabs and rebuilds	Revenues	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Treatment Units - rehab (A, B, C)	Revenues	1,000,000	1,000,000	-	-	1,000,000	3,000,000
Raw Waterline - replace	Revenues	-	-	-	1,500,000	-	1,500,000
Tank and Tanker for moving brine to plant	Water Connect	250,000	-	-	-	-	250,000
Replace Back-up Generators & fuel tanks	Revenues	-	-	750,000	750,000	-	1,500,000
Clean and Inspect all Water Treatment Units	Revenues	-	-	-	-	500,000	500,000
Miscellaneous Equipment - replacements	Revenues	50,000	130,000	-	-	130,000	310,000
Water Mains - replacements	Revenues	2,400,000	4,250,000	4,750,000	7,500,000	2,500,000	21,400,000
Heavy Equipment/Vehicles - water distrib.	Revenues	150,000	165,000	175,000	185,000	195,000	870,000
Small Equipment - pumps, hoses, etc.	Revenues	50,000	55,000	60,500	66,550	73,205	305,255
Sub Total for Water		9,200,000	11,450,000	8,985,500	11,001,550	6,548,205	47,185,255
Sub Total for Water and Sewer		17,380,000	20,245,500	14,127,050	15,136,550	13,111,205	80,000,305
TOTAL UTILITY FUND		\$ 17,380,000	\$ 20,245,500	\$ 14,127,050	\$ 15,136,550	\$ 13,111,205	\$ 80,000,305
TOTAL - ALL FUNDS		\$ 25,095,810	\$ 27,923,310	\$ 21,615,860	\$ 22,887,360	\$ 21,543,015	\$ 119,065,355

* Note: These items will be expensed to an operating account instead of a capital account because the unit cost does not meet the capitalization threshold. Any type of equipment or construction costing \$10,000 or more should be included in the Five-year CIP.

ESTIMATED OPERATING IMPACT**CAPITAL IMPROVEMENT PROGRAM (5 YRS.)****GENERAL FUND**

Since most of the projected General Fund Capital Expenditures are for replacements of vehicles, there is no future impact on operating expenses, revenues or anticipated savings. This is because operating costs associated with motor vehicles are expected to remain flat to the extent that the replacement schedule is followed.

ROAD & BRIDGE FUND

Since all projected Road & Bridge Fund Capital Expenditures are for replacements, there is no future impact on operating expenses, revenues or anticipated savings.

UTILITY FUND

IN PRESENT VALUE AS REVISED BY DEPT DIRECTORS

		FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Sewer Treatment							
Lift Station Replacement	Operating	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(250,000)
Forcemain Replacement	Operating	(340,000)	(180,000)	(40,000)	(160,000)	(700,000)	(1,420,000)
Sub Total for Sewer Treatment		(390,000)	(230,000)	(90,000)	(210,000)	(750,000)	(1,670,000)
Water Plant							
Water Mains-Replacements	Personnel	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(100,000)
	Operating	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(50,000)
Sub Total for Water Plant		(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(150,000)
TOTAL UTILITY FUND		\$ (420,000)	\$ (260,000)	\$ (120,000)	\$ (240,000)	\$ (780,000)	\$ (1,820,000)

DISPOSITION OF PRIOR CIP

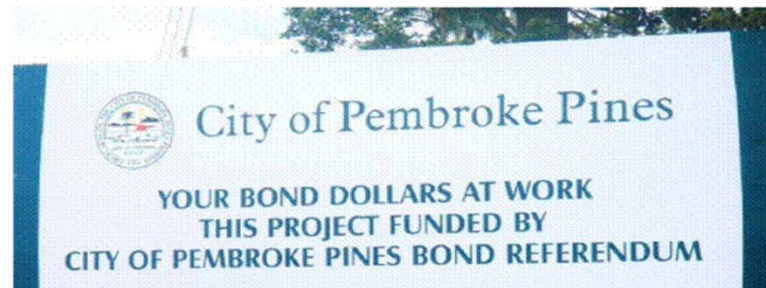
		FY 2014-15		Actual Disposition of Items in the Budget for FY 2014-15	
SOURCE OF FUNDING		CIP Plan			
General Fund					
Div. 8002 - Housing - Pines Point					
Repair/replacement of Air-Conditioning Units and other appliances: Refrigerators, washers, dryers, ranges, water heaters	* Revenues	\$ 128,000	\$66,000 in 8002 --52650; \$62,000 balance cancelled.		
Div. 8002 - Housing -Proj. 603-Pines Place					
Repair/replacement of Air-Conditioning Units and other appliances: Refrigerators, washers, dryers, ranges, water heaters	* Revenues	\$ 250,000	\$46,000 in #46250; \$110,000 in #46150; \$6,000 in #52650.		
Div. 8001 - Community Services					
(3) Van Replacements	Revenues	181,890	Postponed to FY 2015-16		
Div. 9007 - Code Compliance					
Vehicle Replacements	Revenues	21,000	Cancelled		
Div. 3001 - Police					
Vehicles	Revenues	810,000	\$1,784,500 in # 64028		
Radios	Revenues	25,000	Cancelled		
Motorcycle	Revenues	25,000	\$35,000 in # 64140		
Weapons	Revenues				
Computer System	Revenues	105,000	\$26,625 in # 64039; \$12,500 in # 64051; \$105,000 in # 64055;		
Div. 4003 - Fire Rescue					
(Note: Rev/Fire Asmt = Revenues & Fire Assessment)					
Vehicles	Rev/Fire Asmt	54,000	\$44,000 - 64028 2-Staff Cars Postponed till FY 2018-19/Looking @ Fire Eng in FY 14-15		
Ladder Truck	Fire Asmt	900,000			
SCBA Refurbishment	Fire Asmt	600,000	\$567,600 Object Code 64025		
Station Refurbishment	Rev/Fire Asmt	30,000	\$20,000 - 62016 \$45,000 - 62018		
Fire Prevention vehicle	Fire Asmt	15,000	\$35,000 - 64028 2- Vehicles		
Turnout Gear	* Fire Asmt	100,000	\$90,000 - 52630		
Div. 7001 - Recreation & Div. 7006 - Golf					
			7001:Truck#64214=\$18,500/ Van#64221=\$24,323/Total \$42,823(remainder of \$7,177 cancelled).		
Vehicles	Revenues	50,000			
Heavy Equipment- Rec & Golf	Revenues	30,000	7006:Mower#64139=\$35,000 (+\$5,000).		
Playground Equipment	Revenues				
Other Equipment	Revenues	50,000	7006:#64400=\$23,000 Utility Vehicle(remainder of \$27,000 cancelled).		
Div. 2002 - Technology Services					
Micro-computers/Upgrades	* Revenues	240,000	\$247,500 in proj 306 #52653		
Computer Software	Revenues	110,000	\$108,600 budgeted in #64051		
Replace Mainframe	Revenues	22,000	Purchase completed in FY14- \$18,000		
Network Servers	Revenues	280,000	\$72,240 purchased in FY14, remaining balance postponed		
Vehicles	Revenues	7,120	Postponed		
Data Storage	Revenues	52,000	Postponed		
Printers	* Revenues	123,800	\$35,000 in #52653		
Switches and Hubs	Revenues	45,000	Postponed		
Disaster Recovery Software and Hardware	Revenues	76,000	Postponed		
Div. 6001 - General Government Buildings					
Vehicles & Heavy Equipment	Revenues	56,000	\$220,000 planned in Acct.# 64400.		
Div. 6004 - Grounds Maintenance					
			\$25,000 planned in Acct.# 64214; \$207,000 planned in Acct.# 930-64214; \$300,000 planned in Acct.# 930-64210; \$75,000 planned in Acct.# 930-64212; \$62,000 planned in Acct.# 930-64139.		
Vehicles & Heavy Equipment	Revenues	186,000			
Playground Equipment	Revenues	100,000	Purchase Postponed.		
Improvements other than bldg.	Revenues	100,000	\$75,000 planned in Acct.# 930-63061.		

DISPOSITION OF PRIOR CIP

	SOURCE OF FUNDING	FY 2014-15 CIP Plan	Actual Disposition of Items in the Budget for FY 2014-15
Div. 6006 - Environmental Services			
Vehicles & Heavy Equipment	Revenues	60,000	\$30,000 planned in Acct.# 64210; \$30,000 balanced postponed.
Div. 6008 - HC Forman Campus			
Vehicles & Heavy Equipment	Revenues	60,000	Purchase Postponed.
TOTAL GENERAL FUND	21.6%	\$ 4,892,810	
Fund 100 - Road & Bridge Fund			
Div. 6002 - Maintenance & Div. 6003 - Infrastructure			
Vehicles & Heavy Equipment	Revenues	100,000	Cancelled.
Road Resurfacing	* Revenues	1,500,000	\$1,651,000 planned in Acct.# 46164.
	Add'l Local		
Road, Sidewalk & Drainage Improvements	* Option Gas Tax	150,000	\$177,000 planned in Acct.# 46165.
TOTAL ROAD & BRIDGE FUND	7.7%	\$ 1,750,000	
Fund 471 - Utility Fund			
Div. 6021-Sewer Collection & Div. 6022-Sewer Treatment			
Lift Station Replacement (10 per year)	Revenues	850,000	\$1,000,000 planned in Acct.# 812-63122.
Lift Station Rehabs	Revenues	250,000	Project postponed.
Gravity Sewer Lines - repair, re-line	Revenues	400,000	Project postponed.
SCADA Upgrade (Lift Station telemetry)	Revenues	350,000	\$100,000 planned in Acct.# 64350; balanced cancelled.
Heavy Equipment/Vehicles	Revenues	100,000	\$750,000 planned in Acct.# 64073; \$1,000,000 planned in Acct.# 64400.
Small Equipment - pumps, hoses, etc.	Revenues	50,000	\$50,000 planned in Acct.# 64400.
Forcemain Replacement	Revenues	1,700,000	Project postponed.
Wastewater Treatment Plant Odor Control	Sewer Connect	6,000,000	\$6,000,000 planned in Acct.# 834-63183.
Surge Tanks - rehab East and West	Revenues	1,700,000	\$850,000 planned in Acct.# 834-63183; balanced postponed.
Buildings - rehab or replace	Revenues	200,000	Project postponed.
Install Cover on Effluent Tank	Revenues	250,000	Project postponed.
Sub Total for Wastewater		\$ 11,850,000	
Div. 6031-Water Plant & Div. 6032-Water Distribution			
Water Filters - rehab 8	Revenues	2,000,000	\$2,000,000 planned in Acct.# 64400.
Booster Pump Stations - rehabs and rebuilds	Revenues	500,000	\$500,000 planned in Acct.# 64165.
Tank and Tanker for moving brine to plant	Water Connect	250,000	Project postponed.
Vehicle Replacement - water plant	Revenues	30,000	Project postponed.
Miscellaneous Equipment - replacements	Revenues	230,000	\$284,000 planned in Acct.# 64165.
Water Mains - Replacements	Revenues	1,150,000	Project postponed.
Heavy Equipment/Vehicles - water distrib.	Revenues	100,000	Project postponed.
Small Equipment - pumps, hoses, etc.	Revenues	50,000	\$50,000 planned in Acct.# 64165.
Sub Total for Water		\$ 4,310,000	
TOTAL UTILITY FUND	70.9%	\$ 16,160,000	
TOTAL - ALL FUNDS	100.0%	\$ 22,802,810	

* Note: These items will be expensed to an operating account instead of a capital account because the unit cost does not meet the capitalization threshold. Any type of equipment or construction costing \$10,000 or more should be included in the Five-year Capital Improvement Program (CIP). Anticipated purchases of more than one (1) unit for which the individual price is less than \$10,000, but for which the aggregate cost exceeds \$10,000 should also be included in the Five-Year CIP.

List of Bond Projects



Currently Commission has approved a total of 154 projects. Of these projects, 107 have been completed, 5 projects are in the construction phase, 5 projects are in the design/planning phase, 13 projects have been re-allocated, and 22 projects have been eliminated, and 2 projects have not yet begun. As of the last quarter, one project has been fully completed. For detail on these phases, please refer to the corresponding section for each project category. The current budget is \$96,636,593 the difference between the current budget and the \$90,000,000 borrowed is due to interest earned, bond discounts, and miscellaneous receipts. Of the \$96,636,593, 85.96% or \$83,064,055 has been spent or allocated. Unspent funds will be carried forward to the FY 2014-15 working budget.

CITY OF PEMBROKE PINES
GENERAL OBLIGATION BONDS
As of 6-30-14

Description	Original Projects	Changes to Budget	Total Budget	Total Expenditures & Encumb. to Date	Available Budget			Total
					A (2005) Project 675	B (2007) Project 676	C (2009) Project 677	
1 Community Recreation Projects	\$ 620,000	\$ 2,017,913	\$ 2,637,913	\$ (2,638,098)	\$ -	\$ (185)	\$ -	\$ (185)
2 New Community Facilities	25,817,386	(15,256,837)	10,560,549	(10,048,579)	(0)	500,000	11,970	511,970
3 Park Sports Lighting Renovations	397,000	(397,000)	-	-	-	-	-	-
4 Recreation Facility Improvements	9,265,000	(819,923)	8,445,077	(8,359,119)	67,602	18,355	1	85,958
5 Recreation/Playground Equipment	575,000	43,159	618,159	(608,574)	9,585	-	-	9,585
6 Landscaping	2,000,000	-	2,000,000	(1,316,092)	2,754	181,057	500,096	683,908
7 Purchase/Development of Open Space	13,000,000	2,096,160	15,096,160	(15,096,160)	(1)	-	1	-
8 Transportation Projects	31,000,000	17,887,770	48,887,770	(48,461,986)	1	1	425,784	425,785
9 Other	22,246,850	(6,604,663)	15,642,187	(6,642,187)	1,485,114	-	7,514,886	9,000,000
10 Contingency Fund	11,078,764	(8,223,245)	2,855,519	-	54,920	-	2,800,599	2,855,519
TOTAL PROJECTS COST	116,000,000	(9,256,667)	106,743,333	(93,170,795)	1,619,975	699,228	11,253,336	13,572,539
Reimbursements for Transportation	(16,000,000)	5,214,304	(10,785,696)	10,785,696	-	-	-	-
Discount on Series A \$47,000,000 bonds	-	358,853	358,853	(358,853)	-	-	-	-
Discount on Series B \$43,000,000 bonds	-	320,103	320,103	(320,103)	-	-	-	-
TOTAL GENERAL OBLIGATION DEBT	\$ 100,000,000	\$ (3,363,407)	\$96,636,593	\$ (83,064,055)	\$ 1,619,975	\$ 699,228	\$ 11,253,336	\$ 13,572,539

Note:

* The difference between the \$90,000,000 borrowed and the \$96,636,593 budgeted is due to interest earned, bond discounts and miscellaneous receipts.

SUMMARY OF CHANGES WITHIN THIS QUARTERLY REPORT

4 Recreation Facility Improvements

GB Project #4.18 - Maxwell Park Batting Cages

The project was completed on 4/10/2014

**CITY OF PEMBROKE PINES
GENERAL OBLIGATION BONDS**

	Location / Description	Pics	Project Timetable		%	Current Project Phase	Total Budget	Total	Available Budget
			Start	Finish	Complete			Expenditures & Encumb. to Date	Total
1	Community Recreation Projects:								
1.1	Flamingo Park Renovation of ball fields # 1 & 5	☐	06/01/05	11/04/05	100%	Complete	\$ 95,935	\$ (95,935)	-
1.2	Maxwell Park Bermuda grass installation field # 2 & 3	☐	06/01/11	12/31/11	100%	Complete	22,135	(22,135)	-
1.3	Pasadena Park Resod school athletic field	☐	06/01/06	10/31/06	100%	Complete	23,250	(23,250)	-
1.4	Pasadena Park Field & sports lighting renovations	☐	06/01/06	07/25/08	100%	Complete	176,180	(176,180)	-
1.5	Silver Lakes North Park Athletic field & common area improvements	☐	03/01/07	07/08/08	100%	Complete	114,680	(114,680)	-
1.6	Silver Lakes South Park Bermuda grass installation on ball fields	☐	11/01/06	12/15/06	100%	Complete	120,000	(120,000)	-
1.7	Towngate Field renovation with drainage	☐	05/02/05	09/02/05	100%	Complete	50,000	(50,000)	-
1.8	West Pines Soccer Park Additional Practice Fields	☐	07/01/12	12/31/13	100%	Complete	1,502,984	(1,503,169)	(185)
1.9	Chapel Trail Renovation of Football/ Soccer Fields	☐	12/01/12	02/26/13	100%	Complete	146,085	(146,085)	-
1.10	Charter East Elementary Installation of Synthetic Turf	☐	11/19/13	01/31/14	100%	Complete	208,296	(208,296)	-
1.11	Charter Central Campus Installation of Synthetic Turf	☒	12/04/13	07/09/14	95%	Construction	178,368	(178,368)	-
Subtotal							\$ 2,637,913	\$ (2,638,098)	\$ (185)

Highlights & Updates Community Recreation Projects

1.1 Flamingo Park - Renovation of ball fields # 1 & 5

The renovations of ball fields 1 and 5 at Flamingo Park are 100% complete as of 11/4/05.

1.2 Maxwell Park - Bermuda grass installation field # 2 & 3

The Bermuda grass installation at fields #2 & 3 are 100% complete as of 12/31/11. On 5/23/12, Commission approved to transfer the remaining balance of \$2,865 from this project to Contingency for the allocation of future projects.

1.3 Pasadena Park - Resod school athletic field

The resodding of the school's athletic field at Pasadena Park is 100% complete as of 10/31/06.

1.4 Pasadena Park - Field & sports lighting renovations

The field and sports lighting renovations at Pasadena Park are 100% complete as of 7/25/08. Funding for the lighting portion of this project has been received by FEMA. Close-out on this project by FEMA is pending.

1.5 Silver Lakes North Park - Athletic field & common area improvements

The improvements of the athletic field and common area at Silver Lakes North Park are 100% complete as of 07/08/08. On 5/23/12, Commission approved to transfer the remaining balance of \$35,320 from this project to Contingency for the allocation of future projects.

1.6 Silver Lakes South Park - Bermuda grass installation on ball fields

The Bermuda grass installation on the ball fields at Silver Lakes South Park is 100% complete as of 12/15/06.

1.7 Towngate - Field renovation with drainage

The field renovation with drainage for Towngate Park is 100% complete as of 9/2/05.

1.8 West Pines Soccer Park - Additional Practice Fields

The additional practice fields for West Pines Soccer Park is 100% complete as of 12/31/2013.

1.9 Chapel Trail Renovation of Football/ Soccer Fields

On 5/23/12, Commission approved to transfer \$146,085 from Contingency for the renovation of football and soccer fields at Chapel Trail. This project is 100% complete as of 2/26/2013.

1.10 Charter East Elementary School - Installation of Synthetic Turf

On 11/19/13, Commission approved and awarded Sports Turf One, Inc. in the amount of \$208,296 for the installation of synthetic turf at the Charter East Elementary School. This project is 100% complete as of 1/31/14.

1.11 Charter Central Campus - Installation of Synthetic Turf

On 12/04/13, Commission approved and awarded Sports Turf One, Inc. in the amount of \$178,368 for the installation of synthetic turf at the Charter Central Campus. The project is scheduled to be completed by 7/09/14.

**CITY OF PEMBROKE PINES
GENERAL OBLIGATION BONDS**

							Total		
Location / Description	Pics	Project Timetable		%	Current Project Phase	Total Budget	Expenditures & Encumb. to Date	Available Budget Total	
		Start	Finish	Complete					
2 New community facilities:									
2.1 208 Ave (24 acre) Property 25,000 SF community rec, teen & sr facility	☐	Closed	Closed	0%	Re-Allocated to 2.22	\$ -	\$ -	\$ -	
2.2 Chapel Trail Park Construct 1,300 SF storage/clubhouse building	☐	12/01/06	04/04/08	100%	Complete	194,949	(194,949)	-	
2.3 Citywide Flanagan HS restroom/concession building	☐	Closed	Closed	0%	Eliminated	-	-	-	
2.4 Citywide Flanagan HS (softball/baseball) field lighting	☐	11/03/06	01/19/07	100%	Complete	152,824	(152,824)	-	
2.5 Citywide City Center Passive Park development	☐	TBD	TBD	0%	Planning/Design	500,000	-	500,000	
2.6 Citywide Construct 4,000 SF art gallery at City Center	☐	Closed	Closed	0%	Eliminated	-	-	-	
2.7 Citywide Lighting/Bermuda sod - Silver Trail MS PE field	☐	11/01/06	01/16/09	100%	Complete	347,386	(347,386)	-	
2.8 Pembroke Falls Aquatic Ctr Construct 11,000 SF special events/storage bldg.	☐	Closed	Closed	0%	Eliminated	-	-	-	
2.9 Pembroke Lakes Tennis Ctr New tennis building	☐	01/01/07	03/01/08	100%	Complete	639,826	(639,826)	-	
2.10 Pembroke Shores Construct 2 lighted ball fields (on adjacent school)	☐	Closed	Closed	0%	Re-Allocated to 4.60	-	-	-	
2.11 Rose Price Park New health trail	☐	Closed	Closed	0%	Eliminated	-	-	-	
2.12 Silver Lakes South Park Construction of clubhouse building	☐	11/19/07	04/04/08	100%	Complete	178,622	(178,622)	-	
2.13 Spring Valley 10,000 SF community recreation/teen facility	☐	Closed	Closed	0%	Re-Allocated to 2.22	-	-	-	
2.14 Howard C. Forman Human Services Campus Construction of 7,500 SF artist colony	☐	01/02/07	03/31/11	100%	Complete	953,968	(953,968)	-	
2.15 Spring Valley Construction of skate park	☐	Closed	Closed	0%	Eliminated	-	-	-	
2.16 City Center Civic center at City Center	☐	Closed	Closed	0%	Eliminated	-	-	-	
2.17 Citywide Construct a dog park on west side	☐	Closed	Closed	0%	Eliminated	-	-	-	
2.18 Citywide Lighting/Bermuda sod - Silver Palms Elem PE field	☐	Closed	Closed	0%	Eliminated	-	-	-	
2.19 Pembroke Falls Aquatic Ctr Construct 3,500 SF special populations building	☐	Closed	Closed	0%	Eliminated	-	-	-	
2.20 Walter C. Young Restrooms & storage bldg w/sidewalk from pkg lot	☐	Closed	Closed	0%	Eliminated	-	-	-	
2.21 Winn Dixie site Development of Winn Dixie site	☐	Closed	Closed	0%	Re-Allocated to 7.5	-	-	-	
2.22 184 Ave & Pines (5 Acre) Property 12,500 SF community rec, teen & sr facility	☐	Closed	Closed	0%	Re-Allocated to 4.69, 8.17, 8.6A	33,702	(33,702)	-	
2.23 Citywide Flanagan HS (Practice Field) Sports Lighting	☐	01/01/10	06/01/10	100%	Complete	70,522	(70,522)	-	
2.24 Citywide Flanagan HS Locker Room (Remodel Storage Bldg.)	☐	07/01/09	08/01/11	100%	Complete	30,578	(30,578)	-	
2.25 Citywide Flanagan HS Portable Concession Stand & Equip.	☐	07/01/09	08/01/10	100%	Complete	18,337	(18,337)	-	
2.26 Walter C. Young Portable Concession Stand & Equip.	☐	07/01/09	12/09/09	100%	Complete	3,606	(3,606)	-	
2.27 Pembroke Shores YMCA Expansion/Aquatic Center Renovation 17,000 SF addition to the Pemb Shores Gymnasium facility & parking	☐	05/01/10	07/14/11	100%	Complete	4,219,296	(4,219,296)	-	
2.28 9/11-Memorial & Vet Monument Project to House 9/11 Memorial Sculpture & Construction of Vet Monument	☐	07/02/11	09/01/11	100%	Complete	149,673	(149,673)	-	
2.29 Charter High School Design/Build Services for Charter High School Football Stadium	☐	7/19/2012	12/31/13	100%	Complete	2,497,610	(2,480,156)	17,454	
2.30 Civic Center Design Criteria Professional for the Civic Center	☐	10/17/12	06/01/15	90%	Planning/Design	432,800	(423,000)	9,800	
2.31 Parking Lot under the FPL Easement adjacent to the City Center Complex	☐	02/24/14	TBD	2%	Planning/Design	136,850	(152,134)	(15,284)	
Subtotal						\$ 10,560,549	\$ (10,048,579)	\$ 511,970	

Highlights & Updates

New community facilities

- 2.1 208 Ave (24 acre) Property - 25,000 SF community rec., teen & sr. facility**
On 5/2/2007, Commission approved reallocating funds totaling \$5,000,000 from this project to new Project 2.22: a 12,500 sq. ft. community recreation, teen & senior facility on the 5 acre property at Pines Boulevard and 184th Avenue.
- 2.2 Chapel Trail Park - Construct 1,300 SF storage/clubhouse building**
The new storage/clubhouse building at Chapel Trail Park is 100% complete as of 4/4/08. On 5/23/12, Commission approved to transfer the remaining balance of \$8,977 from this project to Contingency for the allocation of future projects.
- 2.3 Citywide - Flanagan HS restroom/concession building**
On 6/27/07, Commission approved to eliminate this project and its budget of \$200,000 from the GO Bond project list.
- 2.4 Citywide - Flanagan HS (softball/baseball) field lighting**
The softball/baseball field lighting renovation is 100% complete as of 1/19/07.
- 2.5 Citywide - City Center Passive Park development**
On 6/27/07, Commission reduced the budget for this project by \$860,148 in lieu of eliminating projects 2.2 Chapel Trail Park - Construct 1,300 SF storage/clubhouse building and 4.28 Pines Rec Center - Expansion of existing teen center. The cost to complete these two projects is \$860,148. Both of these projects were proposed to be eliminated to balance the GO Bond budget. On 5/23/12, Commission approved to transfer the remaining balance not anticipated to be used of \$1,643,486 from this project to Contingency for the allocation of future projects.
- 2.6 Citywide - Construct 4,000 SF art gallery at City Center**
This project was eliminated and will be incorporated into the new Civic Center/City Hall project. On 5/23/12, Commission approved to transfer the remaining balance of \$855,386 from this project to Contingency for the allocation of future projects.
- 2.7 Citywide - Lighting/Bermuda sod - Silver Trail MS PE field**
The lighting and Bermuda sod installation at Silver Trail Middle School are 100% complete as of 1/16/09. On 5/23/12, Commission approved to transfer the remaining balance of \$2,614 from this project to Contingency for the allocation of future projects.
- 2.8 Pembroke Falls Aquatic Ctr - Construct 11,000 SF special events/storage bldg.**
On 6/27/07, Commission approved to eliminate this project and its budget of \$2,500,000 from the GO Bond project list.
- 2.9 Pembroke Lakes Tennis Ctr - New tennis building**
The new building at the Pembroke Lakes Tennis center is 100% complete as of 3/01/08. On 5/23/12, Commission approved to transfer the remaining balance of \$2,878 from this project to Contingency for the allocation of future projects.

2.10 Pembroke Shores - Construct 2 lighted ball fields (on adjacent school)

Funds totaling \$190,000 for this project have been re-allocated to project 4.60 Miracle League Baseball Field per Commission direction on 11/1/2006.

2.11 Rose Price Park - New health trail

On 6/27/07, Commission approved to eliminate this project and its budget of \$12,000 from the GO Bond project list.

2.12 Silver Lakes South Park - Construction of clubhouse building

The new storage/clubhouse building at Silver Lakes South Park is 100% complete as of 4/4/08. On 5/23/12, Commission approved to transfer the remaining balance of \$25,318 from this project to Contingency for the allocation of future projects.

2.13 Spring Valley - 10,000 SF community recreation/teen facility

Funds totaling \$2,000,000 for this project have been re-allocated to the new project 2.22 community recreation, teen & senior facility at the 5 acre property at Pines Boulevard and 184th Avenue.

2.14 Howard C. Forman Campus - Construction of 7,500 SF artist colony

On 5/21/08, Commission approved to change the location of the proposed artists studio facility from Spring Valley Park to the Howard C. Forman Human Services Campus. \$34,600 had previously been spent on this project. The revised cost is between \$800,000 - \$1,000,000 which is less than the original \$1,500,000 allocated. Per commission direction, an available balance as of 9/30/10 of \$532,418 was re-allocated to 2.28 for the Project to House the 9-11 Memorial Sculpture and Veterans Monument. The artist colony is 100% complete as of 3/31/11. On 5/23/12, Commission approved to transfer the remaining balance of \$13,614 from this project to Contingency for the allocation of future projects.

2.15 Spring Valley - Construction of skate park

On 6/27/07, Commission approved to eliminate this project and its budget of \$100,000 from the GO Bond project list.

2.16 City Center - Civic center at City Center

On 6/27/07, Commission approved to eliminate this project and its budget of \$8,000,000 from the GO Bond project list.

2.17 Citywide - Construct a dog park on west side

On 6/27/07, Commission approved to eliminate this project and its budget of \$80,000 from the GO Bond project list.

2.18 Citywide - Lighting/Bermuda sod - Silver Palms Elem PE field

On 6/27/07, Commission approved to eliminate this project and its budget of \$250,000 from the GO Bond project list.

2.19 Pembroke Falls Aquatic Ctr - Construct 3,500 SF special populations bldg.

On 6/27/07, Commission approved to eliminate this project and its budget of \$750,000 from the GO Bond project list.

2.20 Walter C. Young - Restrooms & storage bldg w/sidewalk from pkg lot

On 6/27/07, Commission approved to eliminate this project and its budget of \$200,000 from the GO Bond project list.

2.21 Winn Dixie site - Development of Winn Dixie site

On 3/15/2006, Commission approved the concept of purchasing the Winn-Dixie property and allocating \$600,000 from contingency for the development of the property. On 2/4/09, Commission approved the re-allocation of the funds for this project in the amount of \$650,000 to project 7.5 Raintree - purchase of 112 Acres.

2.22 184 Ave & Pines (5 Acre) Property - 12,500 SF community rec, teen & sr facility

On 9/16/09, Commission approved entering into a lease agreement with the YMCA of Broward County. The agreement included language requiring the City to build a 17,000 sq.ft addition to the Pembroke Shores gymnasium facility, construct a 200 vehicle parking facility, and provide cosmetic improvements to the Pembroke Falls Aquatic Center. As a result of this partnership, this project is no longer planned. On May 2, 2007, Commission approved the re-allocation of \$5,000,000 to Project 2.27 to fund the cost of the Pembroke Shores expansion. On 12/7/11, Commission approved the re-allocation of the available balance of \$1,966,298 to partially fund project 4.69, 8.6A and 8.17.

2.23 Citywide - Flanagan HS (Practice Field) Sports Lighting

On 2/4/09, Commission approved to transfer \$186,442 from project 4.61 to new projects benefiting the Pasadena Lakes Optimist Athletic Programs. The new projects are project 2.23, 2.24, 2.25, 2.26, 4.66 & 4.67. Project is 100% complete as of 6/1/10. On 5/23/12, Commission approved to add \$2,022 to this project to eliminate the budget overrun balance of (\$2,022).

2.24 Citywide - Flanagan HS Locker Room (Remodel Storage Bldg.)

On 2/4/09, Commission approved to transfer \$186,442 from project 4.61 to new projects benefiting the Pasadena Lakes Optimist Athletic Programs. The new projects are project 2.23, 2.24, 2.25, 2.26, 4.66 & 4.67. This project is 100% complete as of 8/1/11. On 5/23/12, Commission approved to transfer the remaining balance of \$30,422 from this project to Contingency for the allocation of future projects.

2.25 Citywide - Flanagan HS Portable Concession Stand & Equip.

On 2/4/09, Commission approved to transfer \$186,442 from project 4.61 to new projects benefiting the Pasadena Lakes Optimist Athletic Programs. The new projects are project 2.23, 2.24, 2.25, 2.26, 4.66 & 4.67. Project is 100% complete as of 8/1/10. On 5/23/12, Commission approved to add \$1,337 to this project to eliminate the budget overrun balance of (\$1,337).

2.26 Walter C. Young - Portable Concession Stand & Equip.

On 2/4/09, Commission approved to transfer \$186,442 from project 4.61 to new projects benefiting the Pasadena Lakes Optimist Athletic Programs. The new projects are project 2.23, 2.24, 2.25, 2.26, 4.66 & 4.67. Project is 100% complete as of 12/9/09. On 5/23/12, Commission approved to transfer the remaining balance of \$13,394 from this project to Contingency for the allocation of future projects.

2.27 Pembroke Shores YMCA Expansion

On 9/16/09, Commission approved entering into a lease agreement with the YMCA of Broward County. The agreement included language requiring the City to build a 17,000 sq. ft. addition to the Pembroke Shores gymnasium facility, construct a 200 vehicle parking facility, and provide cosmetic improvements to the Pembroke Falls Aquatic Center. Cost of this project was estimated at \$5,000,000. Funding for this expansion was transferred from Project 2.22 which was reallocated per Commission direction. On 1/6/10, commission awarded the bid to Kaufmann Lynn. The project is 100% complete as of 7/14/11. On 5/23/12, Commission approved to transfer the remaining balance of \$780,704 from this project to Contingency for the allocation of future projects.

2.28 Project to House September 11 Memorial Sculpture & Construction of a Veterans Monument

On 12/15/2010, Commission approved and awarded MBR Construction to construct the housing for the 9-11 Memorial Sculpture and the construction of a Veterans Monument. Per Commission direction on 9/21/2010, \$532,418 was transferred from the remaining G.O. Bond funds from project 2.14 Artist Colony as of 9/30/10 and the difference of \$149,582 was transferred from G.O. Bond contingency. On 2/2/11, Commission reversed the awarding of this contract. During the same meeting, City Commission approved moving the 9-11 Memorial to the City Center site. Commission directed Administration to obtain formal quotes for the projects and bring back to Commission for consideration. Based on City Procurement Code 35.189(C)(5), the Procurement division researched existing bids with other agencies. Two contracts were found: one titled ICON Shelter Systems, Inc. from Bliss Products and Services in Clay County; the second titled Poligon from REP Services in Palm Beach County. On May 4, 2011, Bliss Products and Services were contracted to construct the 9/11 shelter for \$122,165. Additional costs related to the 9-11 project included \$25,000 for moving the sculptures, \$8,000 to reinforce the slab to hold the sculptures, and \$12,000 for miscellaneous amenities, for a total estimated cost of \$167,165. The total amount in encumbrances and expenditures for the Veterans Monument was \$46,539.58. The Project to House the 9-11 Memorial Sculpture and Construction of a Veterans Monument is 100% as of 9/1/11.

On 11/21/11, a check in the amount of \$45,000 was reimbursed to the City from the 9-11 Memorial Foundation. On 5/23/12, Commission approved to transfer the remaining balance of \$532,327 from this project to Contingency for the allocation of future projects.

2.29 Charter High School Football Stadium

On 08/15/2012, Commission approved and awarded Recreation Design and Construction Inc. to design and build the Charter High School Football Stadium. The agreement included language to build a stadium with a 1,620 sq. ft restroom/concession building, bleachers with a seating capacity of 2,262, and four sports lighting poles. The total cost of this project is \$2,466,325. On 6/5/2013, Commission approved \$31,285 in change orders increasing the total cost of the project to \$2,398,210. The Charter High School Football Stadium is 100% complete as of 12/31/2013.

2.30 Civic Center - Design Criteria Professional

On October 17, 2012, the City Commission approved the execution of a contract with Manny Synalovski Associates, Inc. in the amount of \$408,000, for the creation of a Design Criteria Package for a Civic/Commerce Center. Commission also approved the recommendation to select an independent contractor as a consultant. The city manager has engaged with Realmark Research as a subcontractor for a \$24,800. The total cost of this project is \$432,800. This project is expected to be completed by June 2015.

2.31 Parking Lot under FPL Easement adjacent to the City Center Complex

Beginning 2/24/14, City of Pembroke Pines began the process of obtaining the use of mitigation credit from the FPL mitigation bank to fulfill the mitigation requirements for the construction of a parking lot adjacent to the City Center Complex. Additional funds are being expensed for engineering costs to sustain the permit on the design of the parking lot.

CITY OF PEMBROKE PINES
GENERAL OBLIGATION BONDS

Location / Description		Pics	Project Timetable		%	Current Project Phase	Total Budget		Total	
			Start	Finish	Complete				Expenditures & Encumb. to Date	Available Budget Total
3	Park sports lighting renovations:									
3.1*	Flamingo Park Relighting of ball fields # 6 & 7	☐	10/03/05	03/31/06	100%	Complete	\$ -	\$ -	\$ -	
3.2*	Pembroke Lakes Tennis Center Relighting of courts	☐	01/02/06	04/14/06	100%	Complete	-	-	-	
3.3	Rose Price Park Move light pole/add light pole (for 100 yd field)	☐	Closed	Closed	0%	Re-Allocated to 8.6A	-	-	-	
3.4*	Silver Lakes North Park Renovation of sports lighting	☐	10/03/05	04/14/06	100%	Complete	-	-	-	
Subtotal							\$ -	\$ -	\$ -	

Note:

- 3* Expenses for projects 3.1, 3.2, and 3.4 were recorded in account # 1-525-3050-1609-46150-G.
Funding has been received by FEMA for sports lighting damage caused by Hurricane Wilma. Final project worksheet close-outs are still pending.

Highlights & Updates

Park sports lighting renovations

3.1 Flamingo Park - Relighting of ball fields # 6 & 7

The relighting of both ball fields 6 and 7 at Flamingo Park are 100% complete as of 3/31/06. Funding has been received by FEMA. Close-out on this project by FEMA is pending. On 2/4/09, Commission approved the re-allocation of the funds for this project in the amount of \$100,000 to project 7.5 Raintree - purchase of 112 Acres.

3.2 Pembroke Lakes Tennis Center - Relighting of courts

The relighting of the tennis courts at the Pembroke Lakes Tennis Center is 100% complete as of 4/14/06. Funding has been received by FEMA. Close-out on this project by FEMA is pending. On 2/4/09, Commission approved the re-allocation of the funds for this project in the amount of \$202,000 to project 7.5 Raintree - purchase of 112 Acres.

3.3 Rose Price Park - Move light pole/add light pole (for 100 yd field)

This project is no longer scheduled. Project 4.60, Miracle League Baseball Field, replaced the need for project 3.3. On 12/7/2011, Commission approved to re-allocate \$15,000 of the remaining available balance from this project to fund project 8.6A.

3.4 Silver Lakes North Park - Renovation of sports lighting

The renovation of the sports lighting at Silver Lakes North Park are 100% complete as of 4/14/06. Funding has been received by FEMA. Close-out on this project by FEMA is pending. On 2/4/09, Commission approved the re-allocation of the funds for this project in the amount of \$80,000 to project 7.5 Raintree - purchase of 112 Acres.

**CITY OF PEMBROKE PINES
GENERAL OBLIGATION BONDS**

	Location / Description	Pics	Project Timetable		% Complete	Current Project Phase	Total Budget	Total Expenditures & Encumb. to Date	Available Budget Total
			Start	Finish					
4	Recreation facility improvements:								
4.1	Academic Village Rubberize track surface	☐	01/01/07	09/30/09	100%	Complete	\$ 16,300	\$ (16,300)	-
4.2	Academic Village Resurface tennis courts	☐	01/02/07	02/23/07	100%	Complete	11,840	(11,840)	-
4.3	Academic Village Add light fixtures - tennis	☐	04/02/07	06/01/10	100%	Complete	16,350	(16,350)	-
4.4	Academic Village Resurface & restripe basketball courts	☐	01/01/07	02/01/10	100%	Complete	11,222	(11,222)	-
4.5	Citywide Bleacher shade structures	☐	11/01/06	07/25/08	100%	Complete	203,081	(203,081)	-
4.6	Citywide Lighting of Pembroke Road Storage Facility	☐	Closed	Closed	0%	Eliminated	-	-	-
4.7	Citywide Golf course renovation Phase I	☐	04/01/07	12/15/07	100%	Complete	3,505,977	(3,505,977)	-
4.8	Citywide Golf course renovation Phase II	☐	04/01/07	12/15/07	100%	Complete	3,218,115	(3,218,115)	-
4.9	Citywide Resurface Flanagan HS (rubberized) track	☐	05/02/05	04/28/06	100%	Complete	40,000	(40,000)	-
4.10	Citywide Lighting of Chapel Trail Storage Facility	☐	Closed	Closed	0%	Re-Allocated	-	-	-
4.11	Citywide Clay bins at various parks	☐	07/01/05	12/16/05	100%	Complete	66,148	(66,148)	-
4.12	Flamingo Park Installation of 2nd playground	☐	09/02/06	03/16/07	100%	Complete	27,000	(27,000)	-
4.13	Flamingo Park Installation of additional netting for field # 1	☐	Closed	Closed	0%	Eliminated	-	-	-
4.14	Fletcher Restroom renovation	☐	07/01/05	12/28/06	100%	Complete	10,830	(10,830)	-
4.15*	Fletcher Increase pkg lot lighting for softball complex	☐	11/01/06	03/31/11	100%	Complete	-	-	-
4.16	Linear Park (Taft-Johnson) Asphalt overlay & landscape-jogging path/ball ct	☐	07/01/05	06/23/05	100%	Complete	23,697	(23,697)	-
4.17	Maxwell Park Increase pkg lot lighting	☐	11/01/06	03/31/11	100%	Complete	7,083	(7,083)	-
4.18	Maxwell Park Renovation of batting cages	☐	02/04/13	04/10/14	100%	Complete	17,000	(19,395)	(2,395)
4.19	Maxwell Park Optimist building restroom renovation	☐	07/01/05	01/12/06	100%	Complete	11,120	(11,121)	-
4.20	Maxwell Park Convert irrigation system to electric	☐	08/01/06	02/01/07	100%	Complete	23,598	(23,598)	-
4.21	Maxwell Park Replace tennis perimeter fencing	☐	Closed	Closed	0%	Eliminated	-	-	-
4.22	Maxwell Park Tennis building restroom renovation	☐	07/01/05	12/09/05	100%	Complete	9,110	(9,111)	-
4.23	Pasadena Park Renovate restrooms	☐	07/01/05	12/16/05	100%	Complete	8,916	(8,916)	-
4.24	Pasadena Park Irrigate/landscape north parking lot	☐	12/01/06	05/01/10	100%	Complete	4,422	(4,422)	-
4.25	Pembroke Lakes Tennis Ctr Renovation of walkways & landscaping	☐	01/15/07	12/30/07	100%	Complete	29,584	(29,584)	-
4.26	Pembroke Lakes Tennis Ctr Replacement of perimeter fencing	☐	03/02/07	08/10/06	100%	Complete	60,995	(60,995)	-
4.27	Pembroke Shores Renovate batting cages	☐	12/02/06	01/11/08	100%	Complete	3,911	(3,911)	-
4.28	Pines Recreation Center Expansion of existing teen center	☐	Closed	Closed	0%	Re-Allocated to 8.6A	-	-	-
4.29	Pines Recreation Center Renovation of field # 3	☐	TBD	TBD	0%	N/A	70,000	-	70,000
4.30	Pines Recreation Center Optimist building restroom renovation	☐	07/01/05	05/12/06	100%	Complete	4,806	(4,806)	-
4.31	Pines Recreation Center Rec Center restroom renovation	☐	07/01/05	11/04/05	100%	Complete	1,989	(1,989)	-
4.32	Pines Recreation Center Resurface paddle ball & basketball courts	☐	10/02/06	12/14/06	100%	Complete	6,549	(6,549)	-
4.33	Pines Recreation Center South concession restroom renovation	☐	07/01/05	01/20/06	100%	Complete	16,942	(16,942)	-
4.34	Pines Recreation Center Replacement of accordion doors in Rec room	☐	07/01/05	10/06/05	100%	Complete	12,865	(12,865)	-
4.35	Rose Price Park 1" overlay on walkway	☐	11/01/06	04/06/07	100%	Complete	47,866	(47,866)	-

Note:

4.15* Expenses for this project were expensed to a CDGB Grant, per Parks & Recreation. Therefore, available funds in this project can be reallocated.

**CITY OF PEMBROKE PINES
GENERAL OBLIGATION BONDS**

	Location / Description	Pics	Project Timetable		% Complete	Current Project Phase	Total Budget	Total Expenditures & Encumb. to Date	Available Budget Total
			Start	Finish					
4	Recreation facility improvements:								
4.36*	Rose Price Park New slab dugouts/fencing	☐	11/02/06	03/23/07	100%	Complete	-	-	-
4.37	Rose Price Park Replace accordion doors	☐	07/01/05	10/10/05	100%	Complete	7,707	(7,707)	-
4.38*	Rose Price Park Upgrade walkway (18 poles) lighting	☐	11/01/06	03/31/11	100%	Complete	-	-	-
4.39	Silver Lakes North Park Asphalt overlay walkway	☐	02/07/07	07/20/07	100%	Complete	17,538	(17,538)	-
4.40	Silver Lakes North Park West perimeter (6' vinyl) fencing	☐	01/02/07	03/23/07	100%	Complete	10,080	(10,080)	-
4.41	Silver Lakes North Park Restroom renovation	☐	07/01/05	11/23/05	100%	Complete	11,429	(11,429)	-
4.42*	Silver Lakes South Park Replace backstop netting & fencing	☐	03/12/06	04/12/06	100%	Complete	-	-	-
4.43	Silver Lakes South Park Restroom renovation	☐	07/01/05	12/16/05	100%	Complete	14,272	(14,272)	-
4.44	Silver Lakes South Park Add parking in front of tennis building	☐	11/01/06	03/23/07	100%	Complete	13,150	(13,150)	-
4.45	Walden Lakes Security lighting for pool	☐	05/12/10	05/17/10	100%	Complete	992	(992)	-
4.46	Walden Lakes Parking lot lighting	☐	11/01/06	04/06/07	100%	Complete	8,504	(8,504)	-
4.47	Walter C. Young Separate pump station/panel for irrigation system	☐	11/03/06	03/31/08	100%	Complete	15,098	(15,098)	-
4.48	Walter C. Young Resurface tennis courts	☐	10/01/06	12/14/06	100%	Complete	10,853	(10,853)	-
4.49	Citywide Sealcoat & restripe various parking lots	☐	Closed	Closed	0%	Eliminated	8,788	(8,788)	-
4.50	Citywide Resurfacing of basketball/racquetball courts	☐	Closed	Closed	0%	Eliminated	3,924	(3,923)	-
4.51	Citywide Various fence projects	☐	01/01/07	02/28/11	100%	Complete	149,995	(149,995)	-
4.52	Citywide Concrete monument signage (\$6,000 x 6)	☐	Closed	Closed	0%	Eliminated	-	-	-
4.53	Citywide Sod installation at various sites	☐	01/01/07	06/30/11	100%	Complete	27,508	(27,508)	-
4.54*	Citywide Miscellaneous projects & capital expenditures	☐	Closed	Closed	0%	Re-Allocated to 8.6A	-	-	-
4.55	Pasadena Park Completion of parking lot expansion	☐	Closed	Closed	0%	Re-Allocated to 8.6A	7,460	(7,460)	-
4.56	Pembroke Lakes Tennis Ctr Resurfacing tennis courts	☐	04/01/07	01/11/08	100%	Complete	32,800	(32,800)	-
4.57	Pines Recreation Center Swale parking - basketball courts 35 spaces	☐	Closed	Closed	0%	Eliminated	-	-	-
4.58	Rainbow Irrigation improvements/landscaping/beautification	☐	Closed	Closed	0%	Eliminated	-	-	-
4.59*	Tanglewood Renovation of fields & irrigation system	☐	01/01/08	09/01/10	100%	Complete	-	-	-
4.60	Rose Price Park-Miracle League Miracle League Baseball Field	☐	11/04/06	03/23/07	100%	Complete	372,479	(372,480)	-
4.61	Pasadena Park Press Box /Storage Building & parking lot lighting	☐	Closed	Closed	0%	Re-Allocated to Various Projects	13,558	(13,558)	-
4.62	Ben Fiorendino Park Gazebo	☐	Closed	Closed	0%	Eliminated	-	-	-
4.63	Pasadena Park Sealcoat & restripe North & South Parking Lots	☐	01/01/08	02/01/08	100%	Complete	7,480	(7,480)	-
4.64	Ben Fiorendino Park Parking lot renovation	☐	01/01/08	02/01/08	100%	Complete	10,540	(10,540)	-
4.65	Ben Fiorendino Park Fitness Trail	☐	05/01/08	07/18/08	100%	Complete	16,166	(16,166)	-
4.66	Pasadena Park Ball field Fencing	☐	03/01/09	03/31/09	100%	Complete	16,683	(16,683)	-
4.67	Pasadena Park Concession Building Remodeling	☐	02/05/09	02/16/09	100%	Complete	1,269	(1,269)	-
4.68	Citywide Renovate/retrofit various Concession Buildings	☐	04/01/10	01/05/13	100%	Complete	145,000	(126,645)	18,355
4.69	Rainbow Lakes Park Construct Children's Playground with shade screen	☐	02/01/12	06/30/12	100%	Complete	34,490	(34,490)	-
Subtotal							\$ 8,445,077	\$ (8,359,119)	\$ 85,958

Note:

4.36* The expenses for this project were recorded in project 4.60.

4.38* In-House materials and labor were used to complete this project. GO Bond funds were not utilized.

4.42* This project was expensed to FEMA for damages caused by Hurricane Wilma.

4.59* The renovation of fields and irrigation at Tangle wood was fully funded by the City's Community Development

Highlights & Updates

Recreation facility improvements

4.1 Academic Village - Rubberize track surface

On 6/27/07, Commission approved to reduce the budget for this project by \$100,000. The project was originally budgeted at \$120,000 leaving a balance of \$20,000 to complete this project. This project has been completed as of 9/30/09. On 5/23/12, Commission approved to transfer the remaining balance of \$3,700 from this project to Contingency for the allocation of future projects.

4.2 Academic Village - Resurface tennis courts

The resurfacing of the tennis courts at Academic Village is 100% complete as of 2/23/07.

4.3 Academic Village - Add light fixtures - tennis

This project is 100% complete as of 6/1/10. On 5/23/12, Commission approved to transfer the remaining balance of \$18,650 from this project to Contingency for the allocation of future projects.

4.4 Academic Village - Resurface & restripe basketball courts

The resurfacing and restriping of the basketball courts at Academic Village is 100% complete as of 2/1/10. On 5/23/12, Commission approved to transfer the remaining balance of \$8,778 from this project to Contingency for the allocation of future projects.

4.5 Citywide - Bleacher shade structures

The installation of citywide, bleacher shade structures is 100% complete as of 7/25/08. Sites include Chapel Trail Park, Fletcher Park, Maxwell Park, Pasadena Park, Pines Recreation Center & the SW Pines Nature & Recreation Soccer Park. On 5/23/12, Commission approved to add \$200 to this project to eliminate the budget overrun balance of (\$200).

4.6 Citywide - Lighting of Pembroke Road Storage Facility

On 6/27/07, Commission approved to eliminate this project and its budget of \$200,000 from the GO Bond project list.

4.7 Citywide - Golf course renovation Phase I

The renovation of the Golf course is 100% complete as of 12/15/07. (Note: On 12/20/06 Commission approved the re-allocation of \$987,724.59 from the GO Bond Contingency to fund both Phase I and II of the Golf course renovation.) On 5/23/12, Commission approved to transfer the remaining balance of \$13,180 from this project to Contingency for the allocation of future projects.

4.8 Citywide - Golf course renovation Phase II

The renovation of the Golf course is 100% complete as of 12/15/07. (Note: On 12/20/06 Commission approved the re-allocation of \$987,724.59 from the GO Bond Contingency to fund both Phase I and II of the Golf course renovation.) On 10/21/2009, Commission approved the re-allocation of \$145,000 to project 4.68. On 5/23/12, Commission approved to transfer the remaining balance of \$105,453 from this project to Contingency for the allocation of future projects.

4.9 Citywide - Resurface Flanagan HS (rubberized) track

The resurfacing of the rubberized track at Flanagan High school is 100% complete as of 4/28/06.

4.10 Citywide - Lighting of Chapel Trail Storage Facility

On 6/27/07, Commission approved to re-allocate funds totaling \$25,000 to other projects to balance the GO Bond budget.

4.11 Citywide - Clay bins at various parks

The installation of clay bins at various sites including Flamingo Park, Fletcher Park and Pines Recreation Center were 100% complete as of 12/16/05.

4.12 Flamingo Park - Installation of 2nd playground

The installation of the second playground at Flamingo Park is 100% complete as of 3/16/07.

4.13 Flamingo Park - Installation of additional netting for field # 1

On 6/27/07, Commission approved to eliminate this project and its budget of \$10,000 from the GO Bond project list.

4.14 Fletcher - Restroom renovation

The restroom renovation at Fletcher Park is 100% complete as of 12/28/06.

4.15 Fletcher - Increase parking lot lighting for softball complex

Expenses for this project were expensed to a CDGB Grant, per Parks & Recreation. Therefore, available funds in this project can be reallocated. This project is 100% complete as of 3/31/11. On 5/23/2012, Commission approved to transfer the remaining balance of \$50,000 from this project to Contingency for the allocation of future projects.

4.16 Linear Park - Asphalt overlay & landscape - jogging path/basketball court

On 11/1/06, Commission approved re-allocating a portion of this budget, \$22,740 to project 4.60. The asphalt overlay & landscape renovation for both the jogging path and basketball court at Linear Park is 100% complete as of 6/23/05. On 5/23/12, Commission approved to transfer the remaining balance of \$13,563 from this project to Contingency for the allocation of future projects.

4.17 Maxwell Park - Increase parking lot lighting

The increase of parking lot lighting at Maxwell Park is 100% complete as of 3/31/11. On 5/23/12, Commission approved to transfer the remaining balance of \$12,917 from this project to Contingency for the allocation of future projects.

4.18 Maxwell Park - Renovation of batting cages

The project was completed on 4/10/14.

4.19 Maxwell Park - Optimist building restroom renovation

The restroom renovations for the Optimist building at Maxwell Park are 100% complete as of 1/12/06.

4.20 Maxwell Park - Convert irrigation system to electric

The conversion of Maxwell Park's irrigation system to an electric system is 100% complete as of 2/1/07.

4.21 Maxwell Park - Replace tennis perimeter fencing

On 6/27/07, Commission approved to eliminate this project and its budget of \$75,000 from the GO Bond project list.

4.22 Maxwell Park - Tennis building restroom renovation

The restroom renovations for the Tennis building at Maxwell Park are 100% complete as of 12/9/05.

4.23 Pasadena Park - Renovate restrooms

The restroom renovations at Pasadena Park are 100% complete as of 12/16/05.

4.24 Pasadena Park - Irrigate/landscape north parking lot

The project to irrigate/landscape the north parking lot at Pasadena Park is 100% complete as of 5/1/10. On 5/23/12, Commission approved to transfer the remaining balance of \$10,579 from this project to Contingency for the allocation of future projects.

4.25 Pembroke Lakes Tennis Center - Renovation of walkways & landscaping

The walkway & landscaping renovations at the Pembroke Lakes Tennis Center are 100% complete as of 12/30/07. On 5/23/12, Commission approved to transfer the remaining balance of \$416 from this project to Contingency for the allocation of future projects.

4.26 Pembroke Lakes Tennis Ctr - Replacement of perimeter fencing

The replacement of the perimeter fencing at Pembroke Lakes Tennis Center is 100% complete as of 8/10/06. On 5/23/12, Commission approved to transfer the remaining balance of \$5 from this project to Contingency for the allocation of future projects.

4.27 Pembroke Shores - Renovate batting cages

The batting cage renovations at Pembroke Shores are 100% complete as of 1/11/08. On 5/23/12, Commission approved to transfer the remaining balance of \$31,989 from this project to Contingency for the allocation of future projects.

4.28 Pines Recreation Center - Expansion of existing teen center

On 12/7/2011, Commission approved to re-allocate \$500,000 of the remaining available balance from this project to fund project 8.6A.

4.29 Pines Recreation Center - Renovation of field # 3

The scope of this project is under review.

4.30 Pines Recreation Center - Optimist building restroom renovation

The restroom renovation for the Optimist building at the Pines Recreation Center is 100% complete as of 5/12/06.

4.31 Pines Recreation Center - Rec Center restroom renovation

The restroom renovation for the Rec Center at the Pines Recreation Center is 100% complete as of 11/4/05.

4.32 Pines Recreation Center - Resurface paddle ball & basketball courts

The resurfacing of the paddle ball and basketball courts at Pines Recreation Center is 100% complete as of 12/14/06.

4.33 Pines Recreation Center - South concession restroom renovation

The restroom renovation for the South concession at the Pines Recreation Center is 100% complete as of 1/20/06.

4.34 Pines Recreation Center - Replacement of accordion doors in Rec. room

The replacement of the accordion doors in the Rec Room at the Pines Recreation Center is 100% complete as of 10/6/05.

4.35 Rose Price Park - 1" overlay on walkway

The 1" overlay on the walkway at Rose Price Park is 100% complete as of 4/6/07.

4.36 Rose Price Park - New slab dugouts/fencing

The construction of the new slab dugouts/fencing at the Rose Price Park Miracle League is 100% complete as of 3/23/07. (Note: The expenses for this project were recorded in project 4.60.)

4.37 Rose Price Park - Replace accordion doors

The replacement of the accordion doors at Rose Price Park is 100% complete as of 10/10/05.

4.38 Rose Price Park - Upgrade walkway (18 poles) lighting

The lighting for the walkway at Rose Price Park is 100% complete as of 3/31/11. In-House materials and labor were used to complete this project. Cost was minimal and therefore GO Bond funds were not utilized. On 5/23/2012, Commission approved to transfer the remaining balance of \$25,000 from this project to Contingency for the allocation of future projects.

4.39 Silver Lakes North Park - Asphalt overlay walkway

The asphalt overlay of the walkway at Silver Lakes North Park is 100% complete as of 7/20/07. On 5/23/2012, Commission approved to transfer the remaining balance of \$2,463 from this project to Contingency for the allocation of future projects.

4.40 Silver Lakes North Park - West perimeter (6' vinyl) fencing

The construction of the west perimeter, 6' vinyl fencing at Silver Lakes North Park is 100% complete as of 3/23/07.

4.41 Silver Lakes North Park - Restroom renovation

The restroom renovations at Silver Lakes North Park is 100% complete as of 11/23/05.

4.42 Silver Lakes South Park - Replace backstop netting & fencing

The replacement of the backstop netting & fencing at Silver Lakes South Park is 100% complete as of 4/12/06. Funding has been received by FEMA. Close-out on this project by FEMA is pending.

4.43 Silver Lakes South Park - Restroom renovation

The restroom renovations at Silver Lakes South Park are 100% complete as of 12/16/05.

4.44 Silver Lakes South Park - Add parking in front of tennis building

The addition of parking spaces at Silver Lakes South Park is 100% complete as of 3/23/07.

4.45 Walden Lakes - Security lighting for pool

Security lighting for the pool at Walden Lakes is 100% complete as of 05/17/10. On 5/23/2012, Commission approved to transfer the remaining balance of \$4,008 from this project to Contingency for the allocation of future projects.

4.46 Walden Lakes - Parking lot lighting

The new parking lot lighting at Walden Lakes is 100% complete as of 4/06/07.

4.47 Walter C. Young - Separate pump station/panel for irrigation system

This project at Walter C. Young is 100% complete as of 3/31/08. On 5/23/12, Commission approved to transfer the remaining balance of \$6,902 from this project to Contingency for the allocation future projects.

4.48 Walter C. Young - Resurface tennis courts

The resurfacing of the tennis courts at Walter C. Young is 100% complete as of 12/14/06.

4.49 Citywide - Sealcoat & restripe various parking lots

On 6/27/07, Commission approved to eliminate this project and its budget of \$127,212 from the GO Bond project list. The remaining budget of \$8,788 was left for expenses that had already been paid against the project.

4.50 Citywide - Resurfacing of basketball/racquetball courts

On 6/27/07, Commission approved to eliminate this project and its budget of \$100,000 from the GO Bond project list. The remaining budget of \$3,923 was left for expenses that had already been paid against the project.

4.51 Citywide - Various fence projects

Fencing projects are 100% complete as of 2/28/11. Completed projects include Silver Lakes South east perimeter fencing, Pasadena Park backstops, Pembroke Shores miscellaneous Fence Repairs and Flamingo Park playground area, clay/sand area and Batting cage #1. On 5/23/12, Commission approved to transfer the remaining balance of \$6 from this project to Contingency for the allocation of future projects.

4.52 Citywide - Concrete monument signage (\$6,000 x 6)

On 6/27/07, Commission approved to eliminate this project and its budget of \$36,000 from the GO Bond project list.

4.53 Citywide - Sod installation at various sites

Sod installation is 100% complete as of 6/30/2011. Locations include Pembroke Shores Baseball field #5, Walter C. Young Baseball field, and two south Football fields at Pines Recreation Center. On 5/23/12, Commission approved to transfer the remaining balance of \$2,492 from this project to Contingency for the allocation of future projects.

4.54 Citywide - Miscellaneous projects & capital expenditures

Funds for this project were used for miscellaneous projects, overruns and expenditures. On 12/7/11, Commission approved to re-allocate \$17,864 of the remaining available balance from this project to fund project 8.6A.

4.55 Pasadena Park - Completion of parking lot expansion

On 3/07/07, Commission approved the re-allocation of this project's funds, totaling \$200,000, to project 4.61. However, on 8/06/08 Commission approved to enter into an interlocal agreement with the School Board of Broward County for a projected cost of \$1,050,000, to be evenly split between the two parties. The project is on hold pending School Board approval of the interlocal agreement. The \$525,000 needed for this project was taken from contingency. On 12/7/11, Commission approved to re-allocate \$517,540 of the available balance from this project to fund project 8.6A.

4.56 Pembroke Lakes Tennis Center - Resurfacing tennis courts

The resurfacing of the tennis courts at the Pembroke Lakes Tennis Center is 100% complete as of 1/11/08. On 2/18/09, Commission approved to transfer the remaining \$57,200 from this project to project 5.1, Playground Shade Structures.

4.57 Pines Recreation Center - Swale parking - basketball courts 35 spaces

On 6/27/07, Commission approved to eliminate this project and its budget of \$25,000 from the GO Bond project list.

4.58 Rainbow - Irrigation improvements/landscaping/beautification

On 6/27/07, Commission approved to eliminate this project and its budget of \$25,000 from the GO Bond project list.

4.59 Tanglewood - Renovation of fields & irrigation system

The renovation of fields and irrigation at Tanglewood are complete as of 9/1/10. On 5/23/12, Commission approved to transfer the remaining balance of \$84,000 from this project to Contingency for the allocation of future projects.

4.60 Rose Price Park - Miracle League Baseball Field

The construction of Miracle League Baseball Field at Rose Price Park is 100% complete as of 3/23/07. On 5/23/12, Commission approved to transfer the remaining balance of \$91,261 from this project to Contingency for the allocation of future projects.

4.61 Pasadena Park - Press Box /Storage Building & parking lot lighting

On 2/4/09, Commission approved to re-allocate funds totaling \$186,442 from this project to new projects benefiting the Pasadena Lakes Optimist Athletic Programs. The new projects include project 2.23, 2.24, 2.25, 2.26, 4.66 & 4.67. The remaining budget of \$13,558 was left for expenses that had already been paid against the project.

4.62 Ben Fiorendino Park - Gazebo

This project was eliminated from the GO Bond project list on 7/18/07.

4.63 Pasadena Park - Sealcoat & restripe North & South Parking Lots

The parking lot renovation at Pasadena Park is 100% complete as of 2/01/08.

4.64 Ben Fiorendino Park - Parking lot renovation

The parking lot renovation at Ben Fiorendino Park is 100% complete as of 2/01/08.

4.65 Ben Fiorendino Park - Fitness Trail

The installation of fitness trail at Ben Fiorendino Park is 100% complete as of 7/18/08.

On 5/23/12, Commission approved to transfer the remaining balance of \$1,834 from this project to Contingency for the allocation of future projects.

4.66 Pasadena Park - Ball field Fencing

The ball field fencing at Pasadena Park is 100% complete as of 3/31/09. On 5/23/12, Commission approved to transfer the remaining balance of \$3,759 from this project to Contingency for the allocation of future projects.

4.67 Pasadena Park - Concession Building Remodeling

The Concession Building Remodeling at Pasadena Park is 100% complete as of 2/16/09. On 5/23/12, Commission approved to transfer the remaining balance of \$3,731 from this project to Contingency for the allocation of future projects.

4.68 Citywide-Renovate/retrofit various Concession Buildings

On 10/21/09, Commission approved to transfer \$145,000 from the remaining funds of Project# 4.8 (Golf Course Renovation) to renovate/retrofit various concession buildings throughout the city. This project is 100% complete as of 1/05/13.

4.69 Rainbow Lakes Park - Construct Children's Playground with shade screen

On 12/7/2011, the City Commission approved to construct a playground with a shade screen at Rainbow Park. This project is 100% complete as of 6/30/12.

CITY OF PEMBROKE PINES
GENERAL OBLIGATION BONDS

Location / Description	Pics	Project Timetable		% Complete	Current Project Phase	Total Budget	Total Expenditures & Encumb. to Date	Available Budget Total
		Start	Finish					
5 Recreation/Playground Equip:								
5.1 Citywide Playground shade structures (\$15,000 x 15)	☐	11/15/06	01/30/13	100%	Complete	\$ 282,200	\$ (272,615)	\$ 9,585
5.2 Citywide Playground equipment replacement (8)	☐	08/01/06	06/22/07	100%	Complete	288,997	(288,997)	-
5.3 Citywide Generator Pemb Shores Gym (emergency generator)	☐	N/A	N/A	0%	Re-Allocated to 8.6A	-	-	-
5.4 Citywide Fitness equipment	☐	08/01/05	05/26/06	100%	Complete	46,962	(46,962)	-
Subtotal						\$ 618,159	\$ (608,574)	\$ 9,585

Highlights & Updates Recreation/Playground Equip

5.1 Citywide - Playground shade structures (\$15,000 x 15)

Various shade structures have been installed for playgrounds at different sites throughout the City. Sites include Alhambra, Ashley Hale Park, Chapel Trail Park, Maxwell Park, Pasadena Park, Rose Price Park, and small passive parks located at 108 & 111 Avenue in Pembroke Lakes. This project is 100% complete as of 1/30/13.

5.2 Citywide - Playground equipment replacement (8)

The installation of the new playground equipment is 100% complete as of 6/22/07. The replacement playground equipment for West Pines Pre-School, Chapel Trail Park, Village Community Center, Fletcher Park, Pines Recreation Center, Fahey Park, Pasadena Park, Ashley Hale Park, Silver Lakes Park and the Kiddie Parks at NW 111th Avenue and NW 108th Avenue were included in this project. On 5/23/12, Commission approved to transfer the remaining balance of \$4,229 from this project to Contingency for the allocation of future projects.

5.3 Citywide - Generator Pembroke Shores Gym (emergency generator)

On 12/7/2011, Commission approved to re-allocate \$20,000 of the remaining available balance from this project to fund project 8.6A.

5.4 Citywide - Fitness equipment

The installation of fitness equipment to the Parks is 100% complete as of 5/26/06.

**CITY OF PEMBROKE PINES
GENERAL OBLIGATION BONDS**

Location / Description	Pics	Project Timetable		% Complete	Current Project Phase	Total Budget	Total Expenditures & Encumb. to Date	Available Budget Total
		Start	Finish					
6 Landscaping:								
6.1 Citywide Citywide planting of trees	☐	01/01/06	08/10/14	99%	Construction	\$ 400,000	\$ (397,246)	\$ 2,754
6.2 Streetscape Citywide lighting, benches & streetscape Phase I	☐	05/01/11	07/30/12	100%	Complete	147,600	(147,600)	-
6.3 Streetscape Citywide lighting, benches & streetscape Phase II	☐	05/21/14	05/21/15	5%	Planning/Design	431,400	(250,343)	181,057
6.4 Citywide Citywide planting of trees	☐	12/01/06	12/31/12	100%	Complete	100,000	(99,904)	96
6.5 Streetscape Citywide lighting, benches & streetscape Phase III	☐	TBD	TBD	5%	Planning/Design	500,000	-	500,000
6.6 Streetscape Ficus Hedge Replacement	☐	01/09/13	07/30/14	90%	Construction	421,000	(421,000)	-
Subtotal						\$ 2,000,000	\$ (1,316,092)	\$ 683,908

Highlights & Updates Landscaping

6.1 Citywide - Citywide planting of trees

Various trees have been planted throughout the City. Trees include Royal Palms, Live Oaks, Crepe Myrtles and Green Buttonwood Trees. Additional sites for trees are still being considered and deliberated. Project is scheduled to be completed by the end of August 2014.

6.2 Streetscape - Citywide lighting, benches & streetscape Phase I

On April 18, 2012, the City Commission approved the Citywide Streetscape Guidelines prepared by Miller Legg at a price of \$147,600. Administration used these guidelines to draft an RFQ for the construction of streetscape gateways (pavers, signage, landscape). The Commission has awarded this project to Recreation Design & Construction at a cost of \$1,165,615. This project is 100% complete as of July 30, 2012. On November 7, 2012, Commission approved the re-allocation of the funds for this project in the amount of \$87,400, to partially fund project 6.6-Ficus Hedge Replacement.

6.3 Streetscape - Citywide lighting, benches & streetscape Phase II

On November 7, 2012, Commission approved the re-allocation of the funds for this project in the amount of \$333,600, to partially fund project 6.6-Ficus Hedge Replacement. On 5/21/2014, Commission approved for design-build services for Citywide Gateway Signage in the amount of \$250,342.87.

6.4 Citywide - Citywide planting of trees

Live Oak trees have been planted at various parks throughout the City. Parks include Walnut Creek, Fletcher, Pasadena, Towngate, Silver Lakes North, Chapel Trail and Pinus Elliotti/Slash Pines have been planted at various parks throughout the city. Project is 100% completed as of December 31, 2012.

6.5 Streetscape - Citywide lighting, benches & streetscape Phase III

This project is currently in the conceptual stage where general activities and ideas are being considered and deliberated.

6.6 Streetscape - Ficus Hedge Replacement

On November 7, 2012, Commission awarded to G.I.G Landscape, Inc. the project to replace the Ficus Hedge on Sheridan Street and Taft Street for a total of \$421,000. Commission also directed the funding for this project be transferred from projects 6.2 and 6.3. The Sheridan Street portion of this project is complete. The Taft Street portion has been suspended as a result of the canal bank restoration project. Project is scheduled to be completed in July 2014.

CITY OF PEMBROKE PINES
GENERAL OBLIGATION BONDS

Location / Description	Pics	Project Timetable		% Complete	Current Project Phase	Total Budget	Total Expenditures & Encumb. to Date	Available Budget
		Start	Finish					Total
7 Purchase/development of open space:								
7.1 Citywide SW Pines Nature & Recreational Park (196 Ave) Phase I	☐	06/01/05	03/31/08	100%	Complete	\$ 1,449,286	\$ (1,449,286)	\$ -
7.2 Citywide SW Pines Nature & Recreational Park (196 Ave) Phase II	☐	01/01/07	03/31/08	100%	Complete	1,467,295	(1,467,295)	-
7.3 Citywide Purchase & development of open space Phase I	☐	06/01/05	04/30/09	100%	Complete	4,681,377	(4,681,378)	\$ -
7.4 Citywide Purchase & development of open space Phase II	☐	Closed	Closed	0%	Re-Allocated to 7.5	-	-	-
7.5 Citywide Raintree - purchase of 112 Acres	☐	02/04/09	04/20/09	100%	Complete	7,424,958	(7,424,958)	\$ -
7.6 Citywide Purchase & development of land- Construction of SW 196 Avenue & Pembroke Road	☐	02/12/12	01/31/13	100%	Complete	73,244	(73,244)	-
Subtotal						\$ 15,096,160	\$ (15,096,160)	\$ -

Highlights & Updates

Purchase/development of open space

7.1 Citywide - SW Pines Nature & Recreational Park (196 Ave) Phase I

The development of the SW Pines Nature & Recreational Park is 100% complete as of 3/31/08. On 5/23/12, Commission approved to transfer the remaining balance of \$50,714 from this project to Contingency for the allocation of future projects.

7.2 Citywide - SW Pines Nature & Recreational Park (196 Ave) Phase II

The development of the SW Pines Nature & Recreational Park is 100% complete as of 3/31/08. On 5/23/12, Commission approved to transfer the remaining balance of \$32,705 from this project to Contingency for the allocation of future projects.

7.3 Citywide - Purchase & development of open space Phase I

Nine acres of open land was purchased for \$1,329,154, from Sheridan Street Commerce Center, and converted into wetlands. An additional \$3,343,383 has been spent on the purchase of five acres from Pembroke Pines 5 Acres, Ltd. to build a 12,500 sq. ft. recreation, teen & senior facility. On 2/4/09 Commission approved the re-allocation of the remaining \$1,309,622 to project 7.5 Raintree - purchase of 112 Acres. This project is 100% complete as of 4/30/09. On 5/23/12, Commission approved to transfer the remaining balance of \$9,001 from this project to Contingency for the allocation of future projects.

7.4 Citywide - Purchase & development of open space Phase II

On 6/27/07, Commission approved to eliminate \$2,000,000 from this project's budget, leaving a balance of \$2,000,000. On 2/4/09 Commission approved the re-allocation of the remaining \$2,000,000 to project 7.5 Raintree - purchase of 112 Acres.

7.5 Citywide - Raintree - purchase of 112 Acres

On 2/4/09, Commission approved the purchase of Raintree property, the purchase of this 112 acre property is 100% complete as of 4/20/09. The total cost of the purchase was \$9,114,436 with \$7,424,958 coming from GO Bond projects and the remaining \$1,689,478 coming from Capital Improvement Bond funds. Of the \$7,424,958, \$650,000 came from project 2.21, \$100,000 from project 3.1, \$202,000 from project 3.2, \$80,000 from project 3.4, \$1,309,622 from 7.3, \$2,000,000 from 7.4, \$477,800 from contingency and \$2,605,456 from unbudgeted cash as a result of interest earnings and miscellaneous receivables. On 1/10/12, the City Commission approved the sale of 32.9 acres of the Raintree Property to Hoyer Homes, LLC at a price of \$3.1 million dollars. On January 24, 2013, the city closed on this project and the profits generated from the sale will be placed in the G.O. Bond Contingency for the allocation of future projects.

7.6 Citywide - Purchase & development of land- Contruction of SW 196 Ave and Pembroke Road

On 2/12/12, Commission approved design building services with Weekly Asphalt Paving, Inc. for the construction of SW 196th Avenue and Pembroke Road. A single property owned by Igelesia Alianza Cristianan Y Misionera De Pembroke Pines, Inc. was obtained in order to construct SW 196 Ave east of the canal which serves as the middle of the SW 196 Ave right-of-way. This purchase was directly related to the advancement of Go Bond Project # 8.6A. Commission approved a total budget of \$71,000 for the purchase of the property. This project is a 100% complete as of January 2013.

**CITY OF PEMBROKE PINES
GENERAL OBLIGATION BONDS**

							Total		
Location / Description	Pics	Project Timetable		% Complete	Current Project Phase	Total Budget	Expenditures & Encumb. to Date	Available Budget Total	
		Start	Finish						
8 Transportation Projects:									
8.1	Pines Blvd. Improvements 136th Ave to 118th Ave	☐	03/01/05	02/17/06	100%	Complete	\$ 7,507,967	\$ (7,507,966)	-
8.4	Pines Blvd. Improvements 118th to Hiatus Rd to Palm Ave	☐	03/01/05	03/21/08	100%	Complete	11,875,258	(11,875,258)	-
8.13	Pines from Palm to Douglas	☐	12/01/07	09/30/09	100%	Complete	2,885,890	(2,885,890)	-
8.15	Pines Blvd. & Hiatus Rd. Traffic Improvements	☐	10/10/08	12/01/10	100%	Complete	280,680	(280,680)	-
8.18	Fenced Landscape Buffer- Flamingo Road Adjacent to Flamingo Villas	☒	12/04/13	07/01/14	90%	Construction	218,326	(218,326)	-
Subtotal							22,768,121	(22,768,120)	-
									-
									-
									-
8.6	Pembroke Road 184th to 196th/196th & Pembroke Rd to Pines	☐	Closed	Closed	0%	Eliminated	692,513	(692,513)	-
8.6A *	Pembroke Road 184th to 196th/196th & Pembroke Rd to Pines	☒	07/01/13	09/12/14	75%	Construction	5,261,986	(4,824,022)	437,964
8.7	184th Ave widening (Pembroke Rd to Shrdn St)	☐	06/01/05	06/30/09	100%	Complete	9,158,375	(9,158,375)	-
8.8	172nd Ave 4 lane from Shrdn St to Pmbrk Rd	☐	07/01/05	11/15/07	100%	Complete	7,658,089	(7,658,089)	-
8.10	Sheridan St from SW 196th Ave to SW 172nd Ave	☐	01/01/07	03/30/09	100%	Complete	2,867,829	(2,867,829)	-
8.11	Sheridan St Consulting & Inspection Fees	N/A	11/01/06	03/30/09	100%	Complete	172,784	(172,784)	-
8.17	Noise Wall at Douglas Road and Taft Street	☐	10/01/12	02/15/13	100%	Complete	308,073	(320,253)	(12,180)
Subtotal							26,119,649	(25,693,866)	425,785
Total Project Cost							48,887,770	(48,461,986)	425,785
Reimbursements:									
8.2	FDOT LAP Agreement	N/A	07/03/06	07/31/06	100%	Complete	(5,000,000)	5,000,000	-
8.3	Mall Agreement	N/A	01/01/07	01/31/07	100%	Complete	(1,000,000)	1,000,000	-
8.5	FDOT LAP Agreement Phase II	N/A	Closed	Closed	0%	Eliminated	-	-	-
8.9	184th Ave widening (Pmbrk Rd to Shrdn St)	N/A	Closed	Closed	0%	Eliminated	-	-	-
8.12	Reimbursement from City Center for Pines Exp	N/A	09/30/12	10/01/12	100%	Complete	(1,000,000)	1,000,000	-
8.14*	FDOT JPA Agreement	N/A	06/17/10	07/31/10	100%	Complete	(3,698,696)	3,698,696	-
8.16	FDOT JPA Agreement Pines & Hiatus	N/A	09/30/10	09/30/10	100%	Complete	(87,000)	87,000	-
Total Reimbursements							(10,785,696)	10,785,696	-

8.14* Reimbursement for the JPA Agreement # AOB-69 was increased by \$524,420. Total reimbursement of \$3,698,696 was received in August of 2010.

8.6A Weekly Asphalt Paving PO#20120349 decreased per Commission approval by \$592,403 effective 9/30/13.

Highlights & Updates Transportation Projects

8.1 Pines 136th Ave to 118th

This project is 100% complete as of 2/17/06.

8.2 FDOT LAP Agreement

The full reimbursement of \$5,000,000 has been received.

8.3 Mall Agreement

The full reimbursement of \$1,000,000 has been received.

8.4 118th to Hiatus to Palm

This project is 100% complete as of 3/21/08.

8.5 FDOT LAP Agreement Phase II

This reimbursement is no longer scheduled to be received. Adjustments to the budget have been made to account for this change.

8.6 Pembroke Road 184th to 196th/196th & Pembroke Road to Pines

On 6/27/07, Commission approved to eliminate this project and its budget from the GO Bond project list. On 12/7/11, Commission approved the re-allocation of the available balance of \$483,362 to fund project 8.6A.

8.6A Pembroke Road 184th to 196th/196th & Pembroke Road to Pines

On 2/1/12, Commission approved the project between the City of Pembroke Pines and Weekly Asphalt Paving, Inc. for the construction of the SW 196th Avenue/ Pembroke Rd roadway improvement in the amount of \$5,254,586. This project is subject to the City obtaining all necessary right-of-way and easements in order to complete the construction of the proposed road. Of the \$5,254,586, \$1,627,984 came from 2.22, \$15,000 came from 3.3, \$500,000 came from 4.28, \$17,864 came from 4.54, \$517,540 came from 4.55, \$20,000 came from 5.3, and \$2,078,236 came from contingency. On 5/23/2012, Commission approved to add \$2,000 to this project to eliminate the budget overrun of (\$2,000). Project scope reassessed on 8/7/2013; the original estimated cost of the project was decreased by \$592,403 effective 9/30/13 per commission approval. On 4/9/2014, Commission approved to provide a perimeter buffer wall on additional portions of SW 196th Avenue and for the removal and replacement of concrete sidewalk. Project scheduled to be completed by 09/12/14.

8.7 184th Avenue widening (Pembroke Road to Sheridan Street)

This project is 100% complete as of 6/30/09. On 5/23/12, Commission approved to transfer the remaining balance of \$765,561 from this project to Contingency for the allocation of future projects.

8.8 172nd Avenue 4 lanes from Sheridan Street to Pembroke Road

This project is 100% complete as of 11/15/2007. On 5/23/12, Commission approved to transfer the remaining balance of \$658,128 from this project to Contingency for the allocation of future projects.

8.9 184th Ave widening (Pembroke Road to Sheridan Street)

This reimbursement is no longer scheduled to be received. Adjustments to the budget have been made to account for this change.

8.10 Sheridan Street from SW 196th Avenue to SW 172nd Avenue

This project is 100% complete as of 3/30/09. On 5/23/12, Commission approved to transfer the remaining balance of \$36,440 from this project to Contingency for the allocation of future projects.

8.11 Sheridan Street Consulting & Inspection Fees

Consulting and inspection for this project is completed as of 3/30/09. On 5/23/12, Commission approved to transfer the remaining balance of \$27,216 from this project to Contingency for the allocation of future projects.

8.12 Reimbursement from City Center for Pines Expansion

Total reimbursement of \$1,000,000 was received in September of 2012.
Project is 100% complete as of 10/01/2012.

8.13 Pines from Palm to Douglas

This project is 100% complete as of 9/30/09. On 5/23/12, Commission approved to transfer the remaining balance of \$336,559 from this project to Contingency for the allocation of future projects.

8.14 FDOT JPA Agreement

Reimbursement for the JPA Agreement # AOB-69 was originally \$3,174,276, Amendment No. 1 increased reimbursement by \$524,420. Total reimbursement of \$3,698,696 was received in August of 2010. Project is 100% complete as of 7/31/10.

8.15 Pines Boulevard & Hiatus Road Traffic Improvements

On 9/17/08, Commission approved to add a northbound left turn lane on Hiatus Road at Pines Boulevard, replace the signal mast arm for northbound traffic on Hiatus Road and install the final lift of asphalt and traffic markings on Hiatus Road between Pines Boulevard and Johnson Street. Project is 100% complete as of 12/1/10. On 5/23/12, Commission approved to transfer the remaining balance of \$22,524 from this project to Contingency for the allocation of future projects.

8.16 FDOT JPA Agreement Pines & Hiatus Traffic Improvements

On 5/21/08, Commission approved JPA # AP-583. As part of this Joint Participation Agreement FDOT agreed to pay up to \$100,000 for a traffic mast arm on Pines Boulevard and Hiatus Road. Actual expenses for the traffic mast arm was \$87,000. Reimbursement was received on 9/30/10.

8.17 Noise Wall at Douglas Road & Taft Street

On 2/1/2012, Commission approved the motion to construct a noise wall on Taft Street and Douglas Road in the amount of \$303,495. This project is subject to the City obtaining all necessary easements in order to complete the proposed noise wall. Funding for this project was re-allocated from project 2.22. On 5/23/2012, Commission approved to add \$4,578 to this project to eliminate the budget overrun balance of (\$4,578). On 2/25/13, this project cost increased by \$9,600 for the beautification of the wall. This project is 100% complete as of 2/15/2013.

8.18 Fenced Landscape Buffer- Flamingo Road

On 12/04/13, Commission approved and awarded Everglades Environmental Care in the amount of \$218,326 for the Fenced Landscape Buffer on Flamingo Road adjacent to Flamingo Villas. The project is scheduled to be completed by 7/1/14.

CITY OF PEMBROKE PINES
GENERAL OBLIGATION BONDS

Description		Pics	Project Timetable		%	Current Project	Total Budget	Total Expenditures & Encumb.	Available Budget
			Start	Finish	Complete	Phase		to Date	Total
9	Other:								
9.1	Refinancing Senior Center Bonds	N/A	12/01/05	12/31/05	100%	Complete	\$ 5,456,448	\$ (5,456,448)	\$ -
9.2	Bond Cost of Issuance	N/A	12/01/05	01/31/07	100%	Complete	1,184,710	(1,184,710)	-
9.3	Economic Development	N/A	TBD	TBD	0%	N/A	9,000,000	-	9,000,000
9.4	Signs for GO Bonds	☐	N/A	N/A	100%	Complete	1,030	(1,030)	-
Subtotal							\$ 15,642,187	\$ (6,642,187)	\$ 9,000,000

Highlights & Updates Other

9.1 Refinancing Senior Center Bonds

This project is 100% complete.

9.2 Bond Cost of Issuance

Expenses incurred represent the total Bond costs for the issuance of \$90,000,000.

9.3 Economic Development

This project is still in the development stage.

9.4 Signs for GO Bonds

This project is 100% complete.

**CITY OF PEMBROKE PINES
GENERAL OBLIGATION BONDS**

Description	Original Projects	Changes to Budget	Total Budget	Available Budget			
				A (2005)	B (2007)	C (2009)	Total
10 Contingency Fund:							
Original	\$ 11,078,764	-	\$ 11,078,764	\$ -	\$ -	\$ 11,078,764	
Increase to 8.1 Transportation	-	\$ (3,280,114)	(3,280,114)	-	-	(3,280,114)	
Decrease to 9.1 Other	-	350	350	-	-	350	
Decrease due to change to \$80,000,000	-	(6,285,114)	(6,285,114)	-	-	(6,285,114)	
Transfer - due to \$7M increase	-	-	-	1,537,386	-	(1,537,386)	
Budget overruns - recreation	-	(12,194)	(12,194)	(153,763)	-	141,569	
Increase in bond closing costs	-	129,944	129,944	129,944	-	-	
Commission Changes Series 2007	-	3,580,892	3,580,892	-	-	3,580,892	
Signs for GO Bonds # 9.4		(1,030)	(1,030)	-	-	(1,030)	
Rose Price Park Walkway Overlay # 4.35		-	-	(20,000)	-	20,000	
Golf Course		(987,725)	(987,725)	(519,157)	-	(468,568)	
Miracle baseball field		-	-	(238,000)	-	238,000	
Development of Winn Dixie site		(650,000)	(650,000)	(650,000)	-	-	
Closing Costs - Series 2007		(110,350)	(110,350)	-	-	(110,350)	
Legal fees & Appraisals		(17,391)	(17,391)	(17,391)	-	-	
Pasadena Park Field & sports lighting # 1.4		-	-	(13,850)	-	13,850	
Pasadena Park Parking Lot # 4.55		(525,000)	(525,000)	-	-	(525,000)	
Flanagan HS Field lighting # 2.4		27,176	27,176	27,176	-	-	
Project # 7.5 purchase of Raintree		(477,880)	(477,880)	-	-	(477,880)	
Playground Shade Structures # 5.1		-	-	(57,200)	-	57,200	
¹ Project # 2.28 to House 9/11 Memorial Sculpture & construction of Vet. Monument		(149,582)	(149,582)	-	-	(149,582)	
² Pembroke Road 184th to 196th/196th & Pembroke Rd to Pines # 8.6A		(2,078,236)	(2,078,236)	-	-	(2,078,236)	
³ Transfer of Remaining Available G.O. Bond Fund not Anticipated to be used		7,859,272	7,859,272	1,748,870	-	6,110,402	
⁴ Additional Practice Fields at West Pines Soccer Park Project # 1.8		(1,451,632)	(1,451,632)	(1,451,632)	-	-	
⁵ Renovation of Football/Soccer Fields at Chapel Trail Project # 1.9		(146,085)	(146,085)	(146,085)	-	-	
⁶ Charter High School Football Stadium Project # 2.29		(2,466,325)	(2,466,325)	-	-	(2,466,325)	
⁷ Purchase & development of SW 196 Ave & Pmbrk Rd Project # 7.6		(73,244)	(73,244)	-	-	(73,244)	
⁸ Design Criteria Professional for the Civic Center Project # 2.30		(432,800)	(432,800)	-	-	(432,800)	
⁹ Additional Practice Fields at West Pines Soccer Park Project # 1.8 PO Increase		(51,352)	(51,352)	(51,352)	-	-	
¹⁰ Stewardship Grant Soccer Park Project # 1.8		148,300	148,300	148,300	-	-	
¹¹ Charter High School Football Stadium Project # 2.29 PO Increase		(31,285)	(31,285)	-	-	(31,285)	
¹² Charter East Elementary School Installation of Synthetic Turf Project # 1.10		(208,296)	(208,296)	-	-	(208,296)	
¹³ Charter Central Campus Installation of Synthetic Turf Project # 1.11		(178,368)	(178,368)	-	-	(178,368)	
¹⁴ Flamingo Road Adjacent to Flamingo Villas Fenced Landscape Buffer Project # 8.18 Parking Lot under the FPL Easement		(218,326)	(218,326)	(218,326)	-	-	
¹⁵ adjacent to the City Center Complex Parking Lot Permit Project #2.31		(136,850)	(136,850)	-	-	(136,850)	
Subtotal	\$ 11,078,764	\$ (8,223,245)	\$ 2,855,519	\$ 54,920	\$ -	\$ 2,800,599	\$ 2,855,519

* See Contingency fund notes on page 8-2

CONTINGENCY FUND NOTES

- ¹ \$149,582 was re-allocated from the Contingency Fund - C(2009) to Project # 2.28 per Commission direction on 9/21/2010.
- ² 2,078,236 was re-allocated from the Contingency Fund -C(2009) to Project # 8.6A per Commission direction on 12/7/2011.
- ³ Per Commission on 5/23/2012, \$6,374,928 was transferred to Contingency from remaining available General Obligation Bond Fund not anticipated to be used. At this same meeting, Unbudgeted Interest Earnings of \$1,484,344 was also allocated to Contingency.
- ⁴ \$1,451,632 was re-allocated from the Contingency Fund(2005) to Project #1.8 per Commission direction on 5/23/2012. \$10,812 was reallocated from the Contingency Fund(2005) to Project #1.8.
- ⁵ \$146,085 was re-allocated from the Contingency Fund(2005) to Project #1.9 per Commission direction on 5/23/2012.
- ⁶ \$2,466,325 was re-allocated from the Contingency Fund(2009) to Project #2.29 per Commission direction on 8/15/2012.
- ⁷ \$73,244 was reallocated from the Contingency fund(2009) to Project #7.6. Per Commission original cost of \$71,000.
- ⁸ \$432,800 was reallocated from the Contingency fund(2009) to Project #2.30 per commission direction on 10/17/2012.
- ⁹ \$51,352 was reallocated from the Contingency fund(2005) to Project #1.8 commission direction on 4/03/2013.
- ¹⁰ \$148,300 will be reimbursed to the Contingency fund(2005) as a result of the Broward County Land Stewardship Grant to offset cost associated with Project 1.8.
- ¹¹ \$31,285 was reallocated from the Contingency Fund(2009) to Project #2.29 per commission direction on 6/05/2013.
- ¹² \$218,326 was reallocated from Contingency Fund(2005) to Project #8.18 per commission direction on 12/04/2013.
- ¹³ \$178,368 was reallocated from the Contingency Fund(2009) to Project #1.11 per commission direction on 12/04/2013
- ¹⁴ \$208,296 was reallocated from the Contingency Fund(2009) to Project #1.10 per commission direction on 11/19/2013
- ¹⁵ \$136,850 was reallocated from the Contingency Fund(2009) to Project #2.31

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project	Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Entity 1 General Fund					
Taxes					
Ad Valorem Taxes					
311001	Current real/personal property tax	45,698,158	46,244,787	47,653,555	51,238,779
311002	Delinq real/personal property taxes	6,442	38,067	70,000	70,000
Ad Valorem Taxes		45,704,600	46,282,854	47,723,555	51,308,779
General Sales & Use Taxes					
312510-4003	Fire Insurance Premium Tax	1,313,693	1,354,558	1,313,693	1,354,558
312520	Casualty Insurance Premium Tax	1,028,386	1,104,381	1,028,386	1,104,381
General Sales & Use Taxes		2,342,079	2,458,939	2,342,079	2,458,939
Public Service Taxes					
314100	Public service taxes- Electric service	7,289,667	7,794,384	7,980,000	9,065,245
314300	Public service taxes- Water	1,863,530	1,918,924	1,937,000	2,020,000
314400	Public service taxes- Gas	151,366	153,949	155,000	159,000
314800	Public service taxes- Propane	68,437	57,350	61,000	52,000
Public Service Taxes		9,373,000	9,924,607	10,133,000	11,296,245
Communications Service Tax					
315000	Communications Services Tax	1,108,564	1,135,075	835,000	723,787
Communications Service Tax		1,108,564	1,135,075	835,000	723,787
Local Business Tax					
316000	Local business tax - City	3,166,530	3,232,834	3,239,000	3,258,000
Local Business Tax		3,166,530	3,232,834	3,239,000	3,258,000
Taxes		61,694,773	63,034,308	64,272,634	69,045,750
Permits, Fees & Licenses					
Franchise Fees					
323100	Franchise fees- Electricity	7,243,447	7,033,842	7,000,000	7,500,000
323400	Franchise fees- Gas	141,653	140,852	140,000	138,000
323600	Privilege fees- Sewer	-	1,839,956	2,615,000	2,720,000
323700	Franchise fees-Sanitation-Non-Franchisee	63,600	380,892	70,000	345,000
323720	Franchise fees- Sanitation-Franchisee	1,948,257	1,828,078	2,334,000	2,305,000
323910	Franchise fees- Bus bench/shelter ad	132,000	132,000	110,000	132,000
323930	Franchise fees- Rsrc Rcvry Host Fee	1,480,600	1,495,800	1,503,000	1,503,000
323940	Franchise fees- Towing service	231,392	238,908	235,000	243,000
Franchise Fees		11,240,948	13,090,328	14,007,000	14,886,000
Building Permits					
322016-9002	Building permit review	120,918	101,378	85,000	90,000
322037-9002	Special event permit review	2,750	3,050	4,200	4,500

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project	Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Building Permits					
322040-1001	Garage sales	8,525	7,185	8,600	6,500
322041-1001	POD annual permits	1,000	500	1,000	500
322050-6006	Landscaping permit	43,017	29,282	10,000	-
322050-9002	Landscaping permit	-	-	45,000	50,000
322053-6006	Landscape replacement contribution	4,820	910	4,000	2,000
322055-6006	Paving/drainage permits	200,768	209,217	150,000	150,000
322075-1001	Sign renewal fee	27,055	27,412	27,000	28,400
Building Permits		408,853	378,934	334,800	331,900
Special Assessments					
325110-4003	Fire equipment assessment	16,523	36,820	18,000	18,000
325130-3001	Police equipment assessment	12,465	35,149	15,600	36,000
325220-4003	Fire protection special assmt	20,597,890	20,517,833	21,628,612	21,680,305
325221-4003	Interim Fire special assmt	131,353	168,847	100,000	100,000
Special Assessments		20,758,230	20,758,650	21,762,212	21,834,305
Other Licenses, Fees & Permits					
329101-7001	Background Ck/Contractor	-	18,081	2,500	1,100
329200-1001	Annual Lobbyist Registration Fee	800	1,200	1,000	900
Other Licenses, Fees & Permits		800	19,281	3,500	2,000
Permits, Fees & Licenses		32,408,832	34,247,193	36,107,512	37,054,205
Intergovernmental Revenue					
Federal Grants					
331211-3001	Bulletproof Vest Grant	4,587	-	-	-
331500-8001	Elderly energy assistance	16,098	19,452	30,464	19,405
331694-6008-55	DCF-Transitional Housing Federal	102,527	94,838	69,205	-
331816-4003	Assistance to Firefighters Grant (AFG)	62,826	-	-	510,840
Federal Grants		186,039	114,289	99,669	530,245
Grants from Local Units					
337631-6008-55	In kind revenue	25,632	24,350	23,069	-
337656-7001-304	CSC Maximizing Out-of-Sch Time	-	82,960	104,850	-
337902-8001	Community Foundation for Broward	-	1,813	15,687	3,063
Grants from Local Units		25,632	109,123	143,606	3,063
Occupational Licenses / County					
338000	Local business tax - County	189,451	157,523	158,000	153,000
Occupational Licenses / County		189,451	157,523	158,000	153,000
State Grants					
334220-4003	EMS State Grant	3,504	-	-	91,600
334221-4003	EMS County Grant	933	-	-	-

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project		2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
State Grants					
	State Grants	4,437	-	-	91,600
State Shared					
335121	Sales Tax Proceeds	2,720,436	3,047,672	3,148,000	3,457,800
335140-800	Mobile home licenses	1,804	2,433	1,900	1,900
335150-800	Beverage licenses	45,605	45,728	45,000	45,000
335180	Local gov 1/2cent sale tax	8,501,885	8,999,628	9,166,000	9,822,300
335200-4003	Firefighter supplemental comp	85,770	89,991	86,680	90,930
335901-6008-55	DCF - Transitional Housing Match	25,632	23,709	17,302	-
	State Shared	11,381,132	12,209,161	12,464,882	13,417,930
Intergovernmental Revenue		11,786,690	12,590,096	12,866,157	14,195,838
Charges for Services					
Culture/Recreation - Education Charges					
347951-5002-201	EDC Fees - State VPK	-	-	-	92,530
347951-5002-203	EDC Fees - State VPK	112,430	119,942	134,310	134,310
347951-5002-205	EDC Fees - State VPK	112,614	145,906	121,379	148,352
347951-5002-208	EDC Fees - State VPK	190,486	253,612	285,840	292,248
347951-5002-209	EDC Fees - State VPK	238,792	228,544	219,780	195,360
347951-7001-201	EDC Fees - State VPK	139,874	131,145	114,633	-
347955-5002-203	EDC Fees - State Supplement	17,813	33,343	17,835	17,835
347955-5002-205	EDC Fees - State Supplement	22,290	23,122	28,045	21,971
347955-5002-208	EDC Fees - State Supplement	1,681	-	3,280	3,280
347955-5002-209	EDC Fees - State Supplement	13,455	10,521	6,150	6,150
347961-5002-201	Early Development Center Fees	-	-	-	309,983
347961-5002-203	Early Development Center Fees	370,127	365,994	457,311	453,861
347961-5002-205	Early Development Center Fees	666,405	731,222	758,951	865,019
347961-5002-208	Early Development Center Fees	1,119,733	1,174,269	1,190,685	1,054,120
347961-5002-209	Early Development Center Fees	1,063,719	1,096,315	1,081,976	1,155,007
347961-7001-201	Early Development Center Fees	299,992	324,064	334,836	-
347969-5002-203	EDC registration fees	4,575	4,583	9,251	9,251
347969-5002-205	EDC registration fees	6,849	12,252	17,678	18,008
347969-5002-208	EDC registration fees	15,971	16,492	26,214	23,883
347969-5002-209	EDC registration fees	27,512	27,759	25,524	25,524
	Culture/Recreation - Education Charges	4,424,318	4,699,084	4,833,678	4,826,692
Culture/Recreation - Recreation Charges					
347200-7001	Clean up fees	13,128	14,031	13,250	13,500
347205-7001	Canoe Rentals	59	-	-	-
347210-5002-203	Summer program fees	53,999	80,623	111,650	116,050
347210-5002-205	Summer program fees	239,192	252,493	253,872	261,720
347210-5002-208	Summer program fees	221,044	222,920	249,940	309,160

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project	Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Culture/Recreation - Recreation Charges					
347210-5002-209	Summer program fees	264,066	248,775	255,330	276,130
347210-7003	Summer program fees	117,201	132,774	169,020	220,160
347215-5002-203	Summer activity fees	2,300	2,470	4,950	4,950
347215-5002-205	Summer activity fees	24,935	28,118	27,480	31,850
347215-5002-208	Summer activity fees	31,318	36,388	33,685	32,200
347215-5002-209	Summer activity fees	42,328	44,102	47,250	44,750
347220-5002-203	Sch Year Activity Fee	4,810	5,360	8,450	8,450
347220-5002-205	Sch Year Activity Fee	4,686	4,665	4,800	5,100
347220-5002-208	Sch Year Activity Fee	27,170	49,025	32,420	27,520
347220-5002-209	Sch Year Activity Fee	36,510	38,452	40,100	40,100
347225-7001	Youth Athletic Program	135,694	147,730	139,000	148,600
347228-7001	Pines Athletic Club Program	-	-	88,900	104,700
347400-7003	Special events	30,980	28,520	30,000	33,400
347450-7001	Special Population Programs	19,753	16,946	25,000	24,300
347504-7006	Driving range fees	69,934	71,316	74,000	71,600
347508-7006	Golf bag storage	4,600	4,350	4,600	4,380
347512-7006	Golf cart rental	1,267,690	1,373,493	1,282,000	1,351,000
347516-7006	Golf club rentals	6,240	6,855	6,000	7,500
347520-7006	Golf green fees	533,364	428,563	595,000	578,500
347524-7006	Golf handicaps fees	350	650	450	600
347528-7006	Golf locker rental	2,700	2,700	2,700	2,700
347532-7006	Golf memberships	107,858	88,692	107,800	113,000
347536-7001	Gymnasium fees	188	-	-	-
347540-7001	Membership fitness center	5,934	7,852	6,500	8,800
347548-7001	Racquet club fees	7,245	4,400	4,500	2,800
347552-7001	Racquet club memberships	2,149	1,722	2,100	1,300
347556-7001	Recreation classes by staff	1,911	1,512	2,500	2,800
347556-8001	Recreation classes by staff	102,435	97,572	121,388	138,091
347564-7001	Swimming fees	11,207	10,551	14,000	11,000
347565-7001	Athletic fees-non resident	91,804	113,813	111,000	111,000
347566-7001	Youth Soccer Fees	184,014	193,737	194,500	192,900
347568-7001	Swimming lessons by staff	61,930	58,151	74,400	60,000
347572-7001	Swimming pool membership	20,167	19,071	19,000	19,100
347573-7001	Community Swim Team Fees	18,651	34,713	18,600	35,000
347576-7001	Tennis court fees	12,360	11,516	12,200	12,000
347580-7001	Tennis lessons	20,982	22,642	22,640	24,057
347584-7001	Tennis membership fees	30,095	26,429	26,500	26,750
347908-7001	Art & Cultural Program Fees	52,873	49,259	42,000	54,431
347909-7001	ArtsPark Program Fees	62,994	69,235	67,200	87,406
347911-7001	Community garden fees	740	985	700	1,440
347925-7001	Taxable Recreational Fees	-	105	205	350
Culture/Recreation - Recreation Charges		3,949,588	4,053,277	4,347,580	4,621,145

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project	Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
General Government Charges					
341200-800	Administrative fees	11,329,503	11,209,025	12,034,784	11,771,847
341210-800	Communication service-utility	32,084	78,241	78,241	-
341280-800	Credit enhancement fee	50,000	50,000	50,000	50,000
341292-6008-55	Housing application fee	530	351	289	-
341292-6008-55	Housing application fee	45	165	100	-
341292-8002	Housing application fee	4,785	5,385	4,500	4,500
341292-8002-603	Housing application fee	20,317	19,675	15,000	16,000
341296-6008-670	Maintenance/administrative fees	28,195	28,875	29,200	29,300
341298-800	Payment in lieu of taxes	1,348,071	1,344,104	1,344,255	1,371,457
341300-3001-900	Admin Hearing Fee	-	-	-	12,500
341300-9007	Admin Hearing Fee	12,330	10,600	12,500	-
341305-3001-900	Registration of Abandoned Property	-	-	-	60,000
341305-9007	Registration of Abandoned Property	136,800	116,700	60,000	-
341310-800	Adm. Fee - Building Services	156,757	159,416	162,100	164,200
341311-2002	Admin Fee - Technical Services	-	-	171,798	687,191
341904-800	Administrative fee-25% surcharge	76,968	14,297	16,000	16,000
341905-9002	Planning & Zoning Board surcharge	2,031	1,540	1,920	2,000
341917-800	Administration fee - Sanitation	104,787	135,241	229,000	214,000
341918-800	Contract Administration - Sanitation	-	40,000	120,000	120,000
341921-9002	Local business tax review fee	18,561	17,748	17,000	20,000
341932-1001	Certify copy record search	12,997	3,950	10,000	1,200
341934-6006	Engineering charges to Utility	396,150	147,935	147,935	141,383
341936-6006	Engineering plan review fee	10,484	6,710	8,000	8,000
341940-9002	Land use plan amendments	-	17,284	25,640	26,367
341941-9002	(DRI) Development of Regional Impact Fees	-	-	5,631	5,744
341942-9002	Flexibility Allocation Fees	3,462	-	1,815	1,836
341948-2001	Lien research	213,800	230,500	213,150	219,600
341952-1001	Notary fees	57	414	500	1,200
341956-1001	Other government filing fees	7,439	1,200	1,800	-
341957-1001	Passport Fee	62,521	72,815	70,000	69,000
341960-9002	Plat approval fees	15,615	11,651	5,300	19,185
341968-1001	Sale of code of ordinance	237	95	200	100
341969-9002	BOA Review Fees	-	-	6,000	6,375
341973-9002	Map reproduction	-	10	-	-
341976-9002	Sign approval fees	19,649	11,620	16,000	18,000
341979-9002	Group Home Research	229	21	22	22
341980-9002	Site review fees	53,496	46,253	29,000	35,000
341982-800	Advertising	50,091	29,753	144,525	139,500
341984-6006	Street light fees	-	-	1,000	-
341985-9002	Site or Zoning Inspection	12,117	21,592	5,000	4,936
341986-9002	P & Z Variance Review Fees	49,180	36,270	28,000	29,376
341987-9002	Deed Restriction processing	-	215	300	150
341991-9002	Zoning letters	8,900	8,589	7,710	10,000

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project	Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
General Government Charges					
341992-9002	Zoning fees (public hearings)	7,788	11,295	22,140	16,900
341994-9002	Miscellaneous Fees	29,212	27,628	32,000	65,950
341995-9002	Alcoholic Beverage License Review	3,885	3,743	5,130	5,130
341996-9002	Special Exception Fees	1,298	-	-	-
341997-9002	Deferral Fee	1,952	-	1,020	1,034
341998-9002	Zoning Exception Fees	-	54	-	-
341999-9002	Appeal of Decision	3,222	-	1,200	1,200
General Government Charges		14,285,546	13,920,958	15,135,705	15,366,183
Public Safety Charges					
342100-3001	Police services	42,010	66,624	54,000	50,580
342120-3001-303	School Resource Officers	555,024	687,385	647,528	647,528
342150-3001	Take Home Vehicle Program	-	7,075	8,500	9,750
342202-4003-678	Annual Fire Inspection Fee	457,387	472,972	460,000	475,000
342203-4003-678	Life Safety Plan Reviews & Inspections	262,747	272,011	235,000	255,000
342204-3001	False Alarm Fee	194,790	167,118	132,300	141,200
342204-4003-678	False Alarm Fee	68,300	61,200	62,000	60,000
342501-4003-678	Fee - Expediting Overtime	10,801	9,651	11,000	10,000
342600-4003	Rescue transport fees	3,562,157	3,582,173	3,600,000	3,600,000
342900-4003	CPR certification	7,483	13,920	8,800	10,000
342901-4003	ILA-Fire Rescue services to Bwrđ County	31,000	9,000	12,000	6,000
342910-4003-911	911 Service Fees Distribution (PSAP)	422,729	346,830	-	-
342915-4003	Admin Fee SW Ranches Amb Transport	10,764	4,560	-	-
342920-4003-690	SW Ranches - Contract Amount	2,520,000	-	-	-
342921-4003-690	Admin Fee SW Ranches R&M vehicles	4	-	-	-
342922-4003-678	SW Ranches - Prevention Services	25,000	-	-	-
342924-4003-678	SW Ranches - Promo Activity Fee	2,500	-	-	-
342926-4003-911	SW Ranches - 911 Service Fees	12,600	-	-	-
342928-4003	SW Ranches - Fire Oversight	202,951	-	-	-
342930-4003	Fire detail	17,866	20,062	20,000	20,000
342940-3001	Police detail	184,476	176,030	180,000	180,000
342960-3001	Police civilian academy	2,576	3,710	1,500	2,500
Public Safety Charges		8,593,163	5,900,320	5,432,628	5,467,558
Transportation Charges					
344910-8001	Transportation Services	928	430	1,611	280
Transportation Charges		928	430	1,611	280
Charges for Services		31,253,543	28,574,068	29,751,202	30,281,858
Judgements, Fines & Forfeitures					
Fines & Forfeitures					
351010-3001	Parking citations	74,670	83,338	60,000	72,000

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project		2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Description					
Fines & Forfeitures					
351020-3001	Parking fines-\$5 surcharge	4,850	5,560	5,400	4,800
359000-3001	Court fines & forfeiture	704,304	866,422	744,000	870,000
359200-2001	Penalty - returned checks	11,301	8,824	10,700	7,200
Fines & Forfeitures		795,126	964,144	820,100	954,000
Local Ordinance Violations					
354000-3001-900	Violations of local ordinance	-	-	-	200,000
354000-9007	Violations of local ordinance	193,987	230,683	160,000	-
354100-3001-300	Red Zone Infraction	1,536,784	864,752	-	-
Local Ordinance Violations		1,730,771	1,095,434	160,000	200,000
Judgements, Fines & Forfeitures		2,525,897	2,059,578	980,100	1,154,000
Miscellaneous Revenues					
Investment Income					
361030	Interest from FLOC 1-3 yr Bond Fund	265,472	37,958	368,000	151,000
361035-4003	Interest on fire protection assmnt	2,190	2,565	1,500	1,500
361084	Interest on investments	868,224	-305,928	614,000	35,200
361085	Interest on Money Market Acct	27	27	20	20
361088	Interest on tax deposits	4,802	5,654	3,000	4,000
361096	Miscellaneous Interest	12,141	2,359	12,000	12,000
Investment Income		1,152,855	-257,366	998,520	203,720
Disp of Fix Assets / Sale of Equip/ Scrap					
364010	Sale of equipment	117,117	80,231	70,000	70,000
Disp of Fix Assets / Sale of Equip/ Scrap		117,117	80,231	70,000	70,000
Miscellaneous Revenues					
365000	Scrap or surplus sales	-	34,414	1,000	1,000
Miscellaneous Revenues		-	34,414	1,000	1,000
Other Miscellaneous Revenues					
369010	Cash - over + short	-72	-93	100	100
369020	Insurance recovery	-	29,500	-	-
369025	ICMA Forfeiture Revenue	-	2,252	-	-
369030	Jury duty & subpoena money	10,172	11,817	10,000	10,000
369039-7001	Concession Sales	1,118	640	1,200	1,000
369040	Other miscellaneous revenue	16,730	335	10,000	10,000
369040-7006	Other miscellaneous revenue	-	-	-	2,800
369045-5002-201	Food Sales	-	-	-	10,000
369045-5002-203	Food Sales	15,174	11,189	22,765	22,765
369045-5002-205	Food Sales	19,032	22,790	24,960	26,400
369045-5002-208	Food Sales	56,661	54,278	57,200	60,500
369045-5002-209	Food Sales	55,349	41,737	57,200	42,625

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project	Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Other Miscellaneous Revenues					
369045-7001-201	Food Sales	10,997	9,471	7,600	-
369058	Purchasing discounts earned	2,905	4,188	1,500	2,000
Other Miscellaneous Revenues		188,067	188,103	192,525	188,190
Private Gifts / Contributions					
366015	Contributions	371,918	12,500	-	-
366015-4003	Contributions	450	-	2,450	-
366015-5002-209	Contributions	3,497	4,455	10,552	1,000
366015-7003	Contributions	41,130	21,559	13,293	5,000
366015-8001	Contributions	17,112	-	-	-
366015-8002-603	Contributions	-	-	377,000	-
Private Gifts / Contributions		434,107	38,514	403,295	6,000
Rents & Royalties					
362020-7001	Commission-recreation classes	11,653	11,612	10,300	8,100
362023-7006	Commission- Advertising	500	900	900	500
362024-800	Commission- Coke machines	10,407	9,844	8,000	9,000
362025-7006	Commission- Pro Shop	6,856	7,217	7,070	8,000
362030-6001	Rental-city facilities	282,047	265,181	293,853	281,641
362030-7001	Rental-city facilities	118,930	117,314	112,250	125,000
362030-8002	Rental-city facilities	15,358	13,866	13,900	72,000
362031-6001	Rental- towers - Exempt	1,290,086	1,409,269	1,270,000	1,374,000
362033-7005	Rental - dinner theatre	35,911	39,459	25,000	28,500
362034-7001	Rental-Gymnasium	-	94	500	1,000
362035-7001	Field Rentals	43,106	61,055	47,050	50,000
362037-6001	Rental - Fire Control	780,612	744,204	740,941	747,252
362038-7001	Rental - Storage Lot	98,302	288,172	371,129	316,000
362040-7006	Rental restaurant-facility	31,609	31,418	34,600	40,000
362041-5005	Rental-wcyrc	5,652	4,460	8,600	10,740
362042-8002	Rental-housing	1,586,540	1,671,098	1,689,341	1,892,496
362042-8002-603	Rental-housing	4,842,113	5,043,076	5,450,316	5,480,956
362043-5005	Rental-exempt organizations	6,875	9,471	6,800	9,470
362043-7005	Rental-exempt organizations	11,827	29,960	20,000	29,960
362045-800	Rental Charter School	-	-	-	49,477
362046-8001	Rental - Community Services	27,662	33,137	34,033	25,660
362051-6008-55	Rental Misc Fees	1,005	85	3,425	-
362051-6008-55	Rental Misc Fees	-	10	10	-
362051-7001	Rental Misc Fees	6,020	7,233	6,500	6,300
362051-8002	Rental Misc Fees	932	2,096	900	900
362051-8002-603	Rental Misc Fees	45,200	47,536	50,000	50,000
362052-6008-55	Rent-Independent Living Youth	24,245	80,219	46,534	-
362053-6008-55	Rent-Young Professionals	14,162	8,799	5,929	-
362054-6008-55	Rental - Adult Day Care	20,360	24,501	9,305	-
362054-8001	Rental - Adult Day Care	90,750	93,703	101,688	115,359

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project	Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Rents & Royalties					
362060-6001	Rental to utility fund	103,520	106,587	108,442	27,518
362060-6008	Rental to utility fund	-	-	-	112,115
362070-6008	Rental State Hosp Site- Exempt	550,180	411,590	432,875	787,384
362071-6008	Rental State Hosp Site- Taxable	1,033,772	730,465	716,562	377,598
362136-4003	SW Ranches - Rent Vehicles	50,000	-	-	-
Rents & Royalties		11,146,194	11,303,630	11,626,753	12,036,926

Miscellaneous Revenues		13,038,341	11,387,526	13,292,093	12,505,836

Other Sources**Debt Proceeds/Installment Purchase**

383100	Installment purchase/Capital lease proceeds	-	590,327	-	-
Debt Proceeds/Installment Purchase		-	590,327	-	-

Appropriated Fund Balance

389920	Appropriated fund balance	-	-	1,084,985	-
Appropriated Fund Balance		-	-	1,084,985	-

Beginning Surplus

389940	Beginning surplus	-	-	970,692	-
Beginning Surplus		-	-	970,692	-

Fund Balance VOIP & VDI

389947	Fund Balance - VOIP & VDI	-	-	-	247,500
Fund Balance VOIP & VDI		-	-	-	247,500

Other Sources		-	590,327	2,055,677	247,500

Entity 1 General Fund		152,708,074	152,483,096	159,325,375	164,484,987

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project	Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Entity 51 Wetlands Trust Fund					
Miscellaneous Revenues					
Investment Income					
361030	Interest from FLOC 1-3 yr Bond Fund	1,695	1,210	1,700	1,700
Investment Income		1,695	1,210	1,700	1,700
Miscellaneous Revenues					
Miscellaneous Revenues		1,695	1,210	1,700	1,700
Other Sources					
Beginning Surplus					
389940	Beginning surplus	-	-	14,800	14,800
Beginning Surplus		-	-	14,800	14,800
Other Sources					
Other Sources		-	-	14,800	14,800
Entity 51 Wetlands Trust Fund					
Entity 51 Wetlands Trust Fund		1,695	1,210	16,500	16,500

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project	Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Entity 100 Road & Bridge Fund					
Taxes					
General Sales & Use Taxes					
312411	Local option gas tax - \$.06	1,543,846	1,540,665	1,535,000	1,576,443
312421	Addl local option gas tax \$.03	958,419	965,311	946,000	985,816
312422	Addl local option gas tax \$.01 (5th cent)	162,539	163,708	160,000	166,899
General Sales & Use Taxes		2,664,803	2,669,684	2,641,000	2,729,158
Taxes		2,664,803	2,669,684	2,641,000	2,729,158
Permits, Fees & Licenses					
Franchise Fees					
323720	Franchise fees- Sanitation-Franchisee	-	237,725	1,257,000	1,241,000
Franchise Fees		-	237,725	1,257,000	1,241,000
Permits, Fees & Licenses		-	237,725	1,257,000	1,241,000
Intergovernmental Revenue					
State Shared					
335120	Municipal gas tax 8th cent	995,490	1,069,014	1,051,000	1,147,300
335122	Motor fuel tax rebate	117,352	91,546	90,000	96,000
335124	Special/motor fuel tax	6,143	5,780	700	500
State Shared		1,118,985	1,166,340	1,141,700	1,243,800
Intergovernmental Revenue		1,118,985	1,166,340	1,141,700	1,243,800
Charges for Services					
General Government Charges					
341965-6002	Road repair charges-utility	200,000	200,000	16,667	-
General Government Charges		200,000	200,000	16,667	-
Charges for Services		200,000	200,000	16,667	-
Miscellaneous Revenues					
Investment Income					
361030	Interest from FLOC 1-3 yr Bond Fund	14,416	1,298	15,000	10,000
361084	Interest on investments	48,973	16,313	50,000	8,000
Investment Income		63,390	17,611	65,000	18,000
Disp of Fix Assets / Sale of Equip/ Scrap					
364010	Sale of equipment	-	-	500	500

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project		Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Disp of Fix Assets / Sale of Equip/ Scrap						
Disp of Fix Assets / Sale of Equip/ Scrap			-	-	500	500
Other Miscellaneous Revenues						
369040		Other miscellaneous revenue	164,388	166,102	50,000	176,204
Other Miscellaneous Revenues			164,388	166,102	50,000	176,204
Miscellaneous Revenues			227,778	183,713	115,500	194,704
Other Sources						
Appropriated Fund Balance						
389920		Appropriated fund balance	-	-	77,371	-
Appropriated Fund Balance			-	-	77,371	-
Other Sources			-	-	77,371	-
Entity 100 Road & Bridge Fund			4,211,566	4,457,462	5,249,238	5,408,662

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project	Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Entity 120 State Housing Initiative Program					
Intergovernmental Revenue					
State Grants					
334920-600	S.H.I.P.	628,388	13,655	1,226,506	-
334921-600	Florida Homebuyer Opportunity Program	-	177,130	-	-
334930-600	SHIP Recaptured Income	78,308	25,498	28,948	-
State Grants		706,696	216,282	1,255,454	-
Intergovernmental Revenue					
Intergovernmental Revenue		706,696	216,282	1,255,454	-
Miscellaneous Revenues					
Investment Income					
361030	Interest from FLOC 1-3 yr Bond Fund	-	-	4,000	1,000
Investment Income		-	-	4,000	1,000
Miscellaneous Revenues					
Miscellaneous Revenues		-	-	4,000	1,000
Other Sources					
Beginning Surplus					
389940	Beginning surplus	-	-	-4,000	-1,000
Beginning Surplus		-	-	-4,000	-1,000
Other Sources					
Other Sources		-	-	-4,000	-1,000
Entity 120 State Housing Initiative Program					
Entity 120 State Housing Initiative Program		706,696	216,282	1,255,454	-

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project	Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Entity 121 HUD Grants CDBG/HOME					
Intergovernmental Revenue					
Federal Grants					
331515-600	Federal disaster relief	659,282	-	-	-
331830-600	Community Dev Block Grant Recovery	56,733	-	-	-
331900-600	Community dev block grant	557,770	798,214	1,432,210	618,952
331900-8006	Community dev block grant	118,927	99,277	106,474	109,226
331903-600	Neighborhood Stabilization Program (NSP)	435,290	680,487	1,198,551	-
331904-600	NSP Program Income	454,061	114,385	398,383	-
331905-600	CDBG Recaptured Income	19,152	681	47,690	-
331907-600	HOME Recapture Income	-	16,312	-	-
331908-600	NSP Recaptured Income	65,386	-	19,000	-
331930-600	HOME Grant	167,309	196,901	659,224	149,499
Federal Grants		2,533,910	1,906,257	3,861,532	877,677
Intergovernmental Revenue		2,533,910	1,906,257	3,861,532	877,677
Entity 121 HUD Grants CDBG/HOME		2,533,910	1,906,257	3,861,532	877,677

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project	Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Entity 122 Law Enforcement Grant					
Intergovernmental Revenue					
Federal Grants					
331251-3015	Victims of Crime Act	16,709	17,613	17,918	17,918
331252-3019	HIDTA Program	26,758	3,133	-	-
331810-3030	Urban Area Strategic Initiative (UASI)	454,821	287,504	368,192	-
Federal Grants		498,288	308,250	386,110	17,918
Intergovernmental Revenue		498,288	308,250	386,110	17,918
Entity 122 Law Enforcement Grant		498,288	308,250	386,110	17,918

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project		Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Entity 123 ADA/Paratransit Program						
Intergovernmental Revenue						
Grants from Local Units						
337400-8003		Ada/paratransit program	340,194	-	-	-
Grants from Local Units			340,194	-	-	-
Intergovernmental Revenue			340,194	-	-	-
Other Sources						
Interfund Transfers						
381100-8003		Transfer from Road & Bridge Fund	108,257	-	-	-
Interfund Transfers			108,257	-	-	-
Other Sources			108,257	-	-	-
Entity 123 ADA/Paratransit Program			448,451	-	-	-

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project		Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Entity 124 Police Community Services Grant						
Intergovernmental Revenue						
Federal Grants						
331263-3018		Byrne Justice Asst Grant	12,652	65	-	-
331263-3018		Byrne Justice Asst Grant	58,466	32,111	35,296	-
Federal Grants			71,118	32,177	35,296	-
Intergovernmental Revenue			71,118	32,177	35,296	-
Entity 124 Police Community Services Grant			71,118	32,177	35,296	-

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project	Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Entity 128 Community Bus Program					
Intergovernmental Revenue					
Federal Grants					
331801-8001	Capital Assistance Program/5310	-	-	72,000	-
331802-8001	Federal Transit-Capital Invest Grant	3,829	323,040	278,521	-
Federal Grants		3,829	323,040	350,521	-
Grants from Local Units					
337410-8004	Broward county transit grant	216,429	258,809	259,236	259,236
337410-8004-42	Broward county transit grant	91,217	49,006	49,360	49,360
Grants from Local Units		307,646	307,816	308,596	308,596
Intergovernmental Revenue		311,475	630,856	659,117	308,596
Other Sources					
Interfund Transfers					
381020	Transfer from General Fund	-	119,665	-	-
381020-8001	Transfer from General Fund	-	-	8,000	176,049
381100-8001	Transfer from Road & Bridge Fund	266,188	58,329	-	-
381100-8004	Transfer from Road & Bridge Fund	319,432	304,909	277,791	312,393
381100-8004-42	Transfer from Road & Bridge Fund	-	-	7,703	4,414
Interfund Transfers		585,620	482,902	293,494	492,856
Other Sources		585,620	482,902	293,494	492,856
Entity 128 Community Bus Program		897,096	1,113,758	952,611	801,452

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project	Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Entity 131 Treasury - Confiscated					
Judgements, Fines & Forfeitures					
Fines & Forfeitures					
351040-3011	Confiscated by Dept of Treasury	22,930	19,388	-	-
	Fines & Forfeitures	22,930	19,388	-	-
Judgements, Fines & Forfeitures					
		22,930	19,388	-	-
Miscellaneous Revenues					
Investment Income					
361030	Interest from FLOC 1-3 yr Bond Fund	3,269	244	4,000	1,000
	Investment Income	3,269	244	4,000	1,000
Miscellaneous Revenues					
		3,269	244	4,000	1,000
Other Sources					
Appropriated Fund Balance					
389920	Appropriated fund balance	-	-	297,732	-
	Appropriated Fund Balance	-	-	297,732	-
Beginning Surplus					
389940	Beginning surplus	-	-	17,753	24,643
	Beginning Surplus	-	-	17,753	24,643
Other Sources					
		-	-	315,485	24,643
Entity 131 Treasury - Confiscated					
		26,199	19,632	319,485	25,643

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project	Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Entity 132 Justice - Confiscated					
Judgements, Fines & Forfeitures					
Fines & Forfeitures					
351050-3012	Confiscated by Dept of Justice	173,653	28,470	-	-
	Fines & Forfeitures	173,653	28,470	-	-
Judgements, Fines & Forfeitures					
	Judgements, Fines & Forfeitures	173,653	28,470	-	-
Miscellaneous Revenues					
Investment Income					
361030	Interest from FLOC 1-3 yr Bond Fund	3,817	376	5,000	2,000
	Investment Income	3,817	376	5,000	2,000
Miscellaneous Revenues					
	Miscellaneous Revenues	3,817	376	5,000	2,000
Other Sources					
Appropriated Fund Balance					
389920	Appropriated fund balance	-	-	375,293	-
	Appropriated Fund Balance	-	-	375,293	-
Beginning Surplus					
389940	Beginning surplus	-	-	160,815	41,465
	Beginning Surplus	-	-	160,815	41,465
Other Sources					
	Other Sources	-	-	536,108	41,465
Entity 132 Justice - Confiscated					
	Entity 132 Justice - Confiscated	177,470	28,846	541,108	43,465

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project	Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Entity 133 \$2 Police Education					
Judgements, Fines & Forfeitures					
Fines & Forfeitures					
351030-3013	Police education \$2.00	41,246	47,398	44,953	44,041
	Fines & Forfeitures	41,246	47,398	44,953	44,041
Judgements, Fines & Forfeitures					
		41,246	47,398	44,953	44,041
Miscellaneous Revenues					
Investment Income					
361030	Interest from FLOC 1-3 yr Bond Fund	2,191	188	3,000	1,000
	Investment Income	2,191	188	3,000	1,000
Miscellaneous Revenues					
		2,191	188	3,000	1,000
Other Sources					
Appropriated Fund Balance					
389920	Appropriated fund balance	-	-	223,753	-
	Appropriated Fund Balance	-	-	223,753	-
Beginning Surplus					
389940	Beginning surplus	-	-	-3,000	-1,000
	Beginning Surplus	-	-	-3,000	-1,000
Other Sources					
		-	-	220,753	-1,000
Entity 133 \$2 Police Education					
		43,437	47,586	268,706	44,041

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project	Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Entity 134 FDLE - Confiscated					
Judgements, Fines & Forfeitures					
Fines & Forfeitures					
351000-3004	Confiscated by FDLE	65,449	112,649	-	-
	Fines & Forfeitures	65,449	112,649	-	-
Judgements, Fines & Forfeitures					
		65,449	112,649	-	-
Miscellaneous Revenues					
Investment Income					
361030	Interest from FLOC 1-3 yr Bond Fund	10,702	668	11,000	2,000
	Investment Income	10,702	668	11,000	2,000
Miscellaneous Revenues					
		10,702	668	11,000	2,000
Other Sources					
Appropriated Fund Balance					
389920	Appropriated fund balance	-	-	478,402	-
	Appropriated Fund Balance	-	-	478,402	-
Beginning Surplus					
389940	Beginning surplus	-	-	17,544	113,296
	Beginning Surplus	-	-	17,544	113,296
Other Sources					
		-	-	495,946	113,296
Entity 134 FDLE - Confiscated					
		76,151	113,317	506,946	115,296

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project	Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Entity 199 Older Americans Act					
Intergovernmental Revenue					
Federal Grants					
331690-8005	Oaa title iii-b&d	403,551	305,810	351,315	329,463
331691-8005	Oaa title iii-e	88,011	98,044	96,215	88,729
331693-8005	GEC Geriatric Education Center	3,040	3,040	3,040	-
Federal Grants		494,602	406,894	450,570	418,192
Grants from Local Units					
337630-8005	In kind rev from g.f.	79,910	127,002	95,284	95,284
337660-8005	Oaa cash match	76,183	47,588	43,867	43,867
Grants from Local Units		156,093	174,590	139,151	139,151
State Grants					
334692-8005	Local Service Providers (LSP)	246,954	272,299	254,388	254,388
State Grants		246,954	272,299	254,388	254,388
Intergovernmental Revenue		897,648	853,783	844,109	811,731
Miscellaneous Revenues					
Private Gifts / Contributions					
366050-8005	Recipient donations	33,934	48,677	93,180	95,000
Private Gifts / Contributions		33,934	48,677	93,180	95,000
Miscellaneous Revenues		33,934	48,677	93,180	95,000
Other Sources					
Interfund Transfers					
381020	Transfer from General Fund	57,095	401,516	428,509	451,090
Interfund Transfers		57,095	401,516	428,509	451,090
Other Sources		57,095	401,516	428,509	451,090
Entity 199 Older Americans Act		988,677	1,303,977	1,365,798	1,357,821

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project	Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Entity 201 Debt Service					
Taxes					
Ad Valorem Taxes					
311001-900	Current real/personal property tax	5,441,632	5,514,105	5,425,287	5,402,314
	Ad Valorem Taxes	5,441,632	5,514,105	5,425,287	5,402,314
Public Service Taxes					
314100	Public service taxes- Electric service	1,786,960	1,792,983	1,645,299	1,647,755
	Public Service Taxes	1,786,960	1,792,983	1,645,299	1,647,755
Communications Service Tax					
315000	Communications Services Tax	6,441,091	6,463,422	6,247,991	6,043,550
	Communications Service Tax	6,441,091	6,463,422	6,247,991	6,043,550
Taxes		13,669,683	13,770,509	13,318,577	13,093,619
Permits, Fees & Licenses					
Franchise Fees					
323100	Franchise fees- Electricity	816,072	818,352	818,003	821,031
	Franchise Fees	816,072	818,352	818,003	821,031
Permits, Fees & Licenses		816,072	818,352	818,003	821,031
Miscellaneous Revenues					
Investment Income					
361030	Interest from FLOC 1-3 yr Bond Fund	124,563	3,691	96,000	28,000
361088-900	Interest on tax deposits	572	674	758	758
	Investment Income	125,135	4,365	96,758	28,758
Rents & Royalties					
362042-900	Rental-housing	4,996,806	5,035,154	5,031,607	4,713,702
362044-900	Rental- Early Development Centers	379,986	383,588	361,608	382,840
362045-900	Rental Charter School	5,198,837	6,637,619	6,490,020	6,462,505
362047-900	Rental - SBA Center	91,426	161,435	311,435	313,423
362049-900	Rental - Howard C. Forman	273,452	274,216	274,372	275,114
	Rents & Royalties	10,940,507	12,492,011	12,469,042	12,147,584
Miscellaneous Revenues		11,065,642	12,496,376	12,565,800	12,176,342
Other Sources					
Interfund Transfers					
381020	Transfer from General Fund	-	29,516	315,976	118,068

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project	Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Interfund Transfers					
381040	Transfer from Municipal Construction	961,000	-	1,590	-
	Interfund Transfers	961,000	29,516	317,566	118,068
Debt Proceeds/Installment Purchase					
384100	Bond Issuance	-	-	35,300,000	-
	Debt Proceeds/Installment Purchase	-	-	35,300,000	-
Beginning Surplus					
389940	Beginning surplus	-	-	-208,395	176,971
	Beginning Surplus	-	-	-208,395	176,971
	Other Sources	961,000	29,516	35,409,171	295,039
	Entity 201 Debt Service	26,512,397	27,114,754	62,111,551	26,386,031

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project	Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Entity 320 Municipal Construction					
Permits, Fees & Licenses					
Franchise Fees					
323600	Privilege fees- Sewer	2,537,270	783,641	-	-
Franchise Fees		2,537,270	783,641	-	-
Permits, Fees & Licenses					
Permits, Fees & Licenses		2,537,270	783,641	-	-
Intergovernmental Revenue					
Federal Grants					
331860-6001	Energy Eff & Conserv Block Grant	21,200	-	-	-
Federal Grants		21,200	-	-	-
Grants from Local Units					
337440-6003-627	Contribution from County JPA	-	41,485	105,585	-
337720-7001	Broward County Land Stewardship Program	-	145,300	-	-
Grants from Local Units		-	186,785	105,585	-
Intergovernmental Revenue					
Intergovernmental Revenue		21,200	186,785	105,585	-
Miscellaneous Revenues					
Investment Income					
361030	Interest from FLOC 1-3 yr Bond Fund	-33,184	47,466	-	-
361030-626	Interest from FLOC 1-3 yr Bond Fund	501	-	-	-
361030-672	Interest from FLOC 1-3 yr Bond Fund	28,237	4,065	-	-
361030-673	Interest from FLOC 1-3 yr Bond Fund	754	85	-	-
361030-675	Interest from FLOC 1-3 yr Bond Fund	54,827	9,919	-	-
361030-676	Interest from FLOC 1-3 yr Bond Fund	99,074	-51,253	-	-
361084	Interest on investments	289,404	-183,667	-	-
Investment Income		439,613	-173,386	-	-
Private Gifts / Contributions					
366010-676	Contribution in aid of construction	1,000,000	-	-	-
366010-6003-626	Contribution in aid of construction	-1,331	-	-	-
366010-6003-627	Contribution in aid of construction	-	-	167,823	-
366035	Municipal dedication fees	-	387,663	387,664	-
Private Gifts / Contributions		998,669	387,663	555,487	-
Miscellaneous Revenues					
Miscellaneous Revenues		1,438,282	214,277	555,487	-

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project	Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Other Sources					
Interfund Transfers					
381201	Transfer from Debt Service Fund	9,385	-	-	-
	Interfund Transfers	9,385	-	-	-
Sale of Capital Assets					
388100	Sale of General Capital Assets	-	3,100,000	-	-
	Sale of Capital Assets	-	3,100,000	-	-
Appropriated Fund Balance					
389920	Appropriated fund balance	-	-	-273,408	-
	Appropriated Fund Balance	-	-	-273,408	-
Beginning Surplus					
389940	Beginning surplus	-	-	-387,664	-
	Beginning Surplus	-	-	-387,664	-
Prior Year Bond Proceeds					
389935	Prior Year Bond Proceeds	-	-	19,039,229	-
	Prior Year Bond Proceeds	-	-	19,039,229	-
Other Sources					
		9,385	3,100,000	18,378,157	-
Entity 320 Municipal Construction					
		4,006,137	4,284,703	19,039,229	-

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project	Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Entity 471 Utility Fund					
Permits, Fees & Licenses					
Building Permits					
322085-6010	Utility construction fee	43,518	47,952	40,000	20,000
	Building Permits	43,518	47,952	40,000	20,000
Permits, Fees & Licenses		43,518	47,952	40,000	20,000
Charges for Services					
General Government Charges					
341922-6031	Backflow prevention certif fee	42,100	40,900	40,000	20,000
341944-6010	Lien recording/release	-	-	200	200
341990-6010	Utility plan review fee	10,023	810	8,000	5,000
	General Government Charges	52,123	41,710	48,200	25,200
Physical Environment Charges					
343310-6031	Water utility installation fees	27,990	61,265	25,000	25,000
343320-6031	Water utility record/penalty fees	742,738	724,536	650,000	650,000
343600-6010	New account charge	53,270	57,930	55,000	50,000
343910-6010	Lien recording/release	24,500	19,200	30,000	20,000
	Physical Environment Charges	848,498	862,931	760,000	745,000
Water/Sewer Charges					
343300-6031	Water charges	19,835,550	20,387,368	20,399,000	21,273,000
343510-6021	Sewer charges	21,143,920	21,863,304	21,792,000	22,669,000
	Water/Sewer Charges	40,979,471	42,250,672	42,191,000	43,942,000
Charges for Services		41,880,093	43,155,312	42,999,200	44,712,200
Miscellaneous Revenues					
Investment Income					
361010	Gain/loss on investments	1,213,949	1,179,450	-	-
361030	Interest from FLOC 1-3 yr Bond Fund	177,307	21,937	292,000	81,000
361030-845	Interest from FLOC 1-3 yr Bond Fund	69,160	9,402	67,000	35,000
361084	Interest on investments	11,175	-178,017	-	-
	Investment Income	1,471,592	1,032,773	359,000	116,000
Disp of Fix Assets / Sale of Equip/ Scrap					
364010	Sale of equipment	-	15,498	205,000	5,000
	Disp of Fix Assets / Sale of Equip/ Scrap	-	15,498	205,000	5,000
Miscellaneous Revenues					
365000	Scrap or surplus sales	2,869	12,784	3,000	3,000

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project		2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Miscellaneous Revenues					
Miscellaneous Revenues		2,869	12,784	3,000	3,000
Other Miscellaneous Revenues					
369010	Cash - over + short	-260	-56	500	500
369040	Other miscellaneous revenue	23	2,413	2,000	2,000
369060-6021	Sewer - other revenue	-	-	1,000	1,000
369080	Water - other revenues	1,050	1,313	1,000	1,000
Other Miscellaneous Revenues		813	3,669	4,500	4,500
Miscellaneous Revenues		1,475,274	1,064,723	571,500	128,500
Other Sources					
Appropriated Retained Earnings					
389910	Appropriated retained earnings	-	-	5,468,113	-
Appropriated Retained Earnings		-	-	5,468,113	-
Prior Year Bond Proceeds					
389935	Prior Year Bond Proceeds	-	-	2,945,930	-
Prior Year Bond Proceeds		-	-	2,945,930	-
Water/Sewer Connection					
389802-6021	Sewer connection - East	-	569,468	150,000	500,000
389803-6021	Sewer connection - West	-	402,908	150,000	400,000
389804-6031	Water connection - East	-	609,461	125,000	500,000
389805-6031	Water connection - West	-	338,652	200,000	500,000
389970-6021	Sewer connection - east	114,919	-	-	-
389980-6021	Sewer connection - west	381,243	-	-	-
389990-6031	Water connection - east	122,863	-	-	-
389995-6031	Water connection - west	324,602	-	-	-
Water/Sewer Connection		943,627	1,920,491	625,000	1,900,000
Capital Contributed from Developer					
389801-6021	Contrib Capital from Developer	-	19,591	-	-
389801-6032	Contrib Capital from Developer	-	166,044	-	-
389965-6021	Contrib Capital from Developer	153,195	-	-	-
389965-6032	Contrib Capital from Developer	720,927	-	-	-
Capital Contributed from Developer		874,122	185,636	-	-
Capital Funded By Reserve					
389915	Capital Funded by Reserve	-	-	2,170,000	2,210,000
Capital Funded By Reserve		-	-	2,170,000	2,210,000
Other Sources		1,817,749	2,106,126	11,209,043	4,110,000

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project	Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Entity 471	Utility Fund	45,216,634	46,374,114	54,819,743	48,970,700

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project	Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Entity 504 Public Insurance Fund					
Charges for Services					
General Government Charges					
341212-203 -402	Contribution from Charter School	2,689,844	3,152,239	3,936,847	4,935,375
341212-203 -403	Contribution from Charter School	21,055	34,113	42,806	64,391
341212-203 -404	Contribution from Charter School	204,064	398,145	146,543	153,102
341212-203 -405	Contribution from Charter School	-	33,844	150,000	150,000
341235-203 -402	Contribution from general fund	6,233,748	7,035,341	8,580,247	10,135,064
341235-203 -403	Contribution from general fund	53,728	88,256	107,837	167,405
341235-203 -404	Contribution from general fund	1,265,613	2,490,168	2,678,218	2,872,174
341235-203 -405	Contribution from general fund	842,396	832,836	1,672,753	1,702,657
341245-203 -402	Contribution from pp utility fund	295,282	261,495	112,103	115,507
341245-203 -403	Contribution from pp utility fund	4,448	3,366	1,691	2,523
341245-203 -404	Contribution from pp utility fund	66,343	114,291	36,461	34,077
341245-203 -405	Contribution from pp utility fund	1,081,708	996,035	1,709,727	1,881,308
341270-203 -402	Contribution from road/bridge	41,011	25,006	3,030	-
341270-203 -403	Contribution from road/bridge	-1,778	307	32	-
341270-203 -404	Contribution from road/bridge	13,162	18,636	1,622	-
341270-203 -405	Contribution from road/bridge	130,388	126,502	205,438	242,475
General Government Charges		12,941,011	15,610,580	19,385,355	22,456,058
Charges for Services		12,941,011	15,610,580	19,385,355	22,456,058
Miscellaneous Revenues					
Investment Income					
361030-203 -402	Interest from FLOC 1-3 yr Bond Fund	61,102	-3,230	19,000	6,000
361084-203 -402	Interest on investments	123,907	51,796	147,486	27,646
361084-203 -403	Interest on investments	7,867	3,289	9,993	2,158
361084-203 -404	Interest on investments	19,668	8,222	26,055	4,084
361084-203 -405	Interest on investments	45,236	18,910	59,000	9,999
Investment Income		257,780	78,986	261,534	49,887
Other Miscellaneous Revenues					
369022-203 -402	Specific Stop Loss Recovery	57,653	36,393	-	-
369023-203 -402	Subrogation Recovery	34,564	6,515	-	-
369052-203 -402	Cobra Premiums	44,591	64,790	5,000	5,000
369053-203 -402	RX Rebates	250,338	163,156	30,000	30,000
369055-203 -402	Health insurance coverage	1,651,307	1,454,294	1,618,215	1,547,230
369056-203 -402	Medical contribution	230	-	-	-
369057-203 -403	Supplemental life insurance	108,357	93,856	104,121	103,087
369059-203 -402	Medical Claims - Refund/Adj.	14,114	52,055	-	-
Other Miscellaneous Revenues		2,161,154	1,871,060	1,757,336	1,685,317

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project	Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Miscellaneous Revenues		2,418,934	1,950,046	2,018,870	1,735,204
Entity 504 Public Insurance Fund		15,359,945	17,560,626	21,404,225	24,191,262

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project	Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Entity 655 General Pension Trust Fund					
Miscellaneous Revenues					
Investment Income					
361012-204	Investment Income	21,100,797	14,237,774	10,516,000	10,732,000
Investment Income		21,100,797	14,237,774	10,516,000	10,732,000
Pension Fund Contributions					
368010-204	City contribution - general	3,742,492	7,824,902	6,674,902	6,674,902
368050-204	Employee contribution - general	242,548	241,209	234,006	228,666
Pension Fund Contributions		3,985,040	8,066,111	6,908,908	6,903,568
Miscellaneous Revenues		25,085,838	22,303,886	17,424,908	17,635,568
Other Sources					
Beginning Surplus					
389940	Beginning surplus	-	-	-8,337,908	-8,383,568
Beginning Surplus		-	-	-8,337,908	-8,383,568
Other Sources		-	-	-8,337,908	-8,383,568
Entity 655 General Pension Trust Fund		25,085,838	22,303,886	9,087,000	9,252,000

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project		Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Entity 656 Fire & Police Pension Trust Fund						
Miscellaneous Revenues						
Investment Income						
361000-204		Appreciation of investments	48,688,383	41,571,003	23,150,000	27,780,000
361005-204		Interest & Dividend income	6,651,615	-	-	-
361012-204		Investment Income	6,651,615	7,517,946	9,000,000	10,810,000
361097-204		Other income	-6,651,615	-	-	-
Investment Income			55,339,998	49,088,949	32,150,000	38,590,000
Other Miscellaneous Revenues						
369040-204		Other miscellaneous revenue	102,589	67,442	-	-
Other Miscellaneous Revenues			102,589	67,442	-	-
Pension Fund Contributions						
368000-204		Casualty insurance premium tax	1,028,386	1,104,381	1,028,386	1,104,381
368005-204		City contribution - fire	10,970,219	11,409,528	11,747,522	11,408,862
368020-204		City contribution - police	10,569,818	11,345,237	12,124,806	12,293,177
368040-204		Employee contribution - fire	1,499,745	1,473,774	1,428,888	1,416,772
368042-204		Employee buybacks	26,982	-	-	-
368045-204		Employee Contribution - ESI	15,981	9,609	-	-
368060-204		Employee contribution - police	1,408,905	1,478,143	1,474,790	1,526,628
368090-204		Fire insurance premium tax	1,313,693	1,354,558	1,313,693	1,354,558
Pension Fund Contributions			26,833,728	28,175,230	29,118,085	29,104,378
Miscellaneous Revenues			82,276,315	77,331,621	61,268,085	67,694,378
Other Sources						
Beginning Surplus						
389940		Beginning surplus	-	-	32,588,085	38,728,378
Beginning Surplus			-	-	32,588,085	-38,728,378
Other Sources			-	-	32,588,085	38,728,378
Entity 656 Fire & Police Pension Trust Fund			82,276,315	77,331,621	28,680,000	28,966,000

City of Pembroke Pines, Florida - Revenue Detail

Account-Division-Project	Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Entity 657 Other Post Employment Benefits					
Miscellaneous Revenues					
Investment Income					
361084-204	Interest on investments	4,429,900	4,931,561	3,710,000	4,900,000
361085	Interest on Money Market Acct	1,489	1,352	-	-
Investment Income		4,431,389	4,932,913	3,710,000	4,900,000
Other Miscellaneous Revenues					
369022-204	Specific Stop Loss Recovery	-	742,528	-	-
369053-204	RX Rebates	-	-	15,000	15,000
369054	Part D Subsidy	-	144,908	75,000	75,000
369056-204	Medical contribution	753,706	680,060	150,000	178,523
369059-204	Medical Claims - Refund/Adj.	452,786	212,709	-	-
Other Miscellaneous Revenues		1,206,492	1,780,205	240,000	268,523
Pension Fund Contributions					
368035-204	City contrib-General retiree health	2,870,863	2,919,153	2,841,000	3,023,752
368036-204	City contrib-Police retiree health	4,002,014	4,133,062	3,634,000	3,900,993
368037-204	City contrib-Fire retiree health	2,274,094	2,280,992	2,856,000	3,069,809
368038-204	City contrib-Schools retiree health	21,816	23,000	21,000	21,779
Pension Fund Contributions		9,168,787	9,356,207	9,352,000	10,016,333
Miscellaneous Revenues		14,806,668	16,069,324	13,302,000	15,184,856
Other Sources					
Beginning Surplus					
389940	Beginning surplus	-	-	-4,403,533	-4,487,875
Beginning Surplus		-	-	-4,403,533	-4,487,875
Other Sources		-	-	-4,403,533	-4,487,875
Entity 657 Other Post Employment Benefits		14,806,668	16,069,324	8,898,467	10,696,981

City of Pembroke Pines, Florida
Revenue Detail
All Funds

Entity	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
1 General Fund	152,708,074	152,483,096	159,325,375	164,484,987
51 Wetlands Trust Fund	1,695	1,210	16,500	16,500
100 Road & Bridge Fund	4,211,566	4,457,462	5,249,238	5,408,662
120 State Housing Initiative Program	706,696	216,282	1,255,454	-
121 HUD Grants CDBG/HOME	2,533,910	1,906,257	3,861,532	877,677
122 Law Enforcement Grant	498,288	308,250	386,110	17,918
123 ADA/Paratransit Program	448,451	-	-	-
124 Police Community Services Grant	71,118	32,177	35,296	-
128 Community Bus Program	897,096	1,113,758	952,611	801,452
131 Treasury - Confiscated	26,199	19,632	319,485	25,643
132 Justice - Confiscated	177,470	28,846	541,108	43,465
133 \$2 Police Education	43,437	47,586	268,706	44,041
134 FDLE - Confiscated	76,151	113,317	506,946	115,296
199 Older Americans Act	988,677	1,303,977	1,365,798	1,357,821
201 Debt Service	26,512,397	27,114,754	62,111,551	26,386,031
320 Municipal Construction	4,006,137	4,284,703	19,039,229	-
471 Utility Fund	45,216,634	46,374,114	54,819,743	48,970,700
504 Public Insurance Fund	15,359,945	17,560,626	21,404,225	24,191,262
655 General Pension Trust Fund	25,085,838	22,303,886	9,087,000	9,252,000
656 Fire & Police Pension Trust Fund	82,276,315	77,331,621	28,680,000	28,966,000
657 Other Post Employment Benefits	14,806,668	16,069,324	8,898,467	10,696,981
Total All Funds	376,652,762	373,070,878	378,124,374	321,656,436

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 511 Legislative
Division 100 City Commission | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
11001	Mayor	45,853	46,030	45,854	45,854
11002	Vice - Mayor	23,386	23,476	23,387	23,387
11003	Commissioner	70,249	70,429	70,161	70,161
12884	Executive Assist	65,853	66,169	65,853	55,204
13682	P/T Executive Assistant	27,184	25,350	30,514	30,514
15001	Special Payment non P & F	-	9,431	-	-
15103	Expense allowance	35,272	36,606	35,250	68,250
21000	Social Security- matching	18,977	19,795	20,740	19,926
22000	Retirement contributions	61,496	109,598	134,429	30,899
23000	Health Insurance	49,214	57,504	72,714	72,305
23100	Life Insurance	226	383	489	721
24000	Workers compensation	595	1,198	930	960
26300	General retiree health contrib	46,662	47,724	55,920	58,422
Personnel		444,968	513,693	556,241	476,603
Operating					
34990	Contractual services- other	232,981	252,598	250,000	250,000
40100	Travel/conferences	16,935	19,120	24,000	24,000
49104	License fees	-	-	375	375
51100	Office supplies	1,914	980	1,440	1,500
52650	Equip < than \$1000	-	-	160	100
54100	Memberships/ dues/ subscription	13,638	13,418	13,992	13,992
Operating		265,468	286,116	289,967	289,967
Project Total		710,436	799,809	846,208	766,570
Division Total		710,436	799,809	846,208	766,570

City of Pembroke Pines, Florida - Expenditure Detail

**Entity 1 General Fund | Function 512 Executive
Division 201 City Manager | Project Blank**

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
11005	City Manager	-	159,974	274,997	274,997
12516	Assistant City Manager	81,775	82,168	81,776	81,776
13150	P/T Administrative Coordinator I	-	12,668	26,602	23,777
13682	P/T Executive Assistant	39,564	38,746	50,648	50,648
13685	P/T Clerical Aide	35,081	24,615	16,828	16,828
14000	Overtime	-	-	43	-
15001	Special Payment non P & F	-	7,036	-	-
15103	Expense allowance	-	2,954	4,801	4,801
15107	Automobile allowance	-	6,462	9,601	9,601
15116	Cell Phone Pay	563	1,927	2,851	2,851
21000	Social Security- matching	10,330	20,429	24,273	24,052
22000	Retirement contributions	20,913	43,665	47,046	86,933
23000	Health Insurance	4,101	9,585	6,060	7,231
23100	Life Insurance	90	463	194	302
24000	Workers compensation	429	1,733	1,784	1,907
26300	General retiree health contrib	3,889	3,977	4,660	14,606
Personnel		196,735	416,402	552,164	600,310
Operating					
34990	Contractual services- other	234,460	97,692	-	-
40100	Travel/conferences	-	-	2,400	3,000
46250	R & M equipment	-	-	200	-
46800	Maintenance contracts	211	175	400	400
51100	Office supplies	1,000	1,570	1,600	1,200
52650	Equip < than \$1000	-	350	726	-
54100	Memberships/ dues/ subscription	68	1,726	2,274	500
Operating		235,739	101,514	7,600	5,100
Project Total		432,474	517,916	559,764	605,410
Division Total		432,474	517,916	559,764	605,410

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 513 Financial and administrative
Division 202 Human Resources | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12440	Human Resources Director	76,544	153,824	153,088	153,088
12557	Risk Management/Benefits Specialist	50,128	50,369	50,128	50,128
12684	Clerical Spec II	-	-	21,325	31,325
12685	Clerical Aide	43,784	43,995	43,784	7,318
12790	Human Resources Manager	93,891	94,343	93,892	93,892
12992	Vacation leave - retire/term	-	9,028	-	8,778
12996	Sick leave - retire/term	-	10,382	-	3,579
15001	Special Payment non P & F	-	14,511	-	-
15107	Automobile allowance	2,400	4,985	4,801	4,801
15116	Cell Phone Pay	450	900	2,350	1,500
21000	Social Security- matching	19,617	27,421	26,541	24,674
22000	Retirement contributions	70,938	148,104	168,730	64,129
23000	Health Insurance	41,011	47,920	60,595	60,565
23100	Life Insurance	355	599	882	1,240
24000	Workers compensation	810	1,630	1,471	1,431
26300	General retiree health contrib	38,885	39,770	46,600	48,685
Personnel		438,813	647,780	674,187	555,133
Operating					
31400	Professional services- medical	13,286	13,640	15,400	12,000
31500	Professional services- other	2,654	5,930	3,600	2,000
34989	Contractual service provider	1,691	-	19,110	62,856
34990	Contractual services- other	14,200	8,200	14,800	4,800
40100	Travel/conferences	-	-	118	-
44200	Rents- machinery & equipment	-	-	2,704	-
46250	R & M equipment	-	45	-	-
46800	Maintenance contracts	926	921	3,000	5,400
47100	Printing	84	650	1,000	5,000
49000	Legal/employment ads	7,519	3,344	5,000	5,000
51100	Office supplies	2,856	2,006	3,000	4,000
52000	Operating supplies	714	717	1,000	1,000
52650	Equip < than \$1000	398	-	1,000	1,000
52652	Software < than \$1000 &/or licenses	-	325	750	500
52653	Computer equipment < \$1000	-	-	3,400	2,500
54100	Memberships/ dues/ subscription	-	80	-	-
55229	Training	-	-	3,132	-
Operating		44,328	35,857	77,014	106,056
Capital					
64050	Copier machine	-	-	4,796	8,000
Capital		-	-	4,796	8,000
Project Total		483,141	683,637	755,997	669,189
Division Total		483,141	683,637	755,997	669,189

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 514 Legal counsel
Division 300 City Attorney | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31200	Professional services- retainer fees	215,100	215,100	215,099	225,850
31350	Professional services- on site	424,260	424,260	424,265	445,745
31360	Professional services- legal advisor	135,516	135,516	135,520	135,520
31500	Professional services- other	50,076	50,076	50,075	50,075
51100	Office supplies	19,716	19,716	19,710	19,710
52950	Out of pocket expenses	2,271	876	4,000	5,000
Operating		846,939	845,544	848,669	881,900
Project Total		846,939	845,544	848,669	881,900
Division Total		846,939	845,544	848,669	881,900

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 519 Other general governmental services
Division 800 General Government | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12684	Clerical Spec II	24,000	-	-	-
12992	Vacation leave - retire/term	-	14,323	17,200	-
12996	Sick leave - retire/term	-	24,257	17,400	-
14000	Overtime	4,568	-	-	-
21000	Social Security- matching	3,257	227	2,647	-
22001	Retirement contribution - legacy	-	-	-	3,299,394
25000	Unemployment compensation	10,213	20,991	50,000	75,000
Personnel		42,038	59,798	87,247	3,374,394
Operating					
30010	Contingency	-	-	211,359	1,876,292
30030	Estimated Budget Savings	-	-	-957,382	-900,000
31300	Professional services-Outside Legal	475,423	451,076	550,000	650,000
31500	Professional services- other	301,916	317,561	319,878	300,000
34989	Contractual service provider	153,811	147,120	154,375	145,236
34990	Contractual services- other	21,574	21,318	21,576	22,076
36100	Excess benefit	57,475	65,080	41,052	42,283
41225	Cable fees	183	203	203	230
41400	Postage	108,513	98,280	107,000	98,280
45000	Insurance	749,073	739,064	1,504,499	1,540,515
45030	Household hazard waste	119,569	119,145	19,500	-
47140	Printing - flyer/newspaper	85,711	93,124	96,244	98,368
49150	Auto tags & titles	7,927	10,476	11,480	11,480
49201	Taxes and/or assessments	-	71,906	1,776	1,771
49356	Special projects	15,407	1,739	2,407	2,073
49965	Police & Fire Pension Misc. Costs	-	-	-	450,000
51100	Office supplies	4,375	3,771	3,513	3,500
52650	Equip < than \$1000	1,243	870	500	-
52652	Software < than \$1000 &/or licenses	-	1,610	-	-
54100	Memberships/ dues/ subscription	44,015	39,283	53,987	54,570
Operating		2,146,216	2,181,625	2,141,967	4,396,674
Grants and Aid					
81001	Grant - Area Agency On Aging	94,617	93,984	91,891	89,693
82005	Grant - Women In Distress	12,000	12,000	12,000	12,000
82013	Grant - Learning for Success-KAPOW	3,000	3,000	3,000	3,000
82016	Grant - Here's Help	5,000	5,000	5,000	5,000
83013	Grant - Family Central	32,971	32,971	33,917	34,906
Grants and Aid		147,588	146,955	145,808	144,599
Other					
91128	Transfer to Community Bus Program	-	119,665	8,000	176,049
91199	Transfer to OAA	57,095	401,516	428,509	451,090
91201	Transfer to Debt Service Fund	-	29,516	315,976	118,068
99800	Settlement	-	-	75,000	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 519 Other general governmental services
Division 800 General Government | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Other					
	Other	57,095	550,697	827,485	745,207
	Project Total	2,392,938	2,939,076	3,202,507	8,660,874
	Division Total	2,392,938	2,939,076	3,202,507	8,660,874

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 519 Other general governmental services
Division 1001 City Clerk | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12047	City Clerk	124,134	124,731	124,135	102,024
12285	Micrographic Technician II	44,179	44,392	44,180	44,180
12525	Administrative Assistant I	47,866	48,096	47,866	42,016
12620	Cashier II	37,773	37,954	37,773	37,773
12679	Clerical Spec I	38,496	-	-	-
12684	Clerical Spec II	112,466	113,007	112,466	112,466
12775	Deputy City Clerk	55,266	55,531	55,266	55,266
12782	Deputy City Clerk/Occ Lic Admin	56,909	57,182	56,909	56,909
12992	Vacation leave - retire/term	2,150	9,932	-	-
12996	Sick leave - retire/term	-	11,724	-	-
13509	Shared - Secretary	13,693	15,749	29,835	29,835
14000	Overtime	35	228	300	300
15001	Special Payment non P & F	-	24,484	-	-
21000	Social Security- matching	37,482	38,850	38,275	36,784
22000	Retirement contributions	110,159	229,993	171,356	74,246
23000	Health Insurance	73,820	76,675	96,952	115,688
23100	Life Insurance	574	893	1,136	1,667
24000	Workers compensation	1,389	2,579	2,010	2,048
26300	General retiree health contrib	77,770	79,540	83,880	87,633
	Personnel	834,162	971,540	902,339	798,835
Operating					
31500	Professional services- other	22,602	41,227	107,300	43,000
34050	Contractual microfilming	7,517	16,828	10,000	277,000
34989	Contractual service provider	36,850	71,865	75,712	90,045
40100	Travel/conferences	-	-	100	4,000
44200	Rents- machinery & equipment	23,825	21,847	24,000	24,000
45440	Insurance- errors & omissions	-	-	150	600
46250	R & M equipment	957	1,467	1,467	1,500
46800	Maintenance contracts	2,173	1,044	1,722	4,875
46801	I.T. Maintenance contracts	13,262	13,080	15,903	20,768
47100	Printing	5,771	4,053	6,753	6,800
47400	Codification of ordinances	6,961	9,363	7,200	10,000
49000	Legal/employment ads	12,720	18,909	16,735	19,000
49100	Recording fees	4,028	4,043	4,176	4,100
51100	Office supplies	11,403	9,468	11,600	10,000
51300	Microfilm supplies	947	-	-	1,000
52650	Equip < than \$1000	1,846	917	1,200	2,000
52652	Software < than \$1000 &/or licenses	6,940	2,976	3,200	3,200
52653	Computer equipment < \$1000	1,352	899	1,500	1,000
54100	Memberships/ dues/ subscription	-	269	1,069	600
	Operating	159,155	218,255	289,787	523,488
Capital					
64051	Computer programs	-	-	289,000	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 519 Other general governmental services
Division 1001 City Clerk | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
64132	Microfilm equipment	6,895	-	-	10,000
Capital		6,895	-	289,000	10,000
Project Total		1,000,212	1,189,795	1,481,126	1,332,323
Division Total		1,000,212	1,189,795	1,481,126	1,332,323

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 513 Financial and administrative
Division 2001 Finance | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12086	Finance Director	153,088	153,824	153,088	153,088
12428	Payables Supervisor	55,162	55,427	55,162	55,162
12431	Payroll Coordinator	113,454	114,070	115,050	115,050
12433	Payroll Supervisor	65,333	69,231	69,992	69,992
12513	Account Clerk III	53,747	54,006	53,748	53,748
12515	Accounting Clerk II	96,150	77,334	48,776	50,240
12517	Assistant Finance Director	115,066	115,619	115,066	115,066
12523	Accountant	103,349	47,945	47,716	47,716
12525	Administrative Assistant I	59,800	60,088	59,800	59,800
12552	Budget Analyst	65,957	66,274	44,077	-
12556	Budget Manager	81,619	82,012	81,620	81,620
12641	Chief Accountant	84,074	84,478	107,083	84,074
12642	Accounting Supervisor	28,386	63,166	42,558	64,016
12651	Programmer Analyst II	169,562	170,377	169,562	169,562
12686	Systems Supervisor	98,426	98,899	98,426	98,426
12992	Vacation leave - retire/term	-	20,863	5,026	24,476
12996	Sick leave - retire/term	-	4,779	86	16,090
13680	P/T Clerk Spec I	-	3,825	13,000	13,000
14000	Overtime	664	-	-	-
15001	Special Payment non P & F	-	63,565	-	-
15107	Automobile allowance	4,800	4,985	4,801	4,801
15116	Cell Phone Pay	-	-	600	900
21000	Social Security- matching	92,988	98,328	96,897	95,163
22000	Retirement contributions	287,588	556,242	562,076	214,742
23000	Health Insurance	164,046	172,515	193,904	216,915
23100	Life Insurance	1,597	2,465	2,667	3,910
24000	Workers compensation	3,652	6,709	5,105	5,219
26300	General retiree health contrib	155,540	151,126	158,280	165,641
	Personnel	2,054,046	2,398,149	2,304,166	1,978,417
Operating					
32100	Accounting and auditing fees	42,810	43,630	44,490	45,368
34989	Contractual service provider	286,084	309,203	471,863	531,859
34990	Contractual services- other	22,390	54,392	-	-
34995	I.T. Contractual services	-	-	28,000	-
40100	Travel/conferences	2,930	1,373	3,800	1,800
40229	Training	377	884	-	-
41100	Telephone	916	1,088	664	-
46250	R & M equipment	608	395	450	450
46800	Maintenance contracts	1,045	1,078	4,200	4,100
46801	I.T. Maintenance contracts	88,655	91,074	92,900	94,735
51100	Office supplies	6,629	6,759	8,806	8,000
52650	Equip < than \$1000	433	565	500	500
52652	Software < than \$1000 &/or licenses	215	831	813	2,985
52653	Computer equipment < \$1000	948	1,989	1,602	1,500

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 513 Financial and administrative
Division 2001 Finance | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
54100	Memberships/ dues/ subscription	3,383	2,940	3,503	3,455
55229	Training	-	-	1,755	1,500
	Operating	457,424	516,200	663,346	696,252
Capital					
64039	Computer equipment not micro	-	-	7,994	5,800
64051	Computer programs	1,700	-	2,600	2,600
64053	Micro computer	-	2,415	-	-
64055	Laptop/Tablet	668	-	-	-
	Capital	2,368	2,415	10,594	8,400
	Project Total	2,513,838	2,916,763	2,978,106	2,683,069
	Division Total	2,513,838	2,916,763	2,978,106	2,683,069

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 513 Financial and administrative
Division 2002 Technology Services | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12011	Internet Specialist	84,178	84,582	42,089	-
12280	Help Desk Technician II	34,516	92,361	126,524	253,658
12303	Network Specialist II	192,192	193,116	192,193	192,193
12525	Administrative Assistant I	54,704	54,967	54,704	54,704
12643	Help Desk Technician I	-	-	9,610	38,002
12644	Help Analyst/Technician	68,598	68,928	68,599	68,599
12645	Help Desk Analyst	58,053	58,332	58,053	58,053
12652	Programmer/Analyst I	159,938	160,706	159,938	75,760
12693	Systems Programmer/Analyst II	100,485	100,968	67,151	88,567
12697	Proj Mangr/Systems Prog Analyst II	-	-	35,483	105,436
12720	Manager of Technical Services	98,176	98,554	98,176	103,085
12721	Project Manager	42,406	-	46,957	-
12722	Manager of Systems Development	126,006	126,612	126,007	126,007
12723	Systems Administrator	56,955	69,485	69,285	69,285
12900	Web Page Developer	69,846	65,817	-	-
12903	Technology Services Director	80,772	140,678	140,005	140,005
12992	Vacation leave - retire/term	89,084	9,402	22,957	-
12996	Sick leave - retire/term	33,493	9,698	2,340	-
14000	Overtime	12,642	26,120	23,680	23,000
15001	Special Payment non P & F	-	72,001	-	-
15115	Beeper pay	16,067	15,791	16,593	16,593
15116	Cell Phone Pay	1,065	2,520	4,370	4,320
21000	Social Security- matching	98,490	105,867	101,508	105,905
22000	Retirement contributions	286,761	639,141	635,611	131,509
23000	Health Insurance	123,034	153,347	187,829	260,663
23100	Life Insurance	1,416	2,461	3,137	5,073
24000	Workers compensation	3,236	6,699	4,993	5,843
26300	General retiree health contrib	116,655	119,310	149,120	146,055
	Personnel	2,008,767	2,477,463	2,446,912	2,072,315
Operating					
34989	Contractual service provider	187,760	130,845	181,402	302,271
34995	I.T. Contractual services	8,000	97,083	2,900	110,000
40229	Training	-	8,630	-	22,200
41100	Telephone	2,219	2,573	3,048	5,026
41371	Streaming video service fees	4,500	2,250	4,000	4,400
41380	Data communication	20,400	22,057	24,000	28,800
44200	Rents- machinery & equipment	-	-	3,966	3,966
46250	R & M equipment	1,769	1,179	2,000	2,000
46300	R & M motor vehicles	-	-	1,299	3,500
46801	I.T. Maintenance contracts	107,308	136,484	131,612	150,612
51100	Office supplies	345	65	750	1,500
52000	Operating supplies	9,548	8,123	8,201	13,500
52015	Books	-	147	760	1,625
52470	Computer supplies	3,657	90	3,000	2,300

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 513 Financial and administrative
Division 2002 Technology Services | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
52540	Fuel	3,024	2,082	2,508	3,480
52650	Equip < than \$1000	2,548	1,023	8,000	4,000
52652	Software < than \$1000 &/or licenses	39,231	171,492	205,662	163,914
52653	Computer equipment < \$1000	41,311	15,473	35,000	154,600
54100	Memberships/ dues/ subscription	99	-	700	1,900
Operating		431,720	599,595	618,808	979,594
Capital					
64038	Communications systems	4,125	-	-	48,000
64039	Computer equipment not micro	59,460	6,400	225,000	78,800
64051	Computer programs	12,646	39,347	108,950	108,600
64053	Micro computer	27,500	26,004	292,400	-
64055	Laptop/Tablet	5,827	5,169	1,000	43,750
64228	Video equipment	-	4,035	-	-
Capital		109,558	80,955	627,350	279,150
Project Total		2,550,046	3,158,013	3,693,070	3,331,059

Entity 1 General Fund | Function 513 Financial and administrative
Division 2002 Technology Services | Project 306 IT Modernization (VOIP/VDI)

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
46801	I.T. Maintenance contracts	-	-	39,802	-
52652	Software < than \$1000 &/or licenses	-	-	76,775	-
52653	Computer equipment < \$1000	-	-	-	247,500
Operating		-	-	116,577	247,500
Capital					
64039	Computer equipment not micro	-	-	931,320	-
64051	Computer programs	-	-	27,904	-
Capital		-	-	959,224	-
Project Total		-	-	1,075,801	247,500
Division Total		2,550,046	3,158,013	4,768,871	3,578,559

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 521 Law enforcement
Division 3001 Police | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12044	Records Unit Supervisor	-	-	-	46,738
12045	Police Chief	159,474	160,240	159,474	159,474
12080	Social Media Manager	-	-	30,945	39,978
12093	Police Service Aid	567,080	568,257	515,360	497,918
12115	Police Captain	757,425	273,507	200,120	214,240
12131	Professional Standards Coordinator	-	2,925	46,800	46,738
12174	Division Major	-	455,905	583,704	565,698
12425	Police Officer	11,677,133	11,389,414	11,725,032	11,804,834
12455	Grants/Research Coordinator	74,897	75,366	-	-
12456	Logistics Coordinator II	53,165	53,420	46,245	40,831
12458	Enforcement Programs Manager	50,128	50,369	21,208	-
12459	Logistics Coordinator I	42,992	38,681	16,288	-
12467	Property Evidence Technician	39,438	58,313	77,377	77,377
12468	Property Supervisor	46,010	27,248	36,275	38,127
12490	Logistics Manager	-	-	32,174	55,308
12491	Program Manager	-	-	30,626	52,645
12492	Finance Coordinator	-	-	36,918	63,461
12525	Administrative Assistant I	-	-	29,290	43,277
12528	Administrative Assistant II	52,645	52,898	52,645	52,645
12552	Budget Analyst	60,382	60,673	25,546	-
12603	Support Services Coordinator	72,697	64,147	63,820	63,820
12631	Crime Scene Technician	242,565	178,453	69,320	49,172
12632	Crime Scene Unit Supervisor	-	-	17,038	62,172
12633	Crime Scene Investigator	42,218	108,884	186,693	145,455
12634	Crime Scene Shift Supervisor	-	-	15,938	59,197
12639	Forensic Examiner	-	-	-	57,450
12651	Programmer Analyst II	-	-	37,837	65,042
12652	Programmer/Analyst I	129,501	123,881	95,458	70,492
12655	Sergeant	2,596,272	2,620,632	2,653,219	2,652,897
12684	Clerical Spec II	672,023	639,510	568,639	533,982
12685	Clerical Aide	34,216	39,237	77,810	104,994
12730	Court Liaison Specialist	46,051	46,273	46,052	46,052
12735	Intelligence Analyst	17,200	-	-	-
12736	Crime Analyst	83,252	103,247	102,982	102,982
12800	Asst. Police Chief	137,738	132,711	137,738	124,674
12885	Victim's Advocate	66,373	51,769	51,522	51,522
12886	Assistant Victim's Advocate	47,055	42,218	42,016	42,016
12913	Finger Print Examiner	59,800	60,030	59,800	59,800
12978	Police Support Specialist III	-	21,435	33,026	44,034
12979	Police Support Specialist II	-	-	240,452	168,064
12980	Police Support Specialist I	-	-	176,790	319,824
12981	Police Administrative Specialist I	-	-	22,488	39,978
12990	Accrued Payroll	-	-	-	551
12992	Vacation leave - retire/term	277,596	248,157	278,713	183,092
12996	Sick leave - retire/term	497,241	304,520	240,363	279,483

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 521 Law enforcement
Division 3001 Police | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12997	Sick leave - annual	321,537	360,395	587,837	779,962
13407	P/T Victim's Advocate - CITY	-	29,669	35,663	35,662
13412	P/T Police Support Specialist	-	-	27,521	27,521
13576	P/T Victim's Advocate Grant	6,112	-	-	-
14000	Overtime	732,122	923,811	750,000	820,000
15000	Incentive pay	198,116	212,082	218,785	201,380
15001	Special Payment non P & F	-	149,547	-	-
15002	Special Payment P & F	-	274,300	-	-
15010	Certification pay	120	120	120	120
15015	Payment in lieu of benefits	2,770	2,877	-	-
15050	Stand-by pay	61,586	75,055	85,000	65,000
15100	Holiday pay	297,644	325,688	325,000	300,000
15101	Uniform cleaning allowance	106,187	104,044	105,180	108,810
15104	Assignment pay	253,043	214,525	200,171	170,298
15107	Automobile allowance	7,200	7,477	7,200	21,600
15108	Shift Differential	7,862	7,616	10,680	12,480
15109	Shift Differential- Certified Officer	61,009	60,234	57,720	60,840
15110	Dive team equipment allowance	3,925	3,575	3,600	3,900
15115	Beeper pay	20,635	17,599	25,000	22,500
15116	Cell Phone Pay	13,255	13,930	15,820	15,120
15200	Longevity pay	497,394	436,127	428,256	348,394
21000	Social Security- matching	1,566,777	1,570,813	1,668,493	1,687,105
22000	Retirement contributions	527,686	1,167,803	1,070,329	247,705
22100	Retirement contributions P & F	10,569,818	11,345,237	12,124,806	12,293,177
22110	State contribution P&F retirement	1,028,386	1,104,381	1,028,386	1,104,381
23000	Health Insurance	2,237,864	2,549,362	3,459,981	4,143,479
23100	Life Insurance	20,196	33,361	43,964	68,787
24000	Workers compensation	441,967	869,844	1,045,784	1,123,799
26300	General retiree health contrib	435,512	445,424	521,920	652,350
26305	Police retiree health contrib	4,002,014	4,133,062	3,634,000	3,900,993
Personnel		42,023,302	44,490,277	46,364,957	47,341,397

Operating

31400	Professional services- medical	12,000	6,990	16,720	18,520
31450	Professional services- veterinarian	4,952	5,004	12,000	12,000
31500	Professional services- other	19,339	17,487	54,750	42,987
34500	Contract- building maintenance	30,477	25,647	40,000	40,000
34990	Contractual services- other	480,266	490,183	591,810	615,138
40100	Travel/conferences	1,921	14,347	22,450	32,555
40200	College classes- education	-	8,610	-	-
40229	Training	15,505	18,746	-	-
41100	Telephone	99,451	92,041	131,469	139,095
41380	Data communication	105,288	97,813	134,760	152,978
43100	Electric	104,546	105,881	120,000	120,000
43200	Water & sewer	4,579	5,676	5,000	6,500

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 521 Law enforcement
Division 3001 Police | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
44200	Rents- machinery & equipment	70,297	75,351	78,648	71,153
46150	R & M- land- building & improvement	56,609	64,180	88,277	155,700
46250	R & M equipment	26,516	49,440	78,250	78,350
46300	R & M motor vehicles	540,945	550,502	610,900	604,560
46800	Maintenance contracts	20,997	22,065	29,773	32,900
46801	I.T. Maintenance contracts	166,173	31,458	137,561	158,661
47100	Printing	6,670	8,477	12,050	35,000
48250	Employee award program	165	1,124	1,200	1,200
49000	Legal/employment ads	1,919	25	3,400	3,400
49354	Drug investigation	-	5,039	11,000	11,000
49355	Special investigation	240	328	5,000	5,000
49357	False alarm program	37,941	33,198	41,413	31,840
49680	Special events- miscellaneous	16,999	16,782	34,100	33,400
51100	Office supplies	35,253	32,166	40,000	40,000
51400	Photo supplies	1,050	492	2,000	2,000
52000	Operating supplies	21,187	26,687	100,905	123,082
52002	Operating supplies- ID unit	10,739	12,444	16,500	16,500
52003	Operating supplies- Training Unit	60,178	61,327	139,763	126,200
52200	Cleaning/janitorial supplies	4,803	2,450	7,500	7,500
52540	Fuel	888,875	949,815	910,295	950,000
52600	Clothing/uniforms	97,329	106,698	187,880	188,099
52645	S.E.T. Equipment < \$1000	12,095	28,468	23,000	58,550
52650	Equip < than \$1000	46,252	90,518	186,856	164,020
52652	Software < than \$1000 &/or licenses	57,697	49,694	60,665	62,850
52653	Computer equipment < \$1000	5,608	11,733	25,072	28,117
52681	Operating supplies for K-9	3,496	3,014	9,600	9,600
52682	Operating supplies- dive team	-	-	-	220
52683	S.E.T. Operating supplies	14,555	39,884	48,990	57,000
54100	Memberships/ dues/ subscription	8,432	9,011	11,137	11,375
55200	College Classes - Education	-	-	20,000	35,000
55229	Training	-	-	91,010	92,625
Operating		3,091,346	3,170,800	4,141,704	4,374,675
Capital					
62017	Building improvement	-	-	280,000	250,000
63161	Parking lot	-	-	50,537	-
63166	Shooting range	-	5,876	58,000	-
64023	Camera	2,150	-	5,500	29,200
64028	Car	358,525	1,331,042	700,002	1,784,500
64039	Computer equipment not micro	10,496	3,840	1,440	26,625
64051	Computer programs	-	-	5,985	12,500
64051	Computer programs	-	590,327	-	-
64053	Micro computer	-	2,070	3,446	-
64055	Laptop/Tablet	94,600	28,280	178,166	105,000
64110	K-9 dogs	-	12,500	8,500	8,500

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 521 Law enforcement
Division 3001 Police | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
64140	Motorcycle	30,250	13,750	47,000	35,000
64176	S.E.T. Equipment	-	-	5,500	50,400
64181	Radio- portable	311,918	901	17,114	-
64182	Radar gun	-	-	-	9,300
64210	Truck pickup	-	28,043	48,192	-
64214	Truck	29,852	201,898	1,189,626	-
64221	Van	8,245	-	52,000	-
64400	Other equipment	5,690	21,658	151,558	172,750
Capital		851,727	2,240,184	2,802,566	2,483,775
Project Total		45,966,375	49,901,261	53,309,227	54,199,847

Entity 1 General Fund | Function 521 Law enforcement
Division 3001 Police | Project 3001 Red Light Camera Program

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31305	Prof services-Outside Legal-Red Light	27,719	16,835	-	-
34980	Contractual services - ATS	967,059	838,790	-	-
Operating		994,777	855,625	-	-
Project Total		994,777	855,625	-	-

Entity 1 General Fund | Function 521 Law enforcement
Division 3001 Police | Project 303 SRO program

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12424	SRO Coordinator	-	5,566	-	-
12426	School Resource Officer	393,877	637,260	-	-
13413	P/T SRO Coordinator	-	-	45,012	44,993
13414	P/T School Resource Officer	-	-	893,904	893,904
15000	Incentive pay	9,254	13,852	34,320	35,880
15101	Uniform cleaning allowance	2,664	4,788	7,920	8,280
21000	Social Security- matching	29,432	47,928	75,098	75,244
23000	Health Insurance	66,986	76,673	278,737	332,603
23100	Life Insurance	364	986	2,507	3,467
24000	Workers compensation	8,648	31,518	52,311	62,228
Personnel		511,224	818,572	1,389,809	1,456,599
Operating					
31760	Off-duty Detail - PBA	-	207,686	-	12,000
Operating		-	207,686	-	12,000

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 521 Law enforcement

Division 3001 Police | Project 303 SRO program

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Project Total		511,224	1,026,257	1,389,809	1,468,599

Entity 1 General Fund | Function 529 Other public safety

Division 3001 Police | Project 9007 Code Compliance

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget

Personnel

12085	Code Compliance Administrator	-	-	-	98,426
12192	Lead Code Officer	-	-	-	55,224
12684	Clerical Spec II	-	-	-	71,053
12715	Code Compliance Officer	-	-	-	299,712
14000	Overtime	-	-	-	1,000
15010	Certification pay	-	-	-	120
15116	Cell Phone Pay	-	-	-	2,820
21000	Social Security- matching	-	-	-	40,434
22000	Retirement contributions	-	-	-	53,231
23000	Health Insurance	-	-	-	144,610
23100	Life Insurance	-	-	-	1,937
24000	Workers compensation	-	-	-	20,787
26300	General retiree health contrib	-	-	-	107,107
Personnel		-	-	-	896,461

Operating

31300	Professional services-Outside Legal	-	-	-	6,850
34990	Contractual services- other	-	-	-	3,700
41100	Telephone	-	-	-	500
41380	Data communication	-	-	-	6,560
46250	R & M equipment	-	-	-	2,500
46800	Maintenance contracts	-	-	-	900
47100	Printing	-	-	-	1,400
49100	Recording fees	-	-	-	7,500
51100	Office supplies	-	-	-	3,000
52000	Operating supplies	-	-	-	1,700
52540	Fuel	-	-	-	20,900
52600	Clothing/uniforms	-	-	-	400
52650	Equip < than \$1000	-	-	-	1,500
52653	Computer equipment < \$1000	-	-	-	1,200
54100	Memberships/ dues/ subscription	-	-	-	240
Operating		-	-	-	58,850

Project Total		-	-	-	955,311

Division Total		47,472,376	51,783,143	54,699,036	56,623,757

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund Function 525 Emergency and Disaster Relief Services					
Division 3050 Emergency & Disaster Relief Services Project 1609 FEMA-1609-DR - Hurricane Wilma					
Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
45710	Ins Claims Pending-Hurricane	-	26,455	-	-
Operating		-	26,455	-	-
Grants and Aid					
81150	Repayment to FEMA	-	1,162,016	-	-
Grants and Aid		-	1,162,016	-	-
Project Total		-	1,188,471	-	-
Division Total		-	1,188,471	-	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 529 Other public safety
Division 4003 Fire/Rescue | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12010	Insurance Clerk	38,657	38,843	38,657	38,657
12099	Battalion Chief - PM	855,625	864,735	881,751	891,210
12109	Administrative Supervisor	72,675	42,627	-	-
12172	Assistant Division Chief	348,918	349,799	351,317	354,969
12282	Micro Computer Specialist I	66,560	66,880	66,560	66,560
12528	Administrative Assistant II	64,709	65,020	64,709	64,709
12575	Rescue Lieutenant	2,025,156	2,016,002	2,008,361	2,025,535
12607	Captain - P/M	2,725,870	3,068,726	3,078,768	3,063,421
12651	Programmer Analyst II	95,347	95,806	95,348	95,348
12679	Clerical Spec I	33,904	34,067	33,904	33,904
12684	Clerical Spec II	38,542	38,728	38,543	38,543
12788	Division Chief	514,171	471,263	332,372	451,563
12835	Driver/Engineer	892,889	901,931	900,399	903,710
12836	Driver Engineer - P/M	1,653,406	1,928,294	1,935,781	1,921,164
12915	Firefighter/EMT	1,467,319	1,140,905	1,076,923	1,133,153
12918	Firefighter/PM	3,663,691	3,778,650	3,898,035	3,852,872
12934	Administrative Battalion Chief	304,220	304,225	312,664	314,661
12992	Vacation leave - retire/term	319,472	266,421	135,963	82,311
12996	Sick leave - retire/term	260,874	162,356	202,961	134,774
12997	Sick leave - annual	324,664	418,835	657,263	815,288
13003	Fire Chief	174,803	175,644	174,804	174,804
13474	P/T Courier/Custodian	16,751	16,620	16,438	16,438
13681	P/T Clerk Spec II	13,892	14,377	14,170	15,925
14000	Overtime	21,842	23,945	30,000	30,000
14016	Overtime - Non-City details	29,122	20,580	25,000	25,000
14017	Overtime - Staffing	270,066	141,690	100,000	100,000
14400	Off-duty detail	10,643	8,372	12,600	12,600
15000	Incentive pay	155,620	166,500	164,320	169,520
15001	Special Payment non P & F	-	23,828	-	-
15002	Special Payment P & F	-	333,800	340,572	-
15040	Inspector certification	199,160	212,080	205,920	205,920
15100	Holiday pay	563,342	586,305	570,000	605,000
15101	Uniform cleaning allowance	4,400	5,120	4,800	3,840
15104	Assignment pay	70,866	77,800	77,141	77,800
15111	Assignment pay - Rescue	40,062	40,224	41,000	41,000
15116	Cell Phone Pay	-	8,070	7,920	6,660
15200	Longevity pay	364,950	318,751	300,229	255,391
21000	Social Security- matching	1,297,477	1,346,175	1,404,758	1,373,131
22000	Retirement contributions	86,372	180,330	188,748	33,909
22001	Retirement contribution - legacy	-	-	-	12,487
22100	Retirement contributions P & F	9,739,937	10,746,941	11,140,499	10,961,249
22110	State contribution P&F retirement	1,305,041	1,283,589	1,237,849	1,301,413
23000	Health Insurance	1,710,178	2,017,431	2,508,633	2,950,044
23100	Life Insurance	16,881	29,128	36,354	56,262
24000	Workers compensation	516,499	1,061,633	1,157,267	1,237,770

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 529 Other public safety
Division 4003 Fire/Rescue | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
26300	General retiree health contrib	54,439	55,678	55,920	58,422
26310	Fire retiree health contrib	2,053,382	2,189,345	2,733,600	2,938,247
	Personnel	34,482,395	37,138,066	38,658,821	38,945,184
Operating					
31300	Professional services-Outside Legal	2,220	10,274	5,000	5,000
31400	Professional services- medical	86,937	81,857	97,875	103,725
31500	Professional services- other	-	1,755	2,500	2,500
31508	Professional Services Other - Fire	6,124	7,941	13,000	43,800
31509	Professional Services Other - Rescue	36,673	39,696	43,000	43,000
34300	Contract- laundry & cleaning	25,819	24,369	30,000	30,000
34500	Contract- building maintenance	15,801	15,420	21,600	21,600
34988	Contractual Svcs Provider-Rescue	-	-	81,000	81,196
34989	Contractual service provider	73,200	92,810	253,022	180,602
34990	Contractual services- other	1,404	1,404	1,404	1,404
40100	Travel/conferences	450	942	2,750	2,750
40200	College classes- education	2,711	56,680	-	-
41100	Telephone	172,089	195,025	170,000	170,000
41380	Data communication	13,866	12,518	15,000	20,000
41400	Postage	1,156	835	1,000	1,000
43100	Electric	125,044	121,111	135,000	130,000
43200	Water & sewer	22,618	22,982	21,200	23,000
43300	Gas	21,038	20,066	21,000	22,000
44200	Rents- machinery & equipment	2,256	686	2,500	2,500
44365	Rentals - Fire	728,017	689,480	687,223	693,194
46100	R & M office equipment	866	682	1,400	1,400
46150	R & M- land- building & improvement	74,847	68,381	94,000	100,000
46250	R & M equipment	34,765	36,608	36,000	39,000
46300	R & M motor vehicles	464,540	449,975	459,000	459,000
46800	Maintenance contracts	30,907	36,169	87,800	39,800
46801	I.T. Maintenance contracts	17,856	17,245	24,000	24,000
47100	Printing	3,832	3,819	4,000	4,000
48250	Employee award program	-	-	600	800
48500	Promotional activities	1,842	1,715	2,000	2,000
49104	License fees	769	252	2,000	2,000
49105	License renewals	9,514	24,175	24,355	24,355
49180	Administrative fees - Fire	394,195	390,341	415,867	496,967
49201	Taxes and/or assessments	27,886	27,922	29,187	29,187
49220	Promotional exams	9,425	21,114	28,560	28,560
51100	Office supplies	14,860	14,988	15,000	15,000
51200	Maps	103	-	2,000	2,000
51400	Photo supplies	-	164	1,000	1,000
52005	Operating supplies - Fire	14,370	11,545	21,000	21,000
52006	Operating supplies - Rescue	131,173	136,012	137,000	137,000
52015	Books	16	2,500	2,630	2,630

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 529 Other public safety
Division 4003 Fire/Rescue | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
52020	Books - Rescue	3,288	4,971	5,000	4,500
52160	Pharmaceutical supplies	23,602	22,260	25,000	26,000
52200	Cleaning/janitorial supplies	14,966	8,958	16,000	16,000
52250	Linen/bedding	4,780	4,221	4,820	4,820
52431	Operating chemicals - Fire	6,038	4,444	9,000	9,000
52432	Operating chemicals - Rescue	4,007	3,703	6,000	6,000
52540	Fuel	245,101	239,930	261,407	261,407
52600	Clothing/uniforms	26,049	15,275	34,820	21,500
52630	Protective clothing	118,193	89,312	90,000	90,000
52652	Software < than \$1000 &/or licenses	686	-	4,000	4,000
52653	Computer equipment < \$1000	9,981	4,609	8,000	8,000
52654	Nozzles < \$1000	-	-	4,465	4,465
52656	Ladders < \$1000	-	-	2,500	2,500
52657	Hose < \$1000	2,360	24,142	-	5,000
52659	Equip less than \$1000 - Fire	22,886	21,412	40,000	40,000
52660	Equip less than \$1000 - Rescue	31,702	26,391	33,281	30,000
52701	Food purchases	1,195	757	2,000	2,000
54100	Memberships/ dues/ subscription	317	715	635	635
55200	College Classes - Education	-	-	70,000	70,000
55228	Training - Rescue	-	-	10,000	10,000
Operating		3,084,340	3,110,560	3,618,401	3,622,797
Capital					
62016	Fire station-9500 Pines	-	27,289	-	20,000
62018	Fire station- Century Village	-	-	-	45,000
62038	Fire Training Facility	-	-	4,750	-
63000	Improvement other than building	-	-	90,000	-
64009	Ambulance refurbishment	-	-	-	15,000
64011	Air compressor	-	-	-	30,000
64015	Air conditioner	-	-	30,000	-
64016	Ambulances	-	-	475,806	460,000
64028	Car	-	-	-	44,000
64038	Communications systems	-	-	25,000	80,000
64039	Computer equipment not micro	-	5,450	-	-
64057	Laptop Computer - Rescue	29,196	-	-	30,000
64181	Radio- portable	-	-	-	34,800
64189	Saw	-	2,341	2,400	-
64214	Truck	-	41,368	97,427	-
64351	Special equipment - Fire	-	-	-	158,240
64400	Other equipment	-	-	42,250	22,000
64440	Fire apparatus refurbish	-	-	25,000	25,000
64450	Fire engine	-	-	450,000	450,000
Capital		29,196	76,447	1,242,633	1,414,040
Project Total		37,595,932	40,325,073	43,519,855	43,982,021

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 529 Other public safety
Division 4003 Fire/Rescue | Project 40 EMS state grant

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
64170	Stretchers	-	-	-	122,133
Capital		-	-	-	122,133
Project Total		-	-	-	122,133

Entity 1 General Fund | Function 529 Other public safety
Division 4003 Fire/Rescue | Project 678 Fire Prevention

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12172	Assistant Division Chief	107,194	111,157	114,042	118,471
12607	Captain - P/M	154,899	149,834	156,652	152,482
12685	Clerical Aide	35,865	36,037	35,865	35,865
12788	Division Chief	118,645	98,101	99,159	104,724
12912	Fire Inspector/PM	207,091	206,366	208,499	209,807
12925	Fire Inspector	64,971	61,697	64,985	61,402
12936	Fire Prevent Adm Battalion Chief	91,690	88,933	91,587	94,414
12992	Vacation leave - retire/term	15,955	2,842	-	-
12996	Sick leave - retire/term	87,694	49,210	54,828	34,410
12997	Sick leave - annual	18,704	25,269	33,918	42,771
13681	P/T Clerk Spec II	12,197	13,396	13,780	13,780
14000	Overtime	6,223	1,589	6,500	6,500
14012	Overtime- Hurricane	-	-	1,738	1,738
14018	Overtime - Expediting Expense	4,647	5,059	11,000	10,000
15000	Incentive pay	9,660	11,340	10,920	10,920
15001	Special Payment non P & F	-	2,703	-	-
15002	Special Payment P & F	-	15,021	15,174	-
15040	Inspector certification	16,240	17,080	16,640	16,640
15050	Stand-by pay	16,493	16,400	16,500	16,500
15101	Uniform cleaning allowance	1,320	1,560	1,440	1,440
15104	Assignment pay	9,357	6,449	6,499	6,141
15116	Cell Phone Pay	-	2,990	2,760	3,060
15200	Longevity pay	33,330	26,337	25,365	22,501
21000	Social Security- matching	72,911	67,281	75,804	73,448
22000	Retirement contributions	9,172	19,150	20,045	3,601
22100	Retirement contributions P & F	577,847	662,587	607,023	447,613
22110	State contribution P&F retirement	8,652	70,969	75,844	53,145
23000	Health Insurance	82,023	95,840	121,190	144,610
23100	Life Insurance	883	1,516	1,828	2,868
24000	Workers compensation	26,213	53,638	56,136	60,896
26300	General retiree health contrib	7,777	7,954	9,320	9,737
26310	Fire retiree health contrib	91,728	91,647	122,400	131,562
Personnel		1,889,380	2,019,951	2,077,441	1,891,046

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 529 Other public safety
Division 4003 Fire/Rescue | Project 678 Fire Prevention

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
34500	Contract- building maintenance	-	-	3,265	3,265
40100	Travel/conferences	-	1,584	1,500	1,500
41100	Telephone	866	789	1,600	1,380
41380	Data communication	890	713	2,700	2,700
43100	Electric	5,950	5,985	6,200	6,200
44365	Rentals - Fire	51,132	53,216	53,718	54,058
46250	R & M equipment	149	-	1,400	1,400
46300	R & M motor vehicles	16,671	15,009	12,000	15,000
46800	Maintenance contracts	968	968	2,132	1,400
47100	Printing	64	326	800	800
48500	Promotional activities	3,828	3,635	4,000	4,000
49104	License fees	30	107	300	300
49180	Administrative fees - Fire	41,446	28,699	26,391	25,623
51100	Office supplies	1,503	1,064	2,369	2,300
52000	Operating supplies	4	189	2,000	2,000
52015	Books	3,231	1,693	3,250	3,350
52200	Cleaning/janitorial supplies	819	579	850	850
52540	Fuel	13,002	14,357	15,483	15,483
52650	Equip < than \$1000	670	-	2,000	2,000
52652	Software < than \$1000 &/or licenses	-	-	1,000	500
52653	Computer equipment < \$1000	137	1,644	1,000	1,500
54100	Memberships/ dues/ subscription	390	475	500	500
Operating		141,749	131,032	144,458	146,109
Capital					
64028	Car	-	-	-	35,000
64055	Laptop/Tablet	16,205	-	-	-
Capital		16,205	-	-	35,000
Project Total		2,047,334	2,150,983	2,221,899	2,072,155

Entity 1 General Fund | Function 529 Other public safety
Division 4003 Fire/Rescue | Project 680 Assistance to Firefighters

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
62018	Fire station- Century Village	23,148	-	-	-
64025	Breathing apparatus	-	-	-	567,600
64073	Generator	34,985	-	-	-
64400	Other equipment	20,400	-	-	-
Capital		78,533	-	-	567,600
Project Total		78,533	-	-	567,600

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 529 Other public safety

Division 4003 Fire/Rescue | Project 690 SW Ranches Fire Contract

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12607	Captain - P/M	340,722	-	-	-
12836	Driver Engineer - P/M	283,496	-	-	-
12918	Firefighter/PM	270,747	-	-	-
21000	Social Security- matching	68,464	-	-	-
22100	Retirement contributions P & F	652,435	-	-	-
23000	Health Insurance	110,731	-	-	-
23100	Life Insurance	990	-	-	-
24000	Workers compensation	30,592	-	-	-
26310	Fire retiree health contrib	128,984	-	-	-
	Personnel	1,887,161	-	-	-
Operating					
44500	Rent of vehicles	50,000	-	-	-
46250	R & M equipment	1,016	-	-	-
46300	R & M motor vehicles	16,560	-	-	-
46750	Hydrant maintenance	25,000	-	-	-
48500	Promotional activities	2,500	-	-	-
49175	Administrative fees	15,771	-	-	-
49375	Fire Department Oversight	202,951	-	-	-
49520	Fire prevention fee	25,000	-	-	-
49540	911 service fee	12,600	-	-	-
52000	Operating supplies	53	-	-	-
52540	Fuel	7,490	-	-	-
52600	Clothing/uniforms	600	-	-	-
52630	Protective clothing	3,824	-	-	-
	Operating	363,364	-	-	-
	Project Total	2,250,525	-	-	-

Entity 1 General Fund | Function 529 Other public safety

Division 4003 Fire/Rescue | Project 911 Public Safety Dispatch

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12216	Asst Public Safety Comm Director	-	63,206	-	-
12694	Chief Director Pub. Safe. Com.	108,222	71,957	-	-
12814	Dispatch Supervisor	209,203	207,868	-	-
12815	Public Safety Dispatcher	1,016,004	973,543	-	-
12816	Public Safety Admin Support Dispatcher	36,608	36,784	-	-
12992	Vacation leave - retire/term	47,391	12,881	-	-
12996	Sick leave - retire/term	36,975	14,467	-	-
14000	Overtime	62,364	125,847	-	-
15001	Special Payment non P & F	-	82,229	-	-
15100	Holiday pay	53,613	47,718	-	-
15101	Uniform cleaning allowance	8,200	7,660	-	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 529 Other public safety

Division 4003 Fire/Rescue | Project 911 Public Safety Dispatch

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
15108	Shift Differential	14,355	12,282	-	-
15116	Cell Phone Pay	-	1,425	-	-
21000	Social Security- matching	113,171	120,016	-	-
22000	Retirement contributions	371,116	788,140	-	-
23000	Health Insurance	262,473	306,691	-	-
23100	Life Insurance	1,632	2,881	-	-
24000	Workers compensation	6,242	17,840	-	-
26300	General retiree health contrib	279,972	286,344	-	-
Personnel		2,627,542	3,179,780	-	-
Operating					
31500	Professional services- other	1,030	5,985	-	-
34500	Contract- building maintenance	6,308	6,175	20,452	36,800
41100	Telephone	13,266	15,713	-	1,000
43100	Electric	6,992	7,070	18,000	20,000
43200	Water & sewer	534	552	2,000	3,000
44365	Rentals - Fire	1,463	1,508	-	-
46150	R & M- land- building & improvement	23,446	19,896	10,000	10,000
46250	R & M equipment	7,716	1,143	-	10,000
46803	Maint contracts-Fire Rescue	-	22,115	-	-
46810	IT Maint contracts-Police/Fire Res	70,443	72,433	-	-
49180	Administrative fees - Fire	6,647	6,043	-	-
51100	Office supplies	1,092	469	-	-
52200	Cleaning/janitorial supplies	1,130	596	3,810	2,500
52540	Fuel	4,539	471	-	1,000
52600	Clothing/uniforms	3,113	629	-	-
52650	Equip < than \$1000	1,192	1,316	-	2,000
52653	Computer equipment < \$1000	180	357	-	500
Operating		149,092	162,472	54,262	86,800
Capital					
62031	Fire station- Stirling Rd	-	76,695	250,305	-
64039	Computer equipment not micro	-	5,635	-	-
64051	Computer programs	-	5,800	-	-
Capital		-	88,130	250,305	-
Project Total		2,776,633	3,430,382	304,567	86,800
Division Total		44,748,957	45,906,438	46,046,321	46,830,709

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 569 Other human services

Division 5002 Early Development Centers | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Other					
91171	Transfer to Charter Middle School	1,047,973	1,113,199	781,847	996,681
	Other	1,047,973	1,113,199	781,847	996,681
	Project Total	1,047,973	1,113,199	781,847	996,681

Entity 1 General Fund | Function 569 Other human services

Division 5002 Early Development Centers | Project 201 West Pines pre-school

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12143	EDC Teacher	-	-	-	65,728
13408	P/T EDC Clerical Spec I	-	-	-	28,258
13551	P/T Teacher Aide	-	-	-	103,599
21000	Social Security- matching	-	-	-	15,123
22500	ICMA - city portion	-	-	-	3,287
23000	Health Insurance	-	-	-	28,922
23100	Life Insurance	-	-	-	243
24000	Workers compensation	-	-	-	3,989
	Personnel	-	-	-	249,149
Operating					
34500	Contract- building maintenance	-	-	-	1,152
34989	Contractual service provider	-	-	-	24,500
34990	Contractual services- other	-	-	-	1,600
43100	Electric	-	-	-	13,300
43200	Water & sewer	-	-	-	2,800
44200	Rents- machinery & equipment	-	-	-	900
46150	R & M- land- building & improvement	-	-	-	4,800
46250	R & M equipment	-	-	-	1,000
46800	Maintenance contracts	-	-	-	420
49104	License fees	-	-	-	195
51100	Office supplies	-	-	-	700
52000	Operating supplies	-	-	-	8,200
52050	Playground/athletic supplies	-	-	-	500
52150	First aid, safety equip & supplies	-	-	-	500
52200	Cleaning/janitorial supplies	-	-	-	1,500
52600	Clothing/uniforms	-	-	-	400
52650	Equip < than \$1000	-	-	-	400
52652	Software < than \$1000 &/or licenses	-	-	-	100
52701	Food purchases	-	-	-	10,200
54510	Media Books	-	-	-	500
55229	Training	-	-	-	100
	Operating	-	-	-	73,767
	Project Total	-	-	-	322,916

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 569 Other human services

Division 5002 Early Development Centers | Project 203 Charter EDC - Village Center

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12143	EDC Teacher	40,610	22,857	22,735	23,192
12781	Site Supervisor	38,397	38,604	38,397	39,167
12992	Vacation leave - retire/term	288	-	-	-
12997	Sick leave - annual	-	584	-	-
13551	P/T Teacher Aide	96,549	114,542	122,626	125,092
14000	Overtime	11	85	200	200
21000	Social Security- matching	12,952	13,096	14,078	14,364
22500	ICMA - city portion	3,844	3,059	3,057	3,119
23000	Health Insurance	32,809	28,753	24,238	28,922
23100	Life Insurance	170	154	145	231
24000	Workers compensation	2,540	4,137	3,442	3,786
26300	General retiree health contrib	460	306	204	218
	Personnel	228,628	226,176	229,122	238,291
Operating					
34500	Contract- building maintenance	12,704	29,801	33,173	33,173
34989	Contractual service provider	155,626	219,241	225,470	232,071
34990	Contractual services- other	472	463	600	600
40100	Travel/conferences	-	-	350	350
40200	College classes- education	-	179	-	-
41100	Telephone	1,224	1,155	2,000	2,000
43100	Electric	12,445	14,248	15,000	15,000
43200	Water & sewer	2,807	1,980	2,000	2,000
46150	R & M- land- building & improvement	12,641	10,048	10,000	6,000
46250	R & M equipment	-	440	500	500
46800	Maintenance contracts	887	-	110	1,110
49104	License fees	252	486	911	911
49674	Special event- summer program	2,504	4,768	5,000	5,000
51100	Office supplies	1,480	1,221	1,500	1,500
52000	Operating supplies	12,090	14,852	18,000	18,000
52030	Sch year activities	4,981	4,838	5,500	5,500
52050	Playground/athletic supplies	917	-	1,200	1,500
52200	Cleaning/janitorial supplies	1,469	464	900	2,500
52650	Equip < than \$1000	6,436	1,414	3,400	2,500
52652	Software < than \$1000 &/or licenses	902	85	500	500
52653	Computer equipment < \$1000	496	-	350	350
52701	Food purchases	24,372	23,014	32,500	32,500
54100	Memberships/ dues/ subscription	-	425	450	450
	Operating	254,706	329,123	359,414	364,015
Capital					
64204	TV- closed circuit	-	4,388	-	-
64400	Other equipment	2,687	-	-	-
	Capital	2,687	4,388	-	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 569 Other human services
Division 5002 Early Development Centers | Project 203 Charter EDC - Village Center

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Project Total		486,021	559,687	588,536	602,306

Entity 1 General Fund | Function 569 Other human services
Division 5002 Early Development Centers | Project 205 WCY EDC

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12143	EDC Teacher	190,858	123,498	124,842	108,099
12780	Teacher Aide	75,764	73,337	78,855	41,726
12781	Site Supervisor	45,906	46,153	45,906	46,821
12972	EDC Clerical Spec I	24,773	24,907	24,773	-
12992	Vacation leave - retire/term	3,241	3,892	100	100
12996	Sick leave - retire/term	1,069	1,067	100	100
12997	Sick leave - annual	-	20	-	20
13408	P/T EDC Clerical Spec I	-	1,583	1,129	-
13551	P/T Teacher Aide	143,826	193,041	232,616	218,654
13680	P/T Clerk Spec I	6,970	-	-	-
13738	P/T Custodian	2,428	-	-	-
14000	Overtime	145	34	50	50
15015	Payment in lieu of benefits	16,616	9,785	9,604	12,005
21000	Social Security- matching	37,326	34,945	40,636	32,732
22500	ICMA - city portion	16,352	13,442	13,724	11,926
23000	Health Insurance	98,427	86,257	96,952	44,843
23100	Life Insurance	542	672	654	728
24000	Workers compensation	7,219	12,144	9,761	8,382
26300	General retiree health contrib	1,840	1,632	1,224	1,310
Personnel		673,301	626,408	680,926	527,496

Operating

31500	Professional services- other	-	210	-	-
34500	Contract- building maintenance	8,496	29,936	37,393	37,393
34989	Contractual service provider	83,504	94,228	219,628	312,108
34990	Contractual services- other	1,136	1,141	3,000	3,000
40100	Travel/conferences	-	-	550	550
44200	Rents- machinery & equipment	-	-	866	-
44800	Transportation Rentals	2,160	1,200	3,000	3,000
46150	R & M- land- building & improvement	25,667	14,548	33,500	45,000
46250	R & M equipment	369	582	1,000	1,000
46800	Maintenance contracts	596	569	3,000	2,000
49104	License fees	295	794	400	850
49674	Special event- summer program	35,181	39,360	39,000	39,000
51100	Office supplies	-	1,926	2,500	2,500
52000	Operating supplies	26,086	34,896	35,134	36,000
52030	Sch year activities	5,208	5,064	6,000	4,000
52050	Playground/athletic supplies	1,000	904	2,500	2,500
52200	Cleaning/janitorial supplies	2,061	1,974	2,000	1,000

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 569 Other human services

Division 5002 Early Development Centers | Project 205 WCY EDC

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
52650	Equip < than \$1000	26,691	20,246	12,500	7,500
52652	Software < than \$1000 &/or licenses	902	85	700	300
52653	Computer equipment < \$1000	668	-	600	600
52701	Food purchases	36,391	43,629	42,000	46,000
55200	College Classes - Education	-	-	750	450
Operating		256,412	291,293	446,021	544,751
Capital					
63000	Improvement other than building	13,956	-	-	-
64053	Micro computer	999	-	-	-
64204	TV- closed circuit	-	-	3,500	-
64400	Other equipment	-	11,235	-	-
Capital		14,955	11,235	3,500	-
Project Total		944,667	928,936	1,130,447	1,072,247

Entity 1 General Fund | Function 569 Other human services

Division 5002 Early Development Centers | Project 208 Charter EDC - West

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12120	Sch Accounting Clerk II	26,790	26,935	26,791	27,332
12143	EDC Teacher	220,656	231,529	229,320	233,897
12780	Teacher Aide	110,145	87,645	87,673	89,435
12781	Site Supervisor	41,558	41,782	41,559	42,391
12972	EDC Clerical Spec I	24,773	24,907	24,773	25,272
12992	Vacation leave - retire/term	659	17	300	300
12996	Sick leave - retire/term	210	7	500	500
12997	Sick leave - annual	1,259	2,413	1,300	1,300
13408	P/T EDC Clerical Spec I	-	4,880	12,844	-
13551	P/T Teacher Aide	251,727	267,483	334,547	330,607
13680	P/T Clerk Spec I	15,844	-	-	-
14000	Overtime	261	31	200	200
15015	Payment in lieu of benefits	13,662	12,277	12,005	12,005
15100	Holiday pay	-	-	100	100
21000	Social Security- matching	50,824	50,491	59,210	58,431
22500	ICMA - city portion	20,465	20,162	20,513	20,926
23000	Health Insurance	123,034	153,345	169,666	202,454
23100	Life Insurance	597	863	977	1,550
24000	Workers compensation	8,132	16,363	14,228	15,117
26300	General retiree health contrib	2,024	2,244	1,940	2,071
Personnel		912,622	943,373	1,038,446	1,063,888
Operating					
31500	Professional services- other	-	242	225	950

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 569 Other human services

Division 5002 Early Development Centers | Project 208 Charter EDC - West

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
34500	Contract- building maintenance	31,388	40,652	40,000	43,000
34989	Contractual service provider	1,776	53,997	110,976	113,219
34990	Contractual services- other	722	777	1,200	1,200
40100	Travel/conferences	345	-	500	500
41100	Telephone	1,226	1,155	3,000	1,500
43100	Electric	23,346	21,126	30,000	25,000
43200	Water & sewer	3,780	3,967	3,600	4,000
44360	Rentals	187,301	190,902	182,994	190,229
44800	Transportation Rentals	4,470	3,405	6,000	6,000
46150	R & M- land- building & improvement	11,755	24,375	27,000	27,000
46250	R & M equipment	350	478	500	500
46800	Maintenance contracts	891	891	1,000	1,000
49104	License fees	240	304	625	625
49674	Special event- summer program	20,847	20,577	24,000	24,000
51100	Office supplies	3,849	3,933	6,000	6,000
52000	Operating supplies	11,765	13,163	13,000	13,000
52030	Sch year activities	11,941	11,040	12,000	12,000
52050	Playground/athletic supplies	784	-240	1,000	1,000
52200	Cleaning/janitorial supplies	3,277	1,320	5,000	1,500
52650	Equip < than \$1000	4,067	6,642	3,000	3,000
52652	Software < than \$1000 &/or licenses	902	2,401	2,616	2,625
52653	Computer equipment < \$1000	496	18	700	700
52701	Food purchases	55,182	66,205	70,000	60,000
55200	College Classes - Education	-	-	300	300
Operating		380,700	467,331	545,236	538,848
Capital					
64053	Micro computer	998	-	-	-
64400	Other equipment	-	-	1,700	-
Capital		998	-	1,700	-
Project Total		1,294,320	1,410,704	1,585,382	1,602,736

Entity 1 General Fund | Function 569 Other human services

Division 5002 Early Development Centers | Project 209 Charter EDC - Central

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12120	Sch Accounting Clerk II	24,920	25,176	25,117	27,332
12143	EDC Teacher	179,165	169,485	163,278	153,944
12780	Teacher Aide	120,640	101,190	101,625	103,656
12781	Site Supervisor	44,117	44,354	44,117	44,991
12972	EDC Clerical Spec I	24,274	24,404	24,274	24,752
12992	Vacation leave - retire/term	153	-	900	200
12996	Sick leave - retire/term	198	-	200	200

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 569 Other human services

Division 5002 Early Development Centers | Project 209 Charter EDC - Central

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12997	Sick leave - annual	4,954	5,177	5,000	5,000
13551	P/T Teacher Aide	292,825	291,496	323,144	323,728
14000	Overtime	-	240	250	250
15015	Payment in lieu of benefits	8,954	7,477	7,203	7,203
21000	Social Security- matching	49,576	47,982	53,793	52,915
22500	ICMA - city portion	18,993	18,178	18,110	17,571
23000	Health Insurance	114,832	134,177	157,547	173,897
23100	Life Insurance	469	713	864	1,301
24000	Workers compensation	7,462	14,216	12,895	13,624
26300	General retiree health contrib	1,656	1,836	1,632	1,757
Personnel		893,187	886,100	939,949	952,321
Operating					
34500	Contract- building maintenance	27,192	33,558	35,500	34,000
34989	Contractual service provider	60,368	111,093	118,902	140,154
34990	Contractual services- other	604	604	700	700
40100	Travel/conferences	-	-	100	-
41100	Telephone	2,293	2,267	3,334	2,500
43100	Electric	35,290	29,679	35,500	31,000
43200	Water & sewer	4,333	4,954	5,700	5,000
44360	Rentals	192,686	192,686	178,614	192,611
44800	Transportation Rentals	10,395	11,655	14,000	12,500
46150	R & M- land- building & improvement	8,237	15,411	21,000	16,000
46250	R & M equipment	2,952	1,638	1,200	1,200
46800	Maintenance contracts	979	1,077	1,200	1,200
49104	License fees	3,468	4,472	4,950	4,650
49674	Special event- summer program	32,933	33,812	32,000	35,740
51100	Office supplies	1,236	1,912	3,500	3,000
52000	Operating supplies	18,241	19,679	21,000	21,000
52030	Sch year activities	21,334	24,607	34,600	25,500
52050	Playground/athletic supplies	769	-	-	1,000
52200	Cleaning/janitorial supplies	1,469	706	200	200
52650	Equip < than \$1000	4,563	4,698	9,395	7,000
52652	Software < than \$1000 &/or licenses	824	2,190	2,400	2,300
52653	Computer equipment < \$1000	496	-	6,500	4,500
52701	Food purchases	61,199	57,944	65,600	56,000
55229	Training	-	-	1,000	1,000
Operating		491,860	554,642	596,895	598,755
Capital					
64014	Aluminum shed	1,518	-	-	-
64053	Micro computer	3,817	-	-	-
64204	TV- closed circuit	2,425	-	3,757	-
64400	Other equipment	-	1,955	-	-
Capital		7,760	1,955	3,757	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 569 Other human services

Division 5002 Early Development Centers | Project 209 Charter EDC - Central

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Project Total		1,392,806	1,442,697	1,540,601	1,551,076
Division Total		5,165,788	5,455,223	5,626,813	6,147,962

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 569 Other human services

Division 5005 W.C.Y Administration | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
13680	P/T Clerk Spec I	7,430	9,813	12,844	12,844
21000	Social Security- matching	568	751	944	984
24000	Workers compensation	128	247	49	53
Personnel		8,126	10,811	13,837	13,881
Operating					
32100	Accounting and auditing fees	923	947	966	985
34500	Contract- building maintenance	-	-	42,870	42,870
43100	Electric	31,955	34,753	32,930	38,000
43200	Water & sewer	3,182	3,672	3,200	3,675
46150	R & M- land- building & improvement	-	160	200	200
51100	Office supplies	134	124	220	220
52200	Cleaning/janitorial supplies	1,695	623	2,000	-
Operating		37,890	40,279	82,386	85,950
Project Total		46,016	51,090	96,223	99,831
Division Total		46,016	51,090	96,223	99,831

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 519 Other general governmental services
Division 6001 General Gvt Buildings | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12246	Public Service Maintenance Worker I	107,708	108,740	9,499	-
12462	Plumber III	58,698	58,980	58,698	58,698
12466	Plumber II/AC Mechanic I	36,812	-	-	-
12489	Facilities Manager	-	-	94,517	143,500
12533	Electrician II	55,520	55,360	55,308	55,308
12609	Carpenter Foreman	64,709	65,020	64,709	64,709
12650	Communication Technician	50,731	50,975	4,878	-
12741	Controller	-	-	10,094	29,994
12992	Vacation leave - retire/term	415	1,465	-	-
13484	P/T Building Inspector	9,684	9,231	32,786	32,786
14000	Overtime	21,144	16,655	16,000	-
15001	Special Payment non P & F	-	20,658	-	-
15115	Beeper pay	17,961	17,839	18,000	-
15116	Cell Phone Pay	-	-	-	1,800
21000	Social Security- matching	30,990	29,825	27,887	29,595
22000	Retirement contributions	85,825	180,348	189,400	37,231
23000	Health Insurance	65,619	67,089	62,615	79,353
23100	Life Insurance	432	630	646	1,301
24000	Workers compensation	17,165	30,915	21,843	36,360
26300	General retiree health contrib	62,216	63,632	65,240	48,685
Personnel		685,630	777,362	732,120	619,320
Operating					
31100	Professional services- engineering	750	414	2,500	2,500
34300	Contract- laundry & cleaning	3,199	2,916	1,750	900
34500	Contract- building maintenance	52,734	52,002	52,032	52,032
34982	Function sourcing- Grounds/Facilities	-	-	-	3,635,162
34989	Contractual service provider	2,316,565	2,505,824	2,526,483	370,954
34990	Contractual services- other	342,274	143,639	124,842	133,007
40100	Travel/conferences	132	301	1,000	-
41100	Telephone	83,494	83,760	90,000	90,000
41225	Cable fees	-	-	30	-
43100	Electric	142,338	120,649	135,000	135,000
43200	Water & sewer	4,608	4,601	4,750	4,750
43300	Gas	8	-	-	-
44200	Rents- machinery & equipment	632	2,581	1,750	-
46150	R & M- land- building & improvement	316,710	395,250	517,551	-
46160	R & M garage building	1,115	2,062	2,000	2,000
46250	R & M equipment	17,659	16,154	80,520	100,000
46260	R & M garage equipment	-	1,105	1,500	3,000
46300	R & M motor vehicles	45,564	48,938	52,000	15,000
46800	Maintenance contracts	22,539	27,768	33,832	33,832
47100	Printing	29	46	500	-
49104	License fees	2,681	4,145	3,500	-
49201	Taxes and/or assessments	-	-	15,000	15,030

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 519 Other general governmental services
Division 6001 General Gvt Buildings | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
51100	Office supplies	5,023	6,177	5,000	5,000
52000	Operating supplies	29,281	21,460	30,526	-
52150	First aid, safety equip & supplies	2,724	4,038	2,200	-
52200	Cleaning/janitorial supplies	12,903	12,080	13,000	-
52300	Expendable tools	4,700	5,479	4,500	-
52540	Fuel	82,527	80,660	71,043	25,000
52600	Clothing/uniforms	-	68	-	-
52650	Equip < than \$1000	24,351	39,227	17,355	-
52652	Software < than \$1000 &/or licenses	1,609	1,250	400	-
52653	Computer equipment < \$1000	-	574	3,600	-
52701	Food purchases	53	-	-	-
54100	Memberships/ dues/ subscription	78	17	87	-
Operating		3,516,279	3,583,184	3,794,251	4,623,167
Capital					
64015	Air conditioner	-	-	1,180	-
64072	Storage tank	-	-	54,719	-
64400	Other equipment	11,805	33,655	10,719	220,000
Capital		11,805	33,655	66,618	220,000
Project Total		4,213,714	4,394,201	4,592,989	5,462,487
Division Total		4,213,714	4,394,201	4,592,989	5,462,487

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 539 Other physical environment
Division 6004 Grounds Maintenance | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12055	Deputy Public Services Director	72,883	122,098	152,288	141,773
12109	Administrative Supervisor	12,246	-	-	-
12246	Public Service Maintenance Worker I	98,107	87,083	5,737	-
12250	Maintenance Worker II	92,324	92,545	8,238	-
12499	Deputy City Manager	-	52,447	90,158	90,158
12992	Vacation leave - retire/term	14,544	4,338	-	-
12993	Accrued vacation	-	61,512	-	-
12994	Accrued sick leave	-	79,889	-	-
12996	Sick leave - retire/term	20,175	775	-	-
13001	Public Services Director	76,544	76,912	76,544	76,544
14000	Overtime	31,580	30,351	35,000	-
15001	Special Payment non P & F	-	24,053	-	-
15100	Holiday pay	-	-	4,000	-
15115	Beeper pay	1,674	2,373	3,000	-
15116	Cell Phone Pay	-	600	900	900
21000	Social Security- matching	29,004	34,163	22,984	18,986
22000	Retirement contributions	85,349	182,879	146,944	71,181
23000	Health Insurance	53,315	41,779	44,437	7,231
23100	Life Insurance	384	589	479	230
24000	Workers compensation	17,430	31,430	29,751	11,424
26300	General retiree health contrib	58,329	59,655	51,260	19,476
Personnel		663,888	985,469	671,720	437,903
Operating					
34300	Contract- laundry & cleaning	3,316	4,561	4,200	-
34500	Contract- building maintenance	3,990	4,540	4,000	4,000
34982	Function sourcing- Grounds/Facilities	-	-	-	1,114,797
34989	Contractual service provider	1,140,989	974,229	1,201,196	-
34990	Contractual services- other	138,998	182,720	75,470	53,324
40100	Travel/conferences	92	45	100	-
41100	Telephone	42,715	47,572	45,000	45,000
41400	Postage	1,094	1,605	1,500	-
43100	Electric	97,312	98,739	110,000	110,000
43200	Water & sewer	5,683	6,274	5,300	6,500
44200	Rents- machinery & equipment	3,048	3,017	4,000	-
46150	R & M- land- building & improvement	59,507	46,991	42,000	-
46170	R & M irrigation	26,313	33,751	35,000	-
46180	R & M mitigation	69	-	-	-
46250	R & M equipment	19,774	26,090	14,000	-
46300	R & M motor vehicles	35,374	45,534	35,000	15,000
46800	Maintenance contracts	6,082	6,792	6,636	6,876
46801	I.T. Maintenance contracts	2,100	2,100	2,100	-
48500	Promotional activities	-	685	3,000	-
49104	License fees	627	2,167	3,000	1,600
49600	Trash disposal charges	4,579	11,648	10,000	10,000

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 539 Other physical environment

Division 6004 Grounds Maintenance | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
51100	Office supplies	8,761	8,372	8,000	500
52000	Operating supplies	21,758	12,396	12,000	-
52150	First aid, safety equip & supplies	5,767	4,457	2,500	-
52200	Cleaning/janitorial supplies	5,231	3,680	6,000	-
52300	Expendable tools	8,974	4,903	3,500	-
52420	Horticultural chemicals	1,959	1,385	30,000	-
52430	Operating chemicals	65,205	54,592	55,000	-
52440	Fertilizers	-1,000	-	2,000	-
52540	Fuel	33,490	33,031	35,328	15,000
52650	Equip < than \$1000	18,648	17,850	13,000	-
52653	Computer equipment < \$1000	57	183	1,000	-
Operating		1,760,513	1,639,908	1,769,830	1,382,597
Capital					
63115	Landscaping	-	-	1,085,000	1,000,000
64139	Mowers- other	-	7,225	-	-
64214	Truck	-	19,441	60,000	25,000
64400	Other equipment	-	1,667	-	-
Capital		-	28,333	1,145,000	1,025,000
Project Total		2,424,402	2,653,711	3,586,550	2,845,500

Entity 1 General Fund | Function 539 Other physical environment

Division 6004 Grounds Maintenance | Project 930 Public Services & Park Maintenance

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12360	PS Maint WRK/HEO	-	73,550	86,924	86,924
12361	PS Maint WRK I	-	618,997	757,300	776,804
12362	PS MAINT WRK II	-	167,253	285,541	291,723
12363	PS MAINT WRK III	-	155,760	184,082	184,082
12364	PS Irrigation Maintenance Worker	-	74,782	88,380	88,380
12365	PS Irrigation Mechanic	-	42,926	50,732	50,732
12366	PS Landscape Maintenance Worker	-	35,974	42,516	42,516
12367	PS Maint Worker III/Playgrnd Safety	-	42,926	50,732	50,732
12368	PS Spray Fertilizer Technician	-	36,590	43,244	43,244
12408	PS Maintenance Crew Leader	-	44,141	52,167	52,167
12409	PS Park Supervisor	-	101,816	120,328	120,328
12476	PS Administrative Supervisor	-	48,611	57,450	57,450
12477	PS Div Director of Park Operations	-	61,336	72,488	72,488
12478	PS Custodian	-	11,025	-	-
12992	Vacation leave - retire/term	-	9,990	-	-
12996	Sick leave - retire/term	-	8,406	-	-
13406	P/T PS Custodian	-	72,352	71,525	69,279
13521	P/T PS Maintenance Worker I	-	93,999	111,950	112,416

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 539 Other physical environment

Division 6004 Grounds Maintenance | Project 930 Public Services & Park Maintenance

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
14000	Overtime	-	14,592	2,000	2,000
15001	Special Payment non P & F	-	104,726	-	-
15010	Certification pay	-	100	120	120
15100	Holiday pay	-	2,424	2,000	2,000
15108	Shift Differential	-	2,435	4,160	8,320
15116	Cell Phone Pay	-	750	900	900
21000	Social Security- matching	-	134,011	159,577	161,652
22000	Retirement contributions	-	860,545	992,914	196,474
23000	Health Insurance	-	383,363	474,661	621,823
23100	Life Insurance	-	3,130	4,139	7,078
24000	Workers compensation	-	123,312	113,341	132,693
26300	General retiree health contrib	-	324,788	410,080	447,902
Personnel		-	3,654,613	4,239,251	3,680,227
Operating					
34300	Contract- laundry & cleaning	-	15,176	18,300	15,200
34500	Contract- building maintenance	-	18,931	34,000	35,020
34989	Contractual service provider	-	393,135	546,948	549,981
34990	Contractual services- other	-	221,388	327,140	450,000
40100	Travel/conferences	-	-	500	-
41100	Telephone	-	9,136	8,900	10,000
41380	Data communication	-	-	2,800	2,400
44200	Rents- machinery & equipment	-	7,257	5,900	17,500
46150	R & M- land- building & improvement	-	404,748	405,457	600,000
46170	R & M irrigation	-	40,681	34,000	65,000
46250	R & M equipment	-	78,965	58,000	58,000
46300	R & M motor vehicles	-	77,840	95,000	95,000
46800	Maintenance contracts	-	18,000	18,000	18,000
49105	License renewals	-	1,524	830	1,600
51100	Office supplies	-	1,398	1,500	1,500
52000	Operating supplies	-	32,977	18,385	30,000
52050	Playground/athletic supplies	-	8,395	24,000	31,000
52150	First aid, safety equip & supplies	-	3,519	2,900	2,000
52200	Cleaning/janitorial supplies	-	27,998	43,000	35,000
52300	Expendable tools	-	3,495	9,000	4,000
52350	Electrical/mechanical supplies	-	7,647	12,543	15,000
52420	Horticultural chemicals	-	98,292	148,374	100,000
52460	Sand- seed- soil	-	76,116	120,000	100,000
52540	Fuel	-	175,123	190,620	190,620
52600	Clothing/uniforms	-	-	1,000	1,000
52650	Equip < than \$1000	-	11,499	17,700	15,000
52653	Computer equipment < \$1000	-	776	1,000	1,000
52800	Horticultural supplies	-	10,646	25,000	55,000
54100	Memberships/ dues/ subscription	-	40	500	500
Operating		-	1,744,701	2,171,297	2,499,321

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 539 Other physical environment

Division 6004 Grounds Maintenance | Project 930 Public Services & Park Maintenance

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
63061	Fencing	-	4,400	-	75,000
63193	Sidewalk- new	-	-	8,626	-
63201	Silver Lakes South Park improvement	-	-	23,875	-
64012	Backhoe	-	-	-	75,000
64015	Air conditioner	-	-	2,819	-
64139	Mowers- other	-	61,186	62,000	62,000
64210	Truck pickup	-	-	125,750	300,000
64214	Truck	-	-	-	207,000
64400	Other equipment	-	22,021	42,471	53,800
Capital		-	87,607	265,541	772,800
Project Total		-	5,486,920	6,676,089	6,952,348
Division Total		2,424,402	8,140,631	10,262,639	9,797,848

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 519 Other general governmental services
Division 6005 Purchasing/Contract Administration | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12486	Purchasing Manager	88,812	92,587	92,144	92,144
12487	Purchasing Agent/Contract Analyst	56,951	57,224	4,381	-
12488	Assistant Purchasing Manager	-	-	54,989	59,988
13730	P/T Storekeeper	12,797	-	-	-
14000	Overtime	-	962	2,000	-
15001	Special Payment non P & F	-	7,103	-	-
15116	Cell Phone Pay	1,125	1,800	1,800	1,800
21000	Social Security- matching	12,031	11,642	11,884	11,778
22000	Retirement contributions	36,044	79,610	83,327	20,448
23000	Health Insurance	8,202	9,584	24,238	28,922
23100	Life Insurance	155	279	353	562
24000	Workers compensation	1,607	756	589	647
26300	General retiree health contrib	15,554	15,908	18,640	19,474
	Personnel	233,278	277,455	294,345	235,763
Operating					
34300	Contract- laundry & cleaning	211	122	200	200
34500	Contract- building maintenance	1,910	1,860	2,220	2,220
34982	Function sourcing- Grounds/Facilities	-	-	-	45,368
34989	Contractual service provider	133,882	170,556	281,085	251,894
34990	Contractual services- other	349	-	-	-
40100	Travel/conferences	-	-	300	300
41100	Telephone	3,245	3,612	3,600	3,600
43100	Electric	8,767	8,508	9,500	9,500
43200	Water & sewer	336	344	360	360
46150	R & M- land- building & improvement	3,190	1,480	1,850	-
46250	R & M equipment	-	38	-	-
46300	R & M motor vehicles	1,196	1,205	2,000	4,500
49000	Legal/employment ads	3,816	4,314	5,395	4,500
51100	Office supplies	492	843	750	1,000
52000	Operating supplies	311	502	700	500
52200	Cleaning/janitorial supplies	452	236	750	750
52540	Fuel	3,211	3,406	2,870	-
52650	Equip < than \$1000	400	1,024	500	500
52652	Software < than \$1000 &/or licenses	-	20,298	24,660	24,660
52653	Computer equipment < \$1000	-	-	200	-
54100	Memberships/ dues/ subscription	75	255	260	260
	Operating	161,844	218,602	337,200	350,112
Capital					
64039	Computer equipment not micro	2,000	-	-	-
64055	Laptop/Tablet	3,398	-	-	-
	Capital	5,398	-	-	-
	Project Total	400,521	496,056	631,545	585,875

City of Pembroke Pines, Florida - Expenditure Detail

Division Total	400,521	496,056	631,545	585,875

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 519 Other general governmental services
Division 6006 Environmental Services (Engineering) | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12667	Chief Engineering Inspector	86,746	87,174	86,757	86,757
12770	Engineer Inspector	61,688	63,625	63,420	63,420
12774	Engineer	-	-	37,804	50,000
14000	Overtime	4,438	5,132	6,000	6,000
15001	Special Payment non P & F	-	9,011	-	-
15115	Beeper pay	2,169	1,919	4,300	4,300
21000	Social Security- matching	11,787	12,554	15,171	16,103
22000	Retirement contributions	38,408	80,187	83,932	15,079
23000	Health Insurance	16,235	24,898	30,298	36,153
23100	Life Insurance	336	280	426	740
24000	Workers compensation	4,078	8,200	7,898	9,046
26300	General retiree health contrib	15,554	15,908	23,300	24,343
Personnel		241,440	308,887	359,306	311,941
Operating					
34300	Contract- laundry & cleaning	632	642	1,000	1,000
34500	Contract- building maintenance	2,960	2,910	2,970	2,950
34989	Contractual service provider	73,350	61,322	72,218	136,020
41100	Telephone	728	374	800	500
44200	Rents- machinery & equipment	-	-	200	200
46300	R & M motor vehicles	6,927	3,341	6,500	6,500
46800	Maintenance contracts	4,808	3,678	5,178	5,300
51100	Office supplies	2,327	562	3,000	1,500
52000	Operating supplies	-	-	700	500
52540	Fuel	18,083	19,240	17,780	20,000
52650	Equip < than \$1000	5	24	750	500
52653	Computer equipment < \$1000	450	-	1,000	1,000
54100	Memberships/ dues/ subscription	-	96	128	150
Operating		110,269	92,189	112,224	176,120
Capital					
64210	Truck pickup	34,910	-	30,000	30,000
Capital		34,910	-	30,000	30,000
Project Total		386,619	401,076	501,530	518,061
Division Total		386,619	401,076	501,530	518,061

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 519 Other general governmental services
Division 6008 Howard C. Forman Human Services Campus | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12469	Property Manager	-	-	14,546	43,223
21000	Social Security- matching	-	-	1,113	3,307
23000	Health Insurance	-	-	-	14,461
23100	Life Insurance	-	-	-	160
24000	Workers compensation	-	-	-	184
Personnel		-	-	15,659	61,335
Operating					
31100	Professional services- engineering	481	-	3,000	3,000
31300	Professional services-Outside Legal	9,052	8,431	7,500	10,000
31500	Professional services- other	2,315	1,000	-	50,000
34982	Function sourcing- Grounds/Facilities	-	-	-	771,842
34989	Contractual service provider	367,384	449,772	441,385	-
34990	Contractual services- other	93,666	120,959	100,774	148,321
41100	Telephone	2,522	2,991	3,000	3,000
43100	Electric	213,162	208,441	300,000	220,000
43200	Water & sewer	535	6,403	750	6,500
43300	Gas	1,816	5,542	1,000	1,000
43500	Sanitation	-	-	1,000	-
44200	Rents- machinery & equipment	6,264	5,604	7,000	-
44360	Rentals	273,452	274,216	274,372	275,114
45000	Insurance	25,450	31,637	50,457	39,998
45065	Property insurance-Leasehold	9,355	9,210	21,531	21,550
46150	R & M- land- building & improvement	91,062	129,383	200,000	-
46250	R & M equipment	6,813	15,759	8,000	-
46300	R & M motor vehicles	-	847	2,000	-
46800	Maintenance contracts	17,097	22,558	24,006	2,618
52000	Operating supplies	10,713	3,619	13,000	-
52300	Expendable tools	1,462	28	1,000	-
52540	Fuel	644	166	500	-
52650	Equip < than \$1000	1,830	3,580	5,000	-
52653	Computer equipment < \$1000	180	-	-	-
Operating		1,135,256	1,300,146	1,465,275	1,552,943
Capital					
64400	Other equipment	76,265	1,600	-	-
Capital		76,265	1,600	-	-
Project Total		1,211,521	1,301,746	1,480,934	1,614,278

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 569 Other human services

Division 6008 Howard C. Forman Human Services Campus | Project 55 DCF-Transitional Housing YR2

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31300	Professional services-Outside Legal	1,282	2,132	422	-
34500	Contract- building maintenance	5,729	4,474	4,509	-
34989	Contractual service provider	93,572	97,190	66,483	-
34990	Contractual services- other	8,880	8,510	5,850	-
40100	Travel/conferences	20	1,165	5	-
41100	Telephone	3,114	2,882	2,474	-
43100	Electric	11,447	12,386	10,728	-
43200	Water & sewer	6,674	9,237	7,425	-
44200	Rents- machinery & equipment	684	684	964	-
45065	Property insurance-Leasehold	1,513	1,484	1,000	-
46150	R & M- land- building & improvement	35,216	40,996	18,260	-
46250	R & M equipment	1,007	4,433	1,615	-
46800	Maintenance contracts	418	544	575	-
49175	Administrative fees	-	-	21,353	21,353
49355	Special investigation	550	450	450	-
51100	Office supplies	1,023	416	1,500	-
52000	Operating supplies	6,818	6,488	5,327	-
52650	Equip < than \$1000	3,732	4,190	1,069	-
52652	Software < than \$1000 &/or licenses	645	-	-	-
52653	Computer equipment < \$1000	426	-	-	-
Operating		182,748	197,662	150,009	21,353
Capital					
63061	Fencing	-	-	13,576	-
63993	Improvements - Other	-	-	314	-
64053	Micro computer	-	6,120	-	-
Capital		-	6,120	13,890	-
Grants and Aid					
81121	In-kind- salaries	25,632	24,350	23,069	-
Grants and Aid		25,632	24,350	23,069	-
Project Total		208,380	228,132	186,968	21,353
Division Total		1,419,901	1,529,878	1,667,902	1,635,631

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 572 Parks and recreation
Division 7001 Recreation and Cultural Arts | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12006	Assistant Athletic Coordinator	46,109	45,926	45,927	45,927
12015	Irrigation Maintenance Worker	88,379	13,937	-	-
12025	Irrigation Mechanic	50,731	8,000	-	-
12109	Administrative Supervisor	57,450	9,059	-	-
12181	Division Director of Recreation	93,475	93,925	39,547	-
12215	Senior Lifeguard	103,491	103,732	103,335	103,335
12310	Night Supervisor	120,570	18,733	-	-
12352	P & R Maint WRK/HEO	45,815	11,978	-	-
12355	P & R Maint WRK I	875,540	129,532	-	-
12356	P & R MAINT WRK II	275,968	34,251	-	-
12357	P & R MAINT WRK III	145,246	27,385	-	-
12358	Landscape Maintenance Worker	42,515	6,704	-	-
12359	P&R Maint Worker III/Playground Safety	50,731	8,000	-	-
12508	Rec & Cultural Arts Acct Clerk I	85,513	87,446	87,028	87,028
12519	Recreation & Cultural Arts Director	124,936	142,760	143,791	143,791
12521	Asst. Rec & Cultural Arts Director	133,437	9,831	56,087	97,220
12525	Administrative Assistant I	46,442	46,666	70,735	88,459
12531	Division Director of Park Operations	72,488	11,501	-	-
12546	Aquatic Coordinator	85,420	85,093	85,093	85,093
12547	Aquatic Coordinator Assistant	59,800	60,030	59,800	59,800
12559	Recreation Supervisor II	152,754	153,593	153,006	187,617
12562	Recreation Supervisor I	56,874	56,888	56,888	56,888
12563	Special Events Coordinator	58,353	59,861	60,924	60,924
12564	Special Events- Coordinator Assistant	-	-	24,936	43,223
12572	Cultural Arts Coordinator	57,450	57,671	52,064	57,450
12573	Recreation Specialist	64,337	105,398	90,935	76,045
12578	Maintenance Crew Leader	100,765	8,226	-	-
12581	Recreation Specialist II	122,731	123,004	98,774	81,350
12659	Spray Fertilizer Technician	36,659	3,326	-	-
12740	Custodian	33,327	5,196	-	-
12891	Special Population Prog Coord	62,733	62,974	62,733	62,733
12992	Vacation leave - retire/term	10,482	90,245	3,092	-
12996	Sick leave - retire/term	22,824	74,074	2,294	-
13405	P/T Art Teacher	63,926	64,708	52,042	68,959
13450	P/T Cashier	10,627	10,257	11,195	11,195
13454	P/T Administrative Assistant	59,838	38,716	38,826	38,826
13488	P/T Senior Lifeguard	40,381	42,182	41,496	41,496
13492	P/T Lifeguard	82,500	95,540	106,700	106,700
13495	P/T Recreation Aide	183,562	138,526	166,632	181,868
13500	P/T Maintenance Worker I	156,486	21,362	-	-
13507	P/T Summer Program	124,978	136,127	168,775	217,839
13526	P/T Recreation Therapeutics	-	8,949	12,470	16,438
13527	P/T Self Defense Instructor	-	-	10,400	10,400
13528	P/T Assistant PAC Program Director	-	-	18,850	18,850
13537	P/T Music Teacher	36,948	36,548	48,140	48,140

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 572 Parks and recreation
Division 7001 Recreation and Cultural Arts | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
13539	P/T Drama Teacher	9,120	9,639	9,108	9,108
13549	P/T Storage Lot Attendant	7,498	-	9,685	9,897
13562	P/T Curator	24,952	23,778	20,353	25,442
13563	P/T Recreation Leader	41,369	34,891	54,604	54,604
13591	P/T Water Safety Instructor	101,665	62,673	111,150	111,150
13602	P/T Recreation Specialist	16,794	13,987	31,741	31,741
13680	P/T Clerk Spec I	25,606	28,049	26,202	26,202
13738	P/T Custodian	77,274	12,131	-	-
14000	Overtime	18,371	11,963	9,720	11,820
15001	Special Payment non P & F	-	85,051	-	-
15010	Certification pay	650	560	540	540
15100	Holiday pay	4,554	1,526	1,000	1,000
15108	Shift Differential	10,721	2,398	8,320	3,120
15116	Cell Phone Pay	900	2,025	1,800	1,800
21000	Social Security- matching	327,310	192,916	186,159	180,579
22000	Retirement contributions	847,191	872,354	645,388	172,986
23000	Health Insurance	586,464	303,774	248,440	303,681
23100	Life Insurance	4,004	3,293	3,059	4,938
24000	Workers compensation	136,290	148,441	105,911	107,905
26300	General retiree health contrib	579,387	259,831	209,558	243,426
Personnel		6,962,715	4,417,142	3,655,253	3,397,533
Operating					
31400	Professional services- medical	-	-	400	-
31500	Professional services- other	10,088	4,034	8,500	6,400
34300	Contract- laundry & cleaning	14,672	-	-	-
34500	Contract- building maintenance	14,934	175	-	-
34989	Contractual service provider	385,477	180,391	184,417	197,310
34990	Contractual services- other	401,169	97,587	94,340	95,340
40100	Travel/conferences	201	78	200	200
40229	Training	766	3,558	-	-
41100	Telephone	36,060	27,303	31,000	30,300
41225	Cable fees	-	-	-	4,320
41400	Postage	109	315	200	300
43100	Electric	722,852	635,620	725,300	750,000
43200	Water & sewer	95,217	95,459	98,200	119,000
43320	Gas- Pool	14,351	13,003	24,700	23,890
44200	Rents- machinery & equipment	13,851	8,211	10,375	22,757
44700	Rent - Charter School facilities	509,374	493,804	501,657	509,182
46150	R & M- land- building & improvement	244,770	1,169	3,500	40,800
46170	R & M irrigation	27,237	260	-	-
46250	R & M equipment	58,809	5,247	2,000	5,500
46300	R & M motor vehicles	163,883	53,161	67,213	65,000
46600	R & M pool	40,905	53,486	55,898	109,420
46800	Maintenance contracts	18,000	-	1,425	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 572 Parks and recreation
Division 7001 Recreation and Cultural Arts | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
47100	Printing	1,610	1,101	2,507	1,575
48100	Advertising	-	-	1,293	2,000
48505	Special Population Program	3,040	880	5,670	11,720
48555	Youth Soccer	78,523	73,870	78,500	78,500
49105	License renewals	9,891	10,551	10,770	10,700
49400	Bank service charge	2,026	186	3,000	-
49645	Pines Athletic Club Program	-	-	32,271	45,500
49655	Special events- ArtsPark	7,851	5,919	7,305	6,800
51100	Office supplies	7,965	4,520	6,600	6,600
52000	Operating supplies	32,583	6,347	13,600	6,400
52050	Playground/athletic supplies	20,149	2,181	4,500	4,500
52070	Art & Cultural Supplies	22,245	22,033	23,300	30,956
52071	ArtsPark Supplies	11,307	10,199	15,060	32,540
52150	First aid, safety equip & supplies	5,630	2,023	3,500	5,800
52200	Cleaning/janitorial supplies	44,258	4,080	4,900	2,400
52300	Expendable tools	6,248	32	-	200
52350	Electrical/mechanical supplies	38,182	642	-	-
52420	Horticultural chemicals	121,451	1,470	-	-
52421	Community garden supplies	1,046	1,824	2,400	4,500
52460	Sand- seed- soil	93,086	692	2,250	2,250
52480	Pool Chemicals & Supplies	79,000	63,973	75,100	73,100
52540	Fuel	219,141	40,412	32,836	42,000
52600	Clothing/uniforms	5,538	5,122	5,900	5,900
52650	Equip < than \$1000	37,373	14,769	18,750	25,465
52652	Software < than \$1000 &/or licenses	329	-	100	100
52653	Computer equipment < \$1000	610	494	950	2,090
52800	Horticultural supplies	13,186	23	-	-
54100	Memberships/ dues/ subscription	535	295	1,000	1,000
55229	Training	-	-	3,900	3,800
Operating		3,635,529	1,946,494	2,165,287	2,386,115
Capital					
63000	Improvement other than building	-	-	-	21,500
63061	Fencing	1,985	-	-	-
64214	Truck	-	-	37,698	18,500
64221	Van	-	-	-	24,323
64400	Other equipment	174,124	52,993	18,289	9,800
Capital		176,109	52,993	55,987	74,123
Project Total		10,774,353	6,416,629	5,876,527	5,857,771

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 572 Parks and recreation

Division 7001 Recreation and Cultural Arts | Project 201 West Pines pre-school

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12151	City Teacher	65,728	65,981	65,728	-
12559	Recreation Supervisor II	34,611	34,744	34,612	-
13409	P/T Day Care Clerical Spec	-	5,822	26,000	-
13552	P/T Teacher - Recreation	39,900	43,875	45,646	-
13567	P/T Recreation Teacher Aide	69,774	71,689	72,000	-
13680	P/T Clerk Spec I	8,092	-	-	-
14000	Overtime	99	-	164	-
15001	Special Payment non P & F	-	5,919	-	-
15010	Certification pay	60	60	60	-
21000	Social Security- matching	16,431	17,083	19,514	-
22000	Retirement contributions	25,694	53,578	56,114	-
23000	Health Insurance	20,506	23,961	30,298	-
23100	Life Insurance	137	187	239	-
24000	Workers compensation	3,701	7,411	4,925	-
26300	General retiree health contrib	19,443	19,885	23,300	-
Personnel		304,177	350,195	378,600	-
Operating					
34500	Contract- building maintenance	1,152	1,302	1,152	-
34989	Contractual service provider	2,354	15,111	-	-
34990	Contractual services- other	-	-	1,600	-
40229	Training	60	-	-	-
43100	Electric	15,067	11,599	15,000	-
43200	Water & sewer	2,405	3,315	2,600	-
44200	Rents- machinery & equipment	837	837	900	-
46150	R & M- land- building & improvement	5,791	4,501	9,300	-
46250	R & M equipment	1,032	63	1,000	-
46800	Maintenance contracts	420	420	420	-
49104	License fees	185	191	195	-
51100	Office supplies	623	756	900	-
52000	Operating supplies	7,813	9,355	10,500	-
52050	Playground/athletic supplies	-	402	500	-
52150	First aid, safety equip & supplies	-	77	300	-
52200	Cleaning/janitorial supplies	1,628	1,109	1,800	-
52600	Clothing/uniforms	392	375	500	-
52650	Equip < than \$1000	1,135	2,591	2,665	-
52652	Software < than \$1000 &/or licenses	902	85	-	-
52701	Food purchases	10,492	10,079	10,300	-
54510	Media Books	952	671	1,000	-
55229	Training	-	-	100	-
Operating		53,241	62,840	60,732	-
Project Total		357,417	413,035	439,332	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 572 Parks and recreation
Division 7001 Recreation and Cultural Arts | Project 304 Special Population

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
13507	P/T Summer Program	-	46,695	48,470	-
21000	Social Security- matching	-	3,572	3,708	-
Personnel		-	50,267	52,178	-
Operating					
48505	Special Population Program	-	22,559	27,059	-
Operating		-	22,559	27,059	-
Capital					
64053	Micro computer	-	1,746	-	-
Capital		-	1,746	-	-
Project Total		-	74,573	79,237	-
Division Total		11,131,770	6,904,237	6,395,096	5,857,771

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 574 Special events
Division 7003 Special Events | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
49649	Special events	49,911	31,064	45,853	48,180
49651	Special event- teen program	2,666	2,175	4,200	3,880
49656	Special event- Xmas/Chanukah	20,100	20,781	24,500	31,925
49659	Special Event- Kids Konnection	5,404	7,907	6,000	7,900
49660	Special event- Easter egg hunt	9,252	8,828	9,300	9,900
49662	Special Event- 4th Of July	30,108	28,584	30,000	38,400
49666	Special event- Halloween contest	8,529	7,513	10,090	9,900
49670	Special event- Pines Day	25,429	30,579	30,000	35,000
49674	Special event- summer program	12,078	39,612	48,620	28,700
Operating		163,477	177,043	208,563	213,785
Project Total		163,477	177,043	208,563	213,785
Division Total		163,477	177,043	208,563	213,785

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 579 Other culture/recreation

Division 7005 Walter C Young Dinner Theatre | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12669	Stage Manager/Custodian	73,861	36,930	-	-
12992	Vacation leave - retire/term	-	20,220	-	-
12996	Sick leave - retire/term	-	13,994	-	-
13739	P/T Facilities Custodian	2,456	1,199	-	-
14000	Overtime	-	330	-	-
15108	Shift Differential	2,040	1,032	-	-
21000	Social Security- matching	5,859	2,964	-	-
22000	Retirement contributions	18,891	39,441	-	-
23000	Health Insurance	16,404	19,168	-	-
23100	Life Insurance	81	139	-	-
24000	Workers compensation	2,662	5,351	-	-
26300	General retiree health contrib	15,554	15,908	-	-
Personnel		137,808	156,677	-	-
Operating					
31500	Professional services- other	16,985	15,140	2,500	2,500
34500	Contract- building maintenance	-	26,690	8,574	8,574
34990	Contractual services- other	19,800	22,000	2,500	1,500
41100	Telephone	834	905	865	1,100
46150	R & M- land- building & improvement	2,041	-	7,650	2,000
46250	R & M equipment	715	1,755	225	225
47100	Printing	-	761	300	100
48100	Advertising	-	-	300	300
49104	License fees	400	590	650	650
52000	Operating supplies	-	271	200	300
52200	Cleaning/janitorial supplies	452	130	500	-
52350	Electrical/mechanical supplies	-	10	500	200
52650	Equip < than \$1000	-	784	1,450	720
Operating		41,227	69,036	26,214	18,169
Project Total		179,036	225,713	26,214	18,169
Division Total		179,036	225,713	26,214	18,169

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 575 Special recreation facility
Division 7006 Golf Course | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31500	Professional services- other	563,843	576,677	583,705	597,362
32100	Accounting and auditing fees	1,700	1,744	1,778	1,813
34300	Contract- laundry & cleaning	-	69	72	100
34500	Contract- building maintenance	2,972	2,849	27,472	28,000
34900	Contract- cart rental	138,338	129,782	119,232	116,300
34950	Contract- maintenance	625,468	625,468	642,680	661,949
34990	Contractual services- other	3,936	3,904	4,800	4,000
41100	Telephone	3,853	3,947	4,000	4,000
41225	Cable fees	911	804	830	900
41400	Postage	170	39	250	250
43100	Electric	78,179	81,615	80,000	79,000
43200	Water & sewer	6,327	9,780	9,500	9,800
43340	Gas- restaurant	5,457	6,579	5,400	5,700
44200	Rents- machinery & equipment	837	837	840	1,000
46150	R & M- land- building & improvement	27,992	59,679	395,134	60,000
46170	R & M irrigation	915	299	1,500	1,000
46250	R & M equipment	6,223	4,792	6,600	5,300
46800	Maintenance contracts	1,680	1,680	1,700	1,700
47100	Printing	502	948	3,150	2,000
48100	Advertising	18,086	21,569	21,300	21,275
49105	License renewals	1,000	510	1,000	1,510
49201	Taxes and/or assessments	20,340	32,813	32,000	33,000
49400	Bank service charge	31,282	33,665	32,000	34,000
51100	Office supplies	471	346	600	750
52000	Operating supplies	21,532	19,926	21,500	21,000
52150	First aid, safety equip & supplies	-	-	100	100
52200	Cleaning/janitorial supplies	3,526	1,944	4,000	3,200
52300	Expendable tools	1,008	1,302	2,100	2,100
52350	Electrical/mechanical supplies	1,487	1,439	3,105	2,200
52420	Horticultural chemicals	166,630	180,486	181,902	188,560
52460	Sand- seed- soil	32,793	30,388	39,156	36,250
52650	Equip < than \$1000	5,673	9,293	7,055	6,300
52652	Software < than \$1000 &/or licenses	1,950	1,500	1,950	2,000
52653	Computer equipment < \$1000	-	-	1,538	-
52800	Horticultural supplies	14,008	10,545	18,000	15,000
54100	Memberships/ dues/ subscription	150	150	175	375
Operating		1,789,238	1,857,368	2,256,124	1,947,794
Capital					
63067	Lake Bank Erosion Barrier	-	-	-	167,070
64139	Mowers- other	-	26,603	-	35,000
64198	Sprayer	29,570	-	-	-
64213	Trailer	1,795	-	-	-
64400	Other equipment	-	16,300	42,099	23,000
Capital		31,365	42,903	42,099	225,070

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 575 Special recreation facility
Division 7006 Golf Course | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Project Total		1,820,603	1,900,271	2,298,223	2,172,864
Division Total		1,820,603	1,900,271	2,298,223	2,172,864

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 569 Other human services
Division 8001 Community Services | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12084	Community Service Director	54,766	54,977	54,767	65,000
12543	Activities Coordinator	47,294	47,481	47,300	47,300
12685	Clerical Aide	33,124	33,160	33,033	33,033
14000	Overtime	1,738	2,935	4,000	5,000
15001	Special Payment non P & F	-	7,011	2,600	-
21000	Social Security- matching	10,059	10,628	10,490	10,998
22000	Retirement contributions	34,551	72,137	75,507	16,802
23000	Health Insurance	20,506	23,961	30,298	36,153
23100	Life Insurance	149	252	321	537
24000	Workers compensation	1,107	2,225	2,357	2,776
26300	General retiree health contrib	19,443	19,885	23,300	24,343
	Personnel	222,738	274,652	283,973	241,942
Operating					
31500	Professional services- other	1,869	655	700	500
34500	Contract- building maintenance	69,927	69,960	70,441	76,784
34982	Function sourcing- Grounds/Facilities	-	-	-	34,755
34989	Contractual service provider	169,706	152,125	157,750	114,594
34990	Contractual services- other	77,818	78,339	85,109	92,199
40100	Travel/conferences	363	180	379	-
41100	Telephone	21,487	23,302	22,000	25,000
41225	Cable fees	1,280	1,386	1,290	1,440
43100	Electric	92,491	93,136	93,000	100,000
43200	Water & sewer	9,730	8,185	9,700	9,500
43300	Gas	464	446	500	600
44200	Rents- machinery & equipment	36	36	600	100
46150	R & M- land- building & improvement	40,782	62,159	41,200	40,000
46250	R & M equipment	3,194	2,622	2,800	3,500
46300	R & M motor vehicles	7,199	945	7,000	3,000
46800	Maintenance contracts	1,449	1,631	2,000	2,000
46801	I.T. Maintenance contracts	3,000	3,000	3,000	3,000
47100	Printing	1,646	801	13,000	13,000
51100	Office supplies	3,591	4,064	3,500	4,500
52000	Operating supplies	4,019	5,303	5,121	5,500
52200	Cleaning/janitorial supplies	10,357	5,565	8,000	7,500
52350	Electrical/mechanical supplies	2,775	3,115	3,500	3,500
52540	Fuel	9,737	4,088	10,000	7,000
52650	Equip < than \$1000	6,327	5,395	2,000	5,500
52653	Computer equipment < \$1000	601	779	1,300	1,000
54100	Memberships/ dues/ subscription	650	673	700	700
	Operating	540,499	527,889	544,590	555,172
Capital					
64028	Car	-	-	-	25,000
	Capital	-	-	-	25,000

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 569 Other human services

Division 8001 Community Services | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Grants and Aid					
82012	Grant- elderly energy assistance	14,471	16,195	28,959	15,403
Grants and Aid		14,471	16,195	28,959	15,403
Project Total		777,708	818,736	857,522	837,517

Entity 1 General Fund | Function 569 Other human services

Division 8001 Community Services | Project 305 Re-engage for Good

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31500	Professional services- other	-	1,813	11,437	-
47100	Printing	-	-	1,000	-
48100	Advertising	-	-	2,250	-
52000	Operating supplies	-	-	1,000	-
Operating		-	1,813	15,687	-
Project Total		-	1,813	15,687	-
Division Total		777,708	820,548	873,209	837,517

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 554 Housing and urban development
Division 8002 Housing Division | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12084	Community Service Director	27,383	27,489	27,384	32,500
12101	Residential Rental Coordinator	20,420	20,570	19,493	22,017
14000	Overtime	-	23	5,000	5,000
15001	Special Payment non P & F	-	2,265	-	-
21000	Social Security- matching	3,594	3,794	3,970	4,302
22000	Retirement contributions	13,046	25,032	26,201	4,368
23000	Health Insurance	2,051	2,397	3,030	10,846
23100	Life Insurance	56	87	112	202
24000	Workers compensation	334	651	674	857
26300	General retiree health contrib	5,834	5,965	6,991	7,304
Personnel		72,719	88,273	92,855	87,396
Operating					
34500	Contract- building maintenance	54,556	57,016	56,400	56,238
34982	Function sourcing- Grounds/Facilities	-	-	-	86,319
34989	Contractual service provider	193,046	200,400	220,376	167,527
34990	Contractual services- other	2,040	1,870	2,100	2,163
41100	Telephone	4,672	4,555	5,500	5,253
41225	Cable fees	26,501	27,928	30,000	31,000
43100	Electric	46,921	45,018	53,000	54,600
43200	Water & sewer	63,902	66,299	82,136	84,600
44200	Rents- machinery & equipment	244	-	1,000	1,000
44330	Credit application	2,380	2,625	2,400	2,700
44360	Rentals	710,467	712,971	710,818	712,057
45000	Insurance	23,126	21,728	41,044	42,056
46150	R & M- land- building & improvement	80,749	55,747	77,500	85,000
46250	R & M equipment	2,316	1,028	5,500	5,700
46300	R & M motor vehicles	-	-	315	500
46800	Maintenance contracts	22,149	22,613	28,000	28,900
46801	I.T. Maintenance contracts	300	300	300	300
48100	Advertising	4,557	5,535	4,800	7,300
49175	Administrative fees	98,030	103,290	112,713	125,916
51100	Office supplies	1,543	1,704	3,000	3,100
52000	Operating supplies	3,318	2,127	5,000	5,000
52200	Cleaning/janitorial supplies	3,678	1,986	5,000	5,000
52540	Fuel	1,570	1,464	1,374	-
52650	Equip < than \$1000	33,636	49,375	49,000	66,000
52652	Software < than \$1000 &/or licenses	472	-	600	600
52653	Computer equipment < \$1000	1,047	1,023	1,200	2,200
Operating		1,381,221	1,386,601	1,499,076	1,581,029
Capital					
64050	Copier machine	2,836	-	-	-
Capital		2,836	-	-	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 554 Housing and urban development
Division 8002 Housing Division | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Project Total		1,456,776	1,474,875	1,591,931	1,668,425

Entity 1 General Fund | Function 554 Housing and urban development
Division 8002 Housing Division | Project 603 Rental - Pines Place

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12084	Community Service Director	27,383	27,489	27,384	32,500
12101	Residential Rental Coordinator	20,420	20,570	19,493	22,017
12525	Administrative Assistant I	61,568	61,864	61,568	61,568
14000	Overtime	41	23	5,000	5,000
15001	Special Payment non P & F	-	5,959	-	-
21000	Social Security- matching	8,163	8,671	8,680	9,012
22000	Retirement contributions	28,792	57,906	60,610	10,550
23000	Health Insurance	10,253	11,981	15,149	25,307
23100	Life Insurance	124	202	258	429
24000	Workers compensation	490	963	917	1,119
26300	General retiree health contrib	13,611	13,919	16,311	17,041
Personnel		170,845	209,546	215,370	184,543

Operating

31300	Professional services-Outside Legal	10,438	10,972	30,000	37,000
34500	Contract- building maintenance	74,356	81,288	85,000	75,000
34982	Function sourcing- Grounds/Facilities	-	-	-	179,750
34989	Contractual service provider	191,205	205,653	239,205	72,880
34990	Contractual services- other	104,633	100,665	161,036	161,036
41100	Telephone	7,883	9,106	12,394	11,000
41225	Cable fees	61,579	90,100	100,000	100,000
43100	Electric	169,174	160,279	197,141	228,744
43200	Water & sewer	194,783	207,914	194,783	194,783
44200	Rents- machinery & equipment	3,112	200	3,112	3,112
44330	Credit application	9,215	9,440	10,500	10,500
44360	Rentals	4,184,130	4,322,182	4,320,789	4,001,645
45000	Insurance	44,747	40,407	76,753	80,088
46150	R & M- land- building & improvement	108,725	69,437	168,000	260,000
46250	R & M equipment	15,320	32,016	26,000	46,000
46800	Maintenance contracts	14,194	15,069	16,496	16,496
46801	I.T. Maintenance contracts	900	900	1,500	1,500
48100	Advertising	240	-	2,500	5,000
49104	License fees	1,354	2,150	2,161	2,161
49175	Administrative fees	189,677	192,089	210,777	239,784
51100	Office supplies	1,555	2,654	3,135	4,635
52000	Operating supplies	4,664	3,684	3,260	4,760
52200	Cleaning/janitorial supplies	19,905	9,543	17,500	20,000
52300	Expendable tools	43	-	209	209
52540	Fuel	1,570	1,464	1,374	1,374

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 554 Housing and urban development
Division 8002 Housing Division | Project 603 Rental - Pines Place

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
52650	Equip < than \$1000	1,964	3,770	3,500	6,000
54100	Memberships/ dues/ subscription	-	-	103	-
	Operating	5,415,368	5,570,981	5,887,228	5,763,457
Capital					
64400	Other equipment	-	1,600	-	-
	Capital	-	1,600	-	-
	Project Total	5,586,212	5,782,128	6,102,598	5,948,000
	Division Total	7,042,988	7,257,002	7,694,529	7,616,425

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 515 Comprehensive planning

Division 9002 Planning and Economic Development | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12184	Zoning Administrator	81,182	81,573	81,183	81,183
12524	Administrative Coordinator I	55,977	56,071	55,890	55,890
12684	Clerical Spec II	40,477	17,125	-	-
12695	Plan/Econ Development Div Director	65,000	78,375	82,785	91,104
12696	Planning Administrator	69,992	70,329	69,992	69,992
12996	Sick leave - retire/term	-	9,276	-	-
13161	Administrative Services Director	51,811	-	-	-
13426	P/T Planning Administrator	38,727	34,169	42,609	42,609
13449	P/T CADD Operator	-	-	12,844	12,844
14000	Overtime	-	47	12,140	9,712
15001	Special Payment non P & F	-	14,225	-	-
15116	Cell Phone Pay	90	1,380	1,380	1,380
21000	Social Security- matching	29,559	26,714	27,427	27,906
22000	Retirement contributions	87,481	145,271	183,133	36,414
23000	Health Insurance	49,214	51,886	48,476	57,844
23100	Life Insurance	423	618	676	1,101
24000	Workers compensation	1,197	1,747	1,346	1,508
26300	General retiree health contrib	46,662	39,770	46,600	38,948
Personnel		617,792	628,575	666,481	528,435
Operating					
34989	Contractual service provider	-	73,545	172,769	235,000
34990	Contractual services- other	5,650	10,040	5,500	7,200
40100	Travel/conferences	-	50	1,200	2,500
41100	Telephone	1,962	1,666	3,120	2,000
41400	Postage	-	-	38,877	5,000
44200	Rents- machinery & equipment	4,287	4,066	1,802	1,802
45440	Insurance- errors & omissions	-	-	150	150
46250	R & M equipment	-	140	220	220
46300	R & M motor vehicles	774	-	1,400	1,400
46800	Maintenance contracts	-	269	2,734	1,734
47100	Printing	1,675	-383	2,000	2,000
48510	Economic Development Activities	6,355	11,290	75,000	75,000
49000	Legal/employment ads	6,118	5,784	6,000	7,800
51100	Office supplies	3,156	1,372	6,000	5,000
52000	Operating supplies	-4,600	-4,138	260	260
52540	Fuel	869	983	892	950
52650	Equip < than \$1000	-	250	500	500
52652	Software < than \$1000 &/or licenses	1,295	1,464	8,500	8,500
52653	Computer equipment < \$1000	508	309	2,000	2,000
54100	Memberships/ dues/ subscription	-	-	820	950
Operating		28,050	106,707	329,744	359,966
Project Total		645,842	735,282	996,225	888,401

City of Pembroke Pines, Florida - Expenditure Detail

Division Total	645,842	735,282	996,225	888,401

City of Pembroke Pines, Florida - Expenditure Detail

Entity 1 General Fund | Function 529 Other public safety
Division 9007 Code Compliance | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12085	Code Compliance Administrator	98,426	98,899	98,426	-
12192	Lead Code Officer	55,224	55,436	55,224	-
12684	Clerical Spec II	71,053	71,395	71,053	-
12715	Code Compliance Officer	320,409	328,741	327,625	-
12992	Vacation leave - retire/term	-	-	11,964	-
12996	Sick leave - retire/term	-	-	3,425	-
14000	Overtime	-	38	1,000	-
15001	Special Payment non P & F	-	31,171	-	-
15010	Certification pay	240	240	240	-
15116	Cell Phone Pay	1,680	1,920	1,920	-
21000	Social Security- matching	39,584	43,082	43,689	-
22000	Retirement contributions	134,444	268,132	260,515	-
23000	Health Insurance	90,225	105,425	133,309	-
23100	Life Insurance	633	1,032	1,310	-
24000	Workers compensation	13,797	26,638	20,500	-
26300	General retiree health contrib	85,547	87,494	102,520	-
Personnel		911,262	1,119,643	1,132,720	-
Operating					
31300	Professional services-Outside Legal	3,250	3,900	6,850	-
34990	Contractual services- other	1,668	1,972	3,700	-
41100	Telephone	1,320	918	1,500	-
41380	Data communication	4,757	4,476	6,560	-
46250	R & M equipment	-	-	1,500	-
46300	R & M motor vehicles	14,760	26,501	19,400	-
46800	Maintenance contracts	786	1,117	900	-
47100	Printing	42	63	1,400	-
49100	Recording fees	4,215	5,210	7,000	-
51100	Office supplies	1,021	1,651	3,000	-
52000	Operating supplies	1,384	1,626	1,700	-
52540	Fuel	20,387	21,024	18,500	-
52600	Clothing/uniforms	-	-	400	-
52650	Equip < than \$1000	578	490	1,500	-
52653	Computer equipment < \$1000	1,395	1,484	2,200	-
54100	Memberships/ dues/ subscription	-	-	240	-
Operating		55,564	70,431	76,350	-
Capital					
64055	Laptop/Tablet	-	-	20,302	-
64214	Truck	-	-	37,698	-
Capital		-	-	58,000	-
Project Total		966,826	1,190,074	1,267,070	-
Division Total		966,826	1,190,074	1,267,070	-

City of Pembroke Pines, Florida - Expenditure Detail

1 General Fund	139,936,567	151,606,930	159,325,375	164,484,987

City of Pembroke Pines, Florida - Expenditure Detail

Entity 51 Wetlands Trust Fund | Function 537 Conservation and resource management
Division 6007 Mitigation Trust | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31500	Professional services- other	-	-	13,236	15,000
31750	Custodial fees	1,460	1,460	1,500	1,500
34989	Contractual service provider	10,000	14,333	1,286	-
46180	R & M mitigation	4,172	4,127	478	-
Operating		15,631	19,920	16,500	16,500
Project Total		15,631	19,920	16,500	16,500
Division Total		15,631	19,920	16,500	16,500
51 Wetlands Trust Fund		15,631	19,920	16,500	16,500

City of Pembroke Pines, Florida - Expenditure Detail

Entity 100 Road & Bridge Fund | Function 541 Road and street facilities

Division 6002 Maintenance | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12015	Irrigation Maintenance Worker	48,214	48,214	4,172	-
12091	Pub Works & Facility Supervisor	70,008	70,412	6,064	-
12250	Maintenance Worker II	47,261	47,079	-	-
12578	Maintenance Crew Leader	9,877	-	-	-
12992	Vacation leave - retire/term	1,913	512	12,685	-
12993	Accrued vacation	-	24,740	-24,740	-
12994	Accrued sick leave	-	11,938	-11,938	-
12996	Sick leave - retire/term	67	6,610	22,030	-
14000	Overtime	10,312	15,844	1,139	-
15001	Special Payment non P & F	-	8,459	-	-
15115	Beeper pay	5,592	9,285	876	-
15116	Cell Phone Pay	-	900	150	-
21000	Social Security- matching	14,306	15,425	3,578	-
22000	Retirement contributions	42,029	130,445	92,624	-
22001	Retirement contribution - legacy	-	-	-	144,886
23000	Health Insurance	41,011	25,006	3,030	-
23100	Life Insurance	311	307	32	-
24000	Workers compensation	13,162	18,636	1,622	-
26300	General retiree health contrib	38,885	39,770	27,960	-
Personnel		342,948	473,582	139,284	144,886
Operating					
30010	Contingency	-	-	708,929	-
34300	Contract- laundry & cleaning	1,351	1,424	134	-
34983	Function sourcing- Rights of Way	-	-	813,588	887,550
34989	Contractual service provider	973,645	799,499	92,702	-
34990	Contractual services- other	536,286	512,755	616,793	612,878
41100	Telephone	1,351	3,071	649	-
43400	Street lighting	1,067,278	1,139,017	1,070,000	1,185,566
44200	Rents- machinery & equipment	4,665	4,467	-	-
45000	Insurance	130,388	126,502	205,438	242,475
46150	R & M- land- building & improvement	45,629	51,715	225	-
46250	R & M equipment	7,304	4,203	667	-
46300	R & M motor vehicles	66,826	89,634	7,435	-
51100	Office supplies	1,760	1,076	100	-
52000	Operating supplies	5,719	4,054	225	-
52150	First aid, safety equip & supplies	3,440	3,332	-	-
52200	Cleaning/janitorial supplies	1,583	697	43	-
52300	Expendable tools	1,681	1,145	9	-
52540	Fuel	73,660	71,156	13,636	-
52650	Equip < than \$1000	1,115	3,220	-	-
53100	Road/street materials	52,005	54,106	5,763	-
53200	Road signs	413	630	125	-
53300	Street lighting material	14,698	51,823	1,878	-
Operating		2,990,797	2,923,524	3,538,339	2,928,469

City of Pembroke Pines, Florida - Expenditure Detail

Entity 100 Road & Bridge Fund | Function 541 Road and street facilities
Division 6002 Maintenance | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
64210	Truck pickup	-	55,477	-	-
64211	Street sweeper	-	191,000	-	-
64214	Truck	-	66,788	-	-
64400	Other equipment	-	11,687	8,087	-
Capital		-	324,952	8,087	-
Project Total		3,333,745	3,722,058	3,685,710	3,073,355

Entity 100 Road & Bridge Fund | Function 541 Road and street facilities
Division 6002 Maintenance | Project 674 Sheridan St - Brwd County

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
67999	IF - Transportation Projects	175,000	-	-	-
Capital		175,000	-	-	-
Project Total		175,000	-	-	-
Division Total		3,508,745	3,722,058	3,685,710	3,073,355

City of Pembroke Pines, Florida - Expenditure Detail

Entity 100 Road & Bridge Fund | Function 541 Road and street facilities

Division 6003 Infrastructure | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31100	Professional services- engineering	5,425	-	10,000	5,000
34990	Contractual services- other	5,167	5,181	5,500	5,500
44200	Rents- machinery & equipment	-	2,187	-	-
46150	R & M- land- building & improvement	8,636	10,695	-	-
46164	R & M resurfacing	821,052	306,400	897,284	1,651,000
46165	R & M drainage	7,826	29,215	173,590	177,000
49102	Permit fees	-	-	1,500	-
53999	Transp Proj owned by Other G'vt	-	-	180,000	180,000
	Operating	848,105	353,678	1,267,874	2,018,500
Capital					
63186	Repaving/Road improvement	104,606	-	-	-
63193	Sidewalk- new	6,730	-	3,410	-
64087	Wheel Loader	124,517	-	6,750	-
67193	IF - Sidewalk	2,700	-	-	-
	Capital	238,553	-	10,160	-
	Project Total	1,086,658	353,678	1,278,034	2,018,500
	Division Total	1,086,658	353,678	1,278,034	2,018,500

City of Pembroke Pines, Florida - Expenditure Detail

Entity 100 Road & Bridge Fund | Function 544 Transit system
Division 8004 Transit System | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Other					
91123	Transfer to ADA	108,257	-	-	-
91128	Transfer to Community Bus Program	585,620	363,238	285,494	316,807
Other		693,878	363,238	285,494	316,807
Project Total		693,878	363,238	285,494	316,807
Division Total		693,878	363,238	285,494	316,807
100 Road & Bridge Fund		5,289,280	4,438,974	5,249,238	5,408,662

City of Pembroke Pines, Florida - Expenditure Detail

**Entity 120 State Housing Initiative Program | Function 554 Housing and urban development
Division 600 Community Development | Project 2008 2008 Grant Year**

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
34991	Home repair/weatherization	681,931	-	-	-
	Operating	681,931	-	-	-
	Project Total	681,931	-	-	-

**Entity 120 State Housing Initiative Program | Function 554 Housing and urban development
Division 600 Community Development | Project 2009 2009 Grant Year**

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31501	Professional services- CRA admin	-	11,525	-	-
34991	Home repair/weatherization	13,205	145,808	-	-
49206	1st Time Home Buyer Assistance	-	45,294	-	-
	Operating	13,205	202,627	-	-
	Project Total	13,205	202,627	-	-

**Entity 120 State Housing Initiative Program | Function 554 Housing and urban development
Division 600 Community Development | Project 2011 2011 Grant Year**

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31501	Professional services- CRA admin	11,560	-	140	-
34991	Home repair/weatherization	-	4,634	150,596	-
	Operating	11,560	4,634	150,736	-
	Project Total	11,560	4,634	150,736	-

**Entity 120 State Housing Initiative Program | Function 554 Housing and urban development
Division 600 Community Development | Project 2012 2012 Grant Year**

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31501	Professional services- CRA admin	-	5,945	104	-
34991	Home repair/weatherization	-	1,225	148,069	-
	Operating	-	7,170	148,173	-
	Project Total	-	7,170	148,173	-

**Entity 120 State Housing Initiative Program | Function 554 Housing and urban development
Division 600 Community Development | Project 2013 2013 Grant Year**

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31501	Professional services- CRA admin	-	-	6,529	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 120 State Housing Initiative Program | Function 554 Housing and urban development
Division 600 Community Development | Project 2013 2013 Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31510	Professional service- Direct cost	-	-	15,237	-
34991	Home repair/weatherization	-	1,850	204,172	-
Operating		-	1,850	225,938	-
Project Total		-	1,850	225,938	-

Entity 120 State Housing Initiative Program | Function 554 Housing and urban development
Division 600 Community Development | Project 2014 2014 Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31501	Professional services- CRA admin	-	-	71,045	-
34991	Home repair/weatherization	-	-	429,562	-
49208	Home owner counseling	-	-	30,000	-
49216	Home Buyer Assistance	-	-	200,000	-
Operating		-	-	730,607	-
Project Total		-	-	730,607	-
Division Total		706,696	216,282	1,255,454	-
120 State Housing Initiative Program		706,696	216,282	1,255,454	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development
Division 600 Community Development | Project 2005DRI 2005 DRI Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31501	Professional services- CRA admin	41,357	-	-	-
34997	Disaster Mitigation/Recovery	556,910	-	-	-
Operating		598,267	-	-	-
Project Total		598,267	-	-	-

Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development
Division 600 Community Development | Project 2005DRIS CDBG Disaster Recovery Initiative

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
34997	Disaster Mitigation/Recovery	61,015	-	-	-
Operating		61,015	-	-	-
Project Total		61,015	-	-	-

Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development
Division 600 Community Development | Project 2007 2007 Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
34991	Home repair/weatherization	2,135	20,653	18,907	-
Operating		2,135	20,653	18,907	-
Project Total		2,135	20,653	18,907	-

Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development
Division 600 Community Development | Project 2008 2008 Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
34991	Home repair/weatherization	31,423	-	95,925	-
Operating		31,423	-	95,925	-
Capital					
63014	Fletcher park- improvement	72,000	48,104	-	-
Capital		72,000	48,104	-	-
Project Total		103,423	48,104	95,925	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development
Division 600 Community Development | Project 2008NSP 2008 NSP Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31501	Professional services- CRA admin	-	-	27,240	-
34940	Acquisition-Rehabilitation or New	318,534	23,085	417,615	-
34991	Home repair/weatherization	172,136	753	70,198	-
49216	Home Buyer Assistance	140,000	50,000	60,000	-
Operating		630,670	73,837	575,053	-
Project Total		630,670	73,837	575,053	-

Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development
Division 600 Community Development | Project 2009 2009 Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
34991	Home repair/weatherization	44,727	22,064	206,000	-
Operating		44,727	22,064	206,000	-
Capital					
63190	Tanglewood Park improvement	4,500	-	-	-
Capital		4,500	-	-	-
Project Total		49,227	22,064	206,000	-

Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development
Division 600 Community Development | Project 2009HOME 2009 HOME Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31500	Professional services- other	22,857	-	-	-
34940	Acquisition-Rehabilitation or New	42,000	-	-	-
34991	Home repair/weatherization	85,542	-	-	-
Operating		150,399	-	-	-
Project Total		150,399	-	-	-

Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development
Division 600 Community Development | Project 2010 2010 Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31501	Professional services- CRA admin	300	694	-	-
34991	Home repair/weatherization	2,128	158,089	124,293	-
Operating		2,428	158,782	124,293	-
Capital					
63049	Water/Road Improvements	97,266	-	5,440	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development
Division 600 Community Development | Project 2010 2010 Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget

Capital

	Capital	97,266	-	5,440	-

	Project Total	99,694	158,782	129,733	-

Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development
Division 600 Community Development | Project 2010HOME 2010 HOME Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget

Operating

31510	Professional service- Direct cost	-	26,600	1,400	-

34991	Home repair/weatherization	16,910	102,518	224,568	-

	Operating	16,910	129,118	225,968	-

	Project Total	16,910	129,118	225,968	-

Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development
Division 600 Community Development | Project 2010NSP 2010 NSP Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget

Operating

31500	Professional services- other	666	-	-	-

31501	Professional services- CRA admin	22,445	1,800	1,995	-

31510	Professional service- Direct cost	89,375	23,725	16,055	-

34940	Acquisition-Rehabilitation or New	30,000	-	666,956	-

34991	Home repair/weatherization	71,580	500,510	154,875	-

49216	Home Buyer Assistance	110,000	195,000	201,000	-

	Operating	324,066	721,035	1,040,881	-

	Project Total	324,066	721,035	1,040,881	-

Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development
Division 600 Community Development | Project 2011 2011 Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget

Operating

31501	Professional services- CRA admin	145,458	-	-	-

34991	Home repair/weatherization	1	161,182	181,504	-

	Operating	145,459	161,182	181,504	-

Capital

63049	Water/Road Improvements	176,984	23,016	-	-

	Capital	176,984	23,016	-	-

	Project Total	322,443	184,198	181,504	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development
Division 600 Community Development | Project 2011HOME 2011 HOME Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31510	Professional service- Direct cost	-	12,894	13,164	-
34940	Acquisition-Rehabilitation or New	-	-	81,383	-
34991	Home repair/weatherization	-	60,257	49,458	-
Operating		-	73,151	144,005	-
Project Total		-	73,151	144,005	-

Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development
Division 600 Community Development | Project 2012 2012 Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31501	Professional services- CRA admin	-	113,970	17,699	-
34991	Home repair/weatherization	-	1,125	179,085	-
Operating		-	115,095	196,784	-
Capital					
63049	Water/Road Improvements	-	250,000	-	-
Capital		-	250,000	-	-
Project Total		-	365,095	196,784	-

Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development
Division 600 Community Development | Project 2012HOME 2012 HOME Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31510	Professional service- Direct cost	-	5,589	12,494	-
34991	Home repair/weatherization	-	5,355	127,258	-
Operating		-	10,944	139,752	-
Project Total		-	10,944	139,752	-

Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development
Division 600 Community Development | Project 2013 2013 Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31500	Professional services- other	-	-	17,746	-
31501	Professional services- CRA admin	-	-	124,220	-
34991	Home repair/weatherization	-	-	509,081	-
Operating		-	-	651,047	-
Project Total		-	-	651,047	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development
Division 600 Community Development | Project 2013HOME 2013 HOME Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31510	Professional service- Direct cost	-	-	17,939	-
34991	Home repair/weatherization	-	-	131,560	-
Operating		-	-	149,499	-
Project Total		-	-	149,499	-

Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development
Division 600 Community Development | Project 2014 2014 Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31500	Professional services- other	-	-	-	18,204
31501	Professional services- CRA admin	-	-	-	127,431
34991	Home repair/weatherization	-	-	-	273,317
Operating		-	-	-	418,952
Capital					
63014	Fletcher park- improvement	-	-	-	200,000
Capital		-	-	-	200,000
Project Total		-	-	-	618,952

Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development
Division 600 Community Development | Project 2014HOME 2014 HOME Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31510	Professional service- Direct cost	-	-	-	17,940
34991	Home repair/weatherization	-	-	-	131,559
Operating		-	-	-	149,499
Project Total		-	-	-	149,499

Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development
Division 600 Community Development | Project CDBG Community Dev Block Grant Recovery

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
34990	Contractual services- other	8,619	-	-	-
34991	Home repair/weatherization	48,114	-	-	-
Operating		56,733	-	-	-
Project Total		56,733	-	-	-

City of Pembroke Pines, Florida - Expenditure Detail

Division Total	2,414,983	1,806,980	3,755,058	768,451

City of Pembroke Pines, Florida - Expenditure Detail

Entity 121 HUD Grants CDBG/HOME | Function 544 Transit system
Division 8006 Transportation | Project 6 Senior center transportation

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
52540	Fuel	118,927	99,277	106,474	109,226
Operating		118,927	99,277	106,474	109,226
Project Total		118,927	99,277	106,474	109,226
Division Total		118,927	99,277	106,474	109,226
121 HUD Grants CDBG/HOME		2,533,910	1,906,257	3,861,532	877,677

City of Pembroke Pines, Florida - Expenditure Detail

Entity 122 Law Enforcement Grant | Function 521 Law enforcement
Division 3015 Victims of Crime Act Grant | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
13576	P/T Victim's Advocate Grant	15,521	16,361	16,645	16,645
21000	Social Security- matching	1,187	1,252	1,273	1,273
Personnel		16,709	17,613	17,918	17,918
Project Total		16,709	17,613	17,918	17,918
Division Total		16,709	17,613	17,918	17,918

City of Pembroke Pines, Florida - Expenditure Detail

Entity 122 Law Enforcement Grant | Function 521 Law enforcement
Division 3019 HIDTA | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
14000	Overtime	26,758	3,133	-	-
Personnel		26,758	3,133	-	-
Project Total		26,758	3,133	-	-
Division Total		26,758	3,133	-	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 122 Law Enforcement Grant | Function 521 Law enforcement

Division 3030 Homeland Security | Project 2009 2009 Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
64180	Radio	154,628	-	-	-
64228	Video equipment	35,713	772	-	-
64400	Other equipment	59,482	-	-	-
Capital		249,823	772	-	-
Project Total		249,823	772	-	-

Entity 122 Law Enforcement Grant | Function 521 Law enforcement

Division 3030 Homeland Security | Project 2010 2010 Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
62017	Building improvement	-	71,549	-	-
63061	Fencing	-	84,710	-	-
64181	Radio- portable	204,998	5,423	-	-
64228	Video equipment	-	25,060	-	-
Capital		204,998	186,742	-	-
Project Total		204,998	186,742	-	-

Entity 122 Law Enforcement Grant | Function 521 Law enforcement

Division 3030 Homeland Security | Project 2011 2011 Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
64181	Radio- portable	-	99,991	35,009	-
64400	Other equipment	-	-	90,901	-
Capital		-	99,991	125,910	-
Project Total		-	99,991	125,910	-

Entity 122 Law Enforcement Grant | Function 521 Law enforcement

Division 3030 Homeland Security | Project 2012 2012 Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
64221	Van	-	-	121,141	-
Capital		-	-	121,141	-
Project Total		-	-	121,141	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 122 Law Enforcement Grant | Function 521 Law enforcement
Division 3030 Homeland Security | Project 2013 2013 Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
64181	Radio- portable	-	-	121,141	-
Capital		-	-	121,141	-
Project Total		-	-	121,141	-
Division Total		454,821	287,504	368,192	-
122 Law Enforcement Grant		498,288	308,250	386,110	17,918

City of Pembroke Pines, Florida - Expenditure Detail

Entity 123 ADA/Paratransit Program | Function 544 Transit system

Division 8003 ADA/Paratransit Program | Project 2 Grant - year 2

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31400	Professional services- medical	760	-	-	-
34300	Contract- laundry & cleaning	828	-	-	-
34990	Contractual services- other	440,531	-	-	-
41100	Telephone	776	-	-	-
46300	R & M motor vehicles	4,183	-	-	-
51100	Office supplies	951	-	-	-
52000	Operating supplies	422	-	-	-
Operating		448,451	-	-	-
Project Total		448,451	-	-	-
Division Total		448,451	-	-	-
123 ADA/Paratransit Program		448,451	-	-	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 124 Police Community Services Grant | Function 521 Law enforcement
Division 3018 Byrne | Project 2009 2009 Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
14000	Overtime	12,652	65	-	-
	Personnel	12,652	65	-	-
Operating					
52650	Equip < than \$1000	2,407	-	-	-
	Operating	2,407	-	-	-
Capital					
64023	Camera	25,260	-	-	-
64400	Other equipment	5,776	-	-	-
	Capital	31,036	-	-	-
	Project Total	46,094	65	-	-

Entity 124 Police Community Services Grant | Function 521 Law enforcement
Division 3018 Byrne | Project 2010 2010 Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
52004	Operating supplies- CERT	970	-	94	-
52600	Clothing/uniforms	3,171	-	-	-
52658	Equip less than \$1000- CERT	1,733	1,043	196	-
	Operating	5,874	1,043	290	-
Capital					
64213	Trailer	17,815	-	-	-
64400	Other equipment	1,335	-	-	-
	Capital	19,150	-	-	-
	Project Total	25,024	1,043	290	-

Entity 124 Police Community Services Grant | Function 521 Law enforcement
Division 3018 Byrne | Project 2011 2011 Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
64048	Boat	-	24,800	-	-
64400	Other equipment	-	-	2,238	-
	Capital	-	24,800	2,238	-
	Project Total	-	24,800	2,238	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 124 Police Community Services Grant | Function 521 Law enforcement
Division 3018 Byrne | Project 2012 2012 Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
52650	Equip < than \$1000	-	3,190	2,176	-
Operating		-	3,190	2,176	-
Capital					
64400	Other equipment	-	3,078	11,973	-
Capital		-	3,078	11,973	-
Project Total		-	6,268	14,149	-

Entity 124 Police Community Services Grant | Function 521 Law enforcement
Division 3018 Byrne | Project 2013 2013 Grant Year

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
64400	Other equipment	-	-	18,619	-
Capital		-	-	18,619	-
Project Total		-	-	18,619	-
Division Total		71,118	32,177	35,296	-
124 Police Community Services Grant		71,118	32,177	35,296	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 128 Community Bus Program | Function 544 Transit system

Division 8001 Community Services | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31400	Professional services- medical	555	54	500	400
31500	Professional services- other	-	40	170	200
34300	Contract- laundry & cleaning	178	151	400	200
34990	Contractual services- other	113,754	110,379	108,560	102,676
46300	R & M motor vehicles	129,518	48,214	21,200	50,000
52540	Fuel	-	19,155	16,000	20,000
52650	Equip < than \$1000	1,076	-	-	-
52652	Software < than \$1000 &/or licenses	-	-	2,600	2,573
Operating		245,081	177,993	149,430	176,049
Project Total		245,081	177,993	149,430	176,049

Entity 128 Community Bus Program | Function 544 Transit system

Division 8001 Community Services | Project 5309 Federal Transit Adm.

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
52650	Equip < than \$1000	1,345	46	984	-
52652	Software < than \$1000 &/or licenses	-	2,375	-	-
Operating		1,345	2,420	984	-
Capital					
64221	Van	-	311,260	125,002	-
64400	Other equipment	2,484	9,360	3,105	-
Capital		2,484	320,620	128,107	-
Project Total		3,829	323,040	129,091	-

Entity 128 Community Bus Program | Function 544 Transit system

Division 8001 Community Services | Project 5310 Section 5310

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
64221	Van	-	-	80,000	-
Capital		-	-	80,000	-
Project Total		-	-	80,000	-
Division Total		248,911	501,034	358,521	176,049

City of Pembroke Pines, Florida - Expenditure Detail

Entity 128 Community Bus Program | Function 544 Transit system

Division 8004 Transit System | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31400	Professional services- medical	1,050	810	700	900
31500	Professional services- other	-	340	300	500
34300	Contract- laundry & cleaning	1,390	1,378	2,350	1,900
34500	Contract- building maintenance	-	-	550	2,000
34990	Contractual services- other	402,747	415,354	389,177	421,629
41100	Telephone	1,674	2,097	2,050	1,200
46300	R & M motor vehicles	71,614	81,106	55,000	81,000
51100	Office supplies	1,038	751	700	1,000
52000	Operating supplies	1,672	523	1,000	1,000
52540	Fuel	111,450	55,804	81,000	60,000
52650	Equip < than \$1000	589	-	200	500
Operating		593,223	558,162	533,027	571,629
Project Total		593,223	558,162	533,027	571,629

Entity 128 Community Bus Program | Function 544 Transit system

Division 8004 Transit System | Project 42 CBS Blue Route

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31400	Professional services- medical	120	170	100	200
31500	Professional services- other	-	40	100	100
34300	Contract- laundry & cleaning	206	157	200	200
34990	Contractual services- other	31,711	33,178	32,763	29,824
41100	Telephone	-	96	200	100
46300	R & M motor vehicles	870	2,153	2,900	2,500
51100	Office supplies	100	248	200	250
52000	Operating supplies	202	57	300	300
52540	Fuel	21,484	18,245	24,000	20,000
52650	Equip < than \$1000	269	219	300	300
Operating		54,962	54,562	61,063	53,774
Project Total		54,962	54,562	61,063	53,774
Division Total		648,185	612,725	594,090	625,403
128 Community Bus Program		897,096	1,113,758	952,611	801,452

City of Pembroke Pines, Florida - Expenditure Detail

Entity 131 Treasury - Confiscated | Function 521 Law enforcement

Division 3011 Treasury Confiscated | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31300	Professional services-Outside Legal	-	-	2,000	-
46150	R & M- land- building & improvement	-	-	25,927	-
52650	Equip < than \$1000	-	-	12,800	-
52653	Computer equipment < \$1000	-	-	400	-
Operating		-	-	41,127	-
Capital					
62000	Buildings	-	-	3,600	-
62052	Animal Facility	-	-	11,800	-
63061	Fencing	-	-	29,077	-
63115	Landscaping	-	-	4,200	-
63166	Shooting range	-	-	39,098	-
64023	Camera	-	-	1,044	-
64175	Signs	-	-	3,500	-
64180	Radio	-	4,620	11	-
64214	Truck	29,852	6,728	362	-
64228	Video equipment	-	56,381	-	-
64400	Other equipment	-	-	185,666	25,643
Capital		29,852	67,728	278,358	25,643
Project Total		29,852	67,728	319,485	25,643
Division Total		29,852	67,728	319,485	25,643
131 Treasury - Confiscated		29,852	67,728	319,485	25,643

City of Pembroke Pines, Florida - Expenditure Detail

Entity 132 Justice - Confiscated | Function 521 Law enforcement

Division 3012 Justice Confiscated | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31300	Professional services-Outside Legal	-	-	5,000	-
31400	Professional services- medical	2,400	3,900	19,200	-
31500	Professional services- other	500	-	7,000	-
52000	Operating supplies	-	-	2,000	-
52600	Clothing/uniforms	-	3,675	61,625	-
52650	Equip < than \$1000	-	36,094	76,301	-
Operating		2,900	43,670	171,126	-
Capital					
64051	Computer programs	-	-	54,197	-
64181	Radio- portable	-	-	43,724	-
64400	Other equipment	-	-	272,061	43,465
Capital		-	-	369,982	43,465
Project Total		2,900	43,670	541,108	43,465
Division Total		2,900	43,670	541,108	43,465
132 Justice - Confiscated		2,900	43,670	541,108	43,465

City of Pembroke Pines, Florida - Expenditure Detail

Entity 133 \$2 Police Education | Function 521 Law enforcement
Division 3013 \$2 Police Education | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
40100	Travel/conferences	-	5,975	116,944	22,041
54000	Police Training- Std Bnd \$2	15,780	18,050	151,762	22,000
Operating		15,780	24,025	268,706	44,041
Project Total		15,780	24,025	268,706	44,041
Division Total		15,780	24,025	268,706	44,041
133 \$2 Police Education		15,780	24,025	268,706	44,041

City of Pembroke Pines, Florida - Expenditure Detail

Entity 134 FDLE - Confiscated | Function 521 Law enforcement

Division 3004 FDLE | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31300	Professional services-Outside Legal	-	-	12,951	-
34990	Contractual services- other	-	-	27,000	-
40100	Travel/conferences	-	-	6,176	-
49000	Legal/employment ads	-	-	5,000	-
52000	Operating supplies	17,031	-	596	-
52600	Clothing/uniforms	13,575	-	10,101	-
52620	Drug & crime prevention	70,295	12,100	6,533	17,294
52650	Equip < than \$1000	27,996	13,571	8,787	-
Operating		128,896	25,671	77,144	17,294
Capital					
62000	Buildings	29,326	640,729	248,686	-
64028	Car	-	30,800	647	-
64051	Computer programs	-	-	15,000	-
64055	Laptop/Tablet	32,250	-	-	-
64176	S.E.T. Equipment	-	-	20,138	-
64181	Radio- portable	-	-	33,000	-
64210	Truck pickup	-	27,912	-	-
64214	Truck	-	30,366	1,600	-
64228	Video equipment	-	-	86,982	-
64400	Other equipment	2,036	-	19,164	93,002
Capital		63,612	729,807	425,217	93,002
Grants and Aid					
82014	Police Explorers	4,585	5,424	4,585	5,000
Grants and Aid		4,585	5,424	4,585	5,000
Project Total		197,093	760,903	506,946	115,296
Division Total		197,093	760,903	506,946	115,296
134 FDLE - Confiscated		197,093	760,903	506,946	115,296

City of Pembroke Pines, Florida - Expenditure Detail

Entity 199 Older Americans Act | Function 569 Other human services

Division 8005 SW Multipurpose Center | Project 24 Multipurpose center

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31400	Professional services- medical	180	551	600	600
31500	Professional services- other	-	120	200	800
34300	Contract- laundry & cleaning	262	809	850	850
34989	Contractual service provider	298,058	360,011	378,997	377,700
34990	Contractual services- other	592,186	665,244	720,714	704,353
46300	R & M motor vehicles	-	101,058	84,000	105,000
52540	Fuel	-	25,948	61,500	50,000
52920	Heater Meals	23,234	23,234	23,234	23,234

Operating	913,920	1,176,975	1,270,095	1,262,537

Grants and Aid

81121	In-kind- salaries	69,747	113,155	83,846	83,427

Grants and Aid	69,747	113,155	83,846	83,427

Project Total	983,668	1,290,130	1,353,941	1,345,964

Entity 199 Older Americans Act | Function 569 Other human services

Division 8005 SW Multipurpose Center | Project 45 III E Funds

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget

Grants and Aid

81121	In-kind- salaries	10,162	13,846	11,857	11,857

Grants and Aid	10,162	13,846	11,857	11,857

Project Total	10,162	13,846	11,857	11,857

Division Total	993,830	1,303,977	1,365,798	1,357,821

199 Older Americans Act	993,830	1,303,977	1,365,798	1,357,821

City of Pembroke Pines, Florida - Expenditure Detail

Entity 201 Debt Service | Function 517 Debt service payments

Division 900 General Debt Service | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Debt Services					
71490	Bond Principal \$19,600,000	870,000	905,000	940,000	-
71493	Bond Principal \$39,935,000	795,000	840,000	890,000	-
71494	Bond Principal \$49,910,000	1,135,000	1,180,000	1,230,000	1,290,000
71495	Bond Principal \$20,140,000	485,000	500,000	520,000	540,000
71496	Bond Principal \$15,975,000	375,000	390,000	405,000	420,000
71499	Bond Principal \$26,805,000	555,000	580,000	605,000	630,000
71550	Bond Principal \$29,720,000	1,085,000	1,130,000	1,175,000	2,200,000
71551	Bond Principal \$45,050,000	1,590,000	1,650,000	1,725,000	1,795,000
71553	Bond Principal \$64,095,000	300,000	100,000	100,000	100,000
71554	Bond Principal \$8,040,000	-	-	150,000	155,000
71555	Bond Principal \$8,545,700	357,600	377,400	392,100	406,300
71556	Principal- Installment purchase	-	29,516	118,068	118,068
71557	Bond Principal \$35,300,000	-	-	-	1,240,000
72490	Bond interest \$19,600,000	96,265	59,425	20,210	-
72493	Bond interest \$39,935,000	2,196,214	2,147,409	1,061,168	-
72494	Bond interest \$49,910,000	2,293,956	2,246,181	2,193,432	1,082,879
72495	Bond interest \$20,140,000	906,741	890,110	871,610	430,930
72496	Bond interest \$15,975,000	738,343	724,136	708,880	350,517
72499	Bond interest \$26,805,000	1,158,363	1,135,663	1,111,963	1,087,263
72550	Bond interest \$29,720,000	1,263,450	1,219,150	1,173,050	1,094,550
72551	Bond interest \$45,050,000	1,780,313	1,715,513	1,648,013	1,575,676
72553	Bond interest \$64,095,000	2,831,391	2,788,055	2,793,709	2,789,501
72554	Bond interest \$8,040,000	91,480	161,435	161,436	158,423
72555	Bond interest \$8,545,700	343,592	328,314	312,318	295,721
72556	Bond interest \$35,300,000	-	-	812,633	1,618,155
72557	Bond Interest \$41,540,000	-	-	-	821,677
72558	Bond Interest \$29,040,000	-	-	-	692,868
73300	Payment to refunded bond escrow agent	-	-	34,746,217	-
73450	Escrow agent fees	350	-	700	700
73805	Variable Rate Bond Fees - CS	5,100	-	11,000	11,000
73810	Prof fees - bond int rate mode	-9,439	-	-	-
73850	Fiscal agent fees	5,100	4,700	5,100	5,100
Debt Services		21,248,819	21,102,007	55,881,607	20,909,328
Other					
91320	Transfer to municipal construction fund	9,385	-	-	-
99540	Bond issue cost	-	-	751,691	-
Other		9,385	-	751,691	-
Project Total		21,258,204	21,102,007	56,633,298	20,909,328

City of Pembroke Pines, Florida - Expenditure Detail

Entity 201 Debt Service | Function 517 Debt service payments

Division 900 General Debt Service | Project 675 GO Bonds 2005

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Debt Services					
71498	Bond Principal \$47,000,000	1,055,000	1,090,000	1,130,000	1,170,000
72498	Bond interest \$47,000,000	1,739,253	1,704,438	1,667,378	1,627,828
73850	Fiscal agent fees	400	400	400	400
Debt Services		2,794,653	2,794,838	2,797,778	2,798,228
Project Total		2,794,653	2,794,838	2,797,778	2,798,228

Entity 201 Debt Service | Function 517 Debt service payments

Division 900 General Debt Service | Project 676 GO Bonds 2007B

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Debt Services					
71552	Bond Principal \$43,000,000	855,000	890,000	925,000	960,000
72552	Bond interest \$43,000,000	1,825,988	1,791,788	1,755,075	1,718,075
73850	Fiscal agent fees	400	400	400	400
Debt Services		2,681,388	2,682,188	2,680,475	2,678,475
Project Total		2,681,388	2,682,188	2,680,475	2,678,475
Division Total		26,734,244	26,579,032	62,111,551	26,386,031
201 Debt Service		26,734,244	26,579,032	62,111,551	26,386,031

City of Pembroke Pines, Florida - Expenditure Detail

Entity 320 Municipal Construction | Function 569 Other human services

Division 5059 Charter Schools | Project 672 Cap Improv - 2006

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Other					
91201	Transfer to Debt Service Fund	961,000	-	-	-
	Other	961,000	-	-	-
	Project Total	961,000	-	-	-

Entity 320 Municipal Construction | Function 569 Other human services

Division 5059 Charter Schools | Project 673 Schools Expansion

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
63115	Landscaping	1,918	-	-	-
63115	Landscaping	1,918	-	-	-
64039	Computer equipment not micro	24,627	27,135	-	-
64053	Micro computer	-	4,260	-	-
64053	Micro computer	-	1,080	-	-
64053	Micro computer	-	1,920	-	-
64053	Micro computer	-	1,080	-	-
64053	Micro computer	-	1,080	-	-
64053	Micro computer	-	4,589	-	-
64053	Micro computer	-	5,280	-	-
64055	Laptop/Tablet	-	2,379	-	-
64055	Laptop/Tablet	2,082	401	-	-
64055	Laptop/Tablet	1,561	352	-	-
64055	Laptop/Tablet	-	207	-	-
64055	Laptop/Tablet	-	10,207	-	-
64055	Laptop/Tablet	-	207	-	-
64055	Laptop/Tablet	-	3,103	-	-
	Capital	32,105	63,280	-	-
Other					
91201	Transfer to Debt Service Fund	-	-	1,590	-
	Other	-	-	1,590	-
	Project Total	32,105	63,280	1,590	-
	Division Total	993,105	63,280	1,590	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 320 Municipal Construction | Function 519 Other general governmental services
Division 6001 General Gvt Buildings | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
62196	Thermal Storage System - AV	21,200	-	-	-
Capital		21,200	-	-	-
Project Total		21,200	-	-	-
Division Total		21,200	-	-	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 320 Municipal Construction | Function 541 Road and street facilities

Division 6003 Infrastructure | Project 626 I-75 & Pines Blvd.

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
53999	Transp Proj owned by Other G'vt	66,859	-	-	-
	Operating	66,859	-	-	-
	Project Total	66,859	-	-	-

Entity 320 Municipal Construction | Function 541 Road and street facilities

Division 6003 Infrastructure | Project 627 Washington St & Hiatus Rd

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
67051	IF - Traffic signal	-	46,094	268,799	-
	Capital	-	46,094	268,799	-
	Project Total	-	46,094	268,799	-

Entity 320 Municipal Construction | Function 541 Road and street facilities

Division 6003 Infrastructure | Project 675 GO Bonds 2005

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
53999	Transp Proj owned by Other G'vt	-	-	218,326	-
	Operating	-	-	218,326	-
Capital					
63995	Improvements - Landscaping	93,025	87,400	44,345	-
67999	IF - Transportation Projects	365,297	904,093	1,715,270	-
	Capital	458,322	991,493	1,759,615	-
	Project Total	458,322	991,493	1,977,941	-

Entity 320 Municipal Construction | Function 541 Road and street facilities

Division 6003 Infrastructure | Project 676 GO Bonds 2007B

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
63995	Improvements - Landscaping	-	266,200	498,800	-
	Capital	-	266,200	498,800	-
	Project Total	-	266,200	498,800	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 320 Municipal Construction | Function 541 Road and street facilities
Division 6003 Infrastructure | Project 677 GO Bonds 2009C

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
63995	Improvements - Landscaping	490	3,705	500,096	-
67999	IF - Transportation Projects	11,978	316,156	2,257,265	-
Capital		12,468	319,861	2,757,361	-
Project Total		12,468	319,861	2,757,361	-
Division Total		537,649	1,623,648	5,502,901	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 320 Municipal Construction | Function 519 Other general governmental services
Division 6008 Howard C. Forman Human Services Campus | Project 672 Cap Improv - 2006

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
67175 IF - HCF Pembroke Rd		-	-	125,435	-
	Capital	-	-	125,435	-
	Project Total	-	-	125,435	-
	Division Total	-	-	125,435	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 320 Municipal Construction | Function 572 Parks and recreation

Division 7001 Recreation and Cultural Arts | Project 110 Park construction plan

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
46150	R & M- land- building & improvement	13,308	-	-	-
	Operating	13,308	-	-	-
Capital					
63014	Fletcher park- improvement	10,295	-	-	-
	Capital	10,295	-	-	-
	Project Total	23,603	-	-	-

Entity 320 Municipal Construction | Function 572 Parks and recreation

Division 7001 Recreation and Cultural Arts | Project 675 GO Bonds 2005

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
60010	Capital contingency	-	-	54,920	-
62999	Buildings - New Comm Facilities	-45,000	-	-	-
63994	Improvements - Recreation Facilities	-	-	87,001	-
63998	Improvements - Comm Rec Projects	163,446	1,424,368	470,054	-
64999	Equipment - Recreation/Playground	17,406	14,175	9,587	-
	Capital	135,852	1,438,543	621,562	-
	Project Total	135,852	1,438,543	621,562	-

Entity 320 Municipal Construction | Function 572 Parks and recreation

Division 7001 Recreation and Cultural Arts | Project 676 GO Bonds 2007B

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
62999	Buildings - New Comm Facilities	-	-	500,002	-
63994	Improvements - Recreation Facilities	8,041	71,791	18,356	-
	Capital	8,041	71,791	518,358	-
	Project Total	8,041	71,791	518,358	-

Entity 320 Municipal Construction | Function 572 Parks and recreation

Division 7001 Recreation and Cultural Arts | Project 677 GO Bonds 2009C

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
60010	Capital contingency	-	-	2,800,599	-
61999	Purchase/development of open space	-	73,244	-	-
62999	Buildings - New Comm Facilities	1,150	2,597,328	468,784	-
63994	Improvements - Recreation Facilities	34,490	-	-	-
	Capital	35,640	2,670,572	3,269,383	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 320 Municipal Construction | Function 572 Parks and recreation
Division 7001 Recreation and Cultural Arts | Project 677 GO Bonds 2009C

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Project Total		35,640	2,670,572	3,269,383	-
Division Total		203,135	4,180,907	4,409,303	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 320 Municipal Construction | Function 515 Comprehensive planning
Division 9002 Planning and Economic Development | Project 675 GO Bonds 2005

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
63993	Improvements - Other	-	-	1,485,114	-
Capital		-	-	1,485,114	-
Project Total		-	-	1,485,114	-

Entity 320 Municipal Construction | Function 515 Comprehensive planning
Division 9002 Planning and Economic Development | Project 677 GO Bonds 2009C

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
63993	Improvements - Other	-	-	7,514,886	-
Capital		-	-	7,514,886	-
Project Total		-	-	7,514,886	-
Division Total		-	-	9,000,000	-

320 Municipal Construction		1,755,089	5,867,834	19,039,229	-

City of Pembroke Pines, Florida - Expenditure Detail**Entity 471 Utility Fund | Function 519 Other general governmental services
Division 900 General Debt Service | Project 845 Alternative Water Supply**

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Debt Services					
71505	Loan Principal \$12,300,000	-	-	684,759	708,726
72505	Loan interest \$12,300,000	412,858	390,033	366,202	341,536
	Debt Services	412,858	390,033	1,050,961	1,050,262
Other					
99550	Amortization of bond issue cost	5,944	5,651	-	-
	Other	5,944	5,651	-	-
	Project Total	418,802	395,684	1,050,961	1,050,262
	Division Total	418,802	395,684	1,050,961	1,050,262

City of Pembroke Pines, Florida - Expenditure Detail

Entity 471 Utility Fund | Function 536 Water-sewer combined service
Division 6010 Utilities Admin Services | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12027	Utility Operations Manager	97,200	106,360	105,852	79,893
12055	Deputy Public Services Director	72,883	122,098	152,288	258,940
12109	Administrative Supervisor	140,587	162,681	205,152	205,152
12499	Deputy City Manager	-	52,447	90,158	90,158
12513	Account Clerk III	58,698	39,508	-	-
12516	Assistant City Manager	81,775	82,168	81,776	81,776
12550	Backflow Specialist	9,405	-	-	-
12741	Controller	-	-	10,094	29,994
12767	Utility Maintenance Supervisor	-	-	21,250	-
12774	Engineer	-	-	6,460	50,000
12786	S-Utility Service Worker II	55,890	56,158	4,837	-
12795	Utility Maintenance Manager	-	-	-	65,000
12831	CADD Operator	56,992	28,496	-	-
12992	Vacation leave - retire/term	10,361	14,036	42,275	30,653
12993	Accrued vacation	8,630	2,336	-	-
12994	Accrued sick leave	-3,011	-8,546	-	-
12996	Sick leave - retire/term	8,499	14,220	26,416	19,817
13001	Public Services Director	76,544	76,912	76,544	76,544
13163	Division Director of Utilities	71,364	73,316	79,592	79,592
13681	P/T Clerk Spec II	-	-	14,170	14,170
14000	Overtime	1,177	1,644	5,000	-
15001	Special Payment non P & F	-	35,947	-	-
15107	Automobile allowance	-	6,462	9,601	9,601
15116	Cell Phone Pay	563	3,352	4,651	4,651
21000	Social Security- matching	51,783	61,463	61,264	77,408
22000	Retirement contributions	107,920	220,613	210,980	145,746
22900	Retirement contribution - Lump Sum	81,963	30,038	-	-
23000	Health Insurance	66,840	73,343	90,894	115,507
23100	Life Insurance	676	1,167	1,443	2,523
24000	Workers compensation	10,616	25,457	30,118	34,077
26300	General retiree health contrib	147,554	152,448	188,424	769,059
	Personnel	1,214,908	1,434,123	1,519,239	2,240,261

Operating

31100	Professional services- engineering	4,500	2,212	10,000	5,000
31300	Professional services-Outside Legal	3,230	4,787	25,000	50,000
31500	Professional services- other	3,682	38,954	15,000	15,000
32100	Accounting and auditing fees	54,417	55,480	56,576	57,693
34300	Contract- laundry & cleaning	290	221	25	-
34500	Contract- building maintenance	5,150	5,280	5,004	6,304
34981	Function sourcing- Utilities	-	-	1,087,585	1,186,456
34989	Contractual service provider	924,070	970,121	210,516	-
34990	Contractual services- other	293,532	143,386	10,831	3,600
40100	Travel/conferences	6	11	-	-
41100	Telephone	45,167	45,170	47,500	47,000

City of Pembroke Pines, Florida - Expenditure Detail

Entity 471 Utility Fund | Function 536 Water-sewer combined service
Division 6010 Utilities Admin Services | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
41400	Postage	165,723	179,929	167,000	185,000
44200	Rents- machinery & equipment	888	866	1,500	1,000
45000	Insurance	1,081,708	996,035	1,709,727	1,881,308
46150	R & M- land- building & improvement	4,418	4,418	5,000	5,000
46250	R & M equipment	2,271	3,245	5,000	5,000
46300	R & M motor vehicles	89,294	110,132	36,251	36,000
46800	Maintenance contracts	4,319	9,254	4,374	3,480
47100	Printing	9,594	11,205	3,716	-
49100	Recording fees	1,522	1,374	3,000	1,500
49104	License fees	192	334	-	110
51100	Office supplies	10,445	12,735	2,404	2,000
52000	Operating supplies	2,560	30,614	118	2,500
52150	First aid, safety equip & supplies	845	1,681	-	250
52200	Cleaning/janitorial supplies	1,870	874	58	-
52300	Expendable tools	-	-	-	500
52540	Fuel	66,116	63,747	36,481	25,000
52650	Equip < than \$1000	1,353	1,371	5,000	1,000
52652	Software < than \$1000 &/or licenses	530	530	1,000	1,000
52653	Computer equipment < \$1000	469	861	2,000	2,000
54100	Memberships/ dues/ subscription	-	150	1,000	-
Operating		2,778,161	2,694,978	3,451,666	3,523,701
Project Total		3,993,069	4,129,101	4,970,905	5,763,962

Entity 471 Utility Fund | Function 536 Water-sewer combined service
Division 6010 Utilities Admin Services | Project 510 Security Services

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
22900	Retirement contribution - Lump Sum	1,654	1,263	-	-
Personnel		1,654	1,263	-	-
Operating					
34990	Contractual services- other	134,831	122,500	74,953	71,880
Operating		134,831	122,500	74,953	71,880
Project Total		136,484	123,763	74,953	71,880
Division Total		4,129,553	4,252,863	5,045,858	5,835,842

City of Pembroke Pines, Florida - Expenditure Detail

Entity 471 Utility Fund | Function 536 Water-sewer combined service
Division 6011 Non-Departmental Expense | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
22001	Retirement contribution - legacy	-	-	-	1,522,066
25000	Unemployment compensation	-	-	20,000	25,000
	Personnel	-	-	20,000	1,547,066
Operating					
30030	Estimated Budget Savings	-	-	-661,715	-
31301	Professional Svcs-Outside Legal (City Ctr)	-	48,825	40,000	40,000
44110	Interfund rental	103,520	106,587	108,442	139,633
49175	Administrative fees	9,652,891	9,593,856	10,280,628	9,750,070
49201	Taxes and/or assessments	1,348,071	1,344,104	1,344,255	1,371,457
49204	Road repair charges	200,000	200,000	16,667	-
49205	Communication service- utility	32,084	78,241	78,241	-
49207	Engineering Charges From General Fund	396,150	147,935	147,935	141,383
49211	Privilege fees	2,537,270	2,623,597	2,615,000	2,720,000
49990	Interest customer deposit	14,642	-	-	-
53100	Road/street materials	16,524	29,404	973	-
59000	Depreciation Expense	5,062,468	5,303,866	-	-
59100	Reserve for Capital Replacement	-	-	2,170,000	2,210,000
	Operating	19,363,620	19,476,414	16,140,426	16,372,543
Capital					
65007	Deferred multi-year projects	-	-	-	-7,501,427
	Capital	-	-	-	-7,501,427
Grants and Aid					
81008	Brwd Water Conservation Program	27,376	31,386	53,091	53,091
81009	Contribution of storm drainage	3,460,118	-	-	-
	Grants and Aid	3,487,494	31,386	53,091	53,091
	Project Total	22,851,114	19,507,800	16,213,517	10,471,273
	Division Total	22,851,114	19,507,800	16,213,517	10,471,273

City of Pembroke Pines, Florida - Expenditure Detail

Entity 471 Utility Fund | Function 535 Sewer/wastewater services
Division 6021 Sewer Collection | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12753	Utility Service Worker II/Camera Operator	58,698	58,980	5,080	-
12767	Utility Maintenance Supervisor	15,584	-	-	-
12785	S-Utility Service Worker I	87,031	61,928	3,260	-
12786	S-Utility Service Worker II	55,890	56,158	4,837	-
12992	Vacation leave - retire/term	5,048	5,704	19,177	-
12993	Accrued vacation	-2,312	-4,023	-	-
12994	Accrued sick leave	-10,700	-15,872	-	-
12996	Sick leave - retire/term	11,314	12,324	17,211	-
14000	Overtime	10,002	8,446	1,669	-
15001	Special Payment non P & F	-	8,989	-	-
15115	Beeper pay	2,439	2,113	-	-
21000	Social Security- matching	18,262	15,967	3,882	-
22000	Retirement contributions	36,807	98,093	53,092	-
22900	Retirement contribution - Lump Sum	36,035	13,044	-	-
23000	Health Insurance	49,214	34,589	4,040	-
23100	Life Insurance	367	374	40	-
24000	Workers compensation	10,602	12,133	815	-
26300	General retiree health contrib	110,664	114,336	100,492	-
Personnel		494,943	483,283	213,595	-
Operating					
34300	Contract- laundry & cleaning	2,436	2,290	223	-
34981	Function sourcing- Utilities	-	16,648	1,365,291	1,489,408
34989	Contractual service provider	439,171	583,318	144,318	99,008
41100	Telephone	4,507	20,420	22,800	21,000
44200	Rents- machinery & equipment	4,669	167	11	-
46150	R & M- land- building & improvement	170,966	57,728	3,255	-
46250	R & M equipment	289,016	308,847	22,469	-
46300	R & M motor vehicles	50,038	28,867	17,844	5,000
49104	License fees	295	200	-	300
51100	Office supplies	656	312	-	500
52000	Operating supplies	10,761	6,713	643	-
52150	First aid, safety equip & supplies	13,836	13,245	2,004	-
52200	Cleaning/janitorial supplies	1,531	769	58	-
52300	Expendable tools	12,689	6,680	1,210	-
52430	Operating chemicals	729	2,856	3,979	-
52540	Fuel	68,553	77,416	16,652	5,000
52650	Equip < than \$1000	29,412	11,582	2,118	-
Operating		1,099,265	1,138,060	1,602,875	1,620,216
Capital					
63122	Lift station	-	-	24,375	-
64350	Special equipment	-	-	500,000	100,000
64400	Other equipment	-	-	-	50,000
Capital		-	-	524,375	150,000

City of Pembroke Pines, Florida - Expenditure Detail

Entity 471 Utility Fund | Function 535 Sewer/wastewater services

Division 6021 Sewer Collection | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Project Total		1,594,207	1,621,343	2,340,845	1,770,216

Entity 471 Utility Fund | Function 535 Sewer/wastewater services

Division 6021 Sewer Collection | Project 812 Lift station upgrade

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
63122	Lift station	-	-	1,109,469	1,000,000
Capital		-	-	1,109,469	1,000,000
Project Total		-	-	1,109,469	1,000,000

Entity 471 Utility Fund | Function 535 Sewer/wastewater services

Division 6021 Sewer Collection | Project 828 Infiltration & inflow correction

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
34100	Contract- outside repairs	363,532	-	500,000	500,000
Operating		363,532	-	500,000	500,000
Project Total		363,532	-	500,000	500,000
Division Total		1,957,740	1,621,343	3,950,314	3,270,216

City of Pembroke Pines, Florida - Expenditure Detail

Entity 471 Utility Fund | Function 535 Sewer/wastewater services

Division 6022 Sewer Treatment Plant | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12946	S-Treatment Plant Operator I	34,122	34,311	2,966	-
12947	S-Treatment Plant Operator II	86,897	86,645	7,416	-
12948	S-Treatment Plant Operator III	182,886	163,543	5,761	-
12992	Vacation leave - retire/term	-	6,467	17,663	-
12993	Accrued vacation	9,072	-3,118	-	-
12994	Accrued sick leave	-2,571	-31,873	-	-
12996	Sick leave - retire/term	-	25,935	1,477	-
14000	Overtime	19,130	23,087	3,822	-
15001	Special Payment non P & F	-	17,073	-	-
15100	Holiday pay	6,837	5,447	2,977	-
15108	Shift Differential	2,214	1,872	88	-
15115	Beeper pay	1,985	3,557	339	-
21000	Social Security- matching	24,561	27,236	3,212	-
22000	Retirement contributions	96,970	207,646	171,542	-
22900	Retirement contribution - Lump Sum	56,409	12,441	-	-
23000	Health Insurance	64,397	53,758	6,060	-
23100	Life Insurance	419	570	60	-
24000	Workers compensation	10,916	18,443	1,238	-
26300	General retiree health contrib	147,552	152,448	150,731	-
Personnel		741,796	805,488	375,352	-
Operating					
31100	Professional services- engineering	42,914	27,649	60,000	30,000
31300	Professional services-Outside Legal	640	2,139	9,000	5,000
31500	Professional services- other	6,247	5,692	-	-
34300	Contract- laundry & cleaning	4,420	4,864	451	-
34450	Contract- sludge removal	161,880	220,060	300,000	300,000
34500	Contract- building maintenance	3,870	3,720	310	-
34981	Function sourcing- Utilities	-	-	1,559,825	1,701,627
34989	Contractual service provider	777,456	665,445	115,099	97,989
40100	Travel/conferences	14	5	-	-
41100	Telephone	2,220	3,724	1,117	2,400
43100	Electric	891,755	834,086	1,109,548	1,000,000
43200	Water & sewer	59,897	56,975	60,000	60,000
43600	Wastewater treatment charges	7,365,348	7,995,436	7,658,500	7,500,278
44200	Rents- machinery & equipment	3,867	18,565	111,900	50,000
46150	R & M- land- building & improvement	53,733	31,605	231,120	-
46250	R & M equipment	187,708	136,136	16,389	100,000
46300	R & M motor vehicles	23,741	24,163	1,007	25,000
46800	Maintenance contracts	432	3,989	-	2,000
49104	License fees	9,750	7,654	10,000	-
49105	License renewals	740	2,760	3,408	3,000
51100	Office supplies	2,760	1,513	4	-
52000	Operating supplies	8,597	3,034	84	-
52150	First aid, safety equip & supplies	16,426	10,397	210	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 471 Utility Fund | Function 535 Sewer/wastewater services

Division 6022 Sewer Treatment Plant | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
52200	Cleaning/janitorial supplies	2,096	1,380	87	-
52300	Expendable tools	10,300	7,332	207	-
52410	Lab chemicals & supplies	20,288	30,094	858	-
52430	Operating chemicals	134,275	113,935	15,635	-
52540	Fuel	47,791	45,312	13,209	10,000
52650	Equip < than \$1000	29,322	19,164	1,183	-
Operating		9,868,488	10,276,825	11,279,151	10,887,294

Capital

64015	Air conditioner	-	-	1,452	-
64073	Generator	-	-	364,291	750,000
64400	Other equipment	-	-	544,238	1,000,000
Capital		-	-	909,981	1,750,000

Project Total	10,610,283	11,082,314	12,564,484	12,637,294

Entity 471 Utility Fund | Function 535 Sewer/wastewater services

Division 6022 Sewer Treatment Plant | Project 833 Odor Control System Upgrade

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
62037	Odor control system	-	-	3,938,400	-
Capital		-	-	3,938,400	-
Project Total		-	-	3,938,400	-

Entity 471 Utility Fund | Function 535 Sewer/wastewater services

Division 6022 Sewer Treatment Plant | Project 834 Plant Rehabilitation

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
63183	Sewer treatment rehabilitation	-	-	4,105,955	7,350,000
Capital		-	-	4,105,955	7,350,000
Project Total		-	-	4,105,955	7,350,000

Entity 471 Utility Fund | Function 535 Sewer/wastewater services

Division 6022 Sewer Treatment Plant | Project 845 Alternative Water Supply

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Capital					
62043	Bldg/Reverse Osmosis Plant	-	-	43,593	200,000
63993	Improvements - Other	-	-	650,000	-
Capital		-	-	693,593	200,000

City of Pembroke Pines, Florida - Expenditure Detail

Entity 471 Utility Fund | Function 535 Sewer/wastewater services
Division 6022 Sewer Treatment Plant | Project 845 Alternative Water Supply

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Project Total		-	-	693,593	200,000
Division Total		10,610,283	11,082,314	21,302,432	20,187,294

City of Pembroke Pines, Florida - Expenditure Detail

Entity 471 Utility Fund | Function 533 Water utility services
Division 6031 Water Plants | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12673	Chief Water Operations	89,293	89,766	-	-
12779	W-Utility Ser Worker II	55,890	56,158	4,837	-
12926	Water Plant Operator I	149,737	149,164	12,603	-
12928	Water Plant Operator III	209,622	150,030	9,203	-
12992	Vacation leave - retire/term	2,260	15,554	28,441	-
12993	Accrued vacation	1,342	-16,024	-	-
12994	Accrued sick leave	-3,449	-23,840	-	-
12996	Sick leave - retire/term	879	12,884	47,718	-
13674	P/T Chief Chemist	44,709	44,441	4,021	-
13926	P/T Water Plant Operator I	20,531	19,683	1,763	-
14000	Overtime	27,422	56,117	8,064	-
15001	Special Payment non P & F	-	30,302	-	-
15100	Holiday pay	5,177	6,863	740	-
15108	Shift Differential	3,120	3,078	352	-
15115	Beeper pay	4,276	4,044	-	-
15116	Cell Phone Pay	600	900	-	-
21000	Social Security- matching	44,767	47,587	8,936	-
22000	Retirement contributions	123,084	211,501	217,493	-
22900	Retirement contribution - Lump Sum	79,503	29,504	-	-
23000	Health Insurance	73,820	74,799	8,079	-
23100	Life Insurance	610	946	94	-
24000	Workers compensation	24,379	45,636	3,318	-
26300	General retiree health contrib	165,996	171,504	200,984	-
Personnel		1,123,566	1,180,598	556,646	-
Operating					
31100	Professional services- engineering	-	-	25,000	-
31500	Professional services- other	11,057	19,749	50	20,000
34300	Contract- laundry & cleaning	4,937	4,292	446	-
34450	Contract- sludge removal	133,921	159,142	175,000	175,000
34500	Contract- building maintenance	7,264	5,942	669	-
34981	Function sourcing- Utilities	-	9,898	2,413,319	2,632,712
34989	Contractual service provider	616,648	499,400	60,844	-
41100	Telephone	322	354	64	-
43100	Electric	477,796	464,561	542,000	500,000
44200	Rents- machinery & equipment	1,031	1,875	45	-
46150	R & M- land- building & improvement	43,781	31,088	102,991	100,000
46250	R & M equipment	210,019	201,456	342,564	350,000
46300	R & M motor vehicles	28,661	17,030	1,813	5,000
46800	Maintenance contracts	2,332	2,497	120	-
47100	Printing	675	-	1,250	-
49104	License fees	8,390	9,132	9,900	10,000
49105	License renewals	360	1,157	2,000	2,000
51100	Office supplies	1,133	726	-	-
52000	Operating supplies	4,885	4,633	31	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 471 Utility Fund | Function 533 Water utility services

Division 6031 Water Plants | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
52150	First aid, safety equip & supplies	2,682	3,377	-	-
52200	Cleaning/janitorial supplies	1,560	1,050	58	-
52300	Expendable tools	5,015	3,988	128	-
52410	Lab chemicals & supplies	17,203	22,113	788	-
52430	Operating chemicals	939,918	982,156	107,526	-
52540	Fuel	65,055	48,799	9,843	10,000
52650	Equip < than \$1000	8,559	7,905	147	-
52653	Computer equipment < \$1000	335	-	-	1,000
Operating		2,593,536	2,502,319	3,796,596	3,805,712
Capital					
63250	Water well	-	-	100,000	-
64073	Generator	-	-	103,160	-
64165	Pump	-	-	204,000	834,000
64400	Other equipment	-	-	-	2,000,000
Capital		-	-	407,160	2,834,000
Project Total		3,717,103	3,682,917	4,760,402	6,639,712
Division Total		3,717,103	3,682,917	4,760,402	6,639,712

City of Pembroke Pines, Florida - Expenditure Detail

Entity 471 Utility Fund | Function 533 Water utility services
Division 6032 Water Distribution | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12779	W-Utility Ser Worker II	166,067	166,866	14,371	-
12992	Vacation leave - retire/term	-	-	31,293	-
12993	Accrued vacation	3,194	1,389	-	-
12994	Accrued sick leave	-27	-4,390	-	-
12996	Sick leave - retire/term	-	-	18,480	-
14000	Overtime	24,607	16,649	1,579	-
15001	Special Payment non P & F	-	9,964	-	-
15115	Beeper pay	2,557	2,471	209	-
21000	Social Security- matching	14,423	14,663	5,016	-
22000	Retirement contributions	52,205	129,323	92,813	-
22900	Retirement contribution - Lump Sum	45,408	15,594	-	-
23000	Health Insurance	41,011	25,006	3,030	-
23100	Life Insurance	288	309	33	-
24000	Workers compensation	9,830	12,622	972	-
26300	General retiree health contrib	92,220	95,280	75,369	-
Personnel		451,782	485,745	243,165	-
Operating					
31100	Professional services- engineering	1,011	150	6,000	-
31400	Professional services- medical	175	-	-	-
34300	Contract- laundry & cleaning	2,430	2,335	244	-
34981	Function sourcing- Utilities	-	16,648	1,301,268	1,419,565
34989	Contractual service provider	319,593	471,987	118,736	81,536
40100	Travel/conferences	5	-	-	-
44200	Rents- machinery & equipment	975	1,840	-	-
46150	R & M- land- building & improvement	113,130	167,676	7,286	-
46250	R & M equipment	10,200	8,272	347	5,000
46300	R & M motor vehicles	27,659	16,287	11,667	-
46700	R & M fire hydrants	6,149	-	-	-
49105	License renewals	112	-	-	-
51100	Office supplies	196	26	-	-
52000	Operating supplies	5,442	3,492	17	-
52150	First aid, safety equip & supplies	5,539	5,948	-	-
52200	Cleaning/janitorial supplies	1,305	633	43	-
52300	Expendable tools	11,400	10,721	659	-
52430	Operating chemicals	-	769	-	-
52540	Fuel	88,186	65,710	12,499	10,000
52650	Equip < than \$1000	14,199	9,013	1,920	-
52651	Meters < than \$1000	124,389	169,957	22,919	-
Operating		732,093	951,464	1,483,605	1,516,101
Capital					
63062	Fire hydrants	-	-	12,000	-
63233	Water main	-	-	757,489	-
Capital		-	-	769,489	-

City of Pembroke Pines, Florida - Expenditure Detail

Entity 471 Utility Fund | Function 533 Water utility services
Division 6032 Water Distribution | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Project Total		1,183,875	1,437,210	2,496,259	1,516,101
Division Total		1,183,875	1,437,210	2,496,259	1,516,101
471 Utility Fund		44,868,471	41,980,131	54,819,743	48,970,700

City of Pembroke Pines, Florida - Expenditure Detail

Entity 504 Public Insurance Fund | Function 519 Other general governmental services
Division 203 Self Insurance | Project 401 Administration

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
12014	Risk Management/Benefits Supervisor	60,840	61,133	60,840	60,840
12993	Accrued vacation	264	584	-	-
12994	Accrued sick leave	-964	759	-	-
15001	Special Payment non P & F	-	2,434	-	-
15116	Cell Phone Pay	-	-	275	300
21000	Social Security- matching	4,395	4,623	4,655	4,678
22000	Retirement contributions	15,560	27,695	34,003	8,177
22001	Retirement contribution - legacy	-	-	-	19,709
22900	Retirement contribution - Lump Sum	4,267	3,258	-	-
26300	General retiree health contrib	7,777	7,954	9,320	9,737
Personnel		92,139	108,439	109,093	103,441
Operating					
34989	Contractual service provider	50,378	53,029	66,207	67,500
34990	Contractual services- other	1,500	1,588	23,725	24,000
45025	Hazardous cleanup	-	-	6,311	6,311
45050	Insurance- administrative fees	152,088	163,662	215,426	200,000
46800	Maintenance contracts	-	-	2,000	2,000
47100	Printing	-	4,918	4,000	7,000
49857	Allocation of Adm Expenses	-300,734	-336,640	-432,262	-415,752
51100	Office supplies	4,598	4,295	4,500	4,500
52650	Equip < than \$1000	30	710	1,000	1,000
Operating		-92,139	-108,439	-109,093	-103,441
Project Total		-	-	-	-

Entity 504 Public Insurance Fund | Function 519 Other general governmental services
Division 203 Self Insurance | Project 402 Health Insurance

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
45053	Health- Administrative fees	451,427	423,782	650,000	625,000
45085	Dental/Cobra Fees	-	-	2,000	2,000
45420	Health- Premium	436,179	546,978	805,849	830,000
45808	Health Claims	7,354,623	11,087,204	12,694,158	15,059,312
49857	Allocation of Adm Expenses	213,233	241,887	299,921	285,510
Operating		8,455,462	12,299,850	14,451,928	16,801,822
Project Total		8,455,462	12,299,850	14,451,928	16,801,822

City of Pembroke Pines, Florida - Expenditure Detail

Entity 504 Public Insurance Fund | Function 519 Other general governmental services
Division 203 Self Insurance | Project 403 Life Insurance

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
45095	Insurance- Life	190,732	219,850	261,537	333,591
49857	Allocation of Adm Expenses	2,946	3,337	4,943	5,973
Operating		193,677	223,187	266,480	339,564
Project Total		193,677	223,187	266,480	339,564

Entity 504 Public Insurance Fund | Function 519 Other general governmental services
Division 203 Self Insurance | Project 404 Workers Compensation

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
45070	Insurance-excess wrkrs compensation	273,326	255,449	461,553	484,631
45080	State assessment- self ins wrkrs comp	34,509	60,466	62,300	62,300
45742	Workers compensation 1985-86	1,499	-1	-	-
45751	Workers compensation 1993-94	-26,182	0	-	-
45752	Workers compensation 1994-95	-35,702	67,496	-	-
45753	Workers compensation 1995-96	84	88	-	-
45754	Workers compensation 1996-97	7,967	89,101	-	-
45756	Workers compensation 1998-99	-27,711	7,828	-	-
45757	Workers compensation 1999-00	-27,429	111,939	-	-
45758	Workers compensation 2000-01	90,814	420,260	-	-
45759	Workers compensation 2001-02	-7	77,256	-	-
45760	Workers compensation 2002-03	233,564	87,312	-	-
45761	Workers compensation 2003-04	-55,549	193,769	-	-
45762	Workers compensation 2004-05	209,502	109,837	-	-
45763	Workers compensation 2005-06	-16,126	411,087	-	-
45764	Workers compensation 2006-07	62,909	320,888	-	-
45765	Workers compensation 2007-08	37,859	10,413	-	-
45766	Workers compensation 2008-09	11,484	14,923	-	-
45767	Workers compensation 2009-10	-25,644	112,245	-	-
45768	Workers compensation 2010-11	-3,488,563	77,518	-	-
45769	Workers compensation 2011-12	1,273,417	-385,508	-	-
45771	Workers compensation 2012-13	-	952,459	227	-
45772	Workers compensation 2013-14	-	-	2,310,389	38,633
45773	Workers compensation 2014-15	-	-	-	2,424,260
49857	Allocation of Adm Expenses	34,829	34,636	54,430	53,613
Operating		-1,431,150	3,029,462	2,888,899	3,063,437
Project Total		-1,431,150	3,029,462	2,888,899	3,063,437

City of Pembroke Pines, Florida - Expenditure Detail

Entity 504 Public Insurance Fund | Function 519 Other general governmental services
Division 203 Self Insurance | Project 405 Property & Casualty Insurance

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
45050	Insurance- administrative fees	-6,167	-	-	-
45060	Insurance- excess property	630,197	672,922	1,312,500	1,312,500
45200	Insurance- Gallagher package	491,534	500,780	888,250	932,663
45225	Insurance - bus	-	246,768	300,000	300,000
45600	Insurance- fidelity bonds	9,402	8,918	9,200	10,120
45709	Insurance claims paid 2014-15	-	-	-	1,100,000
45711	Insurance claims paid 2013-14	-	-	900,000	-
45712	Insurance claims paid 2012-13	-	247,018	-	-
45713	Insurance claims paid 2011-12	1,443,937	-20,415	-	-
45714	Insurance claims paid 2010-11	-1,063,185	-9,195	-	-
45715	Insurance claims paid 2009-10	129,706	145,827	-	-
45716	Insurance claims paid 2008-09	-32,655	-11,042	-	-
45717	Insurance claims paid 2007-08	50,003	144,995	-	-
45718	Insurance claims paid 2006-07	1,864	7,634	-	-
45719	Insurance claims paid 2005-06	-4,540	24,968	-	-
45722	Insurance claims paid 1993-94	3,711	-	-	-
45723	Insurance claims paid 1994-95	-21,464	-14,086	-	-
45724	Insurance claims paid 1995-96	-84	-22	-	-
45725	Insurance claims paid 1996-97	2,131	19,899	-	-
45727	Insurance claims paid 1998-99	-16,251	-5,947	-	-
45728	Insurance claims paid 1999-00	-14,705	-5,467	-	-
45729	Insurance claims paid 2000-01	-16,506	-589	-	-
45731	Insurance claims paid 2001-02	-5	-2,600	-	-
45732	Insurance claims paid 2002-03	-6,028	-1,971	-	-
45733	Insurance claims paid 2003-04	-53,601	3,457	-	-
45734	Insurance claims paid 2004-05	22,571	-508	-	-
45736	Insurance claims paid 1985-86	138	-	-	-
45770	Claims not part of Gallagher	-	-	314,000	260,500
49857	Allocation of Adm Expenses	49,726	56,780	72,968	70,656
Operating		1,599,728	2,008,126	3,796,918	3,986,439
Project Total		1,599,728	2,008,126	3,796,918	3,986,439
Division Total		8,817,716	17,560,626	21,404,225	24,191,262
504 Public Insurance Fund		8,817,716	17,560,626	21,404,225	24,191,262

City of Pembroke Pines, Florida - Expenditure Detail

Entity 655 General Pension Trust Fund | Function 519 Other general governmental services
Division 204 Post Employment Benefits | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31500	Professional services- other	67,747	260	45,000	10,000
31700	Professional service-investment mgt	19,330	43,217	42,000	42,000
36000	Retirement benefits	8,550,403	9,139,997	9,000,000	9,200,000
49851	Contribution refund	-5,820	-16,618	-	-
Operating		8,631,661	9,166,856	9,087,000	9,252,000
Project Total		8,631,661	9,166,856	9,087,000	9,252,000
Division Total		8,631,661	9,166,856	9,087,000	9,252,000
655 General Pension Trust Fund		8,631,661	9,166,856	9,087,000	9,252,000

City of Pembroke Pines, Florida - Expenditure Detail

Entity 656 Fire & Police Pension Trust Fund | Function 519 Other general governmental services
Division 204 Post Employment Benefits | Project Blank

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Operating					
31500	Professional services- other	543,531	500,725	600,000	600,000
31700	Professional service-investment mgt	1,912,322	2,179,293	2,014,000	2,300,000
49910	Retirement benefits	22,303,755	23,543,861	25,940,000	25,940,000
49952	Contribution refund	119,580	83,421	126,000	126,000
Operating		24,879,188	26,307,300	28,680,000	28,966,000
Project Total		24,879,188	26,307,300	28,680,000	28,966,000
Division Total		24,879,188	26,307,300	28,680,000	28,966,000
656 Fire & Police Pension Trust Fund		24,879,188	26,307,300	28,680,000	28,966,000

City of Pembroke Pines, Florida - Expenditure Detail

Entity 657 Other Post Employment Benefits | Function 519 Other general governmental services**Division 204 Post Employment Benefits | Project Blank**

Object	Object Description	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
Personnel					
21000	Social Security- matching	2,150	2,357	2,200	2,354
	Personnel	2,150	2,357	2,200	2,354
Operating					
31700	Professional service-investment mgt	-	5,152	-	139,000
34990	Contractual services- other	13,000	18,500	15,000	15,000
45053	Health- Administrative fees	167,063	183,020	154,000	250,000
45095	Insurance- Life	29,958	37,453	44,000	55,000
45420	Health- Premium	168,629	196,396	220,000	264,000
45650	Fiduciary bond Insurance	17,854	15,195	23,000	23,000
45808	Health Claims	5,855,091	6,898,401	8,440,267	9,948,627
	Operating	6,251,594	7,354,118	8,896,267	10,694,627
	Project Total	6,253,745	7,356,475	8,898,467	10,696,981
	Division Total	6,253,745	7,356,475	8,898,467	10,696,981
657 Other Post Employment Benefits		6,253,745	7,356,475	8,898,467	10,696,981

City of Pembroke Pines, Florida
Expenditure Detail
All Funds

	2011-12 Actual	2012-13 Actual	2013-14 Budget	2014-15 Budget
1 General Fund	139,936,567	151,606,930	159,325,375	164,484,987
51 Wetlands Trust Fund	15,631	19,920	16,500	16,500
100 Road & Bridge Fund	5,289,280	4,438,974	5,249,238	5,408,662
120 State Housing Initiative Program	706,696	216,282	1,255,454	-
121 HUD Grants CDBG/HOME	2,533,910	1,906,257	3,861,532	877,677
122 Law Enforcement Grant	498,288	308,250	386,110	17,918
123 ADA/Paratransit Program	448,451	-	-	-
124 Police Community Services Grant	71,118	32,177	35,296	-
128 Community Bus Program	897,096	1,113,758	952,611	801,452
131 Treasury - Confiscated	29,852	67,728	319,485	25,643
132 Justice - Confiscated	2,900	43,670	541,108	43,465
133 \$2 Police Education	15,780	24,025	268,706	44,041
134 FDLE - Confiscated	197,093	760,903	506,946	115,296
199 Older Americans Act	993,830	1,303,977	1,365,798	1,357,821
201 Debt Service	26,734,244	26,579,032	62,111,551	26,386,031
320 Municipal Construction	1,755,089	5,867,834	19,039,229	-
471 Utility Fund	44,868,471	41,980,131	54,819,743	48,970,700
504 Public Insurance Fund	8,817,716	17,560,626	21,404,225	24,191,262
655 General Pension Trust Fund	8,631,661	9,166,856	9,087,000	9,252,000
656 Fire & Police Pension Trust Fund	24,879,188	26,307,300	28,680,000	28,966,000
657 Other Post Employment Benefits	6,253,745	7,356,475	8,898,467	10,696,981
Total All Funds	273,576,606	296,661,103	378,124,374	321,656,436

City of Pembroke Pines

A Short History

Pembroke Pines is one of the many post-World War II cities that were created primarily to accommodate ex-servicemen who had trained in South Florida and wanted to return after the war.

The open expanses of land west of the older coastal cities, occupied primarily by large dairy farms, offered inexpensive acreage for housing development. In the midst of Henry Perry's dairy was North Perry Field, a WW II satellite of Miami Naval Air Station. Between the eastern border of the airport, SW 72 Avenue, and the first section of the Florida Turnpike, the first two tiny Pembroke Pines #1 and #2 subdivisions were created in 1954.

The "Village of Pembroke Pines" was incorporated in 1959. Some builders contested this, and the village was dissolved on a legal decision that the boundaries were incorrectly stated on the ballot. In January 1960, a second election was held, and the village became the City. The residents then incorporated to protect themselves from annexation and to preserve and enhance their community.

Unlike many of the post-WW II, new Broward County towns, created and run by the developers, Pembroke Pines grew from citizen involvement. World travelers Dr. Walter Seth Kipnis and his wife, Estelle, were the leading players in the incorporation and were supported by the town's first organized citizens' group, the Pembroke Pines Civic Association. This group started what was intended to be a youth center on donated property next to the turnpike on 13th Street. When it was partially completed, City government meetings were held there, having moved from the patio of the first mayor, Dr. Kipnis. In 1976, the building was finished with primarily donated materials and labor and was used until City offices were moved to the former showrooms of the Pembroke Lakes subdivision on Taft Street and Palm Avenue. On October 22, 1988, the City completed the three-building governmental center complex at Pines Boulevard and Palm Avenue. The center houses City offices and the Commission Chambers. The lobby is the home of the "Glass Gallery," where art exhibits are displayed.

The first group of elected officials was called Aldermen. There were seven officials plus the mayor, who was not allowed to vote. Eventually, the officials became councilmen (or women), and the mayor was permitted to vote. From the early years, a City Commission/City Manager form of government was adopted. The voters also approved a City Charter. One attempt was made to change to a strong mayor form of government, but the attempt was defeated.

In 1984, a major change was approved to have four City districts with one commissioner elected from each district. The mayor was now elected by a citywide vote. As the population expanded westward, the districts were redrawn consistent with almost every other Broward County community. Completion of the Century Village condominiums provided the impetus for redistricting. With a projected population in excess of 15,000, they could conceivably have elected all the City Commissioners.

The devastating Hurricane Andrew of 1992 drove hundreds of south Dade County residents north to Broward County, especially Pembroke Pines. This gave a huge boost to the population, as owners of destroyed homes took their insurance money and used it to buy in the City, far from the coast.

Growing with the City's residential areas and influx of young families was the need for schools. Flanagan High School was overpopulated with an enrollment of 3,241 for the school year 2011-12, making it one of the largest high schools in the state. With the Broward County School Board unable to keep up with the demand, Mayor Alex Fekete and City Manager Charles Dodge originated a charter school system. In August 1998, the City began its charter school system to alleviate the classroom shortage. The City now has the largest Charter School system in the nation, with four elementary schools, two middle schools, and one high school, serving an estimated 5,599 students in 2011-12.

A student may progress from kindergarten through community college and take university level courses within City boundaries. In addition to the Charter Schools, the Broward County school system and private schools start the students' early education. Pembroke Pines Charter High School and Flanagan High School offer secondary classes, and Broward College South Campus and Academic Village Campus offer two-year AA degrees. Florida International University has a facility at the Academic Village, with plans for the expansion of courses.

As the City grew, so did the need for leisure and recreation services. Currently, there are 50 baseball diamonds, 19 football/soccer fields, 25 paddleball courts, 11 indoor racquetball courts and 11 in-line hockey rinks. Tennis programs and lessons are available on the 50-lighted courts throughout the City. The community centers offer a wide variety of classes and activities and serve as a meeting place for over 70 non-profit civic organizations. Two theatres provide plays and entertainment throughout the year. Three full-service Broward County library branches are located within the City.

Recognizing the need to provide services for senior residents, the 52,000 square-foot Southwest Focal Point Senior Center was constructed in 1996 for residents over 55 years of age. The facility includes a library, gym, billiard room, classrooms, computer labs, and a main hall as well as over 5,000 square feet dedicated to Adult Day Care and Alzheimer's Day Care Programs.

In 1997, Pines Point was built. Pines Point is a 190-apartment complex adjacent to the Southwest Focal Point Senior Center. This complex offers affordable housing to seniors over 55 years of age capable of independent living.

Additionally, during a period of three years (2005-2008), Pines Place Senior Residences was constructed. Pines Place consists of three towers with a combined total of 614 affordable apartments. Originally these apartments were available to seniors over 55 years of age. However in the summer of 2008, City Commission lowered the age restriction to 18.

Pembroke Pines now has an area of 34.25 square miles. It is a full-service City with its own Police and Fire Departments. While providing above average services and amenities to 155,565 (2013 U.S. Census) residents, this year's City's budget stands at \$321.6 million, and the City's Ad Valorem tax rate remains one of the lowest in the county. Pembroke Pines continues to be a progressive City with the well being of its residents the City's primary concern.

Abbreviations & Acronyms

ADA	Americans with Disabilities Act	ICMA	International City/County Management Association
ADRC	Aging & Disability Resource Center	ICS	Incident Command System
AED	Automatic External Defibrillator	ILA	Interlocal Agreement
AFG	Assistance to Firefighters Grant	ISO	Insurance Service Organization
ALS	Advanced Life Support	IT	Information Technology
APB	Accounting Principles Board	JAG	Justice Assistance Grant
ARC	Annual Required Contribution	JPA	Joint Participation Agreement
ATS	American Traffic Solutions	KAPOW	Kids & the Power of Work
AWS	Alternative Water Supply	KPI	Key Performance Indicator
BANC	Broward Aging and Network Conference	LBTR	Local Business Tax Receipt
BCT	Broward County Transit	LEACH	Law Enforcement Against Child Harm
BLS	Basic Life Support	LHAP	Local Housing Assistance Plan
BOD	Biochemical Oxygen Demand	LLC	Limited Liability Company
CAD	computer aided dispatch	LSP	Local Service Program or Provider
CADD	Computer-Aided Drafting Design	MFI	Median Family Income
CAFR	Comprehensive Annual Financial Report	MG	Million Gallons
CASI	Council on Accreditation and School Improvement	MGD	Million Gallons per Day
CBOD5	Carbonaceous Biochemical Oxygen Demand 5-Day	MMRP	Metropolitan Medical Response Program
CDA	Child Development Associate	MMRS	Metropolitan Medical Response System
CDBG	Community Development Block Grant	N/A	Not (yet) available
CERT	Community Emergency Response Team	NIMS	National Incident Management System
CIP	Capital Improvement Program	NPDES	National Pollutant Discharge Elimination System
COLA	Cost-of-Living Adjustment	NSP	Neighborhood Stabilization Program
CPI	Consumer Price Index	NTU	Nephelometric Turbidity Unit
CRA	Community Redevelopment Association	OAA	Older American Act
CPR	Cardio-Pulmonary Resuscitation	OEDR	Office of Economic and Demographic Research (FL)
DEO	Department of Economic Opportunity	OPEB	Other Post Employment Benefits
DCF	Department of Children & Families	P & F	Police & Fire
DRI	Development of Regional Impact	P/M or PM	Paramedic
DROP	Deferred Retirement Option Plan	P/T	Part Time
EDC	Early Development Center	PAC	Pines Athletic Club
EDSP	Economic Development Strategic Plan	PAL	Police Athletic League
EMT	Emergency Medical Technician	PC	Personal computer
EDR	Economic and Demographic Research	PSAP	Public Safety Answering Point
F	Fahrenheit	R & M	Repair & Maintenance
F.S.	Florida Statute(s)	RDA	Recommended Daily Allowance
F/T	Full Time	RFP	Request for Proposal
FASB	Financial Accounting Standards Board	ROSC	Return of Spontaneous Circulation
FCAT	Florida Comprehensive Assessment Test	ROW	Right of Way
FDLE	Florida Department of Law Enforcement	SACS	Southern Association of Colleges and Schools
FDOT	Florida Department of Transportation	SBA	Susan B. Anthony Center
FEMA	Federal Emergency Management Association	SCADA	Supervisory Control and Data Acquisition
FHOP	Florida Homebuyer Opportunity Program	SCBA	Self-Contained Breathing Apparatus
FLOC	Florida League of Cities	SFWM	South Florida Water Management District
FMIvT	Florida Municipal Investment Trust	SHIP	State Housing Initiative Partnership
FSU	Florida State University	SIFMA	Securities Industry and Financial Markets Association
FTE	Full Time Equivalents	Spec	Specialist
FW	Florida Wetlandsbank TM	SRO	School Resource Officer
FY	Fiscal Year (ends Sept. 30)	SWFP	Southwest Focal Point
GAAP	Generally Accepted Accounting Principles	TBD	To Be Determined
GASB	Government Accounting Standards Board	TIL	Transitional Independent Living
GEC	Geriatric Education Center	TRIM	Truth in Millage
GEPP	General Employees Pension Plan	TSS	Total Suspended Solids
GFOA	Government Finance Officer's Association	UASI	Urban Area Security Initiative
GIS	Geographic Information System	USDA	United States Department of Agriculture
GO or G.O.	General Obligation	USPS	United States Postal Service
GOB	General Obligation Bond	USTA	United States Tennis Association
GRADE	Gang Resistance and Drug Education	VIN	Vice Intelligence Narcotics
Gvt	Government(al)	VITA	Volunteer income tax assistance
HIDTA	High Intensity Drug Trafficking Area	VOCA	Victims of Crime Act
HIPAA	Health Insurance Portability Accountability	VOSB	Veteran Owned Small Business
HOME	HOME Investment Partnerships Program	VPK	Voluntary Pre-Kindergarten
HR	Human resources	WCY	Walter C. Young
HS	High School	YMCA	Young Men's Christian Association
HUD	Housing and Urban Development		

Glossary

Account – An accounting concept used to capture the economic essence of an exchange or exchange-like transaction. Accounts are used to classify and group similar transactions. Account types include: revenue, expense/expenditure, asset, liability and equity.

Accounting Principles Board (APB) – Authoritative private-sector standard-setting body that preceded the Financial Accounting Standards Board (FASB). The APB issued guidance in the form of *Opinions*.

Accounting System – A total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government or any of its funds, account groups, or organizational components.

Accretion of a Discount – An accounting process by which the book value of a bond purchased at a discount from par value is increased during the bond's holding period.

Accrual Basis of Accounting – A method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the related cash flows.

Accrued Interest – The dollar amount of interest, based on the stated interest rate, which has accumulated on a bond from (and including) the most recent interest date or other stated date, up to (but not including) the due date of the interest payment.

Activity – A specific and distinguishable service performed by one or more organizational components of a government to accomplish a function for which the government is responsible.

Ad Valorem Taxes – Commonly referred to as property taxes, are levied on both real and personal property based upon the property's assessed valuation and applying a specific millage rate.

Administrative Fees – The Utility Fund, Charter Schools, Housing Division, and Fire Control are assessed a pro-rated share of the cost of City-wide management and control functions such as accounting, personnel, information technology and purchasing, all of which are budgeted in the General Fund. These fees appear as expenditures in the first-named funds above and as revenues (cost reimbursement) in the General Fund.

Advance Refunding – A bond refunding in which the proceeds of new debt are placed in an interest-bearing escrow account pending the call dates or maturity dates of the old debt. (See also "Defeasance" and "Refunding".)

Agency Fund – An agency fund is used to report resources held by the reporting government in a purely custodial capacity (assets equal liabilities). Agency funds typically involve only the receipt, temporary investment and remittance of fiduciary resources to individuals, private organizations or other governments.

Allot – To divide an annual appropriation of revenue or expense into amounts that may be encumbered or expended during an allotment period.

Americans with Disabilities Act (ADA) – a wide-ranging civil rights law that prohibits, under certain circumstances, discrimination based on disability.

Amortization of a Premium – An accounting process by which the book value of a bond purchased at a price above par value is decreased during the bond's holding period.

Annualize – To adjust or calculate to reflect a rate or cost for a full year.

Appropriated Budget – The expenditure authority created by the appropriation bills or ordinances that are signed into law and related estimated revenues. The appropriated budget would include all reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes.

Appropriation – A legal authorization to incur obligations and to make expenditures for specific purposes.

Appropriation Ordinance – The official enactment by the City Commission establishing the legal authority for City officials to obligate and expend resources.

Assessed Valuation – The valuation set upon real estate and certain personal property by the Property Appraiser as a basis for levying Ad Valorem (property) taxes.

Asset – Tangible or intangible, passive or active resources owned or held by a government which possess service potentials that generally are utilized (consumed) in the delivery of municipal services.

Assigned Fund Balance – Amounts that the City intends to use for a specific purpose; the intent shall be expressed by the City Commission or may be delegated to the City Manager. Assigned fund balance includes all remaining amounts that are reported in governmental funds, other than the general fund, that are not classified as nonspendable and are neither restricted nor committed.

Attrition – A method of achieving a staffing reduction by not refilling the positions vacated through resignation, reassignment, transfer, retirement, termination or death.

Authorized Positions – Employee positions, which are approved and funded in the adopted budget.

Balanced Budget – To the extent that the sum of Appropriated Revenues, Beginning Surplus, and Estimated Budget Savings equals the Appropriated Expenditures, the budget is considered balanced. Should the Appropriated Expenditures be different from the Appropriated Revenues, the difference would be shown in the Fund Summaries Section as Excess (Deficit) Revenues over Expenditures and as Beginning Surplus and/or Estimated Budget Savings in the Revenue Detail Section. The amount of the Beginning Surplus would specify the amount by which the Fund Balance is expected to change.

Basis of Accounting – The timing of recognition; that is, when the effects of transactions or events should be recognized for financial reporting purposes. For example, the effects of transactions or events can be recognized on an accrual basis (that is, when the transactions or events take place), or on a cash basis (that is, when cash is received or paid). "Basis of accounting" is an essential part of measurement focus, because a particular timing of recognition is necessary to accomplish a particular measurement focus.

Basis Point – Equal to 1/100 of one percent; for example, if interest rates rise from 4.75% to 5.00%, the difference is referred to as an increase of 25 basis points.

Beginning Surplus – A positive Beginning Surplus identifies the size of a projected deficit of expenditures exceeding revenues for that fund. The presumption is that a positive beginning surplus represents the amount of deficit that would be funded by use of Fund Balance in that fund. A negative Beginning Surplus in the City's budget can best be understood as a projected excess of revenues over expenditures that, in simplest terms, will produce an increase to the Fund Balance at year-end.

Benchmark – A point of reference, anchored either in experiences of peer municipalities (when available) or prior City performance, against which performance results may be measured or judged.

Biochemical Oxygen Demand (BOD) – A measure of the amount of oxygen consumed in the biological processes that break down organic matter in water. The greater the BOD, the greater the degree of pollution.

Bond – A long-term debt obligation primarily used to finance capital projects or other long-term obligations. A bond represents a promise to repay a specified sum of money called the face value or principal amount at a specified maturity date or dates in the future, together with periodic interest at a specified rate.

Bond Issue – A borrowing based upon certificates of debt containing a promise to pay a specified sum of money (face value or principal) at a specified date or dates in the future (maturity date-usually annually) together with periodic interest (usually semi-annually) at a specified rate.

Bond Refinancing – The refunding (current or advanced) from the proceeds of a new issue, to reduce debt service costs, i.e. interest, realign maturities and/or modify or remove restrictive bond covenants.

Bonded Debt – That portion of indebtedness represented by outstanding bonds.

Broward County Transit (BCT) – One public transportation option for getting around Broward County.

Budget – An operational guide of planned financial activity for a specified period of time (fiscal year or project length) estimating all anticipated revenues and expected expenditures/expenses for the budget period. A policy document that communicates programmatic goals and objectives and the anticipated means and resources for achieving them.

Budget Calendar – The schedule of target dates that a government follows in the preparation of preliminary budgets and the adoption of the final budget.

Budget Message – An executive-level overview of the proposed and adopted budgets delivered by the City Manager to the Mayor and City Commissioners. It discusses the major City issues and the proposed means of dealing with them, highlights key experiences during the current fiscal year, and indicates how current and proposed budgetary plans will meet the City's objectives. The budget message is normally the first comprehensive public statement of the City's plans for the upcoming fiscal year.

Budgetary Basis of Accounting – This refers to the basis of accounting used to estimate when revenues and expenditures are recognized for budgetary purposes. This generally takes one of three forms: GAAP, cash, or modified accrual.

Budgetary Control – The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources. Budgetary control is exercised at the department level, at which point expenditures cannot legally exceed the appropriated amount.

Capital Assets – Assets of significant value that meet or exceed the capitalization threshold and have a useful life extending beyond a single accounting period. Capital assets are also called "fixed assets" and may include land, improvements to land, easements, buildings, building improvements, machinery, equipment, vehicles, infrastructure, works of art and historical treasures, and all other tangible or intangible assets that are used in operations and have initial useful lives extending beyond a single reporting period.

Capital Budget – A plan of proposed capital outlays and the means of financing them for the current fiscal period. It is usually a part of the current comprehensive budget.

Capital Expenditures – See "Capital Outlay."

Capital Improvements – Expenditures related to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as "Infrastructure." See also "Capital Project".

Capital Improvements Program (CIP) – All capital expenditures planned for the next five years. The program specifies both projects and the resources estimated to be available to fund projected expenditures.

Capital Lease – A lease agreement that substantively transfers the benefits and risks of ownership of the property to the lessee and that meets one or more of the criteria set forth in Statement of Financial Accounting Standards No. 13 for lease capitalization.

Capital Outlay – Expenditures that result in the acquisition of or addition to fixed assets that have a value of \$1,000 or more (with the exception of computers) and have a useful economic lifetime of more than one year; or, assets of any value if the nature of the item is such that it must be identified and controlled for custody purposes as a fixed asset. Computers retain a lower threshold of at least \$750.

Capital Project – Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase their useful life. Also called "Capital Improvements."

Capital Reserve – An account used to segregate a portion of the government's equity to be used for future capital program expenditures. The amount of capital reserve is roughly equal to the government's annual equipment depreciation and an amount identified as being needed for future capital acquisition.

Capitalization Threshold – The dollar value at which the City elects to capitalize tangible or intangible assets that are used in operations and that have initial useful lives extending beyond a single reporting period. Currently, this amount is \$1,000 or more, with the exception of computers. Computers retain a threshold of at least \$750.

Capitalized Interest – A portion of the proceeds of a bond issue, which is set aside to pay future interest payments of the bond issue for a specified period of time.

Cash Basis of Accounting – A basis of accounting in which transactions or events are recognized when related cash amounts are received or disbursed.

Cash Equivalent – The accounting industry recognizes cash equivalents as those non-cash assets that are readily convertible into cash within three months. These typically include money market holdings, bonds maturing within three months, T-bills, commercial paper, and marketable securities.

Charges for Services – These refer to program revenues, which finance in part or in whole the provision of a particular service. An example is admission fees for the use of the Pembroke Falls Aquatic Center.

Chart of Accounts – The classification system used by a City to organize the accounting records.

Collective Bargaining Agreement – A legal contract between the employer and verified representatives of a recognized bargaining unit for specific terms and conditions of employment (e.g., hours, working conditions, salary, fringe benefits, and matters affecting health and safety of employees).

Committed Fund Balance – Amounts that can be used only for the specific purposes determined by a formal action (resolution) of the City Commission, the City's highest level of decision making authority. Commitments may only be changed or lifted by the City Commission taking the same formal action (resolution) that imposed the constraint originally.

Commodities – Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment, etc.

Constant or Real Dollars – The presentation of dollar amounts adjusted for inflation to reflect the real purchasing power and recognize the time value of money. Dividing current dollar amounts by a price index derives constant dollars. The result is that a constant dollar series would report transaction(s) for several years on the basis of inflation-adjusted common dollar values.

Consumer Price Index (CPI) – A statistical description of price levels provided by the U.S. Department of Labor, Bureau of Labor Statistics. The monthly index is used as a measure of the increase or decrease in the

cost of living (i.e., economic inflation or deflation). The CPI shows the relative cost of purchasing a specified market basket compared to the price of the same basket in a designated base year. CPI measures how fast prices are rising or falling.

Contingency – A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services – Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

Cost-of-living Adjustment (COLA) - An increase in salaries to offset the adverse effect of inflation on compensation.

Cost Allocation – Method designed to transfer direct or indirect costs from a primary account/function to one or more secondary accounts/functions for administrative support services provided to those activities.

Current Financial Resources Measurement Focus – Measurement focus according to which the aim of a set of financial statements is to report the near-term (current) inflows, outflows, and balances of expendable (spendable) financial resources. The current financial resources measurement focus is unique to accounting and financial reporting for state and local governments and is used solely for reporting the financial position and results of operations of governmental funds.

Debt – An obligation resulting from the borrowing of money or from the purchase of goods and services on credit. Debt instruments used by the City of Pembroke Pines may include general obligation bonds, revenue bonds, bond anticipation notes, and tax anticipation notes. The City Commission must approve all debt instruments. All General Obligation (G.O.) bonds must be approved by the voters in a referendum.

Debt Limit – The maximum amount of debt that the City is permitted to incur under constitutional, statutory, or charter provisions. Usually expressed as a percentage of assessed valuation.

Debt Service – The cost of paying principal and interest on borrowed money according to a predetermined payment schedule. Includes required monthly contributions to a sinking fund for bond issue repayments.

Debt Service Fund – A governmental fund established to finance and account for the accumulation of resources for, and the payment of, general long-term debt principal and interest. Also known as "Sinking Fund."

Debt Service Requirements – The amounts of revenue that must be provided so that all principal and interest payments can be made in full and on schedule. See also "Sinking Fund".

Dedicated Tax – A tax levied to support a specific government program or purpose.

Defeasance – An advance refunding procedure whereby a new debt issue provides funds for an interest-bearing escrow account to repay the old debt issue at its maturity dates, and the new debt replaces the old debt on the City's Statement of Net Assets. See also "Advance Refunding" and "Refunding".

Deficit – The excess of an entity's liabilities and reserved equity of a fund over its assets (deficit fund balance), or the excess of expenditures or expenses and encumbrances over revenues during an accounting period.

Department – An organizational unit of government, which is functionally unique in its delivery of services.

Depreciation – A method of cost allocation to recognize the decline in service potentials of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Derivative – A derivative instrument is a contract between two parties the value of which is derived from that of other financial quantities. Traditional derivatives include call and put contracts, commodities futures, and swaps (e.g., interest-rate swaps). Other common bets or hedges the counterparties may place on external quantities through derivatives include equity derivatives, foreign exchange derivatives, and credit derivatives. Under the laws of the US and many other countries, derivatives have special legal exemptions that make them a particularly attractive form through which to extend credit; however, their complexity and lack of transparency can cause capital markets to underprice credit risk.

Development-related Fees – Those fees and charges generated by building, development and growth in a community. Included are building and street permits; development review fees; and zoning, platting and subdivision fees.

Disbursements – The payment of monies by the City from a bank account or cash fund.

Discount – The amount by which the par value of a bond exceeds the price paid for it.

Distinguished Budget Presentation Awards Program – A voluntary awards program administered by the Government Finance Officers Association (GFOA) to encourage governments to prepare effective budget documents.

Division – An organizational sub-unit of a department, with responsibility for carrying out a more specific function. An example is the Ambulance/Rescue Division in the Fire Department.

Economic Resource Measurement Focus – Measurement focus under which the aim of a set of financial statements is to report all inflows, outflows, and balances affecting or reflecting an entity's net assets. The economic resources measurement focus is used for proprietary and fiduciary funds, as well as for government-wide financial reporting. It also is used by business enterprises and not-for-profit organizations in the private sector.

Employee (or Fringe) Benefits – Contributions made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and Medicare, and the various pension, medical, and life insurance plans.

Encumbrance – The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Enterprise Fund – A proprietary fund used to account for business-like operations of a government to provide goods or services or both to the general public. The intent is that enterprise fund operations should be supported by user fees on a cost recovery basis. The periodic determination of revenues and expenses is appropriate for capital maintenance, management control, or other public policy. An example of an enterprise fund is the Utility Fund (Water and Sewer).

Entitlements – Payments to which eligible local governmental units are entitled, pursuant to an allocation formula determined by the agency providing the monies, usually by an agency of the state or the federal government.

Estimated Budget Savings – refers to an amount of projected favorable expenditure budget variances expected to be realized during the budget year but that is not identifiable before the start of the year in a way that could be attributed to one or more specific line items. Estimated Budget savings are shown in the City's budget as a revenue item.

Existing Resources – Includes beginning surplus and appropriated fund balance.

Expenditure – The incurring of a liability, the payment of cash, or the transfer of property for the purpose of acquiring an asset, or a service or settling a loss. A decrease in net financial resources under the current financial resources measurement focus not properly classified as “Other Financing Uses”.

Expense – Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest or other charges. Decreases the net assets of a fund.

Face Value – See “Par Value”.

Fair Value – Amount at which an investment or capital asset could be exchanged in a current transaction, other than a forced or liquidation sale, between willing parties at arms’ length. Certain investments or capital asset exchanges are required by the FASB and GASB to be reported at fair value.

Fiduciary Fund – Fiduciary funds are used to account for assets held in trust by the government for the benefit of individuals or other entities. In the City of Pembroke Pines, fiduciary funds include the employee pension and other post-employment benefit funds.

Financial Accounting Standards Board (FASB) – The authoritative accounting and financial reporting standard-setting body for business enterprises and not-for-profit organizations. The GASB and its predecessors have elected to apply a number of the FASB’s standards as well as those of its predecessors to state and local governments.

Fiscal Policy – A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year – A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City’s fiscal year runs from October 1st to September 30th.

Fixed Assets – See “Capital Assets”.

Full Faith and Credit – A pledge of a government's taxing power to repay debt obligations.

Full-time Equivalent Position (FTE) – A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to 50% of a full-time position.

Function – A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., public safety).

Function Sourcing – The process of contracting the performance of a group of related activities, aimed at accomplishing a major service, to another entity. The contracted organization performs tasks as specified in the contract for the organization that constructed the contract.

Fund – An accounting and reporting entity with a self-balancing set of accounts. Funds are created to establish accountability for revenues and expenses that are segregated for the purpose of carrying out a specific purpose or range of activities.

Fund Balance – The difference between assets and fund liabilities in the governmental funds balance sheet and is referred to as fund equity.

GAAP – Generally Accepted Accounting Principles. The conventions, rules, and procedures that serve as the norm for the fair presentation of financial statements.

- General Fund** – The chief operating fund used to account for both general government transactions and those financial resources not required to be accounted for in another fund.
- General Obligation (G.O.) Bond** – This type of bond is backed by the full faith, credit and taxing power of the government. It is not supported by a specified source of pledged revenue, but is usually payable from ad valorem taxes and other general revenues of the government.
- GIS** – Geographic Information System.
- Goal** – A statement of broad direction, purpose or intent based on the needs of the community. An objective to be achieved assuring the fulfillment of program purposes.
- Governmental Accounting Standards Board (GASB)** – The ultimate authoritative accounting and financial reporting standard-setting body for state and local governments.
- Governmental Funds** – Governmental funds are those that are not more narrowly defined as being proprietary funds or fiduciary funds, each of which is defined separately in this glossary.
- Government Finance Officers Association (GFOA)** – An association of public finance professionals. The GFOA has played a major role in the development and promotion of GAAP for state and local government since its inception and sponsors the Certificate of Achievement for Excellence in Financial Reporting Program and the Distinguished Budget Presentation Awards Program.
- Grants** – Contributions or gifts of cash or other assets by a government or other organization to support a specified purpose, activity or facility. Grants may be classified as either operating, capital, or both depending upon the restrictions placed on use of the grant monies by the grantor.
- Homestead Exemption** – A state program that permits up to a \$50,000 reduction from the assessed value of the primary residential real estate property occupied by a Florida resident in order to determine the net taxable value. Additional exemptions are available for qualified seniors, the disabled, the blind, and widows/widowers.
- Indirect Cost** – A cost necessary for the functioning of the organization as a whole, but which cannot be directly associated with a particular functional category.
- Infrastructure** – Long lived capital assets that are usually stationary in nature and normally can be preserved for a significantly greater number of years than most capital assets. (e.g., streets, water and sewer systems, public buildings, parks, bridges, tunnels, dams, drainage systems, and lighting systems). See also "Capital Improvements."
- Interfund Transfers** – Flows of assets (such as cash or goods) between funds of the primary government without equivalent flows of assets in return and without a requirement for repayment.
- Intergovernmental Revenue** – Funds received from federal, state and other local government sources in the form of grants, shared revenues, entitlements, or payments in lieu of taxes.
- Internal Service Charges** – The charges to user departments for services provided by an internal service fund, such as data processing, health insurance, life insurance, workers' compensation or liability insurance.
- Internal Service Fund** – Proprietary fund type that may be used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units, or to other governments, on a cost-reimbursement basis.
- Inventory** – A detailed list showing quantities, descriptions, and values of property; also units of measure and unit prices. The term is often confined to consumable supplies but may also cover fixed assets.

LAN – A local area network. A series of computers connected to a common communications system (server), which enables them to share data. A LAN covers a smaller service area than a MAN- Metropolitan Area Network and is normally limited to one or two buildings in relatively close geographic proximity.

Lapsing Appropriation – An appropriation made for a certain period of time, generally for the budget year. At the end of the specified period, any unexpended or unencumbered balance lapses or terminates, unless otherwise provided by law. The City can avoid the termination of the appropriation by automatically appropriating any unexpended or unencumbered balance outstanding at the end of the prior budget year as part of the budget for the following year.

Legal Debt Limit – The maximum amount of debt which an issuer of municipal securities is permitted to incur under constitutional, statutory or charter provisions. The debt limit is usually expressed as a percentage of assessed valuation.

Legal Debt Margin – The excess of the amount of debt legally authorized over the amount of debt outstanding.

Levy – To impose taxes, special assessments or service charges for the support of governmental activities. Also, the total amount of taxes, special assessments and service charges imposed by the City.

Line-item Budget – A detailed expense or expenditure budget, generally classified by object-code within each organizational unit.

Long-term Debt – Debt with a maturity of more than one year after the date of issuance. Ordinarily used to finance long-lived assets or other long-term obligations.

Major Funds – Major funds are those with "revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) that are at least 10% of corresponding totals for all governmental or enterprise funds and at least 5% of the aggregate amount for all government and enterprise funds for the same item." (See also "Non-Major Funds," below.)

Materials and Supplies – Expendable materials and operating supplies necessary to conduct departmental operations.

Measurement Focus – Nature of the resources, claims against resources, and flows of resources that are measured and reported by a fund or other entity. For example, governmental funds measure and report current financial resources, whereas government-wide financial statements, proprietary and fiduciary funds measure and report economic resources.

Millage Rate – The ad valorem tax rate expressed in terms of mills (levy per thousand dollars of net assessed valuation).

Modified Accrual Basis of Accounting – Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

Nephelometric - Method of measuring turbidity in a water sample by passing light through the sample and measuring the amount of the light that is deflected.

Net Budget – The legally adopted budget less all interfund transfers and interdepartmental charges.

Nominal Dollars – The presentation of dollar amounts including the influence of inflation. Real dollar values, on the other hand, are the result of restating amounts to reflect the real purchasing power of money by adjusting for the inflation factor.

Non-Departmental – A group of accounts which are not directly related to a department's primary service activities, or which are separate from departmental operations for control purposes.

Non-Major Funds – Non-major funds are those that fail the test defining major funds in one or more aspects. Major funds have revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) that are at least 10% of corresponding totals for all governmental or enterprise funds and at least 5% of the aggregate amount for all government and enterprise funds for the same item.

Non-operating Expenses - Expenses chargeable to a program, which are not personnel costs or purchases of services, supplies or materials. One example would be debt service. Another example would be proprietary fund expenses not directly related to the primary activities of the fund, such as interest.

Non-operating Revenues – Governmental Revenues that are not derived from the basic operations of such government, such as beginning surplus, estimated budget savings, water and sewer connection fees. Another example would be proprietary fund revenues incidental to, or by-products of, the primary activities of the fund.

Nonrecurring Expense - Nonrecurring expenses are those that are of a one-time nature and are unlikely to happen in the near future.

Non-spendable Fund Balance – Amounts that are not in a spendable form (such as inventory, prepaid amounts and long-term portion of loans receivable) or are legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

Object of Expenditure – An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt, furniture, and personal or contractual services.

Objective – Something to be accomplished in specific, well defined, and measurable terms, and that is achievable within a specific time frame.

Obligations – A commitment, encumbrance or liability that a government may be legally required to meet out of its resources. They include indebtedness of any kind, actual liabilities, and encumbrances not liquidated.

Operating Expenses – The cost for personnel, materials and equipment required for a department to function. Another example is Proprietary Fund expenses related directly to the primary activities of the fund.

Operating Lease – A rental-type lease agreement in which the risks and benefits of ownership are substantially retained by the lessor and that does not meet the criteria for capitalization set forth in Statement of Financial Accounting Standards No. 13.

Operating Revenues – Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services. Another example would be Proprietary Fund user fees for goods or services that are directly related to the primary activities of the fund.

Ordinance – A formal legislative enactment by the governing board (council or commission) of a municipality. Revenue-raising measures, such as the impositions of taxes, special assessment and service charges, require ordinances.

Original Issue Discount – An amount by which the par value of a bond exceeds its public offering price at the time it was originally offered to the investors.

Other Revenues – Includes miscellaneous revenue items and often includes investment income.

Output Indicator – A unit of work accomplished, without reference to the resources required to do the work (for example, number of permits issued, number of refuse collections made, or number of burglary arrests made). Output indicators do not reflect the effectiveness or efficiency of the work performed.

Par Value – 100% of the face value of the security. In the case of bonds, the amount of principal that must be paid at the maturity date.

Pay-as-you-go Basis – A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing. Also, for pensions and risk management, another example would include the omission of financing retirement obligations or anticipated losses on a current basis, using an acceptable actuarial funding method.

Payment in Lieu of Taxes – Charges to the Utility Fund, which are intended to replace General Fund ad valorem revenues, which the City would receive if the Utility Fund were a private sector operation. It is based on the value of the real property assets of the fund. It appears as expenditures in the Utility Fund and as revenue in the General Fund. Also, any payment made to the City by a property owner not subject to taxation (a tax-exempt entity) to compensate the City for services received by the property owner.

Performance Budget – A budget format that relates the input of resources and the output of services for each organizational unit individually. Performance budgeting facilitates the evaluation of program efficiency and effectiveness.

Performance Indicators – Specific quantitative and qualitative measures of work performed and outcomes achieved as an objective of specific departments or programs.

Performance Measure – Data collected to determine how effective or efficient a program is in achieving its objectives.

Personnel Services – Expenditures for salaries, wages, and fringe benefits of a government's employees.

pH – An expression of the intensity of the basic or acid condition of a liquid; may range from 0 to 14, where 0 is the most acid and 7 is neutral. Natural waters usually have a pH between 6.5 and 8.5.

Premium – The amount by which the price paid for a bond exceeds the bond's par value.

Principal – A term used to describe repayments of the face value or par value of debt obligations exclusive of interest.

Prior-Year Encumbrances – Obligations/commitments from the previous fiscal year, which are carried forward to the subsequent fiscal year and become chargeable as an appropriation in that following period.

Program – A group of related activities performed by one or more organizational units for the purpose of attaining specific purposes or objectives.

Program Budget – A budget that allocates resources to the functions or activities of a group of related activities with a common focus for the attainment of specific objectives.

Program Performance Budget – A method of budgeting whereby the services provided to the residents are broken down into identifiable service programs or performance units. A unit can be a department, a division, or a workgroup. Each program has an identifiable service or output and objectives to effectively provide the service. Performance indicators measure the effectiveness and efficiency of providing the service by the program.

Program Revenue (Income) – Revenues earned by a program, including fees for services, license and permit fees, and fines. Program revenues reduce the net cost of a program or function and specifically exclude general government revenues, such as taxes.

Proprietary Fund – Proprietary funds are defined as both Internal Service funds, which serve other funds or departments within the government on a cost-reimbursement basis, and Enterprise funds, which track services provided to the public and exist primarily by charging user-fees for those goods and services.

Purpose – A broad statement of goals and objectives, predicated on satisfying public service needs, that a department is organized to meet.

Ratings – Evaluations of the credit quality of the City's notes and bonds usually made by independent rating services. Major rating agencies include: Moody's Investor Service, Standard & Poor's, and Fitch Ratings.

Receipts – Cash received by the City.

Recurring Expense – Recurring expenses are present in almost every budget and have a regular replacement cycle.

Refunding – The issuance of new debt whose proceeds are used to repay previously issued debt. See also "Advance Refunding" and "Defeasance".

Resolution – A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources – Reflects funding that is available for appropriation, such as revenues, debt proceeds, transfers from other funds and existing resources.

Restricted Assets – Assets whose use is subject to constraints that are either externally imposed by creditors, grantors, contributors, or other governments, or that are imposed by law.

Restricted Fund Balance– Amounts that can be spent only for the specific purposes stipulated by external resource providers (such as grantors), or enabling legislation. Restrictions may be changed or lifted only with the consent of the resource providers.

Restricted Net Assets – A component of net assets calculated by reducing the carrying value of restricted assets by the amount of any related outstanding debt.

Retained Earnings – An account that reflects accumulated net earnings (or losses) of an enterprise or internal service fund. As in the case of fund balance, retained earnings may include certain reservations of fund equity.

Revenue – Inflows of resources to finance the operations of government. Increases the net assets of the fund.

Revenue Bond – This type of bond is secured by the pledging of specified sources of revenue stream(s) other than ad valorem taxes, and not the full faith, credit and taxing power of the government. Generally, voter approval is not required prior to the issuance of such obligations.

Rolled Back Rate – The millage rate which, exclusive of new construction, will provide the same property (ad valorem) tax revenue for each taxing entity as was levied during the prior year. The rolled back rate controls for changes in the market value of property and represents "no tax increase." The only source of additional tax revenue, if the rolled-back rate is levied, is the tax upon new construction.

Self-insurance – Decision of an entity not to purchase insurance, but instead to accept the risk of claims as a part of its risk-management policy.

Service Lease – A lease under which the lessor maintains and services the asset.

Service Level – Services or products which comprise actual or expected outputs of a given program. Focus is on results (output), not measures of workload (input).

Shared Revenue – Revenue that is earned by one governmental unit but that is shared, usually on a predetermined basis, with other units or classes of governments.

Sinking Fund – A fund established by the bond contract of an issue into which the City makes periodic deposits (usually monthly) to assure the timely availability of sufficient monies for the payment of debt service requirements. Also known as "Debt Service Fund".

Site-based Budgeting – A decentralized budget process whereby budget preparation and development are based on an individual organizational component or site(s).

Source of Revenue – Revenues are identified and classified according to their point of origin, for example taxes, inter-governmental, user fees, fines and forfeitures, etc.

Special Revenue Fund – A governmental fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Standard deviation – Measure of variation equal to the square root of the variance.

Standard score – Number of standard deviations that a given value is above or below the mean; also called "z score".

Status Quo Budget – Cost of continuing the existing levels of service in the current budget year.

Supplemental Appropriation – An additional appropriation made by the governing body after the adoption of the original budget for a particular fiscal period.

Supplemental Requests – Programs and services that departments would like to have added (in priority order) over their target budget, or if revenue received is greater than anticipated.

Target Budget – Desirable expenditure levels provided to departments in developing the coming year's budget. Based on the prior year's adopted budget, excluding one-time expenditures, projected revenues, and reserve requirements.

Tax Levy – The resultant product when the millage rate per one thousand dollars of taxable property value is multiplied by the taxable values of all properties in the tax base.

Taxes – Charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments or user fees.

Temp Employee – An employee who fills a temporary or short-term position. Such employees provide contingency staffing for government operations during peak workloads, or to address temporary staffing needs. Temp employees are paid on a per-hour basis and receive limited or no benefits.

Transfers In/Out – Amounts transferred from one fund to another to assist in financing the services for the recipient fund, or for repayment of funds previously received from the recipient fund.

Trust Funds – Fiduciary funds used to account for assets, which are held by the City in a trustee capacity for individuals, private organizations, other governments, or other funds.

Truth in Millage (TRIM) Act – Incorporated in Florida Statutes 200.065, it requires that property owners be notified by mail of the proposed property taxes for the next fiscal year based on "tentative" budgets approved by the City, County, School Board, and other taxing districts. The TRIM Act also includes specific requirements for newspaper advertisements of budget public hearings and the content and order of business of the hearings.

Total Suspended Solids (TSS) - A measure of the suspended solids in wastewater, effluent, or water bodies, determined by tests for "total suspended non-filterable solids."

Unassigned Fund Balance – The residual classification for the general fund and includes amounts that are not contained in the other classifications. Unassigned amounts are the portion of fund balance which is not obligated or specifically designated and is available for any purpose.

User Charges – The payment of a fee for direct receipt of a public service by the party who benefits from the service.

Variable Cost – A cost that changes with increases/decreases in the amount of service provided, such as the payment of a salary.

Variance - The variance, s^2 , of a set of n sample measurements is equal to the sum of the squares of deviations of the measurements about their mean, divided by $(n-1)$.

Working Capital – Excess of current assets over current liabilities. This measure largely depends upon the availability of cash and cash equivalents that may be used to satisfy immediate cash needs.

Workload Indicator – A unit of work to be done (for example, number of permit applications received, the number of households receiving refuse collection service, or the number of burglaries to be investigated).

Work Years – The amount of personnel resources required for a program expressed in terms of the "full-time equivalent" number of employees. One "work year" is equal to one full-time, 12-month employee. For most categories, this equals 2,080 hours year (40 hours per week times 52 weeks). The number of hours a part-time employee is budgeted to work during the year is divided by 2,080 to arrive at the equivalent number of "work years" for the position. See also "Full-time Equivalent Position (FTE)," above.

Z Score – Number of standard deviations that a given value is above or below the mean.

PROPOSED ORDINANCE NO. 2014-34

ORDINANCE NO. 1790

AN ORDINANCE OF THE CITY COMMISSION OF THE CITY OF PEMBROKE PINES, FLORIDA, ESTABLISHING THE MILLAGE FOR THE CITY OF PEMBROKE PINES , FLORIDA, PURSUANT TO THE 2014-2015 CITY BUDGET, IN ACCORDANCE WITH CHAPTER 200, FLORIDA STATUTES; ESTABLISHING THE DEBT MILLAGE APPROVED BY THE ELECTORATE; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, a tentative budget has been prepared estimating expenses and revenues of the City of Pembroke Pines, Florida, for the ensuing year, with detailed information, including revenues to be derived from sources other than ad valorem levy, and the administrative staff of the City has made recommendations as to the amount necessary to be appropriated for the ensuing year; and

WHEREAS, pursuant to Chapter 200, Florida Statutes, a method is prescribed for fixing the millage for the purpose of establishing the basis for the collection of said funds; and

WHEREAS, pursuant to the referendum approved by the voters of the City in the March 2005 Special Election authorizing the issuance of General Obligation bonds in an amount not to exceed \$100,000,000, the City will be levying a debt millage equal to 0.5935 towards the payment of principal, interest and other related fees of those bonds issued by the City in 2005 and 2007; and

WHEREAS, the City of Pembroke Pines, Florida, pursuant to State Statute, now desires to retain the City's operating millage at 5.6368;

PROPOSED ORDINANCE NO. 2014-34**ORDINANCE NO. 1790**

**NOW, THEREFORE, BE IT ORDAINED BY THE CITY COMMISSION
OF THE CITY OF PEMBROKE PINES, FLORIDA, THAT:**

Section 1. The foregoing "Whereas" clauses are hereby incorporated herein.

Section 2. The requisite advertisements, public hearings and ordinances necessary to establish the City millage shall be conducted and prepared.

Section 3. Pursuant to Chapter 200, Florida Statutes, a Public Hearing shall be held on the 3rd day of September, 2014, and a second Public Hearing shall be held on the 17th day of September, 2014.

Section 4. The City Clerk is directed to prepare and publish the necessary advertisements for the Public Hearings.

Section 5. After the conduct of the Public Hearings, and the adherence to all other requirements pursuant to Chapter 200, Florida Statutes, the City's debt service millage shall be 0.5935.

Section 6. The City's operating millage shall be set at 5.6368, which is greater than the rolled-back rate of 5.2800 mills by 6.76%.

Section 7. The City's aggregate millage is 6.2303, which consists of an operating millage of 5.6368 and a debt service millage of 0.5935.

PROPOSED ORDINANCE NO. 2014-34**ORDINANCE NO. 1790**

Section 8. A certified copy of this ordinance shall be furnished to the Broward County Property Appraiser so that said revenues may be collected and furnished to the City of Pembroke Pines.

Section 9. If any clause, section, or other part or application of this Ordinance shall be held by any court of competent jurisdiction to be unconstitutional or invalid, such unconstitutional or invalid part or application shall be considered as eliminated and so not affecting the validity of the remaining portions or applications remaining in full force or effect.

Section 10. All Ordinances or parts of Ordinances, Resolutions or parts of Resolutions in conflict herewith are hereby repealed to the extent of such conflict.

Section 11. This ordinance shall become effective immediately upon its passage and adoption.

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LEFT BLANK.**

PROPOSED ORDINANCE NO. 2014-34

ORDINANCE NO. 1790

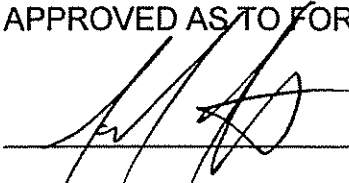
PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF
PEMBROKE PINES, FLORIDA, ON FIRST READING THIS 3RD DAY OF
SEPTEMBER 2014. TIME ADOPTED 6:03 PM.

PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF
PEMBROKE PINES, FLORIDA, ON SECOND AND FINAL READING THIS
17TH DAY OF SEPTEMBER, 2014. TIME ADOPTED 6:01 PM.

ATTEST:

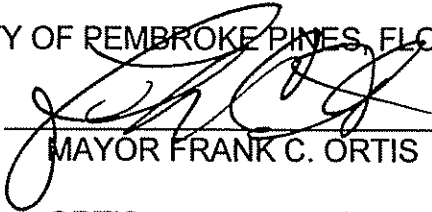

MARLENE GRAHAM, CITY CLERK

APPROVED AS TO FORM:


OFFICE OF THE CITY ATTORNEY

CITY OF PEMBROKE PINES, FLORIDA

By:


MAYOR FRANK C. ORTIS

ORTIS AYE

CASTILLO AYE

SCHWARTZ AYE

SHECHTER AYE

SIPLE AYE

STATE OF FLORIDA
COUNTY OF BROWARD

I HEREBY CERTIFY that the above
foregoing is a true and correct copy of
Ordinance No. 1790

as recorded in the Office of the City Clerk.

Witness my hand and official seal this
18th day of September A.D., 2014.

CITY OF PEMBROKE PINES

By: 
Marlene D. Graham, City Clerk

PROPOSED ORDINANCE NO. 2014-35**Revision 2****ORDINANCE NO. 1791**

AN ORDINANCE OF THE CITY COMMISSION OF THE CITY OF PEMBROKE PINES, FLORIDA, ADOPTING A BUDGET FOR FISCAL YEAR 2014-2015 FOR THE CITY OF PEMBROKE PINES, FLORIDA, PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the 2014-2015 Budget Estimates for the expenditures of the City's departments, divisions, funds and offices have been prepared by the City Manager and submitted to the City Commission, and

WHEREAS, said Budget Estimates, in conformity with the City Charter requirements, have been filed with the City Clerk and have been open for inspection by the public, and

WHEREAS, a Public Hearing has been held pursuant to notice published in a newspaper circulated in the City wherein all interested persons were given the opportunity to voice their objections to any item listed in the Budget Estimates.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF PEMBROKE PINES, FLORIDA, THAT:

Section 1. The Budget Estimates, which are on file at the City Clerk's office, and incorporated herein by this reference and expressly made a part hereof, are hereby adopted and shall be in full force and effect for the Fiscal Year of the City of Pembroke Pines, Florida, commencing on October 1, 2014 and terminating on September 30, 2015.

Section 2. There is hereby appropriated from the General Fund and other

PROPOSED ORDINANCE NO. 2014-35**Revision 2****ORDINANCE NO. 1791**

funds of the City as set forth in detail in the Budget Estimates as set forth in **Exhibit "A"** attached hereto and incorporated herein, for the uses, expenditures and fiscal requirements of the several departments, divisions, boards, funds and offices of the City, the sum designated in said Budget Estimates.

Section 3. The Summary of Budget Estimates for Fiscal Year 2014-15, attached hereto and made a specific part hereof, as **Exhibit "A"** all as set forth in detail in said Budget Estimates which are on file at the City Clerk's office and which are incorporated herein by reference and expressly made a part hereof, be and the same are hereby approved and adopted and accepted as the Budget Estimates of the City of Pembroke Pines, Florida, for the Fiscal Year 2014-2015.

Section 4. The provisions of this ordinance shall not be deemed to be a limitation on the powers granted to the City Commission by the City Charter, which relates to the fiscal management of the City's funds.

Section 5. From time to time, the City Commission may transfer funds from one fund, account or department to another as the necessity for the same may occur without being required to amend the terms and provisions of this ordinance.

Section 6. All ordinances or parts of ordinances and resolutions or parts of resolutions in conflict herewith are hereby repealed to the extent of such conflict.

Section 7. If any clause, section, or other part or application of this ordinance shall be held by any court of competent jurisdiction to be unconstitutional or invalid such unconstitutional or invalid part or application shall be considered as

PROPOSED ORDINANCE NO. 2014-35

Revision 2

ORDINANCE NO. 1791

eliminated and so not affecting the validity of the remaining portions or applications remaining in full force or effect.

Section 8. This Ordinance shall become effective immediately upon its passage and adoption.

PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF PEMBROKE PINES, FLORIDA, ON FIRST READING THIS 3RD DAY OF SEPTEMBER, 2014. TIME ADOPTED 6:06 PM.

PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF PEMBROKE PINES, FLORIDA, ON SECOND AND FINAL READING THIS 17TH DAY OF SEPTEMBER, 2014. TIME ADOPTED 6:03 PM.

ATTEST:


MARLENE GRAHAM, CITY CLERK

CITY OF PEMBROKE PINES, FLORIDA

By: 
FRANK C. ORTIS, MAYOR

ORTIS AYE

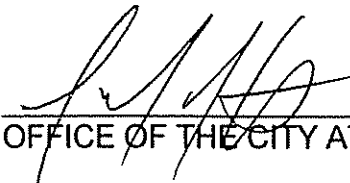
CASTILLO AYE

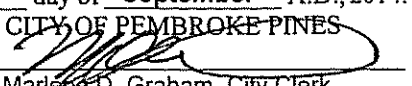
SCHWARTZ AYE

SHECHTER AYE

SIPLE AYE

APPROVED AS TO FORM:


OFFICE OF THE CITY ATTORNEY

STATE OF FLORIDA
COUNTY OF BROWARD
I HEREBY CERTIFY that the above foregoing is a true and correct copy of
Ordinance No. 1791
as recorded in the Office of the City Clerk.
Witness my hand and official seal this
18th day of **September** A.D., 2014.
CITY OF PEMBROKE PINES
By: 
Marlene D. Graham, City Clerk



CERTIFICATION OF TAXABLE VALUE

Reset Form

Print Form

DR-420
R. 5/12
Rule 12D-16.002
Florida Administrative Code
Effective 11/12

Year : 2014	County : BROWARD
Principal Authority : CITY OF PEMBROKE PINES	Taxing Authority : CITY OF PEMBROKE PINES

SECTION I : COMPLETED BY PROPERTY APPRAISER

1.	Current year taxable value of real property for operating purposes	\$	9,208,929,580	(1)	
2.	Current year taxable value of personal property for operating purposes	\$	372,613,156	(2)	
3.	Current year taxable value of centrally assessed property for operating purposes	\$	0	(3)	
4.	Current year gross taxable value for operating purposes <i>(Line 1 plus Line 2 plus Line 3)</i>	\$	9,581,542,736	(4)	
5.	Current year net new taxable value (Add new construction, additions, rehabilitative improvements increasing assessed value by at least 100%, annexations, and tangible personal property value over 115% of the previous year's value. Subtract deletions.)	\$	100,086,530	(5)	
6.	Current year adjusted taxable value <i>(Line 4 minus Line 5)</i>	\$	9,481,456,206	(6)	
7.	Prior year FINAL gross taxable value from prior year applicable Form DR-403 series	\$	8,881,249,016	(7)	
8.	Does the taxing authority include tax increment financing areas? If yes, enter number of worksheets (DR-420TIF) attached. If none, enter 0	☐ YES	☒ NO	Number 0	(8)
9.	Does the taxing authority levy a voted debt service millage or a millage voted for 2 years or less under s. 9(b), Article VII, State Constitution? If yes, enter the number of DR-420DEBT, <i>Certification of Voted Debt Millage</i> forms attached. If none, enter 0	☒ YES	☐ NO	Number 1	(9)
SIGN HERE	Property Appraiser Certification	I certify the taxable values above are correct to the best of my knowledge.			
	Signature of Property Appraiser :	Date :			
	Electronically Certified by Property Appraiser	6/27/2014 1:41 PM			

SECTION II : COMPLETED BY TAXING AUTHORITY

If this portion of the form is not completed in FULL your taxing authority will be denied TRIM certification and possibly lose its millage levy privilege for the tax year. If any line is not applicable, enter -0-.

10.	Prior year operating millage levy <i>(If prior year millage was adjusted then use adjusted millage from Form DR-422)</i>	5.6368	per \$1,000	(10)
11.	Prior year ad valorem proceeds <i>(Line 7 multiplied by Line 10, divided by 1,000)</i>	\$	50,061,824	(11)
12.	Amount, if any, paid or applied in prior year as a consequence of an obligation measured by a dedicated increment value <i>(Sum of either Lines 6c or Line 7a for all DR-420TIF forms)</i>	\$	0	(12)
13.	Adjusted prior year ad valorem proceeds <i>(Line 11 minus Line 12)</i>	\$	50,061,824	(13)
14.	Dedicated increment value, if any <i>(Sum of either Line 6b or Line 7e for all DR-420TIF forms)</i>	\$	0	(14)
15.	Adjusted current year taxable value <i>(Line 6 minus Line 14)</i>	\$	9,481,456,206	(15)
16.	Current year rolled-back rate <i>(Line 13 divided by Line 15, multiplied by 1,000)</i>	5.2800	per \$1000	(16)
17.	Current year proposed operating millage rate	5.6368	per \$1000	(17)
18.	Total taxes to be levied at proposed millage rate <i>(Line 17 multiplied by Line 4, divided by 1,000)</i>	\$	54,009,240	(18)

Continued on page 2

City of Pembroke Pines, Florida - FY 2015 Adopted Budget

19.	TYPE of principal authority (check one)		☐ County	☐ Independent Special District	(19)
			☒ Municipality	☐ Water Management District	
20.	Applicable taxing authority (check one)		☒ Principal Authority	☐ Dependent Special District	(20)
			☐ MSTU	☐ Water Management District Basin	
21.	Is millage levied in more than one county? (check one)		☐ Yes	☒ No	(21)
DEPENDENT SPECIAL DISTRICTS AND MSTUs				STOP HERE - SIGN AND SUBMIT	
22.	Enter the total adjusted prior year ad valorem proceeds of the principal authority, all dependent special districts, and MSTUs levying a millage. <i>(The sum of Line 13 from all DR-420 forms)</i>			\$ 50,061,824	(22)
23.	Current year aggregate rolled-back rate <i>(Line 22 divided by Line 15, multiplied by 1,000)</i>			5.2800 per \$1,000	(23)
24.	Current year aggregate rolled-back taxes <i>(Line 4 multiplied by Line 23, divided by 1,000)</i>			\$ 50,590,546	(24)
25.	Enter total of all operating ad valorem taxes proposed to be levied by the principal taxing authority, all dependent districts, and MSTUs, if any. <i>(The sum of Line 18 from all DR-420 forms)</i>			\$ 54,009,240	(25)
26.	Current year proposed aggregate millage rate <i>(Line 25 divided by Line 4, multiplied by 1,000)</i>			5.6368 per \$1,000	(26)
27.	Current year proposed rate as a percent change of rolled-back rate <i>(Line 26 divided by Line 23, minus 1, multiplied by 100)</i>			6.76 %	(27)
First public budget hearing		Date : 9/3/2014	Time : 6:00 PM	Place : City Commission Chambers, 10100 Pines Boulevard, Pembroke Pines, Florida, 33026	
S I G N H E R E	Taxing Authority Certification		I certify the millages and rates are correct to the best of my knowledge. The millages comply with the provisions of s. 200.065 and the provisions of either s. 200.071 or s. 200.081, F.S.		
	Signature of Chief Administrative Officer : Electronically Certified by Taxing Authority			Date : 7/30/2014 2:05 PM	
	Title : CHARLES F DODGE, CITY MANAGER		Contact Name and Contact Title : RENE GONZALEZ, FINANCE DIRECTOR		
	Mailing Address : 10100 PINES BOULEVARD		Physical Address : 10100 PINES BOULEVARD		
	City, State, Zip : PEMBROKE PINES, FLORIDA 33026		Phone Number : 954/435-6515		Fax Number : 954/435-6524

Instructions on page 3

CERTIFICATION OF TAXABLE VALUE INSTRUCTIONS

“Principal Authority” is a county, municipality, or independent special district (including water management districts).

“Taxing Authority” is the entity levying the millage. This includes the principal authority, any special district dependent to the principal authority, any county municipal service taxing unit (MSTU), and water management district basins.

Each taxing authority must submit to their property appraiser a DR-420 and the following forms, as applicable:

- DR-420TIF, Tax Increment Adjustment Worksheet
- DR-420DEBT, Certification of Voted Debt Millage
- DR-420MM-P, Maximum Millage Levy Calculation - Preliminary Disclosure

Section I: Property Appraiser

Use this DR-420 form for all taxing authorities except school districts. Complete Section I, Lines 1 through 9, for each county, municipality, independent special district, dependent special district, MSTU, and multicounty taxing authority. Enter only taxable values that apply to the taxing authority indicated. Use a separate form for the principal authority and each dependent district, MSTU and water management district basin.

Line 8

Complete a DR-420TIF for each taxing authority making payments to a redevelopment trust fund under Section 163.387 (2)(a), Florida Statutes or by an ordinance, resolution or agreement to fund a project or to finance essential infrastructure.

Check “Yes” if the taxing authority makes payments to a redevelopment trust fund. Enter the number of DR-420TIF forms attached for the taxing authority on Line 8. Enter 0 if none.

Line 9

Complete a DR-420DEBT for each taxing authority levying either a voted debt service millage (s.12, Article VII, State Constitution) or a levy voted for two years or less (s. 9(b), Article VII, State Constitution).

Check “Yes” if the taxing authority levies either a voted debt service millage or a levy voted for 2 years or less (s. 9(b), Article VII, State Constitution). These levies do not include levies approved by a voter referendum not required by the State Constitution. Complete and attach DR-420DEBT. Do not complete a separate DR-420 for these levies.

Send a copy to each taxing authority and keep a copy. When the taxing authority returns the DR-420 and the accompanying forms, immediately send the original to:

Florida Department of Revenue
Property Tax Oversight - TRIM Section
P. O. Box 3000
Tallahassee, Florida 32315-3000

Section II: Taxing Authority

Complete Section II. Keep one copy, return the original and one copy to your property appraiser with the applicable DR-420TIF, DR-420DEBT, and DR-420MM-P within 35 days of certification. Send one copy to the tax collector. “Dependent special district” (ss. 200.001(8)(d) and 189.403(2), F.S.) means a special district that meets at least one of the following criteria:

- The membership of its governing body is identical to that of the governing body of a single county or a single municipality.
- All members of its governing body are appointed by the governing body of a single county or a single municipality.
- During their unexpired terms, members of the special district's governing body are subject to removal at will by the governing body of a single county or a single municipality.
- The district has a budget that requires approval through an affirmative vote or can be vetoed by the governing body of a single county or a single municipality.

“Independent special district” (ss. 200.001(8)(e) and 189.403 (3), F.S.) means a special district that is not a dependent special district as defined above. A district that includes more than one county is an independent special district unless the district lies wholly within the boundaries of a single municipality.

“Non-voted millage” is any millage not defined as a “voted millage” in s. 200.001(8)(f), F.S.

Lines 12 and 14

Adjust the calculation of the rolled-back rate for tax increment values and payment amounts. See the instructions for DR-420TIF. On Lines 12 and 14, carry forward values from the DR-420TIF forms.

Line 24

Include only those levies derived from millage rates.

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